Introducing the world’s next great passenger jet
The all-new MRJ

www.flythemrj.com
Report from

Linda Markham, RAA Chairman

“There are countless stories that prove the impact regional carriers have, not only as a connection to the nation’s hub cities but as a driver of local economies and a factor in improving quality of life.”

A Focus on: Keeping the Regional Airline Lifeline Strong and Viable

As I write this, I’m looking out at a steady stream of flights touching down at the Barnstable Municipal Airport. It’s fair to say that these flights are likely carrying people to summer homes on Cape Cod and resorts overlooking beautiful Nantucket beaches. But, not all of these passengers are destined for vacations. I know that our Cessnas are also the mode to keep people connected to doctors, business associates, clients and family.

Time and again, I have the opportunity to speak to passengers who are so grateful to have the option of air travel, and for many, it’s a lifeline. When I meet a cancer survivor who had to become a frequent flyer in order to receive treatment in Boston or a father who was able to go to St. Louis for a meeting and still made it home in time for his daughter’s dance recital, I’m reminded of the incredible value of regional air service. There are countless stories that prove the impact regional carriers have, not only as a connection to the nation’s hub cities but as a driver of local economies and a factor in improving quality of life.

In order to keep the regional lifeline strong and viable, RAA will continue to focus on the challenges that have led to decreased service, primarily the pilot supply issue. Through new pathway programs and collaboration amongst Members, we can continue to offer increased opportunities to help passionate, aspiring aviators become professional pilots. Our RAA team in Washington, DC has dedicated significant resources to this important issue. We will also remain focused on advocating for safe and reliable transportation for the millions of individuals who use and rely on regional air service.

Please use this comprehensive 2016 Annual Report to learn more about our regional airline industry. Passenger enplanements for 2015 totaled 156.56 million, down slightly compared to 157.56 million in 2014. Regional airlines served 615 airports in 2015 with 417 U.S. airports (64.6%) relying exclusively on regional airline service for their community’s only scheduled service. You’ll find these stats and other data in the following pages of this year-round reference tool. An electronic version is available on the RAA website (www.raa.org).

On behalf of the RAA Board of Directors and the RAA team in Washington, DC thank you for your dedicated support of our association.

Linda Markham
RAA Chairman
2015-2016 RAA Board of Directors

Chairman
Linda Markham
Cape Air

Vice Chairman
Bryan Bedford
Republic Airways Holdings

Treasurer
Ryan Gumm
Endeavor Air

Secretary
Rick Leach
Trans States Holdings

Executive Committee
At Large
Dion Flannery
PSA Airlines

Past Chairman
Chip Childs
SkyWest Inc

Directors
Christine Deister
Air Wisconsin Airlines Corporation

Subodh Karnik
CommutAir

Jacob Rosholt
Compass Airlines

Tim Komberc
Empire Airlines

Pedro Fabregas
Envoy Air Inc

Terry Vais
ExpressJet Airlines

Terry Basham
GoJet Airlines

Doug Voss
Great Lakes Aviation

David Campbell
Horizon Air

David Uchiyama
Island Air Hawaii

Colin Copp
Jazz Aviation

Jonathan Orinstein
Mesa Air Group

William Bendokas
New England Airlines

Lyle Hogg
Piedmont Airlines

Bob Hajdukovich
Ravn Alaska

Mark Slack
Scenic/Grand Canyon

Gary Foss
Seaborne Airlines

Mike Thompson
SkyWest Airlines

Fred Oxley
Trans States Airlines

RAA Staff

President
Faye Malarkey Black

Vice President – Safety & Operations/Regulatory Counsel
Stacey Bechdolt

Senior Director – Regulatory Affairs
Liam Connolly

Director Operations, Safety & Technical Services
Jennifer Sunderman

Operations Manager
Staci Morgan

Communications & Publications
Kelly Murphy

RAA Convention & Sponsorship Team

Convention Manager
Mattie Weber

Exhibit Sales and Sponsorship Manager
Diana Lundie

Sponsorship Assistant
Susan Young

RAA Annual Report Staff

Editor
Kelly Murphy

Advertising
Cheryl Goldsby

Design and layout
Jennifer Moore
Aeris Graphic Design

Project research
Jennifer Sunderman
Table of Contents

Message from RAA Chairman Linda Markham ........................................... 1
2015–2016 RAA Board of Directors ......................................................... 2
RAA Staff ......................................................................................... 2
2016 Convention Sponsors .................................................................... 4
Message from RAA President Faye Malarkey Black .............................. 5
RAA Meets in Charlotte for 41st Annual Convention ............................ 6
2016 Summer Seminars Sponsors .......................................................... 7

INDUSTRY STATISTICS
Regional Airline Statistics 2006-2015 ....................................................... 11
Average Passenger Trip Length ............................................................ 11
Passengers Enplaned .......................................................................... 11
Revenue Passenger Miles .................................................................... 12
Average Load Factor ............................................................................ 12
Average Daily Departures .................................................................... 12
U.S. Regional Airline Total 2015 Passenger Enplanements .................... 13
Total Departures and Enplanements by U.S. Airlines ............................. 13
Service at U.S. Airports ....................................................................... 13-14
Regional Airline Full-Time Equivalent Employees ................................ 14
Comparative Trends in U.S. Passenger Airline Service ......................... 15
Revenue Passenger Miles .................................................................... 15
Available Seat Miles ............................................................................. 15
Average Seating Capacity .................................................................... 15
Average Passenger Trip Length ........................................................... 15
Regional Airline Partnership ................................................................. 16
Enplanements & Corporate Groupings of Top 50 U.S. Regional Airlines ... 17
Safety Record of U.S. Carriers-NTSB Data ............................................ 18

REGIONAL AIRCRAFT STATISTICS
Average Seating Capacity of Regional Aircraft ....................................... 21
U.S. Regional Aircraft Fleet .................................................................. 21
RAA Member Airline Fleet ................................................................... 21
Regional Airline Fleet Details ............................................................... 22-23
Top 50 U.S. Airlines as of 2015 (departures) ......................................... 22-23
RAA Member Airline Fleet Details ....................................................... 24

U.S. AIRPORTS AND REGIONAL SERVICE/ESSENTIAL AIR SERVICE
U.S. Airports and Regional Service, Including Essential Air Service ......... 27
Top 50 U.S. Airports (ranked by total scheduled departures in 2015) ...... 28
Top 50 U.S. Airports (ranked by total scheduled departures with regional aircraft in 2015) ................................................................. 29
U.S. Airports Served Exclusively by Regional Airlines ......................... 30
Shortest and Longest Regional Routes (lower 48) ................................ 31
Regional Airline Transborder Service ................................................ 32
Passenger Service in U.S. (State by State analysis, including Alaska, Hawaii and Puerto Rico) ......................................................... 33-50

RAA MEMBER AIRLINE DIRECTORY
RAA Member Airlines ........................................................................... 53-56

ASSOCIATE MEMBER DIRECTORY
Associate Member Council 2016 .......................................................... 59
AMC Chairman Report ........................................................................ 59
Associate Member Index A-Z ............................................................... 60
Associate Member Index by Category ................................................ 61
Associate Member Listings ................................................................... 62-78

REFERENCE
U.S. Part 135/Part 121 Certificated Air Carriers Legend .......................... 79
Airport Codes .................................................................................... 79-80
Advertisers Index................................................................................ 80

The Regional Airline Association (RAA) provides a unified voice of advocacy for North American regional airlines aimed at promoting a safe, reliable and robust regional airline industry. The RAA serves as an important support network connecting regional airlines, industry business partners and government regulators in bolstering the industry; as well as promoting regional airline interests in a changing business and policy environment.
Thank you to all of our 2016 Convention sponsors!

DIAMOND

American Airlines

Pratt & Whitney Canada

PLATINUM

CAE

MAGELLAN AVIATION GROUP

EMERALD

ATR

EMBRAER

GOLD

BOMBARDIER

the evolution of mobility

SILVER

GE

BRONZE

API

FlightSafety International

Fokker

Premier Aviation Overhaul Center

Mitsubishi Aircraft Corporation

Travelliance

All the right connections.

BOOSTER

AviMar

Jeppesen Manual & Training Manuals

JETPUBS Manual & Training Manuals

BOoster

AirStart

Empire Aerospace

Sterling Global/Airline Logistics

Universal Avionics Systems Corporation

TRACK SPONSORS

CAE

JEPPESEN

JETPUBS

HOMETOWN SPONSORS

PSA AIRLINES

Charlotte-Douglas International Airport
2015 Year at a Glance Shows Impact of Growing Pilot Shortage

Regional airlines keep every corner of North America connected to the global air transportation network. Without regional airlines, fully 2/3 of our nation’s airports, currently served exclusively by regional airlines, would lose connectivity and the economic driver that safe and reliable air service brings to local communities.

Today, despite heavy investment in its pilot workforce, the regional airline industry sits on the front lines of a growing pilot shortage. Without intervention, the number of pilots entering the profession will not keep pace with the unprecedented number of mandatory retirements over the next decade. At the same time, major airlines will hire additional pilots to keep pace with other attrition and growth. Once characterized as a regional airline problem, the pilot shortage will continue to have a much broader impact. Major airlines frequently hire from regional airlines, yet a forecast by the University of North Dakota* predicts major airlines will need to hire 18,643 pilots by the year 2020, a number equivalent to today’s entire regional airline pilot workforce. Within a decade, demand is forecast at 48,354 pilots — that’s nearly triple today’s regional airline pilot workforce. While major airlines have historically tapped military pilots to fill their classrooms, that pipeline is also shrinking, with the armed forces facing its own shortage. In fact, the cumulative shortfall of pilots is forecast to exceed 14,000 by 2026, which could necessitate parking as many as 1,400 aircraft.

The operational impact of the pilot shortage is already here, and you will see it reflected in these pages. Regional airline enplanements and operations were down last year. The regional industry had fewer seats available but, with load factors at an all-time high, more of those seats were full. Regional airlines’ average stage length has also been increasing, reflecting use of larger aircraft with longer range as the pilot shortage continues to prompt or accelerate upgauging. Unfortunately, not every community has the economics to sustain air service with larger equipment. Hundreds of airports have lost frequency and dozens of communities have lost all air service. This is not simple economics — many profitable and otherwise sustainable routes have been cut due to insufficient pilot workforce.

Fortunately, real solutions to the pilot shortage are within reach. Regional airlines have already taken action and have aggressively invested in their current and future pilots to help boost the attractiveness of the profession. This step alone won’t resolve the crisis, however; broader solutions are needed to address the high barriers to entry confronting aspiring pilots. Ultimately, Federal regulators must ensure hiring standards for entry level pilots are evidence-based and truly support a highly-proficient hiring pool. To this end, regulators have already approved structured, alternate pathways to a pilot’s Air Transport Pilot (ATP) certificate, which are well supported by data and viewed as safe routes to the commercial flight deck. These alternate pathways should be supported, continued, and expanded. Lawmakers should further support aspiring pilots by ensuring flexible student loan coverage for flight training. Solutions that invest in the safe and seamless career path of a professional pilot will help restore the quality of the available pilot hiring pool today while attracting more young people to the profession tomorrow.

Next, RAA continues to fend off shortsighted initiatives seeking to reform ATC but failing to account for the unique and distinct role regional airlines play in the airspace. Regional airlines operate 44 percent of U.S. flights, and some proposals to reform the nation’s Air Traffic Control could increase costs for regional airline segments, putting these flights and small community air service at risk. Equally problematic, recent proposals have excluded the voice of regional airlines from the envisioned ATC governance board. Regional airlines are distinct operators and alone can pursue the certainty that the industry’s health and unique role will be respected when it comes to control and pricing of the airspace.

While pilot workforce has presented the industry with its largest challenge, regional airlines have been working hard to support and attract the next generation of other professionals, including maintenance technicians. Outreach to the industry’s future workforce must begin early and introduce aviation to young people who might otherwise never consider an airline career. In order to help connect aviation professionals in all career paths with opportunities at regional airlines, we are excited to host the first ever RAA Career Expo and Forum, planned for our 2017 annual convention in Palm Beach.

Before closing, a word on our data: the regional airline industry is ever-evolving and the RAA’s analytical approach is in lockstep. Last year we tightened our definition of a regional airline to include those U.S. certificate holders providing scheduled passenger service under 14 CFR Parts 135 or 121 with aircraft capacities of fewer than 100 seats. This year’s further refined approach has excluded Part 380 public charter operations from our dataset, lending greater clarity to the definition of a regional airline.

We hope you find this annual report enriching and learn more about the industry as you read. As we face these challenges, the resolve of this community — airlines, employee partners, supply company partners, customers, and all of us at the RAA — is steady and strong. With safety-first solutions in range, we will fulfill our vital role keeping North America connected for years to come.

Faye Malarkey Black
RAA President

*Pilot Supply Forecast 2016, University of North Dakota (Higgins, Bjork, Lovelace, and Leonard)
RAA Meets in Charlotte for 41st Annual Convention

May 11–13, 2016 at the Charlotte Convention Center

To view full coverage and more photos and videos of RAA’s Charlotte Convention visit the Media section at www.raa.org
Thank you!
to all of our 2016 Summer Seminars sponsors

Bouchard
Insurance
Client First

LIFETIME EXCELLENCE
MTU Maintenance, the world leader in independent engine services. As engine experts, we focus on maximizing your earnings and optimizing costs during the life cycle of the engine and beyond. With decades of experience, we offer tailored solutions encompassing innovative MRO services, integrated leasing and best-of-breed asset management. There is always a better solution for your engines, MTU has it.

www.mtu.de/maintenance

Visit our booth at the
AFRAA AGA
Nov. 20-22, 2016
Victoria Falls, Zimbabwe

Travelpro®
The choice of flight crews and frequent travelers*

Wings Financial
At HEICO, behind every design, component, and repair, there is a culture of innovation built around people, and centered in solving the airlines major challenges.

Parts / Repair / Distribution

www.HEICO.com

EXTENDING THE LIFE CYCLE

BUY | SELL | LEASE

For more than a decade, Magellan Aviation Group has been dedicated to keeping your aircraft in flight by ensuring our warehouses are stocked and ready to satisfy your requirements. More than solely a parts supplier, we are active purchasers of both regional and commercial aircraft and engines, so whether you’re looking to sell or consign, buy or lease, Magellan can meet your needs.

For our full range of expertise and to see how we can complete your fleet, visit our website: www.magellangroup.net

AIRBUS | ATR | BOEING | BOMBARDIER | CFM | EMBRAER | GE | IAE | PW/PWC

NORTH AMERICA +1 704 504 9204
salesusa@magellangroup.net

EUROPE +353 61 474800
sales@magellangroup.net

ASIA +65 6220 7877
asiarfqs@magellangroup.net
Industry Statistics
Regional turboprop airplanes powered by Pratt & Whitney Canada engines have greater propulsive efficiency than similar sized regional jets, consuming 25-40% less fuel. In a single year, this can save around 5,000 tons of CO₂ per plane, making both the planet and your bottom line healthier. This is evolutionary engineering.
## Regional Airline Statistics 2006 – 2015

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Regional Certificated Carriers</td>
<td>71</td>
<td>71</td>
<td>71</td>
<td>67</td>
<td>68</td>
<td>66</td>
<td>66</td>
<td>63</td>
<td>65</td>
<td>64</td>
</tr>
<tr>
<td>Departures Completed (millions)</td>
<td>5.09</td>
<td>5.14</td>
<td>4.89</td>
<td>4.66</td>
<td>4.69</td>
<td>4.59</td>
<td>4.46</td>
<td>4.34</td>
<td>4.11</td>
<td>3.87</td>
</tr>
<tr>
<td>Average Daily Departures</td>
<td>13,959</td>
<td>14,075</td>
<td>13,411</td>
<td>12,767</td>
<td>12,843</td>
<td>12,570</td>
<td>12,209</td>
<td>11,898</td>
<td>11,260</td>
<td>10,613</td>
</tr>
<tr>
<td>Average Seating Capacity</td>
<td>50</td>
<td>51</td>
<td>53</td>
<td>55</td>
<td>56</td>
<td>56</td>
<td>56</td>
<td>56</td>
<td>58</td>
<td>61</td>
</tr>
<tr>
<td>Passengers Enplaned (millions)</td>
<td>154.67</td>
<td>160.15</td>
<td>158.73</td>
<td>157.66</td>
<td>164.1</td>
<td>162.18</td>
<td>161.34</td>
<td>159.13</td>
<td>157.56</td>
<td>156.56</td>
</tr>
<tr>
<td>Average Passenger Trip Length (miles)</td>
<td>452</td>
<td>456</td>
<td>462</td>
<td>459</td>
<td>467</td>
<td>471</td>
<td>469</td>
<td>471</td>
<td>477</td>
<td>478</td>
</tr>
<tr>
<td>Average Load Factor</td>
<td>74.59%</td>
<td>74.44%</td>
<td>73.94%</td>
<td>74.92%</td>
<td>76.56%</td>
<td>76.40%</td>
<td>78.01%</td>
<td>78.33%</td>
<td>79.94%</td>
<td>80.55%</td>
</tr>
<tr>
<td>Fleet Flying Hours (thousands)</td>
<td>5,439</td>
<td>5,330</td>
<td>5,002</td>
<td>5,048</td>
<td>5,021</td>
<td>4,853</td>
<td>4,782</td>
<td>4,522</td>
<td>4,282</td>
<td>4,302</td>
</tr>
<tr>
<td>Revenue Passenger Miles (billions)</td>
<td>69.87</td>
<td>72.95</td>
<td>73.22</td>
<td>72.29</td>
<td>76.62</td>
<td>76.24</td>
<td>75.6</td>
<td>74.94</td>
<td>75.11</td>
<td>74.75</td>
</tr>
<tr>
<td>Available Seat Miles (billions)</td>
<td>93.66</td>
<td>98.00</td>
<td>99.03</td>
<td>96.49</td>
<td>100.07</td>
<td>99.78</td>
<td>96.9</td>
<td>95.67</td>
<td>93.95</td>
<td>92.80</td>
</tr>
</tbody>
</table>

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

### Average Passenger Trip Length (miles)

**2015**

- **478 miles**

<table>
<thead>
<tr>
<th>Year</th>
<th>Average Passenger Trip Length (miles)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>452</td>
</tr>
<tr>
<td>2007</td>
<td>456</td>
</tr>
<tr>
<td>2008</td>
<td>462</td>
</tr>
<tr>
<td>2009</td>
<td>459</td>
</tr>
<tr>
<td>2010</td>
<td>471</td>
</tr>
<tr>
<td>2011</td>
<td>471</td>
</tr>
<tr>
<td>2012</td>
<td>469</td>
</tr>
<tr>
<td>2013</td>
<td>471</td>
</tr>
<tr>
<td>2014</td>
<td>477</td>
</tr>
<tr>
<td>2015</td>
<td>478</td>
</tr>
</tbody>
</table>

### Passengers Enplaned (millions)

**2015**

- **156.56 million**

**2006**

- **154.67 million**

**2007**

- **160.15 million**

**2008**

- **158.73 million**

**2009**

- **157.66 million**

**2010**

- **164.1 million**

**2011**

- **162.18 million**

**2012**

- **161.34 million**

**2013**

- **159.13 million**

**2014**

- **157.56 million**

**2015**

- **156.56 million**
Regional Airline Statistics 2006 – 2015

Revenue Passenger Miles (billions)

Average Load Factor

Average Daily Departures

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)
U.S. Regional Airline Total 2015 Passenger Enplanements

**2015 Regional Airline Enplanements**

- **RAA Member Airlines** flew 99% of 2015 regional airline enplanements.
- **Non-RAA Regional Airlines** flew 0.99% of 2015 regional airline enplanements.

---

**Total Departures and Enplanements by U.S. Airlines**

### 2015 Departures

- **RAA Member Airlines** 39.20%
- **Other Regional Airlines** 4.34%
- **Non-Regional Airlines** 56.47%

### 2015 Enplanements

- **RAA Member Airlines** 19.23%
- **Other Regional Airlines** 0.19%
- **Non-Regional Airlines** 80.58%

**Source:** RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

---

**Service at U.S. Airports**

- **Regional airlines** provide service to **95%** of U.S. airports with scheduled passenger service.
- **Regional airlines** provide the **ONLY** source of air service to **65%** of U.S. airports with scheduled passenger service.
- **Regional airlines** operated **44%** of all U.S. scheduled passenger departures in 2015.
INDUSTRY STATISTICS

Service at U.S. Airports

615 U.S. airports with regional service in 2015

417 U.S. airports with ONLY regional service in 2015

Notes: • Years 2006-2014 reflect values reported in previous annual reports. 2015 uses PlaneStats OAG data
  • Service = >30 annual departures

Regional Airline Full-Time Equivalent Employees
June 2012 – 2016
(FTEs for June of each year. Ranked by June 2016 FTEs)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>SkyWest</td>
<td>9,405</td>
<td>9,422</td>
<td>9,603</td>
<td>9,924</td>
<td>10,759</td>
<td>14.4</td>
</tr>
<tr>
<td>2</td>
<td>Envoy</td>
<td>9,839</td>
<td>11,166</td>
<td>10,708</td>
<td>10,773</td>
<td>10,682</td>
<td>8.6</td>
</tr>
<tr>
<td>3</td>
<td>ExpressJet</td>
<td>9,426</td>
<td>8,998</td>
<td>9,331</td>
<td>7,925</td>
<td>6,779</td>
<td>-28.1</td>
</tr>
<tr>
<td>5</td>
<td>Republic</td>
<td>1,917</td>
<td>2,344</td>
<td>2,912</td>
<td>3,168</td>
<td>3,534</td>
<td>84.4</td>
</tr>
<tr>
<td>6</td>
<td>Horizon</td>
<td>2,814</td>
<td>2,640</td>
<td>2,815</td>
<td>3,123</td>
<td>3,303</td>
<td>17.4</td>
</tr>
<tr>
<td>7</td>
<td>Mesa</td>
<td>1,726</td>
<td>1,710</td>
<td>1,975</td>
<td>2,567</td>
<td>2,956</td>
<td>71.3</td>
</tr>
<tr>
<td>8</td>
<td>PSA</td>
<td>1,087</td>
<td>1,072</td>
<td>1,424</td>
<td>2,210</td>
<td>2,597</td>
<td>138.9</td>
</tr>
<tr>
<td>9</td>
<td>Compass</td>
<td>1,093</td>
<td>1,077</td>
<td>1,209</td>
<td>1,556</td>
<td>1,822</td>
<td>66.7</td>
</tr>
<tr>
<td>10</td>
<td>S5/RP Combined</td>
<td>1,912</td>
<td>3,277</td>
<td>2,922</td>
<td>2,827</td>
<td>1,772</td>
<td>-7.3</td>
</tr>
<tr>
<td>11</td>
<td>Chautauqua</td>
<td>N/A</td>
<td>1,210</td>
<td>883</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>12</td>
<td>Air Wisconsin</td>
<td>2,624</td>
<td>2,482</td>
<td>2,523</td>
<td>1,895</td>
<td>1,746</td>
<td>-33.5</td>
</tr>
<tr>
<td>13</td>
<td>GoJet</td>
<td>892</td>
<td>1,082</td>
<td>1,098</td>
<td>1,173</td>
<td>1,325</td>
<td>48.5</td>
</tr>
<tr>
<td>14</td>
<td>Executive</td>
<td>1,411</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>15</td>
<td>Comair</td>
<td>1,158</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>51,666</td>
<td>49,415</td>
<td>50,336</td>
<td>50,373</td>
<td>50,823</td>
<td>-1.6</td>
</tr>
</tbody>
</table>

Notes: • Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.
• Effective July 2012 Chautauqua Airlines began reporting employment data. Chautauqua did not qualify for monthly reporting prior to July 2012 because it did not operate aircraft with more than 60 seats. Effective the end of December 2014, Shuttle America and Chautauqua combined operations and Chautauqua ceased operating.
• Effective the end of March 2013, Executive Airlines ceased operations.
• Effective the end of September 2012, Colgan Airlines ceased operations.
• Effective the end of October 2012, Comair ceased operations.

Note: Percent changes based on numbers prior to rounding.
Comparative Trends in U.S. Passenger Airline Service

Revenue Passenger Miles (RPMs) and Available Seat Miles (ASMs)

Regional Airlines

Non-Regional Airlines

Average Seating Capacity and Average Passenger Trip Length

Average Seating Capacity

Average Passenger Trip Length

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

% Change Non-Regional
% Change Regional

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)
## Regional Airline Partnerships

Based on 2016 schedules

<table>
<thead>
<tr>
<th>Marketing Carrier</th>
<th>Regional Brand</th>
<th>Operating Carrier</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Airlines (AA)</td>
<td>American Eagle</td>
<td>Air Wisconsin Airlines (ZW)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Compass Airlines (CP)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Envoy Air (MQ)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ExpressJet Airlines (EV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Mesa Airlines (YV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Piedmont Airlines (PDT)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>PSA Airlines (JIA)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Republic Airlines (YX)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>SkyWest Airlines (OO)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Trans States Airlines (AX)</td>
</tr>
<tr>
<td>Air Canada (AC)</td>
<td>Air Canada Express</td>
<td>Air Canada Rouge (RV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Air Georgian (ZX)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Jazz Aviation LP (QK)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sky Regional (RS)</td>
</tr>
<tr>
<td>Alaska Air Group (AS)</td>
<td>Alaska Airlines</td>
<td>Horizon Air (QX)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>PenAir (KS)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>SkyWest Airlines (OO)</td>
</tr>
<tr>
<td>Delta Air Lines (DL)</td>
<td>Delta Connection</td>
<td>Compass Airlines (CP)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Endeavor Air (9E)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ExpressJet Airlines (EV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>GoJet Airlines (G7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shuttle America (S5)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>SkyWest Airlines (OO)</td>
</tr>
<tr>
<td>United Airlines (UA)</td>
<td>United Express</td>
<td>Cape Air (9K)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>CommutAir (C5)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ExpressJet Airlines (EV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>GoJet Airlines (G7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Mesa Airlines (YV)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Republic Airlines (YX)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shuttle America (S5)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>SkyWest Airlines (OO)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Trans States Airlines (AX)</td>
</tr>
</tbody>
</table>

**Note:**

Wholly owned subsidiaries of major airlines shown in **Bold**
Enplanements & Corporate Groupings of Top 50 U.S. Regional Airlines (Enplanements)

<table>
<thead>
<tr>
<th>2015 Individual Carrier Rank</th>
<th>2015 Carrier Group Rank</th>
<th>Carrier</th>
<th>2015 Marketing Codes</th>
<th>2015 Passengers Enplaned</th>
<th>Percent of Total</th>
<th>2015 Enplaned Group Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1</td>
<td>SkyWest, Inc</td>
<td>AA/AS/DL/UA</td>
<td>30,156,336</td>
<td>35.90%</td>
<td>56,210,151</td>
</tr>
<tr>
<td>2</td>
<td>2</td>
<td>Expressjet Airlines Inc</td>
<td>AA/DL/UA</td>
<td>26,053,815</td>
<td>19.26%</td>
<td>16.64%</td>
</tr>
<tr>
<td>4</td>
<td>3</td>
<td>American Airlines Group</td>
<td>AA</td>
<td>12,314,343</td>
<td>7.87%</td>
<td>24,383,361</td>
</tr>
<tr>
<td>7</td>
<td>4</td>
<td>PSA Airlines Inc</td>
<td>AA</td>
<td>9,162,999</td>
<td>5.85%</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>5</td>
<td>Piedmont Airlines</td>
<td>AA</td>
<td>2,906,019</td>
<td>1.86%</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>6</td>
<td>Republic Airways Holdings</td>
<td>AA/UA</td>
<td>13,949,090</td>
<td>8.91%</td>
<td>21,781,511</td>
</tr>
<tr>
<td>4</td>
<td>7</td>
<td>Trans States Holdings</td>
<td>AA/DL/UA</td>
<td>4,864,656</td>
<td>3.17%</td>
<td>12,341,563</td>
</tr>
<tr>
<td>5</td>
<td>8</td>
<td>Mesa Airlines Inc</td>
<td>AA/UA</td>
<td>11,448,967</td>
<td>7.31%</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>9</td>
<td>Endeavor Air Inc</td>
<td>DL</td>
<td>10,290,175</td>
<td>6.57%</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>10</td>
<td>Horizon Air</td>
<td>AS</td>
<td>7,993,821</td>
<td>5.11%</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>11</td>
<td>Air Wisconsin Airlines Corp</td>
<td>AA</td>
<td>6,323,246</td>
<td>4.04%</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>12</td>
<td>CommutAir</td>
<td>UA</td>
<td>1,095,648</td>
<td>0.70%</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>13</td>
<td>Silver Airways</td>
<td></td>
<td>741,666</td>
<td>0.47%</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>14</td>
<td>Ravn Alaska</td>
<td></td>
<td>404,771</td>
<td>0.26%</td>
<td>705,756</td>
</tr>
<tr>
<td>12</td>
<td>15</td>
<td>Cape Air</td>
<td></td>
<td>683,028</td>
<td>0.44%</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>16</td>
<td>Island Air Hawaii</td>
<td></td>
<td>352,078</td>
<td>0.22%</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>17</td>
<td>Mokulele Flight Services, Inc</td>
<td></td>
<td>251,831</td>
<td>0.16%</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>18</td>
<td>Seaborn Aviation</td>
<td></td>
<td>240,979</td>
<td>0.15%</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>19</td>
<td>Peninsula Airways Inc</td>
<td></td>
<td>240,045</td>
<td>0.15%</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>20</td>
<td>Empire Airlines Inc</td>
<td></td>
<td>186,268</td>
<td>0.12%</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>21</td>
<td>Grant Aviation</td>
<td></td>
<td>133,590</td>
<td>0.09%</td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>22</td>
<td>Great Lakes Airlines</td>
<td></td>
<td>115,352</td>
<td>0.07%</td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>23</td>
<td>Seaport Airlines, Inc</td>
<td></td>
<td>105,997</td>
<td>0.07%</td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>24</td>
<td>Vieques Air Link Inc</td>
<td></td>
<td>89,395</td>
<td>0.06%</td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>25</td>
<td>Bering Air Inc</td>
<td></td>
<td>85,608</td>
<td>0.05%</td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>26</td>
<td>Island Airlines LLC</td>
<td></td>
<td>78,632</td>
<td>0.05%</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>27</td>
<td>Multi-Aero, Inc db/a Air Choice One</td>
<td></td>
<td>70,675</td>
<td>0.05%</td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>28</td>
<td>Yute Air Aka Flight Alaska</td>
<td></td>
<td>61,600</td>
<td>0.04%</td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>29</td>
<td>Air Charter, Inc db/a Air Flamenco</td>
<td></td>
<td>59,317</td>
<td>0.04%</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>30</td>
<td>Wright Air Service</td>
<td></td>
<td>55,847</td>
<td>0.04%</td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>31</td>
<td>Kenmore Air Harbor</td>
<td></td>
<td>54,483</td>
<td>0.03%</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>32</td>
<td>Star Marianas Air Inc</td>
<td></td>
<td>51,798</td>
<td>0.03%</td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>33</td>
<td>Kalinin Aviation LLC db/a Alaska Seaplanes</td>
<td></td>
<td>42,438</td>
<td>0.03%</td>
<td></td>
</tr>
<tr>
<td>31</td>
<td>34</td>
<td>Boutique Air</td>
<td></td>
<td>34,390</td>
<td>0.02%</td>
<td></td>
</tr>
<tr>
<td>32</td>
<td>35</td>
<td>City Wings Inc dba Seaflight</td>
<td></td>
<td>23,958</td>
<td>0.02%</td>
<td></td>
</tr>
<tr>
<td>33</td>
<td>36</td>
<td>Sun Air Express LLC dba Sun Air International</td>
<td></td>
<td>23,483</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>34</td>
<td>37</td>
<td>New England Airlines Inc</td>
<td></td>
<td>23,350</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>35</td>
<td>38</td>
<td>Tradewind Aviation</td>
<td></td>
<td>21,833</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>36</td>
<td>39</td>
<td>Venture Travel LLC db/a Taquan Air Service</td>
<td></td>
<td>20,885</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>37</td>
<td>40</td>
<td>Warbelow</td>
<td></td>
<td>18,548</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>38</td>
<td>41</td>
<td>Pacific Airways, Inc</td>
<td></td>
<td>16,635</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>39</td>
<td>42</td>
<td>Scott Air LLC dba Island Air Express</td>
<td></td>
<td>16,570</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>40</td>
<td>43</td>
<td>Island Air Service</td>
<td></td>
<td>13,612</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>41</td>
<td>44</td>
<td>Smokey Bay Air Inc</td>
<td></td>
<td>11,745</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>42</td>
<td>45</td>
<td>Katmai Air</td>
<td></td>
<td>10,218</td>
<td>0.01%</td>
<td></td>
</tr>
<tr>
<td>43</td>
<td>46</td>
<td>Makani Kai Air Charters</td>
<td></td>
<td>10,203</td>
<td>0.01%</td>
<td></td>
</tr>
</tbody>
</table>

Total Enplanements — Top 50 U.S. Regional Airlines: 156,520,256 (99.97%)
Total Enplanements — All 64 U.S. Regional Airlines: 156,559,755 (100.00%)

RAA Member Airlines shown in blue shaded box

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)
### SAFETY RECORD

#### Safety Record of U.S. Air Carriers 1996 – 2015

U.S. Air Carriers Operating Under 14 CFR 121, Scheduled Service (Airlines)

<table>
<thead>
<tr>
<th>Year</th>
<th>Accidents per 100,000 Flights</th>
<th>Fatalities</th>
<th>Total</th>
<th>Aboard</th>
<th>Miles Flown</th>
<th>Departures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>0.399</td>
<td>0.036</td>
<td>11</td>
<td>14</td>
<td>2,756,755</td>
<td>590,727,000</td>
</tr>
<tr>
<td>2015</td>
<td>0.627</td>
<td>0.313</td>
<td>2</td>
<td>12</td>
<td>319,206</td>
<td>47,404,000</td>
</tr>
<tr>
<td>2014</td>
<td>0.321</td>
<td>0.085</td>
<td>4</td>
<td>0</td>
<td>302,218</td>
<td>46,809,000</td>
</tr>
<tr>
<td>2013</td>
<td>0.255</td>
<td>0.161</td>
<td>6</td>
<td>0</td>
<td>299,775</td>
<td>45,721,000</td>
</tr>
<tr>
<td>2012</td>
<td>0.230</td>
<td>0.128</td>
<td>3</td>
<td>2</td>
<td>301,495</td>
<td>46,503,000</td>
</tr>
<tr>
<td>2011</td>
<td>0.240</td>
<td>0.134</td>
<td>7</td>
<td>2</td>
<td>304,432</td>
<td>43,099,000</td>
</tr>
<tr>
<td>2010</td>
<td>0.262</td>
<td>0.157</td>
<td>9</td>
<td>1</td>
<td>369,535</td>
<td>44,943,000</td>
</tr>
<tr>
<td>2009</td>
<td>0.227</td>
<td>0.145</td>
<td>12</td>
<td>1</td>
<td>342,731</td>
<td>52,403,000</td>
</tr>
<tr>
<td>2008</td>
<td>0.261</td>
<td>0.156</td>
<td>18</td>
<td>0</td>
<td>375,670</td>
<td>50,773,000</td>
</tr>
<tr>
<td>2007</td>
<td>0.332</td>
<td>0.211</td>
<td>24</td>
<td>0</td>
<td>353,670</td>
<td>57,073,000</td>
</tr>
<tr>
<td>2006</td>
<td>0.284</td>
<td>0.170</td>
<td>30</td>
<td>1</td>
<td>326,051</td>
<td>46,809,000</td>
</tr>
<tr>
<td>2005</td>
<td>0.234</td>
<td>0.145</td>
<td>36</td>
<td>2</td>
<td>302,218</td>
<td>46,809,000</td>
</tr>
<tr>
<td>2004</td>
<td>0.234</td>
<td>0.134</td>
<td>41</td>
<td>0</td>
<td>309,545</td>
<td>45,335,000</td>
</tr>
<tr>
<td>2003</td>
<td>0.204</td>
<td>0.122</td>
<td>47</td>
<td>1</td>
<td>343,000</td>
<td>46,503,000</td>
</tr>
<tr>
<td>2002</td>
<td>0.201</td>
<td>0.121</td>
<td>52</td>
<td>2</td>
<td>319,206</td>
<td>47,404,000</td>
</tr>
<tr>
<td>2001</td>
<td>0.248</td>
<td>0.155</td>
<td>57</td>
<td>3</td>
<td>273,559</td>
<td>41,633,000</td>
</tr>
<tr>
<td>2000</td>
<td>0.277</td>
<td>0.172</td>
<td>62</td>
<td>3</td>
<td>301,495</td>
<td>46,503,000</td>
</tr>
<tr>
<td>1999</td>
<td>0.339</td>
<td>0.213</td>
<td>77</td>
<td>4</td>
<td>342,731</td>
<td>52,403,000</td>
</tr>
<tr>
<td>1998</td>
<td>0.355</td>
<td>0.225</td>
<td>93</td>
<td>5</td>
<td>369,535</td>
<td>44,943,000</td>
</tr>
<tr>
<td>1997</td>
<td>0.509</td>
<td>0.309</td>
<td>116</td>
<td>6</td>
<td>982,764</td>
<td>246,029,000</td>
</tr>
<tr>
<td>1996</td>
<td>0.514</td>
<td>0.314</td>
<td>135</td>
<td>7</td>
<td>2,756,755</td>
<td>590,727,000</td>
</tr>
</tbody>
</table>

**Notes:**
- 2015 data are preliminary.
- Flight hours, miles, and departures are compiled by the Federal Aviation Administration.
- Since March 20, 1997, aircraft with 10 or more seats used in scheduled passenger service have been operated under 14 CFR 121.
- Years followed by the symbol * are those in which an illegal act was responsible for an occurrence in this category. These acts, such as suicide and sabotage are included in the totals for accidents and fatalities but are excluded for the purpose of accident rate computation.
- Other than the persons aboard aircraft who were killed, fatalities resulting from the September 11, 2001 terrorist acts are excluded from this table.

Source: NTSB

### U.S. Air Carriers Operating Under 14 CFR 135, Scheduled Service (Airlines)

<table>
<thead>
<tr>
<th>Year</th>
<th>Accidents per 100,000 Flights</th>
<th>Fatalities</th>
<th>Total</th>
<th>Aboard</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>0.458</td>
<td>0.292</td>
<td>5</td>
<td>1</td>
</tr>
<tr>
<td>2014</td>
<td>0.312</td>
<td>0.186</td>
<td>4</td>
<td>0</td>
</tr>
<tr>
<td>2013</td>
<td>0.128</td>
<td>0.106</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>2012</td>
<td>0.255</td>
<td>0.161</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>2011</td>
<td>0.157</td>
<td>0.105</td>
<td>9</td>
<td>1</td>
</tr>
<tr>
<td>2010</td>
<td>0.145</td>
<td>0.095</td>
<td>12</td>
<td>1</td>
</tr>
<tr>
<td>2009</td>
<td>0.170</td>
<td>0.122</td>
<td>24</td>
<td>0</td>
</tr>
<tr>
<td>2008</td>
<td>0.156</td>
<td>0.121</td>
<td>36</td>
<td>2</td>
</tr>
<tr>
<td>2007</td>
<td>0.143</td>
<td>0.134</td>
<td>41</td>
<td>0</td>
</tr>
<tr>
<td>2006</td>
<td>0.172</td>
<td>0.155</td>
<td>57</td>
<td>3</td>
</tr>
<tr>
<td>2005</td>
<td>0.172</td>
<td>0.155</td>
<td>62</td>
<td>3</td>
</tr>
<tr>
<td>2004</td>
<td>0.155</td>
<td>0.145</td>
<td>77</td>
<td>4</td>
</tr>
<tr>
<td>2003</td>
<td>0.172</td>
<td>0.155</td>
<td>93</td>
<td>5</td>
</tr>
<tr>
<td>1999</td>
<td>0.213</td>
<td>0.172</td>
<td>116</td>
<td>6</td>
</tr>
<tr>
<td>1998</td>
<td>0.225</td>
<td>0.172</td>
<td>135</td>
<td>7</td>
</tr>
<tr>
<td>1997</td>
<td>0.309</td>
<td>0.225</td>
<td>135</td>
<td>7</td>
</tr>
<tr>
<td>1996</td>
<td>0.314</td>
<td>0.225</td>
<td>135</td>
<td>7</td>
</tr>
</tbody>
</table>

**Notes:**
- 2015 data are preliminary.
- Flight hours, miles, and departures are compiled by the Federal Aviation Administration.
- Since March 20, 1997, aircraft with 10 or more seats used in scheduled passenger service have been operated under 14 CFR 121.
- Years followed by the symbol * are those in which an illegal act was responsible for an occurrence in this category. These acts, such as suicide and sabotage are included in the totals for accidents and fatalities but are excluded for the purpose of accident rate computation.
- Based on a February 2002 FAA legal interpretation provided to the NTSB, any 14 CFR 135 operation conducted with no revenue passengers aboard will be considered an on-demand flight operation. This interpretation will be applied to accidents beginning with the year 2002.
- It has not been retroactively applied to 36 accidents, nine of them fatal that occurred during the period 1983 – 2001.
- U.S. air carriers operating under 14 CFR Part 135 were previously referred to as Scheduled and NonScheduled Services. Current tables now refer to these same air carriers as Commuter Operations and On-Demand Operations, respectively, in order to be consistent with definitions in 14 CFR 119.3 and terminology used in 14 CFR 135.1. On-Demand Part 135 operations encompass charters, air taxis, air tours, or medical services (when a patient is on board).

Source: NTSB

18 RAA 2016 Annual Report
Regional Aircraft Statistics
Advanced Integration, Exceptional Value

Comply with NextGen while protecting your fleet from obsolescence.
U.S. Regional Aircraft Fleet

Average seating capacity of regional aircraft 2015

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

RAA Member Airline Fleet
### Regional Aircraft Fleet Details (fixed wing)

#### Top 50 U.S. Airlines as of 2015 (departures)

<table>
<thead>
<tr>
<th>Carrier</th>
<th>Bombardier/de Havilland</th>
<th>Saab</th>
<th>Beechcraft</th>
<th>Embraer</th>
<th>Source: RAA member reported fleet data, FAA Airline Certificate Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>SkyWest Airlines Inc</td>
<td>DHC-2-MKI</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expressjet Airlines Inc</td>
<td>DHC-3-3</td>
<td>DHC-6-300</td>
<td>DHC-8-102</td>
<td>DHC-106</td>
<td></td>
</tr>
<tr>
<td>Envoy Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Republic Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mesa Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endeavor Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PSA Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cape Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shuttle America Corp.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Wisconsin Airlines Corp</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compass Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trans States Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Empire Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hageland Aviation Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Goleta Airlines LLC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Horizon Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Piedmont Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Great Lakes Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant Aviation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bering Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commutair Aka Champlain Enterprises, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Silver Airways</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kenmore Air Harbor</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tradewind Aviation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wright Air Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Peninsula Airways Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Venture Travel LLC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Boutique Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mokulele Flight Services, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Warbelow</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yute Air Aka Flight Alaska</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kalinin Aviation LLC dba Alaska Seaplanes</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Charter, Inc dba Air Flamenco</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corvus Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Star Marianas Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sun Air Express LLC dba Sun Air International</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Illimna Air Taxi</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi-Aero, Inc dba Air Choice One</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seaborne Aviation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vieques Air Link Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Island Air Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New England Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pacific Airways, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Sunshine Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Island Air Hawaii</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Makani Kai Air Charters</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seaport Airlines, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Smokey Bay Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Island Airlines LLC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City Wings Inc dba Seafight</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>RAA Member Total Aircraft</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total U.S. Regional Aircraft</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Regional Airline Fleet Details
### (fixed wing)
#### Top 50 U.S. Airlines as of 2015
### (departures)

<table>
<thead>
<tr>
<th>Carrier</th>
<th>ATR</th>
<th>Britten-Norman</th>
<th>Cessna</th>
<th>Piper</th>
<th>Pilatus</th>
<th>OTHER</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>SkyWest Airlines Inc</td>
<td>8</td>
<td>3</td>
<td>10</td>
<td>3</td>
<td></td>
<td></td>
<td>359</td>
</tr>
<tr>
<td>ExpressJet Airlines Inc</td>
<td>1</td>
<td>3</td>
<td>6</td>
<td>2</td>
<td></td>
<td></td>
<td>306</td>
</tr>
<tr>
<td>Envoy Air</td>
<td>1</td>
<td>3</td>
<td>6</td>
<td>2</td>
<td></td>
<td></td>
<td>154</td>
</tr>
<tr>
<td>Republic Airlines</td>
<td>1</td>
<td>3</td>
<td>6</td>
<td>2</td>
<td></td>
<td></td>
<td>141</td>
</tr>
<tr>
<td>Mesa Airlines Inc</td>
<td>1</td>
<td>3</td>
<td>6</td>
<td>2</td>
<td></td>
<td></td>
<td>132</td>
</tr>
<tr>
<td>Endeavor Air Inc</td>
<td>1</td>
<td>3</td>
<td>6</td>
<td>2</td>
<td></td>
<td></td>
<td>118</td>
</tr>
<tr>
<td>PSA Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>92</td>
</tr>
<tr>
<td>Cape Air</td>
<td>9</td>
<td>6</td>
<td>2</td>
<td>2</td>
<td></td>
<td></td>
<td>22</td>
</tr>
<tr>
<td>Shuttle America Corp.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>26</td>
</tr>
<tr>
<td>Air Wisconsin Airlines Corp</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>22</td>
</tr>
<tr>
<td>Compass Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>16</td>
</tr>
<tr>
<td>Trans States Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>56</td>
</tr>
<tr>
<td>Empire Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>59</td>
</tr>
<tr>
<td>Hageland Aviation Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>57</td>
</tr>
<tr>
<td>Golet Airlines LLC dba United Express</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>54</td>
</tr>
<tr>
<td>Horizon Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>52</td>
</tr>
<tr>
<td>Piedmont Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>46</td>
</tr>
<tr>
<td>Great Lakes Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>34</td>
</tr>
<tr>
<td>Grant Aviation</td>
<td>1</td>
<td>5</td>
<td>2</td>
<td>10</td>
<td>3</td>
<td>28</td>
<td></td>
</tr>
<tr>
<td>Bering Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Commutair</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Aka Champlain Enterprises, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Silver Airways</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Kenmore Air Harbor</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Tradewind Aviation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Wright Air Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Peninsula Airways Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Venture Travel LLC dba Taqun Air Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Boutique Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Mokulele Flight Services, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Warbelow</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Yute Air Aka Flight Alaska</td>
<td>3</td>
<td>5</td>
<td>7</td>
<td>3</td>
<td></td>
<td></td>
<td>15</td>
</tr>
<tr>
<td>Kalmin Aviation LLC dba Alaska Seaplanes</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>13</td>
</tr>
<tr>
<td>Air Charter, Inc dba Air Flamenco</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>12</td>
</tr>
<tr>
<td>Corsus Airlines</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Star Marianas Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Sun Air Express LLC dba Sun Air</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Iliamna Air Taxi</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Multi-Aero, Inc dba Air Choice One</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Seaborne Aviation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Vieques Air Link Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>8</td>
</tr>
<tr>
<td>Island Air Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>7</td>
</tr>
<tr>
<td>New England Airlines Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>7</td>
</tr>
<tr>
<td>Pacific Airways, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>7</td>
</tr>
<tr>
<td>Air Sunshine Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>6</td>
</tr>
<tr>
<td>Island Air Hawaii</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Makani Kai Air Charters</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Seaport Airlines, Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Smokey Bay Air Inc</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Island Airlines LLC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>City Wings Inc dba Seaflight</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>RAA Member Total Aircraft</td>
<td>8</td>
<td>5</td>
<td>3</td>
<td>15</td>
<td>10</td>
<td>383</td>
<td>260</td>
</tr>
<tr>
<td>Total U.S. Regional Aircraft</td>
<td>8</td>
<td>5</td>
<td>3</td>
<td>15</td>
<td>10</td>
<td>383</td>
<td>260</td>
</tr>
</tbody>
</table>

### Source:
RAA member reported fleet data, FAA Airline Certificate Information

### RAA Member Airlines shown in blue shaded box
## RAA Member Airline Fleet Details

<table>
<thead>
<tr>
<th>Manufacturer</th>
<th>Make/Model/Series</th>
<th>Number of Aircraft</th>
<th>% of Total Fleet</th>
<th>Average Seats</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bombardier</td>
<td>CL-200-2B19</td>
<td>383</td>
<td>18.4%</td>
<td>50</td>
</tr>
<tr>
<td>Embraer</td>
<td>ERJ-170-200LR</td>
<td>299</td>
<td>14.3%</td>
<td>76</td>
</tr>
<tr>
<td>Bombardier</td>
<td>CL-600-2D24</td>
<td>270</td>
<td>12.9%</td>
<td>76</td>
</tr>
<tr>
<td>Bombardier</td>
<td>CL-600-2C10</td>
<td>260</td>
<td>12.5%</td>
<td>68</td>
</tr>
<tr>
<td>Embraer</td>
<td>EMB-145-LR</td>
<td>250</td>
<td>12.0%</td>
<td>50</td>
</tr>
<tr>
<td>Embraer</td>
<td>EMB-145-XR</td>
<td>108</td>
<td>5.2%</td>
<td>50</td>
</tr>
<tr>
<td>Embraer</td>
<td>ERJ-170-100SE</td>
<td>40</td>
<td>1.9%</td>
<td>70</td>
</tr>
<tr>
<td>Embraer</td>
<td>ERJ-170-100SU</td>
<td>32</td>
<td>1.5%</td>
<td>70</td>
</tr>
<tr>
<td>Embraer</td>
<td>EMB-135-KL</td>
<td>23</td>
<td>1.1%</td>
<td>37</td>
</tr>
<tr>
<td>Embraer</td>
<td>ERJ-170-100LR</td>
<td>6</td>
<td>0.3%</td>
<td>70</td>
</tr>
<tr>
<td>Embraer</td>
<td>EMB-135-LR</td>
<td>5</td>
<td>0.2%</td>
<td>37</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>1,676</td>
<td>80.3%</td>
<td></td>
</tr>
<tr>
<td>Non-Jets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cessna</td>
<td>CE-402-C</td>
<td>84</td>
<td>4.0%</td>
<td>9</td>
</tr>
<tr>
<td>Cessna</td>
<td>CE-208-B</td>
<td>57</td>
<td>2.7%</td>
<td>9</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DHC-8-402</td>
<td>52</td>
<td>2.5%</td>
<td>74</td>
</tr>
<tr>
<td>Beechcraft</td>
<td>BE-1900-D</td>
<td>30</td>
<td>1.4%</td>
<td>14</td>
</tr>
<tr>
<td>Saab</td>
<td>SF-340-340B</td>
<td>30</td>
<td>1.4%</td>
<td>33</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DCH-8-102</td>
<td>27</td>
<td>1.3%</td>
<td>35</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DCH-8-202</td>
<td>16</td>
<td>0.8%</td>
<td>37</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DCH-8-311</td>
<td>16</td>
<td>0.8%</td>
<td>50</td>
</tr>
<tr>
<td>Cessna</td>
<td>CE-207-A</td>
<td>16</td>
<td>0.8%</td>
<td>6</td>
</tr>
<tr>
<td>ATR</td>
<td>ATR-72-212</td>
<td>15</td>
<td>0.7%</td>
<td>64</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DHC-106</td>
<td>9</td>
<td>0.4%</td>
<td>35</td>
</tr>
<tr>
<td>ATR</td>
<td>ATR-42-300</td>
<td>8</td>
<td>0.4%</td>
<td>47</td>
</tr>
<tr>
<td>Beechcraft</td>
<td>BE-1900-C</td>
<td>7</td>
<td>0.3%</td>
<td>14</td>
</tr>
<tr>
<td>Piper</td>
<td>PA-31-350</td>
<td>7</td>
<td>0.3%</td>
<td>8</td>
</tr>
<tr>
<td>Embraer</td>
<td>EMB-120-ER</td>
<td>6</td>
<td>0.3%</td>
<td>30</td>
</tr>
<tr>
<td>ATR</td>
<td>ATR-42-320</td>
<td>5</td>
<td>0.2%</td>
<td>47</td>
</tr>
<tr>
<td>Cessna</td>
<td>CE-208-208</td>
<td>5</td>
<td>0.2%</td>
<td>9</td>
</tr>
<tr>
<td>Britten-Norman</td>
<td>BN-2-820</td>
<td>4</td>
<td>0.2%</td>
<td>8</td>
</tr>
<tr>
<td>ATR</td>
<td>ATR-42-500</td>
<td>3</td>
<td>0.1%</td>
<td>47</td>
</tr>
<tr>
<td>Cessna</td>
<td>CE-207-207</td>
<td>3</td>
<td>0.1%</td>
<td>6</td>
</tr>
<tr>
<td>Piper</td>
<td>PA-32-300</td>
<td>3</td>
<td>0.1%</td>
<td>4</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DHC-6-300</td>
<td>2</td>
<td>0.1%</td>
<td>17</td>
</tr>
<tr>
<td>Britten-Norman</td>
<td>BN-2-A26</td>
<td>2</td>
<td>0.1%</td>
<td>8</td>
</tr>
<tr>
<td>Bombardier/de Havilland</td>
<td>DHC-8-103</td>
<td>1</td>
<td>0.0%</td>
<td>35</td>
</tr>
<tr>
<td>Britten-Norman</td>
<td>BN-2-A</td>
<td>1</td>
<td>0.0%</td>
<td>8</td>
</tr>
<tr>
<td>Piper</td>
<td>PA-28-181</td>
<td>1</td>
<td>0.0%</td>
<td>4</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>410</td>
<td>19.7%</td>
<td></td>
</tr>
</tbody>
</table>

**JET AND NON-JET TOTAL** 2,086

Source: U.S. Airline reported fleet data
U.S. Airports and Regional Service, including Essential Air Service

(State by State Analysis, including Alaska, Hawaii and Puerto Rico)
RAA is excited to return the RAA Annual Convention to the fall, and that’s not the only big change for 2017!

- New revamped schedule of events to maximize time
- Sponsorship Bundles
- Dedicated Exhibit Hall hours
- Golf Tournament returns to Sunday
- RAA Career Expo & Forum

…and much more!

Interested in receiving information about exhibiting and/or sponsoring in 2017? Please email your contact information to exhibits@raa.org

New to RAA?
The RAA serves as an important support network connecting regional airlines, industry business partners and government regulators in bolstering the industry; as well as promoting regional airline interests in a changing business and policy environment.

Thinking about breaking into the regional airline industry?
Visit www.raa.org and learn more about membership benefits of the association that provides a unified voice of advocacy for North American regional airlines aimed at promoting a safe, reliable and robust regional airline industry.
U.S. Airports and Regional Service, including Essential Air Service*

The following section includes both industry and regional airline specific departure statistics at the nation’s Top 50 U.S. airports (both in chart and map form), as well as a map showing those U.S. airports served exclusively by regional airlines.

On page 33, an additional section begins with a state-by-state analysis, including Alaska, Hawaii and Puerto Rico, of a number of key statistics. These include: 1) total number of passengers enplaned in that particular state; 2) total number of annual airline departures and 3) percentage of regional flights for each scheduled service airport in the state; 4) percentage of enplanements for each airport. This year’s Annual Report also includes 5) Essential Air Service compensation numbers, based on an August 1, 2016 report from DOT, listed by carrier and community for those states included in this government funded program.

*The Essential Air Service (EAS) program was put into place to guarantee that small communities that were served by certificated air carriers before airline deregulation maintain a minimal level of scheduled air service. The United States Department of Transportation is mandated to provide eligible EAS communities with access to the National Air Transportation System. This is generally accomplished by subsidizing two round trips a day with 30- to 50-seat aircraft, or additional frequencies with aircraft with 9-seat or fewer, usually to a large- or medium-hub airport. The Department currently subsidizes commuter and certificated air carriers to serve approximately 60 communities in Alaska and 115 communities in the lower 48 contiguous states that otherwise would not receive any scheduled air service.

Source: https://www.transportation.gov/policyaviation-policy/small-community-rural-air-service/essential-air-service
Top 50 U.S. Airports
Ranked by total scheduled departures in 2015

<table>
<thead>
<tr>
<th>Rank</th>
<th>Airport Name</th>
<th>Airport Code</th>
<th>Regional Departures</th>
<th>Total Departures</th>
<th>Regional Departures as % Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Atlanta ATL</td>
<td>83,496</td>
<td>428,180</td>
<td>19.5%</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Chicago O'Hare ORD</td>
<td>240,930</td>
<td>427,213</td>
<td>56.4%</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Dallas/Fort Worth DFW</td>
<td>134,270</td>
<td>331,288</td>
<td>40.5%</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Los Angeles LAX</td>
<td>70,471</td>
<td>294,641</td>
<td>23.9%</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Denver DEN</td>
<td>94,451</td>
<td>261,225</td>
<td>36.2%</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Charlotte CLT</td>
<td>139,126</td>
<td>255,098</td>
<td>54.5%</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Houston Bush IAH</td>
<td>123,792</td>
<td>238,693</td>
<td>51.9%</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>New York Kennedy JFK</td>
<td>32,789</td>
<td>211,258</td>
<td>15.5%</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>San Francisco SFO</td>
<td>48,462</td>
<td>198,712</td>
<td>24.4%</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>New York Newark EWR</td>
<td>79,464</td>
<td>194,031</td>
<td>41.0%</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Philadelphia PHL</td>
<td>107,936</td>
<td>192,825</td>
<td>56.0%</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Phoenix PHX</td>
<td>41,059</td>
<td>190,488</td>
<td>21.6%</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>New York LaGuardia LGA</td>
<td>89,408</td>
<td>186,360</td>
<td>48.0%</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Detroit DTW</td>
<td>95,806</td>
<td>183,535</td>
<td>52.2%</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Minneapolis/St. Paul MSP</td>
<td>82,336</td>
<td>183,375</td>
<td>44.9%</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Seattle/Tacoma SEA</td>
<td>64,987</td>
<td>182,457</td>
<td>35.6%</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Boston BOS</td>
<td>36,345</td>
<td>172,634</td>
<td>21.1%</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Miami MIA</td>
<td>22,416</td>
<td>160,527</td>
<td>14.0%</td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Las Vegas LAS</td>
<td>5,271</td>
<td>160,353</td>
<td>3.3%</td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>Washington National DCA</td>
<td>69,005</td>
<td>147,952</td>
<td>46.6%</td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Orlando MCO</td>
<td>6,734</td>
<td>143,138</td>
<td>4.7%</td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Washington Dulles IAD</td>
<td>63,465</td>
<td>115,733</td>
<td>54.8%</td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Salt Lake City SLC</td>
<td>54,588</td>
<td>113,362</td>
<td>48.3%</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Fort Lauderdale FLL</td>
<td>8,467</td>
<td>109,121</td>
<td>7.8%</td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Baltimore BWI</td>
<td>8,718</td>
<td>105,941</td>
<td>8.2%</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rank</th>
<th>Airport Name</th>
<th>Airport Code</th>
<th>Regional Departures</th>
<th>Total Departures</th>
<th>Regional Departures as % Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>26</td>
<td>Chicago Midway MDW</td>
<td>3,715</td>
<td>95,468</td>
<td>3.9%</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>San Diego SAN</td>
<td>13,210</td>
<td>85,800</td>
<td>15.4%</td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>Portland PDX</td>
<td>34,851</td>
<td>83,472</td>
<td>41.8%</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>St. Louis STL</td>
<td>35,374</td>
<td>81,343</td>
<td>43.5%</td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>Tampa TPA</td>
<td>6,613</td>
<td>78,019</td>
<td>8.5%</td>
<td></td>
</tr>
<tr>
<td>31</td>
<td>Honolulu HNL</td>
<td>9,493</td>
<td>72,928</td>
<td>13.0%</td>
<td></td>
</tr>
<tr>
<td>32</td>
<td>Dallas Love DAL</td>
<td>977</td>
<td>66,065</td>
<td>1.5%</td>
<td></td>
</tr>
<tr>
<td>33</td>
<td>Nashville BNA</td>
<td>23,383</td>
<td>65,460</td>
<td>35.7%</td>
<td></td>
</tr>
<tr>
<td>34</td>
<td>San Juan SJU</td>
<td>25,461</td>
<td>62,577</td>
<td>40.7%</td>
<td></td>
</tr>
<tr>
<td>35</td>
<td>Raleigh/Durham RDU</td>
<td>29,601</td>
<td>60,241</td>
<td>49.1%</td>
<td></td>
</tr>
<tr>
<td>36</td>
<td>Houston Hobby HOU</td>
<td>3,431</td>
<td>59,034</td>
<td>5.8%</td>
<td></td>
</tr>
<tr>
<td>37</td>
<td>Austin AUS</td>
<td>11,545</td>
<td>56,049</td>
<td>20.6%</td>
<td></td>
</tr>
<tr>
<td>38</td>
<td>Pittsburgh PIT</td>
<td>30,471</td>
<td>55,911</td>
<td>54.5%</td>
<td></td>
</tr>
<tr>
<td>39</td>
<td>Kansas City MCI</td>
<td>17,617</td>
<td>54,919</td>
<td>32.1%</td>
<td></td>
</tr>
<tr>
<td>40</td>
<td>New Orleans MSY</td>
<td>9,170</td>
<td>51,264</td>
<td>17.9%</td>
<td></td>
</tr>
<tr>
<td>41</td>
<td>Cleveland CLE</td>
<td>24,365</td>
<td>50,155</td>
<td>48.6%</td>
<td></td>
</tr>
<tr>
<td>42</td>
<td>Oakland OAK</td>
<td>4,824</td>
<td>49,678</td>
<td>9.7%</td>
<td></td>
</tr>
<tr>
<td>43</td>
<td>Indianapolis IND</td>
<td>24,595</td>
<td>47,764</td>
<td>51.5%</td>
<td></td>
</tr>
<tr>
<td>44</td>
<td>Columbus CMH</td>
<td>28,464</td>
<td>47,515</td>
<td>59.9%</td>
<td></td>
</tr>
<tr>
<td>45</td>
<td>San Jose SJC</td>
<td>9,363</td>
<td>46,755</td>
<td>20.0%</td>
<td></td>
</tr>
<tr>
<td>46</td>
<td>Cincinnati CVG</td>
<td>36,014</td>
<td>46,483</td>
<td>77.5%</td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>Sacramento SMF</td>
<td>10,599</td>
<td>45,347</td>
<td>23.4%</td>
<td></td>
</tr>
<tr>
<td>48</td>
<td>Anchorage ANC</td>
<td>25,432</td>
<td>43,365</td>
<td>58.6%</td>
<td></td>
</tr>
<tr>
<td>49</td>
<td>San Antonio SAT</td>
<td>12,388</td>
<td>43,017</td>
<td>28.8%</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Orange County SNA</td>
<td>2,791</td>
<td>42,263</td>
<td>6.6%</td>
<td></td>
</tr>
</tbody>
</table>

Source: RAA analysis of 2015 OAG schedules via PlaneStats online portal
Top 50 U.S. Airports
Ranked by total scheduled departures with regional aircraft in 2015

Source: RAA analysis of 2015 OAG schedules via PlaneStats online portal

<table>
<thead>
<tr>
<th>Rank</th>
<th>Airport Name</th>
<th>Airport Code</th>
<th>Regional Departures</th>
<th>Total Departures</th>
<th>Regional Departures % Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Chicago OHare</td>
<td>ORD</td>
<td>240,930</td>
<td>427,213</td>
<td>56.4%</td>
</tr>
<tr>
<td>2</td>
<td>Charlotte</td>
<td>CLT</td>
<td>139,126</td>
<td>255,098</td>
<td>54.5%</td>
</tr>
<tr>
<td>3</td>
<td>Dallas/Fort Worth</td>
<td>DFW</td>
<td>134,270</td>
<td>331,288</td>
<td>40.5%</td>
</tr>
<tr>
<td>4</td>
<td>Houston Bush</td>
<td>IAH</td>
<td>123,792</td>
<td>238,693</td>
<td>51.9%</td>
</tr>
<tr>
<td>5</td>
<td>Philadelphia</td>
<td>PHL</td>
<td>107,936</td>
<td>192,825</td>
<td>56.0%</td>
</tr>
<tr>
<td>6</td>
<td>Detroit DTW</td>
<td>DTW</td>
<td>95,806</td>
<td>183,535</td>
<td>52.2%</td>
</tr>
<tr>
<td>7</td>
<td>Denver</td>
<td>DEN</td>
<td>94,451</td>
<td>261,225</td>
<td>36.2%</td>
</tr>
<tr>
<td>8</td>
<td>New York LaGuardia</td>
<td>LGA</td>
<td>89,408</td>
<td>186,360</td>
<td>48.0%</td>
</tr>
<tr>
<td>9</td>
<td>Atlanta</td>
<td>ATL</td>
<td>83,496</td>
<td>428,180</td>
<td>19.5%</td>
</tr>
<tr>
<td>10</td>
<td>Minneapolis/St. Paul</td>
<td>MSP</td>
<td>82,336</td>
<td>183,375</td>
<td>44.9%</td>
</tr>
<tr>
<td>11</td>
<td>New York Newark</td>
<td>EWR</td>
<td>79,464</td>
<td>194,031</td>
<td>41.0%</td>
</tr>
<tr>
<td>12</td>
<td>Los Angeles</td>
<td>LAX</td>
<td>70,471</td>
<td>294,641</td>
<td>23.9%</td>
</tr>
<tr>
<td>13</td>
<td>Washington National</td>
<td>DCA</td>
<td>69,005</td>
<td>147,952</td>
<td>46.6%</td>
</tr>
<tr>
<td>14</td>
<td>Seattle/Tacoma</td>
<td>SEA</td>
<td>64,987</td>
<td>182,457</td>
<td>35.6%</td>
</tr>
<tr>
<td>15</td>
<td>Washington Dulles</td>
<td>IAD</td>
<td>63,465</td>
<td>115,733</td>
<td>54.8%</td>
</tr>
<tr>
<td>16</td>
<td>Salt Lake City</td>
<td>SLC</td>
<td>54,588</td>
<td>113,362</td>
<td>48.2%</td>
</tr>
<tr>
<td>17</td>
<td>San Francisco</td>
<td>SFO</td>
<td>48,462</td>
<td>198,712</td>
<td>24.4%</td>
</tr>
<tr>
<td>18</td>
<td>Phoenix</td>
<td>PHX</td>
<td>41,059</td>
<td>190,488</td>
<td>21.6%</td>
</tr>
<tr>
<td>19</td>
<td>Boston</td>
<td>BOS</td>
<td>36,345</td>
<td>172,634</td>
<td>21.1%</td>
</tr>
<tr>
<td>20</td>
<td>Cincinnati</td>
<td>CVG</td>
<td>36,014</td>
<td>46,483</td>
<td>77.5%</td>
</tr>
<tr>
<td>21</td>
<td>St. Louis</td>
<td>STL</td>
<td>35,374</td>
<td>81,343</td>
<td>43.5%</td>
</tr>
<tr>
<td>22</td>
<td>Portland</td>
<td>PDX</td>
<td>34,851</td>
<td>83,472</td>
<td>41.8%</td>
</tr>
<tr>
<td>23</td>
<td>New York Kennedy</td>
<td>JFK</td>
<td>32,789</td>
<td>211,258</td>
<td>15.5%</td>
</tr>
<tr>
<td>24</td>
<td>Pittsburgh</td>
<td>PIT</td>
<td>30,471</td>
<td>55,911</td>
<td>54.5%</td>
</tr>
<tr>
<td>25</td>
<td>Bethel</td>
<td>BET</td>
<td>29,996</td>
<td>30,976</td>
<td>96.8%</td>
</tr>
<tr>
<td>26</td>
<td>Raleigh/Durham</td>
<td>RDU</td>
<td>29,601</td>
<td>60,241</td>
<td>49.1%</td>
</tr>
<tr>
<td>27</td>
<td>Columbus</td>
<td>CMH</td>
<td>28,464</td>
<td>47,515</td>
<td>59.9%</td>
</tr>
<tr>
<td>28</td>
<td>San Juan</td>
<td>SJJ</td>
<td>25,461</td>
<td>62,577</td>
<td>40.7%</td>
</tr>
<tr>
<td>29</td>
<td>Anchorage</td>
<td>ANC</td>
<td>25,432</td>
<td>43,365</td>
<td>58.6%</td>
</tr>
<tr>
<td>30</td>
<td>Indianapolis</td>
<td>IND</td>
<td>24,595</td>
<td>47,764</td>
<td>51.5%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rank</th>
<th>Airport Name</th>
<th>Airport Code</th>
<th>Regional Departures</th>
<th>Total Departures</th>
<th>Regional Departures % Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>31</td>
<td>Cleveland</td>
<td>CLE</td>
<td>24,365</td>
<td>50,155</td>
<td>48.6%</td>
</tr>
<tr>
<td>32</td>
<td>Nashville</td>
<td>BNA</td>
<td>23,383</td>
<td>65,460</td>
<td>35.7%</td>
</tr>
<tr>
<td>33</td>
<td>Miami</td>
<td>MIA</td>
<td>22,416</td>
<td>160,527</td>
<td>14.0%</td>
</tr>
<tr>
<td>34</td>
<td>Kansas City</td>
<td>MCI</td>
<td>17,617</td>
<td>54,919</td>
<td>32.1%</td>
</tr>
<tr>
<td>35</td>
<td>Memphis</td>
<td>MEM</td>
<td>17,452</td>
<td>28,122</td>
<td>62.1%</td>
</tr>
<tr>
<td>36</td>
<td>Louisville</td>
<td>SDF</td>
<td>16,602</td>
<td>24,322</td>
<td>68.3%</td>
</tr>
<tr>
<td>37</td>
<td>Richmond/Wmbg</td>
<td>RIC</td>
<td>16,599</td>
<td>25,918</td>
<td>64.0%</td>
</tr>
<tr>
<td>38</td>
<td>Milwaukee</td>
<td>MKE</td>
<td>16,453</td>
<td>38,970</td>
<td>42.2%</td>
</tr>
<tr>
<td>39</td>
<td>Norfolk/Va. Beach/Wmbg</td>
<td>ORF</td>
<td>15,510</td>
<td>22,398</td>
<td>69.2%</td>
</tr>
<tr>
<td>40</td>
<td>Knoxville</td>
<td>TYS</td>
<td>14,749</td>
<td>16,037</td>
<td>92.0%</td>
</tr>
<tr>
<td>41</td>
<td>Jacksonville</td>
<td>JAX</td>
<td>14,545</td>
<td>31,345</td>
<td>46.4%</td>
</tr>
<tr>
<td>42</td>
<td>Boise</td>
<td>BOI</td>
<td>14,477</td>
<td>20,232</td>
<td>71.6%</td>
</tr>
<tr>
<td>43</td>
<td>Charleston</td>
<td>CHS</td>
<td>14,093</td>
<td>22,995</td>
<td>61.3%</td>
</tr>
<tr>
<td>44</td>
<td>Dayton</td>
<td>DAY</td>
<td>14,057</td>
<td>18,121</td>
<td>77.6%</td>
</tr>
<tr>
<td>45</td>
<td>Buffalo</td>
<td>BUF</td>
<td>14,050</td>
<td>29,394</td>
<td>47.8%</td>
</tr>
<tr>
<td>46</td>
<td>Fairbanks</td>
<td>FAI</td>
<td>13,547</td>
<td>15,928</td>
<td>85.1%</td>
</tr>
<tr>
<td>47</td>
<td>Greensboro/H.Pt/Wnsalem</td>
<td>GSO</td>
<td>13,437</td>
<td>15,929</td>
<td>84.4%</td>
</tr>
<tr>
<td>48</td>
<td>Syracuse</td>
<td>SYR</td>
<td>13,231</td>
<td>17,572</td>
<td>75.3%</td>
</tr>
<tr>
<td>49</td>
<td>San Diego</td>
<td>SAN</td>
<td>13,210</td>
<td>85,800</td>
<td>15.4%</td>
</tr>
<tr>
<td>50</td>
<td>Oklahoma City</td>
<td>OKC</td>
<td>12,953</td>
<td>23,575</td>
<td>54.9%</td>
</tr>
</tbody>
</table>
**Shortest and Longest Regional Routes (lower 48)**

Per OAG Schedule 2015

### Regional Jet Origin Destination Marketing Carrier Operating Carrier Aircraft Distance (SM) Block Time (min) Number of 2015 Departures

| Shortest Time     | MEI: Meridian, MI | PIB: Laurel/Hattiesburg, MI | American Airlines | ExpressJet | CL-200-2B20 | 67 | 32 | 500 |
| Longest Distance  | STL: St. Louis, MO | SFO: San Francisco, CA | United Airlines | SkyWest | ERJ-170-200LR | 1731 | 278 | 431 |
| Longest Time      | STL: St. Louis, MO | SFO: San Francisco, CA | United Airlines | SkyWest | ERJ-170-200LR | 1731 | 278 | 431 |

### Non-Jet Origin Destination Marketing Carrier Operating Carrier Aircraft Distance (SM) Block Time (min) Number of 2015 Departures

| Shortest Distance | HYA: Hyannis, MA | MVY: Martha’s Vineyard, MA | Cape Air | Cape Air | C-402-C | 25 | 18 | 264 |
| Shortest Time     | LWS: Lewiston, ID | PUW: Pullman, WA | Alaska Airlines | Horizon Air | DHC-8-402 | 25 | 24 | 213 |
| Longest Distance  | MVY: Martha’s Vineyard, MA | HYA: Hyannis, MA | Cape Air | Cape Air | C-402-C | 25 | 17 | 246 |
| Longest Time      | EWB: New Bedford, MA | MVY: Martha’s Vineyard, MA | Cape Air | Cape Air | C-402-C | 26 | 17 | 588 |
| Longest Distance  | SUN: Sun Valley, ID | LAX: Los Angeles, CA | Alaska Airlines | Horizon Air | DHC-8-402 | 696 | 154 | 193 |
| Longest Time      | SUN: Sun Valley, ID | LAX: Los Angeles, CA | Alaska Airlines | Horizon Air | DHC-8-402 | 696 | 154 | 193 |

Source: OAG Schedule 2015
Regional Airline Transborder Service
(Per 2015 OAG Schedule)
Passenger Service in U.S.
(State by State Analysis, including Alaska, Hawaii and Puerto Rico)

Source: DEPARTURES = 2015 OAG schedules via PlaneStats online portal; ENPLANEMENTS = Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

U.S. AIRPORTS & REGIONAL SERVICE

ALABAMA

Total # of 2015 passengers enplaned
Regional 1,283,462
Industry 2,417,888
Regional Share 53%

Total # of 2015 airline departures
Regional 31,242
Industry 41,772
Regional Share 75%

Percentage of Regional flights and enplanements for each airport
BHM Birmingham 35% 57%
DHN Dothan 100% 100%
HSV Huntsville/Decatur 63% 80%
MGM Montgomery 100% 100%
MOB Mobile 86% 93%
MSL Muscle Shoals 100% 100%

ARIZONA

Total # of 2015 passengers enplaned
Regional 2,855,512
Industry 23,892,564
Regional Share 12%

Total # of 2015 airline departures
Regional 58,553
Industry 217,265
Regional Share 27%

Percentage of Regional flights and enplanements for each airport
FLG Flagstaff 100% 100%
GCN Grand Canyon 82% 100%
GCM Grand Canyon West 0% 0%
IGM Kingman 100% 100%
PGA Page 100% 100%
PRC Prescott 100% 100%
SOW Show Low 100% 100%
TUS Tucson 33% 53%
YUM Yuma 100% 100%

ARKANSAS

Total # of 2015 passengers enplaned
Regional 1,105,429
Industry 1,746,741
Regional Share 63%

Total # of 2015 airline departures
Regional 28,314
Industry 33,768
Regional Share 84%

Percentage of Regional flights and enplanements for each airport
ELD El Dorado 100% 100%
FSL Ft. Smith 100% 100%
HOT Hot Springs 100% 100%
HRO Harrison 100% 95%

Regional only flights (95% and above) Regional/other flights

Regional-only flights (95% and above) Regional/other flights

Regional-only flights (95% and above) Regional/other flights

Annual Contract

EAS Community Annual Contract Subsidy Rates August 1, 2016 EAS Carrier Start Expiration Order Hubs Served

EAS Community Annual Contract Subsidy Rates August 1, 2016 EAS Carrier Start Expiration Order Hubs Served

EAS Community Annual Contract Subsidy Rates August 1, 2016 EAS Carrier Start Expiration Order Hubs Served
U.S. AIRPORTS & REGIONAL SERVICE

CALIFORNIA

CEC Eureka/Arcata 100% 100%
ACV Bakersfield 100% 100%
BUR Burbank 15% 33%
CEC Crescent City 100% 100%
CLD Carlsbad 99% 68%
FAT Fresno 78% 88%
IPL El Centro/Imperial 100% 100%
LAX Los Angeles 12% 24%
LGB Long Beach 16% 28%
MCE Merced 100% 100%
MMH Mammoth Lakes 100% 100%
MRY Monterey 100% 100%
OAK Oakland 5% 10%

COLORADO

ALS Alamosa 100% 100%
ASE Aspen 100% 100%
CEZ Cortez 100% 100%
COS Colorado Springs 61% 83%
DEN Denver 16% 36%
DRO Durango 100% 100%
EGE Vail/Eagle 20% 38%

CONNECTICUT

BDL Hartford Ct/Springfield 22% 38%
HVN New Haven 100% 100%

Total # of 2015 passengers enplaned
Regional 10,856,051
Industry 87,931,161
Regional Share 12%

Total # of 2015 airline departures
Regional 221,034
Industry 870,589
Regional Share 25%

Percentage of Regional flights and enplanements for each airport

Regional only flights (95% and above) Regional/other flights

EAS Community Annual Contract Subsidy Rates August 1, 2016 EAS Carrier Start Expiration Order Hubs Served
Crecent City $3,506,231 PenAir 09/15/15 09/30/17 2015-3-14 PDX
El Centro $2,440,634 Mokulele 05/01/16 04/30/18 2016-3-31 LAX
Merced $2,991,546 Boutique Air 08/01/15 07/31/16 2015-6-9 LAX/OAK
Visalia $1,990,563 Seaport 02/09/15 12/31/16 2014-12-7 BUR/SMF

EAS Community Annual Contract Subsidy Rates August 1, 2016 EAS Carrier Start Expiration Order Hubs Served
Alamosa $2,554,420 Great Lakes 08/01/16 10/31/16 2016-8-1 DEN
Cortez $2,787,056 Great Lakes 08/01/16 10/31/16 2016-8-1 DEN
Pueblo $1,687,626 Great Lakes 11/15/15 07/31/17 2015-6-11 DEN
### U.S. Airports & Regional Service

#### Regional Only Flights (95% and above)

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Only Flights</th>
</tr>
</thead>
<tbody>
<tr>
<td>ATL</td>
<td>100%</td>
</tr>
<tr>
<td>SAV</td>
<td>100%</td>
</tr>
<tr>
<td>VLD</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### Percentage of Regional Flights and Enplanements for Each Airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Industry Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>ATL</td>
<td>10%</td>
<td>22%</td>
</tr>
<tr>
<td>SAV</td>
<td>48%</td>
<td>80%</td>
</tr>
<tr>
<td>VLD</td>
<td>0%</td>
<td>0%</td>
</tr>
</tbody>
</table>

#### Total # of 2015 Passengers Enplaned

- **Regional**: 5,033,861
- **Industry**: 50,344,752
- **Total**: 55,378,613

#### Total # of 2015 Airline Departures

- **Regional**: 101,732
- **Industry**: 452,201
- **Total**: 553,933

#### Florida

#### Georgia

#### Idaho

#### Delaware

#### Annual Contract EAS Rates

<table>
<thead>
<tr>
<th>Community</th>
<th>Subsidy Rates</th>
<th>Start</th>
<th>Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Macon</td>
<td>$0</td>
<td>04/01/13</td>
<td>03/14/15</td>
</tr>
</tbody>
</table>

#### Percentage of Regional Flights and Enplanements for Each Airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Industry Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABY</td>
<td>100%</td>
<td>0%</td>
</tr>
<tr>
<td>AGS</td>
<td>72%</td>
<td>0%</td>
</tr>
<tr>
<td>ATL</td>
<td>9%</td>
<td>20%</td>
</tr>
</tbody>
</table>

#### Total # of 2015 Passengers Enplaned

- **Regional**: 1,119,134
- **Industry**: 1,859,860
- **Total**: 3,001,000

#### Total # of 2015 Airline Departures

- **Regional**: 21,663
- **Industry**: 27,429
- **Total**: 49,092

#### Percentage of Regional Flights and Enplanements for Each Airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Industry Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOI</td>
<td>54%</td>
<td>72%</td>
</tr>
<tr>
<td>IDA</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>LWS</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

### RAA 2016 Annual Report
### U.S. AIRPORTS & REGIONAL SERVICE

#### ILLINOIS

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decatur</td>
<td>$2,915,638</td>
<td>Air Choice One</td>
<td>02/01/15</td>
<td>01/31/18</td>
<td>2015-12-11</td>
<td>ORD/STL</td>
</tr>
<tr>
<td>Marion/Herrin</td>
<td>$2,626,625</td>
<td>Cape Air</td>
<td>12/01/15</td>
<td>11/30/19</td>
<td>2015-10-19</td>
<td>STL</td>
</tr>
<tr>
<td>Quincy/Hannibal, MO</td>
<td>$2,532,335</td>
<td>Cape Air</td>
<td>12/01/15</td>
<td>11/30/17</td>
<td>2015-10-19</td>
<td>STL</td>
</tr>
</tbody>
</table>

#### INDIANA

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Burlington</td>
<td>$2,316,502</td>
<td>Air Choice One</td>
<td>02/01/16</td>
<td>01/31/18</td>
<td>2015-12-11</td>
<td>ORD/STL</td>
</tr>
<tr>
<td>Fort Dodge</td>
<td>$3,715,953</td>
<td>Air Choice One</td>
<td>02/23/15</td>
<td>01/31/16</td>
<td>2014-10-21</td>
<td>STL</td>
</tr>
<tr>
<td>Mason City</td>
<td>$3,715,953</td>
<td>Air Choice One</td>
<td>11/17/14</td>
<td>10/31/16</td>
<td>2014-12-15</td>
<td>ORD</td>
</tr>
<tr>
<td>Waterloo</td>
<td>$1,829,458</td>
<td>American</td>
<td>05/01/16</td>
<td>04/30/18</td>
<td>2015-12-16</td>
<td>ORD</td>
</tr>
</tbody>
</table>
### U.S. AIRPORTS & REGIONAL SERVICE

#### Regional only flights (95% and above)

- Regional/other flights

### KANSAS

- **LEXSDF**: 100% 100%
- **PAH**: 18% 88%
- **OWB**: 100% 100%
- **PVL**: 0% 0%
- **SDF**: 47% 68%
- **SLN**: 89% 96%
- **GCK**: 100% 100%
- **HYS**: 100% 100%
- **GBD**: 100% 95%
- **DDC**: 100% 100%
- **MHK**: 100% 100%
- **LCH**: 100% 100%
- **LFT**: 87% 94%

#### Percentage of Regional flights and enplanements for each airport

- **LEX**: 63% 90%
- **OWB**: 18% 88%
- **PAH**: 100% 100%
- **SDF**: 47% 68%

#### EAS Community Annual Contract Subsidy Rates August 1, 2016

- **Dodge City**: $2,729,815
- **Garden City**: $968,313
- **Hays**: $3,482,353
- **Liberal/Guymon, OK**: $2,652,135
- **Salina**: $1,999,905

#### Total # of 2015 passengers enplaned

- **Regional**: 499,249
- **Industry**: 901,296
- **Regional Share**: 55%
- **Industry Share**: 81%

#### Total # of 2015 airline departures

- **Regional**: 14,150
- **Industry**: 17,519
- **Regional Share**: 81%
- **Industry Share**: 100%

### KENTUCKY

- **LEX**: 63% 90%
- **OWB**: 18% 88%
- **PAH**: 100% 100%
- **SDF**: 47% 68%

### LOUISIANA

- **AEX**: 100% 100%
- **BTR**: 91% 96%
- **LCH**: 100% 100%
- **LFT**: 87% 94%

#### Percentage of Regional flights and enplanements for each airport

- **LEX**: 63% 90%
- **OWB**: 18% 88%
- **PAH**: 100% 100%
- **SDF**: 47% 68%

#### EAS Community Annual Contract Subsidy Rates August 1, 2016

- **Owensboro**: $1,948,217
- **Paducah**: $2,170,549

#### Total # of 2015 passengers enplaned

- **Regional**: 2,810,953
- **Industry**: 5,302,698
- **Regional Share**: 53%
- **Industry Share**: 76%

#### Total # of 2015 airline departures

- **Regional**: 28,298
- **Industry**: 37,309
- **Regional Share**: 76%
- **Industry Share**: 100%

### Annual Contract EAS Subsidy Rates

- **Dodge City**: $2,729,815
- **Garden City**: $968,313
- **Hays**: $3,482,353
- **Liberal/Guymon, OK**: $2,652,135
- **Salina**: $1,999,905

### Hubs

- **DEN**: Denver
- **DFW**: Dallas-Ft. Worth
- **DEN**: Denver
- **ORD**: Chicago
- **STL**: St. Louis
- **ORD**: Chicago
U.S. AIRPORTS & REGIONAL SERVICE

MAINE

Total # of 2015 passengers enplaned
Regional 685,663  Industry 1,140,800  Regional Share 60%

Total # of 2015 airline departures
Regional 17,663  Industry 21,420  Regional Share 82%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Domestic Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>AUG Augusta</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
<tr>
<td>BGR Bangor</td>
<td>68% 95%</td>
<td>32% 5%</td>
</tr>
<tr>
<td>BHB Bar Harbor</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
<tr>
<td>PQI Presque Isle</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
<tr>
<td>PWM Portland</td>
<td>56% 72%</td>
<td>44% 28%</td>
</tr>
<tr>
<td>RKD Rockland</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
</tbody>
</table>

EAS Community | Annual Contract Subsidy Rates August 1, 2016 | EAS Carrier | Start | Expiration | Order | Hubs Served |
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Augusta/Waterville</td>
<td>$1,890,830</td>
<td>Cape Air</td>
<td>11/01/14</td>
<td>10/31/18</td>
<td>2014-10-4</td>
<td>BOS</td>
</tr>
<tr>
<td>Bar Harbor</td>
<td>$1,726,152</td>
<td>Cape Air</td>
<td>07/01/16</td>
<td>06/30/18</td>
<td>2016-4-10</td>
<td>BOS</td>
</tr>
<tr>
<td>Bar Harbor (Penair)</td>
<td>$466,799</td>
<td>PenAir</td>
<td>07/01/16</td>
<td>06/30/18</td>
<td>2016-4-10</td>
<td>BOS</td>
</tr>
<tr>
<td>Presque Isle/Houlton</td>
<td>$5,087,738</td>
<td>PenAir</td>
<td>07/01/16</td>
<td>06/30/18</td>
<td>2016-4-10</td>
<td>BOS</td>
</tr>
<tr>
<td>Rockland</td>
<td>$1,966,555</td>
<td>Cape Air</td>
<td>11/01/14</td>
<td>10/31/18</td>
<td>2014-10-4</td>
<td>BOS</td>
</tr>
</tbody>
</table>

MARYLAND

Total # of 2015 passengers enplaned
Regional 419,406  Industry 11,928,028  Regional Share 4%

Total # of 2015 airline departures
Regional 11,944  Industry 109,167  Regional Share 11%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Domestic Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>BWI Baltimore</td>
<td>3% 8%</td>
<td>97% 92%</td>
</tr>
<tr>
<td>HGR Hagerstown</td>
<td>6% 86%</td>
<td>94% 14%</td>
</tr>
<tr>
<td>SBY Salisbury</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
</tbody>
</table>

EAS Community | Annual Contract Subsidy Rates August 1, 2016 | EAS Carrier | Start | Expiration | Order | Hubs Served |
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Hagerstown</td>
<td>$1,785,638</td>
<td>Sun Air</td>
<td>11/05/12</td>
<td>03/31/17</td>
<td>2016-3-14</td>
<td>IAD/PIT</td>
</tr>
</tbody>
</table>

MASSACHUSETTS

Total # of 2015 passengers enplaned
Regional 1,125,309  Industry 14,704,112  Regional Share 8%

Total # of 2015 airline departures
Regional 66,533  Industry 207,983  Regional Share 32%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Domestic Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACK Nantucket</td>
<td>75% 97%</td>
<td>25% 3%</td>
</tr>
<tr>
<td>BOS Boston</td>
<td>6% 21%</td>
<td>94% 79%</td>
</tr>
<tr>
<td>EWB New Bedford</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
<tr>
<td>HYA Hyannis</td>
<td>90% 62%</td>
<td>10% 38%</td>
</tr>
<tr>
<td>MVY Martha's Vineyard</td>
<td>67% 95%</td>
<td>33% 5%</td>
</tr>
<tr>
<td>ORH Worcester</td>
<td>0% 0%</td>
<td>100% 100%</td>
</tr>
<tr>
<td>PVC Provincetown</td>
<td>100% 100%</td>
<td>0% 0%</td>
</tr>
</tbody>
</table>
U.S. AIRPORTS & REGIONAL SERVICE

Regional only flights (95% and above)
Regional/other flights

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Industry Share</th>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alpena</td>
<td>100%</td>
<td>100%</td>
<td>SkyWest</td>
<td>$2,168,995</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-7-8</td>
<td>DTW</td>
<td></td>
</tr>
<tr>
<td>Chisholm/Hibbing</td>
<td>SkyWest</td>
<td>$2,170,037</td>
<td>02/01/15</td>
<td>01/31/17</td>
<td>2015-1-5</td>
<td>MSP</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Duluth/Min/Itasca</td>
<td>SkyWest</td>
<td>$3,297,394</td>
<td>Boutique Air</td>
<td>06/01/16</td>
<td>05/31/18</td>
<td>MSP</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ironwood</td>
<td>100%</td>
<td>100%</td>
<td>SkyWest</td>
<td>$3,537,394</td>
<td>06/01/16</td>
<td>05/31/18</td>
<td>2016-4-15</td>
<td>MSP</td>
<td></td>
</tr>
</tbody>
</table>
### U.S. AIRPORTS & REGIONAL SERVICE

#### MISSISSIPPI

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016 EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cape Girardeau/Sikeston</td>
<td>$2,063,432</td>
<td>Cape Air</td>
<td>12/1/15</td>
<td>11/30/17</td>
<td>2015-10-19 STL</td>
</tr>
<tr>
<td>Fort Leonard Wood</td>
<td>$2,942,325</td>
<td>Cape Air</td>
<td>01/01/15</td>
<td>12/31/18</td>
<td>2015-1-12 STL</td>
</tr>
<tr>
<td>Joplin</td>
<td>$519,201</td>
<td>American</td>
<td>03/01/15</td>
<td>02/28/17</td>
<td>2015-1-24 DPW</td>
</tr>
<tr>
<td>Kirksville</td>
<td>$1,649,248</td>
<td>Cape Air</td>
<td>10/01/12</td>
<td>09/30/16</td>
<td>2012-7-25 STL</td>
</tr>
</tbody>
</table>

#### MISSOURI

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016 EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Branson Airport</td>
<td>$2,097,960</td>
<td>Boutique Air</td>
<td>10/01/15</td>
<td>09/30/17</td>
<td>2015-8-9 BNA/DFW</td>
</tr>
<tr>
<td>Cape Girardeau</td>
<td>$3,910,654</td>
<td>ExpressJet</td>
<td>11/06/14</td>
<td>10/31/16</td>
<td>2014-7-12 DPW</td>
</tr>
<tr>
<td>Columbia</td>
<td>$3,910,654</td>
<td>ExpressJet</td>
<td>11/06/14</td>
<td>10/31/16</td>
<td>2014-7-12 DPW</td>
</tr>
<tr>
<td>Meridian</td>
<td>$4,292,405</td>
<td>Contour</td>
<td>02/01/16</td>
<td>02/28/18</td>
<td>2015-12-12 BNA</td>
</tr>
</tbody>
</table>

#### MONTANA

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016 EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Billings</td>
<td>$901,763</td>
<td>SkyWest</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-10-21 SLC</td>
</tr>
<tr>
<td>Butte</td>
<td>$2,068,066</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-12-12 BIL</td>
</tr>
<tr>
<td>Bozeman</td>
<td>$2,010,381</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-9-20 BIL</td>
</tr>
<tr>
<td>Great Falls</td>
<td>$2,085,175</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-9-20 BIL</td>
</tr>
<tr>
<td>Glasgow</td>
<td>$2,010,381</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-9-20 BIL</td>
</tr>
<tr>
<td>Helena</td>
<td>$3,887,766</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-9-20 BIL</td>
</tr>
<tr>
<td>Helena</td>
<td>$491,205</td>
<td>SkyWest</td>
<td>06/01/15</td>
<td>09/30/16</td>
<td>2015-3-11 SLC</td>
</tr>
<tr>
<td>Wolf Point</td>
<td>$2,193,783</td>
<td>Cape Air</td>
<td>01/01/16</td>
<td>12/31/17</td>
<td>2015-9-20 BIL</td>
</tr>
</tbody>
</table>
NEBRASKA

Total # of 2015 passengers enplaned
Regional 844,421
Industry 2,303,226
Regional Share 37%

Total # of 2015 airline departures
Regional 20,079
Industry 31,811
Regional Share 63%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Percentage of Regional Flights</th>
<th>Percentage of Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alliance</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Scottsbluff</td>
<td>72%</td>
<td>98%</td>
</tr>
<tr>
<td>Chadron</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Kearney</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Grand Is.</td>
<td>42%</td>
<td>73%</td>
</tr>
</tbody>
</table>

NEVADA

Total # of 2015 passengers enplaned
Regional 707,369
Industry 22,029,221
Regional Share 3%

Total # of 2015 airline departures
Regional 13,280
Industry 180,120
Regional Share 7%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Percentage of Regional Flights</th>
<th>Percentage of Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boulder City Airport</td>
<td>52%</td>
<td>32%</td>
</tr>
<tr>
<td>Elko</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

NEW HAMPSHIRE

Total # of 2015 passengers enplaned
Regional 389,957
Industry 1,058,429
Regional Share 37%

Total # of 2015 airline departures
Regional 10,088
Industry 15,257
Regional Share 66%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Percentage of Regional Flights</th>
<th>Percentage of Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lebanon</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

EAS Contract Subsidy Rates August 1, 2016

<table>
<thead>
<tr>
<th>Community</th>
<th>Annual Contract Subsidy Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alliance</td>
<td>$2,072,150</td>
</tr>
<tr>
<td>Scottsbluff</td>
<td>$1,746,806</td>
</tr>
<tr>
<td>Grand Is.</td>
<td>$1,270,707</td>
</tr>
<tr>
<td>Kearney</td>
<td>$1,998,178</td>
</tr>
<tr>
<td>North Platte</td>
<td>$1,995,396</td>
</tr>
<tr>
<td>Scottsbluff</td>
<td>$1,446,806</td>
</tr>
</tbody>
</table>

RAA 2016 Annual Report
### U.S. Airports & Regional Service

#### New Jersey

<table>
<thead>
<tr>
<th>Airport</th>
<th>Passengers Enplaned</th>
<th>Flights</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional</td>
<td>Industry</td>
<td>Regional Share</td>
</tr>
<tr>
<td>Atlantic City</td>
<td>0%</td>
<td>24%</td>
</tr>
<tr>
<td>New York Newark</td>
<td>20%</td>
<td>41%</td>
</tr>
</tbody>
</table>

#### New Mexico

<table>
<thead>
<tr>
<th>Airport</th>
<th>Passengers Enplaned</th>
<th>Flights</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional</td>
<td>Industry</td>
<td>Regional Share</td>
</tr>
<tr>
<td>Albuquerque</td>
<td>20%</td>
<td>39%</td>
</tr>
<tr>
<td>Carlsbad</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Clovis</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Farmington</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Hobbs</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### New York

<table>
<thead>
<tr>
<th>Airport</th>
<th>Passengers Enplaned</th>
<th>Flights</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional</td>
<td>Industry</td>
<td>Regional Share</td>
</tr>
<tr>
<td>Albany</td>
<td>30%</td>
<td>61%</td>
</tr>
<tr>
<td>Watertown</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Binghamton</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Buffalo</td>
<td>28%</td>
<td>48%</td>
</tr>
<tr>
<td>Elmira</td>
<td>78%</td>
<td>100%</td>
</tr>
<tr>
<td>Republic</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Westchester County</td>
<td>49%</td>
<td>72%</td>
</tr>
<tr>
<td>Niagara Falls</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Islip</td>
<td>5%</td>
<td>20%</td>
</tr>
<tr>
<td>Ithaca</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

### Annual Contracts

<table>
<thead>
<tr>
<th>Community</th>
<th>Annual Contract</th>
<th>Subsidy Rates</th>
<th>Order Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABQ/DFW</td>
<td>$2,410,695</td>
<td>BoutiqueAir</td>
<td>2015-4-12</td>
</tr>
<tr>
<td>DFW</td>
<td>$3,184,393</td>
<td>BoutiqueAir</td>
<td>2016-6-12</td>
</tr>
<tr>
<td>ABQ/PHX</td>
<td>$3,377,495</td>
<td>BoutiqueAir</td>
<td>2014-12-14</td>
</tr>
<tr>
<td>PIT</td>
<td>$2,045,481</td>
<td>SunAir</td>
<td>2014-7-11</td>
</tr>
<tr>
<td>BOS</td>
<td>$2,713,124</td>
<td>Cape Air</td>
<td>2015-1-2</td>
</tr>
<tr>
<td>BOS</td>
<td>$2,516,612</td>
<td>Cape Air</td>
<td>2015-1-1</td>
</tr>
<tr>
<td>BOS</td>
<td>$2,989,877</td>
<td>PenAir</td>
<td>2016-4-10</td>
</tr>
<tr>
<td>BOS</td>
<td>$1,832,064</td>
<td>Cape Air</td>
<td>2013-3-27</td>
</tr>
<tr>
<td>BOS</td>
<td>$2,631,598</td>
<td>American</td>
<td>2015-11-21</td>
</tr>
</tbody>
</table>

### EAS Hubs

<table>
<thead>
<tr>
<th>Community</th>
<th>Start</th>
<th>Expiration</th>
<th>Order Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABQ/DFW</td>
<td>06/01/15</td>
<td>05/31/17</td>
<td>2015-4-12</td>
</tr>
<tr>
<td>DFW</td>
<td>08/01/16</td>
<td>07/31/18</td>
<td>2016-6-12</td>
</tr>
<tr>
<td>ABQ/PHX</td>
<td>01/05/15</td>
<td>12/31/16</td>
<td>2014-12-14</td>
</tr>
<tr>
<td>SunAir</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
</tr>
<tr>
<td>Cape Air</td>
<td>04/01/15</td>
<td>03/31/17</td>
<td>2015-1-2</td>
</tr>
<tr>
<td>Cape Air</td>
<td>04/01/15</td>
<td>03/31/19</td>
<td>2015-1-1</td>
</tr>
<tr>
<td>PenAir</td>
<td>07/01/16</td>
<td>06/30/18</td>
<td>2016-4-10</td>
</tr>
<tr>
<td>Cape Air</td>
<td>03/01/14</td>
<td>02/28/18</td>
<td>2013-3-27</td>
</tr>
<tr>
<td>American</td>
<td>02/01/16</td>
<td>01/31/18</td>
<td>2015-11-21</td>
</tr>
</tbody>
</table>

---

**Note:** This information is subject to change and should be verified with the latest sources.
**U.S. AIRPORTS & REGIONAL SERVICE**

### NORTH CAROLINA

#### Regional only flights (95% and above)
- Regional/other flights

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional</th>
<th>Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>AVL</td>
<td>54%</td>
<td>88%</td>
</tr>
<tr>
<td>CLT</td>
<td>31%</td>
<td>55%</td>
</tr>
<tr>
<td>EWN</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>FAY</td>
<td>78%</td>
<td>89%</td>
</tr>
<tr>
<td>GSO</td>
<td>67%</td>
<td>84%</td>
</tr>
</tbody>
</table>

### NORTH DAKOTA

#### Regional only flights (95% and above)
- Regional/other flights

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional</th>
<th>Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>BIS</td>
<td>59%</td>
<td>90%</td>
</tr>
<tr>
<td>DIK</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>DVL</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>FAR</td>
<td>59%</td>
<td>87%</td>
</tr>
<tr>
<td>GFK</td>
<td>60%</td>
<td>83%</td>
</tr>
<tr>
<td>ISN</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>JMS</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>MOT</td>
<td>73%</td>
<td>91%</td>
</tr>
</tbody>
</table>

### OHIO

#### Regional only flights (95% and above)
- Regional/other flights

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional</th>
<th>Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>BKL</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>CAK</td>
<td>31%</td>
<td>55%</td>
</tr>
<tr>
<td>CLE</td>
<td>28%</td>
<td>49%</td>
</tr>
<tr>
<td>CMH</td>
<td>39%</td>
<td>60%</td>
</tr>
</tbody>
</table>

### OKLAHOMA

#### Regional only flights (95% and above)
- Regional/other flights

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional</th>
<th>Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>LAW</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>OKC</td>
<td>37%</td>
<td>55%</td>
</tr>
</tbody>
</table>
**OREGON**

Total # of 2015 passengers enplaned

| Regional | 2,947,268 |
| Industry | 9,375,228 |
| Regional Share | 31% |

Total # of 2015 airline departures

| Regional | 54,996 |
| Industry | 103,617 |
| Regional Share | 53% |

Percentage of Regional flights and enplanements for each airport

| EUG Eugene | Regional 84% | Industry 93% |
| MFR Medford | Regional 89% | Industry 96% |
| OTH North Bend | Regional 100% | Industry 100% |

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pendleton</td>
<td>$1,034,708</td>
<td>SeaPort</td>
<td>01/01/13</td>
<td>12/31/16</td>
<td>2013-1-6</td>
<td>PDX</td>
</tr>
</tbody>
</table>

**PENNSYLVANIA**

Total # of 2015 passengers enplaned

| Regional | 6,529,800 |
| Industry | 20,287,973 |
| Regional Share | 32% |

Total # of 2015 airline departures

| Regional | 170,231 |
| Industry | 284,952 |
| Regional Share | 60% |

Percentage of Regional flights and enplanements for each airport

| ABE Allentown | Regional 58% | Industry 93% |
| AOO Altoona   | Regional 100% | Industry 100% |
| AVP Wilkes-Barre/Scranton | Regional 85% | Industry 97% |
| BFD Bradford  | Regional 100% | Industry 100% |
| DUJ Du Bois   | Regional 100% | Industry 100% |
| ERI Erie      | Regional 100% | Industry 100% |
| FKL Franklin  | Regional 100% | Industry 100% |
| IPT Williamsport | Regional 100% | Industry 100% |

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Altoona</td>
<td>$2,346,196</td>
<td>SunAir</td>
<td>12/03/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
<td>PIT</td>
</tr>
<tr>
<td>Bradford</td>
<td>$2,045,826</td>
<td>SunAir</td>
<td>03/01/15</td>
<td>10/31/16</td>
<td>2014-10-21</td>
<td>PIT</td>
</tr>
<tr>
<td>Duluths</td>
<td>$2,285,339</td>
<td>Silver</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
<td>IAD</td>
</tr>
<tr>
<td>Johnstown</td>
<td>$1,442,788</td>
<td>SunAir</td>
<td>03/01/15</td>
<td>10/31/16</td>
<td>2014-10-21</td>
<td>PIT</td>
</tr>
<tr>
<td>Lancaster</td>
<td>$2,438,254</td>
<td>Silver</td>
<td>11/05/14</td>
<td>03/31/17</td>
<td>2016-3-14</td>
<td>IAD/PIT</td>
</tr>
</tbody>
</table>

**RHODE ISLAND**

Total # of 2015 passengers enplaned

| Regional | 406,138 |
| Industry | 1,773,942 |
| Regional Share | 23% |

Total # of 2015 airline departures

| Regional | 8,643 |
| Industry | 19,665 |
| Regional Share | 44% |

Percentage of Regional flights and enplanements for each airport

| BID Block Island | Regional 100% | Industry 100% |
| PVD Providence, RI | Regional 22% | Industry 43% |
### Regional only flights (95% and above)

#### U.S. AIRPORTS & REGIONAL SERVICE

**Percentage of Regional flights and enplanements for each airport**

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Enplanements</th>
<th>Industry Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAE Columbia</td>
<td>75% 90%</td>
<td>1,963,784</td>
<td>4,198,244</td>
</tr>
<tr>
<td>CHS Charleston</td>
<td>42% 61%</td>
<td>972,786</td>
<td>797,898</td>
</tr>
<tr>
<td>FLO Florence</td>
<td>100% 100%</td>
<td>572,786</td>
<td>2,877,134</td>
</tr>
<tr>
<td>GSP Greenville/Spartanburg</td>
<td>53% 78%</td>
<td>572,786</td>
<td>2,877,134</td>
</tr>
<tr>
<td>HHH Hilton Head Island</td>
<td>100% 100%</td>
<td>2,877,134</td>
<td>9,257,331</td>
</tr>
<tr>
<td>MYR Myrtle Beach</td>
<td>26% 50%</td>
<td>2,877,134</td>
<td>9,257,331</td>
</tr>
</tbody>
</table>

### Annual Contract EAS Subsidy Rates

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aberdeen</td>
<td>$1,037,667</td>
<td>SkyWest</td>
<td>03/01/16</td>
<td>02/28/18</td>
<td>2015-12-15</td>
<td>MSP</td>
</tr>
<tr>
<td>Huron</td>
<td>$2,552,000</td>
<td>Great Lakes</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-7-10</td>
<td>MSP</td>
</tr>
<tr>
<td>Pierre</td>
<td>$4,524,131</td>
<td>Aerodynamics</td>
<td>08/01/16</td>
<td>07/31/18</td>
<td>2016-6-2</td>
<td>DEN</td>
</tr>
<tr>
<td>Watertown</td>
<td>$2,268,256</td>
<td>Aerodynamics</td>
<td>08/01/16</td>
<td>07/31/18</td>
<td>2016-6-2</td>
<td>DEN</td>
</tr>
</tbody>
</table>

### Tennessee

**Percentage of Regional flights and enplanements for each airport**

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Enplanements</th>
<th>Industry Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>BNA Nashville</td>
<td>19% 36%</td>
<td>2,877,134</td>
<td>9,257,331</td>
</tr>
<tr>
<td>CHA Chattanooga</td>
<td>69% 87%</td>
<td>2,877,134</td>
<td>9,257,331</td>
</tr>
<tr>
<td>MEM Memphis</td>
<td>39% 62%</td>
<td>2,877,134</td>
<td>9,257,331</td>
</tr>
</tbody>
</table>

### South Dakota

**Percentage of Regional flights and enplanements for each airport**

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Enplanements</th>
<th>Industry Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABR Aberdeen</td>
<td>100% 100%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
<tr>
<td>ATY Watertown</td>
<td>100% 100%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
<tr>
<td>FSD Sioux Falls</td>
<td>66% 90%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
</tbody>
</table>

### South Carolina

**Percentage of Regional flights and enplanements for each airport**

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Enplanements</th>
<th>Industry Enplanements</th>
</tr>
</thead>
<tbody>
<tr>
<td>MKL Jackson</td>
<td>100% 100%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
<tr>
<td>TRI Tri-City Airport</td>
<td>64% 86%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
<tr>
<td>TYS Knoxville</td>
<td>71% 92%</td>
<td>572,786</td>
<td>15,755</td>
</tr>
</tbody>
</table>
U.S. AIRPORTS & REGIONAL SERVICE

TEXAS

Total # of 2015 passengers enplaned
Regional 15,617,144
Industry 78,456,637
Regional Share 20%

Total # of 2015 airline departures
Regional 340,557
Industry 871,632
Regional Share 39%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Flights %</th>
<th>Industry Flights %</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABI</td>
<td>90%</td>
<td>97%</td>
<td></td>
</tr>
<tr>
<td>ACT</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>AMA</td>
<td>51%</td>
<td>71%</td>
<td></td>
</tr>
<tr>
<td>AUS</td>
<td>12%</td>
<td>21%</td>
<td></td>
</tr>
<tr>
<td>BPT</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>BRO</td>
<td>92%</td>
<td>98%</td>
<td></td>
</tr>
<tr>
<td>CLL</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>CRP</td>
<td>64%</td>
<td>79%</td>
<td></td>
</tr>
<tr>
<td>DAL</td>
<td>0%</td>
<td>1%</td>
<td></td>
</tr>
<tr>
<td>DFW</td>
<td>20%</td>
<td>41%</td>
<td></td>
</tr>
<tr>
<td>ELP</td>
<td>28%</td>
<td>44%</td>
<td></td>
</tr>
<tr>
<td>GGG</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>GRK</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

EAS Community

- Cedar City: $2,630,807, SkyWest, 01/01/16 - 12/31/17, 2015-11-22, SLC
- Moab: $3,391,840, Boutique Air, 03/01/16 - 02/28/18, 2015-12-17, DEN/SLC
- Vernal: $3,324,848, Boutique Air, 03/01/16 - 02/28/18, 2015-12-17, DEN/SLC
- Rutland: $1,360,481, Cape Air, 11/01/13 - 10/31/17, 2013-8-3, BOS

UTAH

Total # of 2015 passengers enplaned
Regional 2,938,253
Industry 10,853,043
Regional Share 27%

Total # of 2015 airline departures
Regional 57,606
Industry 116,380
Regional Share 49%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Flights %</th>
<th>Industry Flights %</th>
</tr>
</thead>
<tbody>
<tr>
<td>CDC</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>CNY</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>SGU</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

EAS Community

- Cedar City: $2,938,500, SkyWest, 01/01/16 - 12/31/17, 2015-11-22, SLC
- Moab: $3,391,840, Boutique Air, 03/01/16 - 02/28/18, 2015-12-17, DEN/SLC
- Vernal: $3,324,848, Boutique Air, 03/01/16 - 02/28/18, 2015-12-17, DEN/SLC
- Rutland: $1,360,481, Cape Air, 11/01/13 - 10/31/17, 2013-8-3, BOS

VERMONT

Total # of 2015 passengers enplaned
Regional 453,371
Industry 1,585,280
Regional Share 77%

Total # of 2015 airline departures
Regional 10,394
Industry 11,804
Regional Share 88%

Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Regional Flights %</th>
<th>Industry Flights %</th>
</tr>
</thead>
<tbody>
<tr>
<td>BTV</td>
<td>77%</td>
<td>87%</td>
<td></td>
</tr>
<tr>
<td>RUT</td>
<td>100%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

EAS Community

- Burlington: $1,360,481, Cape Air, 11/01/13 - 10/31/17, 2013-8-3, BOS
### U.S. Airports & Regional Service

#### Regional Only Flights (95% and Above) vs. Regional/Other Flights

- **Regional Only Flights (95% and Above)**
  - CHO Charlottesville
  - DCA Washington National
  - IAD Washington Dulles
  - LYH Lynchburg
  - ORF Norfolk/Va. Beach/Wmbg

- **Regional/Other Flights**
  - ALW Walla Walla
  - BFI Seattle/Tacoma (Boeing)
  - BLI Bellingham
  - EAT Wenatchee
  - ESD Eastsound
  - FBS Friday Harbour
  - FRD Friday Harbor
  - GEG Spokane
  - KEH Seattle/Tacoma (Kenmore)

#### Regional & Other Flights: Percentages & Enplanements

<table>
<thead>
<tr>
<th>Region</th>
<th>Regional Flights</th>
<th>Regional Share</th>
<th>Industry Flights</th>
<th>Regional Share</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Virginia</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Washington</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>West Virginia</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### EAS Community Contract Subsidy Rates & Hubs

<table>
<thead>
<tr>
<th>EAS Community</th>
<th>Annual Contract Subsidy Rates August 1, 2016</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rutland</td>
<td>$1,360,481</td>
<td>Cape Air</td>
<td>11/01/13</td>
<td>10/31/17</td>
<td>2013-8-3</td>
<td>BST</td>
</tr>
<tr>
<td>Beckley</td>
<td>$2,696,888</td>
<td>Alternate EAS</td>
<td>12/01/14</td>
<td>11/30/16</td>
<td>2014-10-24</td>
<td>CFI</td>
</tr>
<tr>
<td>Clarksburg</td>
<td>$2,310,252</td>
<td>Silver</td>
<td>08/01/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
<td>IAD</td>
</tr>
<tr>
<td>Morgantown</td>
<td>$3,582,194</td>
<td>Silver</td>
<td>08/01/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
<td>IAD</td>
</tr>
<tr>
<td>Parkersburg</td>
<td>$3,505,876</td>
<td>Silver</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-7-11</td>
<td>IAD</td>
</tr>
</tbody>
</table>
### U.S. Airports & Regional Service

#### Wisconsin

**Total # of 2015 passengers enplaned**
- Regional: 1,817,310
- Industry: 4,897,243
- Regional Share: 37%

**Total # of 2015 airline departures**
- Regional: 42,177
- Industry: 69,457
- Regional Share: 61%

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Passengers</th>
<th>Regional Departures</th>
<th>Regional Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>EAU</td>
<td>2,221,305</td>
<td>02/01/16</td>
<td>01/31/18</td>
</tr>
<tr>
<td>RHI</td>
<td>2,050,889</td>
<td>02/01/15</td>
<td>01/31/17</td>
</tr>
</tbody>
</table>

#### Wyoming

**Total # of 2015 passengers enplaned**
- Regional: 265,016
- Industry: 526,437
- Regional Share: 50%

**Total # of 2015 airline departures**
- Regional: 9,913
- Industry: 12,205
- Regional Share: 81%

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Passengers</th>
<th>Regional Departures</th>
<th>Regional Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>COD</td>
<td>2,221,305</td>
<td>02/01/16</td>
<td>01/31/18</td>
</tr>
<tr>
<td>RIW</td>
<td>2,050,889</td>
<td>02/01/15</td>
<td>01/31/17</td>
</tr>
</tbody>
</table>

### EAS Community Subsidy Rates

<table>
<thead>
<tr>
<th>Community</th>
<th>Annual Contract Subsidy Rates</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eau Claire</td>
<td>$2,221,305</td>
<td>SkyWest</td>
<td>02/01/16</td>
<td>01/31/18</td>
<td>2015-11-5</td>
<td>ORD</td>
</tr>
<tr>
<td>Rhinelander</td>
<td>$2,050,889</td>
<td>SkyWest</td>
<td>02/01/15</td>
<td>01/31/17</td>
<td>2015-1-5</td>
<td>MSP</td>
</tr>
</tbody>
</table>

### Annual Contract

<table>
<thead>
<tr>
<th>Community</th>
<th>Annual Contract Subsidy Rates</th>
<th>EAS Carrier</th>
<th>Start</th>
<th>Expiration</th>
<th>Order</th>
<th>Hubs Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cody</td>
<td>$938,050</td>
<td>SkyWest</td>
<td>03/01/16</td>
<td>02/28/18</td>
<td>2015-12-13</td>
<td>SLC</td>
</tr>
<tr>
<td>Laramie</td>
<td>$2,078,554</td>
<td>SkyWest</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-8-22</td>
<td>DEN</td>
</tr>
<tr>
<td>Worland</td>
<td>$2,327,987</td>
<td>Great Lakes</td>
<td>10/01/14</td>
<td>09/30/16</td>
<td>2014-8-22</td>
<td>DEN</td>
</tr>
</tbody>
</table>
Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Regional Share</th>
<th>Industry Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABL Ambler</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ADK Adak Is.</td>
<td>0% 0%</td>
<td></td>
</tr>
<tr>
<td>ADQ Kodiak</td>
<td>60% 76%</td>
<td></td>
</tr>
<tr>
<td>AET Allakaket</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AGN Angoon</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AIN Wainwright</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AKB Atka</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AKI Akiak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AKK Akhiok</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AKN King Salmon</td>
<td>90% 98%</td>
<td></td>
</tr>
<tr>
<td>AKP Anaktuvuk Pass</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ALZ Allitak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ANC Anchorage</td>
<td>20% 59%</td>
<td></td>
</tr>
<tr>
<td>ANI Aniak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ANV Anvik</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AQS Amook</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ARC Arctic Village</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ATK Atqasuk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ATT Atmautluak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>AUK Alakanuk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>BET Bethel</td>
<td>64% 97%</td>
<td></td>
</tr>
<tr>
<td>BKC Buckland</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>BRW Barrow</td>
<td>13% 72%</td>
<td></td>
</tr>
<tr>
<td>BTI Barter Island</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>BTT Bettles</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CDB Cold Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CDV Cordova</td>
<td>10% 33%</td>
<td></td>
</tr>
<tr>
<td>CEM Central</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CGA Craig</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CHU Chuathaluk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CIC Chalkyitsik</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CKD Crooked Creek</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CKX Chicken</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CLP Clarks Point</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CFX Coldfoot</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>CFY Chevak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>DLG Dillingham</td>
<td>85% 98%</td>
<td></td>
</tr>
<tr>
<td>DRI Deering</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>DUT Dutch Harbor</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EAA Eagle</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EDA Edna Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EEE Eek</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EGP Egegik</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ELI Elim</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ELV Elfin Cove</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EMK Emmonak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ENA Enalik</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>EXI Excursion Inlet</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>FAI Fairbanks</td>
<td>44% 85%</td>
<td></td>
</tr>
<tr>
<td>FYU Ft. Yukon</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>GAL Galena</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>GAM Gambell</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>GLV Golovin</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>GNU Goodnews Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>GST Gustavus</td>
<td>68% 97%</td>
<td></td>
</tr>
<tr>
<td>HCR Holy Cross</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HKB Healy Lake</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HNH Hoonah</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HNS Haines</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HOM Homer</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HPB Hooper Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HSL Huslia</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HUS Hughes</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HYG Hydaburg</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>HYL Hollis</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>JAN January</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>IGG Igiugig</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>IKD Nikolai</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>ILI Iliamna</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>IRC Circle</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>JNU Juneau</td>
<td>10% 74%</td>
<td></td>
</tr>
<tr>
<td>KAE Lake</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KAL Kaltag</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KBC Birch Creek</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KGK Koliganek</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KGX Grayling</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KKA Koyuk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KKB Kitoi</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KKH Kongiganak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KLI Kliiak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KLU Kluane</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KLN Larsen Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KKW Klawock</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KMO Manokotak</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KMY Moser Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KNK Naknek</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KNS New Stuyahok</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KOT Kotlik</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KPD Ogilby</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KQI Ouzinkie</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KQC Point Baker</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KPN Kpuk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KPR Port Williams</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KPY Port Bailey</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KQA Qataluk</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KSM St. Marys</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KTB Thorne Bay</td>
<td>100% 100%</td>
<td></td>
</tr>
<tr>
<td>KTN Ketchikan</td>
<td>6% 65%</td>
<td></td>
</tr>
</tbody>
</table>

Total # of 2015 passengers enplaned: 1,815,661
Total # of 2015 airline departures: 1,815,661
### Percentage of Regional flights and enplanements for each airport

<table>
<thead>
<tr>
<th>Airport</th>
<th>Nuiqsut</th>
<th>Nulato</th>
<th>Nunapitchuk</th>
<th>Old Harbor</th>
<th>Nome</th>
<th>Tokcook Bay</th>
<th>Port Lions</th>
<th>Noorvik</th>
<th>Kotzebue</th>
<th>Pedro Bay</th>
<th>Pelican</th>
<th>Port Graham</th>
<th>Point Hope</th>
<th>Pilot Point</th>
<th>Point Lay</th>
<th>Napaskiak</th>
<th>Port Moller</th>
<th>Port Protection</th>
<th>Pilot Station</th>
<th>Petersburg</th>
<th>Port Alsworth</th>
<th>Port Heiden</th>
<th>Platinum</th>
<th>Rampart</th>
<th>Russian Mission</th>
</tr>
</thead>
<tbody>
<tr>
<td>RAA</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>31%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>40%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
</tr>
<tr>
<td>NNI</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>31%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>40%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
</tr>
<tr>
<td>SCC</td>
<td>30%</td>
<td>59%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SCN</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>31%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>40%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
<td>100%</td>
</tr>
</tbody>
</table>

### Total # of 2015 passengers enplaned

<table>
<thead>
<tr>
<th>Community</th>
<th>Total # of 2015 passengers enplaned</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional</td>
<td>800,380</td>
</tr>
<tr>
<td>Industry</td>
<td>14,627,248</td>
</tr>
<tr>
<td>Regional Share</td>
<td>5%</td>
</tr>
<tr>
<td>Regional Share</td>
<td>29%</td>
</tr>
</tbody>
</table>

### Percentage of Regional flights and enplanements for each airport in Hawaii

<table>
<thead>
<tr>
<th>Airport</th>
<th>HNL</th>
<th>HNN</th>
<th>ITO</th>
<th>JRF</th>
<th>KOA</th>
<th>LNY</th>
<th>LHM</th>
<th>MKK</th>
<th>NUI</th>
<th>OGG</th>
<th>PSE</th>
<th>QVS</th>
<th>RAA</th>
</tr>
</thead>
<tbody>
<tr>
<td>EAS Community</td>
<td>HNL</td>
<td>HNN</td>
<td>ITO</td>
<td>JRF</td>
<td>KOA</td>
<td>LNY</td>
<td>LHM</td>
<td>MKK</td>
<td>NUI</td>
<td>OGG</td>
<td>PSE</td>
<td>QVS</td>
<td>RAA</td>
</tr>
<tr>
<td>EAS Carrier</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
<td>Served</td>
</tr>
<tr>
<td>Start</td>
<td>06/01/14</td>
<td>09/21/13</td>
<td>09/21/13</td>
<td>05/31/18</td>
<td>05/31/18</td>
<td>05/31/18</td>
<td>09/30/17</td>
<td>09/30/17</td>
<td>04/30/17</td>
<td>09/30/17</td>
<td>09/30/17</td>
<td>04/30/17</td>
<td>09/30/17</td>
</tr>
<tr>
<td>Expiration</td>
<td>04/30/21</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
<td>04/30/17</td>
</tr>
</tbody>
</table>

Source: DEPARTURES = 2015 OAG schedules via PlaneStats online portal; ENPLANEMENTS = Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)
WHERE ARE YOUR NEXT PILOTS COMING FROM?

Right here.

Every year, we train over 120,000 pilots in our 50 training centers worldwide. Add the 1,000 experienced pilots accessed through our crew resourcing centers, plus the 1,000 new pilots graduating from our training academies yearly, and answering the question has never been so easy.

Follow us @CAE_Inc

Your worldwide training partner of choice.
**RAA Member Airlines**

**Air Canada Express**
dba Jazz Aviation LP  
3 Spectacle Lake Drive  
Dartmouth, Nova Scotia  B3B 1W8  Canada  
(902) 873-5000  
www.flyjazz.ca  
Leadership: Colin Copp, President  
Headquarters: Dartmouth  
Employees: 200 at headquarters  
Hubs: 4,200 total employees across our hubs: Halifax, Montreal, Toronto, Calgary, Vancouver  
→ 38 Bombardier Q-400 NextGen, 16 Bombardier CRJ705, 15 Bombardier CRJ200, 28 Dash 8-300, 25 Dash 8-100

**Champlain Enterprises**
dba CommutAir and United Express  
24950 Country Club Boulevard, Suite 300  
North Olmsted, OH 44070  
(440) 779-4588 ext 312  
www.flycommutair.com  
Leadership: Subodh Karnik, President and CEO  
Headquarters: North Olmsted, OH  
Total employees 125 Hubs:  
Dulles, WV 250  
Newark, NJ 200  
Albany, NY 100  
→ 16 Bombardier DHC-8-202, 11 Bombardier DHC-3-11, 5 Embraer ERJ 145 XR

**Compass Airlines**
7500 Airline Drive, Suite130  
Minneapolis, MN 55450  
(612) 713-6800  
www.compassairline.com  
Leadership: Hulas Kanodia, Chairman of the Board; Rick Leach, President and Chief Executive Officer; Gerald Wigmore, Senior Vice President and Chief Financial Officer; Bob Gleason, Chief Operating Officer; Mike White, Director of Flight Operations; Peggy Groebe, Director of Inflight Service; Robert Looney, Director of Safety; Paul Laws, Director of Maintenance; Chad Hengemuhle, Director of Quality  
Headquarters: Minneapolis, MN  
Total employees 1,600 Hubs:  
MSP, SEA, LAX, DTW, SDF, SFO  
→ 56 Embraer E176, 6 Embraer 170

**Corvus Airlines, Inc**
Ravn Alaska  
4700 Old Int’l Airport Road  
Anchorage, AK 99502  
(907) 266-8300  
www.flyravn.com  
Leadership: Robert Hajdukovich, President and CEO; Walter Dalis, CFO; Ron Burkevich, Vice President–Safety; Michael Wien, Vice President–Marketing and Sales  
Headquarters: Anchorage, AK  
Total employees 936  
Kotzebue 27  
Homer 81  
Nome 32  
Barrow 40  
Palmer 65  
Fairbanks 86  
St. Mary’s 35  
→ 9 deHavilland Dash 8-100, 3 Beech 1900D, 8 Beech 1900C, 3 Cessna/Reims C406 Caravan II, 7 Piper PA Chieffain, 20 Cessna C207 Skywagon, 20 Cessna C208 Caravan, 1 Shorts 330 Sherpa

**Empire Airlines, Inc**
11559 N. Atlas Road  
Hayden, ID 83835  
(208) 292-3850  
www.empireairlines.com  
Leadership: Tim Komberec, President and Chief Executive Officer; Scott Markis, Vice President and Chief Operating Officer; Randy Lanfell, Vice President Operations; Tom Strom, Vice President Maintenance; Simon Petry, Director of Maintenance; Richard Mills, Director of Quality Assurance; Melanie Ellingson, Director of IT; Arlon Rosenoff, Director of Safety; Pete Broschet, Director of Human Resources; Jake Russack, Director of Operational Support  
Headquarters: Hayden, ID  
Employees:  
Coeur d’Alene, ID 141  
Honolulu, HI 48  
Spokane, WA 47  
→ 59 ATR-42-300, 8 ATR-42-320, 3 ATR-42-500, 3 ATR-72-212, 9 ATR-72-201, 1 CE-208-B, 35 Cessna Caravan
**Endeavor Air**
da/°Delta Connection
7500 Airline Drive
Minneapolis, MN  55450
(800) 603-4594
www.endeavorair.com  @endeavorair
Leadership: Ryan Gumm, CEO; John Daly, COO; Russ Elander, Vice President-Flight Operations; Bill Donohue, Vice President-Technical Operations; Jay Furnish, Vice President-Network Planning and Crew Resources; Jodie Douglas, Vice President-Human Resources
Headquarters: Minneapolis, MN
Total employees  500  Hubs:  3,800
→ 40 Bombardier NextGen CRJ900, 41 Bombardier CRJ900, 51 Bombardier CRJ200

**Envoy Air Inc**
da/°American Eagle
4301 Regent Boulevard
Irving, TX  75063
(972) 374-5200
www.envoyair.com  @envoycareers
Leadership: Pedro Fábregas, President and CEO; R. Dee Temples, Senior Vice President—Air Operations; John Jaynes, Senior Vice President—Customer Services; Patricia Delgadillo, Senior Vice President—Finance and Admin; Scott Trepinski, Vice President—Safety, Security & Environmental
Headquarters: Irving, TX
Total employees  600  Hubs: HQ  600
→ As of Summer 2016: 19 Embraer ERJ 140, 82 Embraer ERJ 145, 35 Bombardier CRJ700, 18 of 40 Embraer 175 (to be delivered through 2017)

**ExpressJet Airlines**
da/°American Eagle, Delta Connection, United Express
100 Hartsfield Centre Parkway, Suite 700
Atlanta, GA  30354
(404) 856-1000
www.expressjet.com  @expressjet
Leadership: Terry Vais, Chief Operating Officer; Denise E. Harvill, Vice President—People Resources; Bob Madigan, Vice President—Maintenance; Brandee Reynolds, Vice President—Inflight Services; Greg Wooley, Vice President—Flight Operations; Kevin Wade, Vice President Finance and Controller
Headquarters: Atlanta, GA
Total employees  7,394  DFW  513
Headquarters  802  DTW  381
ATL  2,137  SHV  299
JAH  1,400  CLE  298
EWR  677  TYS  168
ORD  663  BTR  56
→ 62 Bombardier CRJ200, 38 Bombardier CRJ700, 28 Bombardier CRJ900, 173 Embraer ERJ 145, 5 Embraer ERJ 135

**GoJet Airlines**
da/°Great Lakes Airlines
11495 Navaid Road
Bridgeport, MO  63044
(314) 222-4300
www.gojetairlines.com  @GoJet_Airlines
Leadership: Hulas Kanodia, Chairman of the Board; Rick Leach, President and Chief Executive Officer; Gerald Wigmore, Senior Vice President and Chief Financial Officer; Terry Basham, Chief Operating Officer; Randy Bratcher, Director of Flight Operations; Michaela Klasner, Director of Inflight Service; Aaron Armstrong, Director of Maintenance; Erik Kientzy, Director of Safety; Jeff Craig, Director of Quality
Headquarters: St. Louis, MO
Total employees  1,250  Hubs: STL, ORD, RDU, DEN
→ 47 Bombardier CRJ700, 7 Bombardier CRJ900

**Grand Canyon Airlines**
da/°Great Lakes Airlines
1265 Airport Road
Boulder City, NV  89005
(702) 638-3200
www.grandcanyonairlines.com  @FlyGCSA
Leadership: Brenda Halvorson, Chief Executive Officer; Jake Tomlin, President; Alan Stephen, Vice President; Mark Slack, Vice President; Charlie Bassett, Vice President
Headquarters: Boulder City, NV
Hubs: Boulder City, NV, Tusayan (Grand Canyon), AZ, Page, AZ; Grand Canyon West, AZ
→ 16 de Havilland DHC-6-300 Twin Otter, 8 Cessna 208B Caravan

**Great Lakes Aviation, Ltd**
da/°Great Lakes Airlines
1022 Airport Parkway
Cheyenne, WY  82001
(307) 432-7000
www.flygreatlakes.com  @FlyGreatLakes
Leadership: Douglas G. Voss, Chairman; Charles R. Howell IV, President; Phil Lundeen, Chief Financial Officer; Ryan Peck, Vice President—Flight Ops; Joe Linnebur, Director—Operations; Kyle LaMar, Chief Pilot; Dan Tibben, Director—Maintenance; Travis Riendhardt, Chief Inspector/Director QA/QC; Scott Lewis, Director of Safety and Security; Judy Fedell, Director of Human Resources; Jennifer McCelland, Director of Talent Acquisitions
Headquarters: Cheyenne, WY
Total employees  134  Hubs: DEN (including crew)  176
Total  433
→ 28 Beech 1900D, 6 Embraer EMB 120
Horizon Air
Owned by Alaska Air Group
19521 International Boulevard
Seattle, WA  98188
(206) 241-6757
www.alaskaair.com
Leadership:  David L. Campbell, CEO and President;  Diana Shaw - Vice President–Customer Service;  Brad Lambert, Vice President–Flight Operations
Headquarters:  Seattle, WA
Total employees  3,625  Hubs:  Seattle-Tacoma International Airport, Portland International Airport

→  52 Bombardier Q400

Hyannis Air Service
dba Cape Air
660 Barnstable Road
Hyannis, MA  02601
(800) 227-3247
www.capeair.com  @CapeAir
Leadership:  Dan Wolf, Founder and CEO; Linda Markham, President and CAO
Headquarters:  Hyannis, MA
Total employees  300  Hubs:  Boston, St. Louis, San Juan, Albany and Billings
Hubs:  Total employees  1,150

→  84 Cessna 402, 4 Britten-Norman Islanders, 2 ATR-42, 2 Cessna Caravan 208 Amphibian

Island Air- Hawaii
55 Paiea Street, Suite 236
Honolulu, HI  96819
(808) 840-2400
www.islandair.com  @IslandAirHawaii
Leadership:  David Uchiyama, President and CEO; Jeff Moken, Vice President-Airports, Inflight and Guest Services; Richard Oshiro, Vice President-Sales and Marketing
Headquarters:  Honolulu, HI
Total employees  250+

→  5 ATR-72

Mesa Airlines
410 North 44th Street, Suite 700
Phoenix, AZ  85008
(602) 685-4000
www.mesa-air.com  @MesaAirlines
Leadership:  Jonathan Ornstein, Chairman and CEO; Michael J. Lotz, President and CFO; Brian Gillman, Executive Vice President and General Counsel; John N. Selvaggio, Senior Vice President and COO; Robert A. Hornberg, Vice President and CIO
Headquarters:  Phoenix, AZ
Total employees  2,800+  (1,200 pilots, 900 flight attendants and 400 maintenance personnel)

→  64 Bombardier CRJ900, 20 Bombardier CRJ700, 1 Bombardier CRJ200, 48 Embraer 175

New England Airlines
56 Airport Road
Westerly, RI  02891
(800) 243-2460
www.blockislandsairline.com
Leadership:  William G. Bendokas, President; Lois J. Bendokas, Vice-President;  Susan Winkler, Director of Maintenance; Suzette Cowley, Chief Pilot

→  2 Britten Norman Islander

Piedmont Airlines
dba American Eagle/ American Airlines Group
5443 Airport Terminal Road
Salisbury, MD  21804
(410) 572-5100
www.piedmont-airlines.com  @piedmontair
Leadership:  Lyle Hogg, President and CEO; William Arndt, Vice President-Maintenance and Engineering; Michelle Foose, Vice President-Human Resources; Stephen Keefer, Vice President–Flight Operations; Tim McMasters, Vice President-Finance; Eric Morgan, Vice President–Piedmont Ground Handling; Terry Petrun, Vice President–Shared Services Organization; Julie Schell, Vice President Safety and Regulatory Compliance
Headquarters:  Salisbury, MD
Total employees  453  PHX
460  Hubs:
MDT  400
CLT  1,650  DCA
460
PHL  1,180  ROA  230

→  27 de Havilland DCH-8-102, 11 de Havilland DCH-8-311, 8 Embraer ERJ 145 LR

Republic Airways Holdings Inc
dba Republic Airlines
8909 Purdue Road, Suite 300
Indianapolis, IN  46268
(317) 484-6000
www.rjet.com  @republicairways
Leadership:  Bryan Bedford, Chairman, President and Chief Executive Officer; Joe Allman, Senior Vice President and Chief Financial Officer; Paul Kinstedt, Senior Vice President of Operations and Acting Chief Operating Officer; Lars-Eric Arnell, Senior Vice President, Corporate Development; Matt Koscal, Senior Vice President and Chief Administrative Officer; Ethan Blank, Vice President, General Counsel
Headquarters:  Indianapolis, IN
Total employees  671  Other hubs location and employees  5,144

→  71 Embraer 170, 117 Embraer 175
Republic Airways Holdings Inc
da b Shuttle America
8909 Purdue Road, Suite 300
Indianapolis, IN 46268
(317) 484-6000
www.rjet.com @RepublicAirways
Leadership: Bryan Bedford, Chairman, President and Chief Executive Officer; Joe Allman, Senior Vice President and Chief Financial Officer; Paul Kinstedt, Senior Vice President of Operations and Acting Chief Operating Officer; Lars-Eric Arnell, Senior Vice President, Corporate Development; Matt Koscal, Senior Vice President and Chief Administrative Officer; Ethan Blank, Vice President, General Counsel
Headquarters: Indianapolis, IN
Total employees: 671
Other hubs location and employees: 5,144
71 Embraer 170, 117 Embraer 175

Seaborne Airlines
da b Seaborne Airlines
World Plaza Building, 9th Floor
268 Munoz Rivera Avenue
San Juan, Puerto Rico 00918
(787) 946-8741
www.seaborneairlines.com @FlySeaborne
Leadership: Gary Foss, CEO and President
Headquarters: San Juan, PR
Employees:
8 Saab 340B, 2 de Havilland DHC-6-300

SkyWest Airlines
da b UA Express; DL Connection; Alaska; American Eagle
444 South River Road
St. George, UT 84790
(435) 634-3000
www.skywest.com @SkyWestAirlines
Leadership: Chip Childs, President and Chief Executive Officer of SkyWest, Inc; Mike Thompson, Chief Operating Officer of SkyWest Airlines; Lori Hunt, Vice President of People; Steve Black, Vice President of Customer Service; Bill Dykes, Vice President of Maintenance; Sonya Wolford, Vice President of InFlight; Tracy Gallo, Vice President of Flight Operations
Headquarters: St. George, UT
Total employees: 11,687
60 Embraer 175, 36 Bombardier CRJ900, 94 Bombardier CRJ700, 169 Bombardier CRJ200

Trans States Airlines
11495 Navaid Road
Bridgeton, MO 63044
(314) 222-4300
www.transstates.net @transstates
Leadership: Hulas Kanodia, Chairman of the Board; Rick Leach, President and Chief Executive Officer; Fred Oxley, Chief Operating Officer; Gerald Wigmore, Senior Vice President and Chief Financial Officer; Keith Stamper, Director of Flight Operations; Shonn Clark, Director of Inflight Service; Matt Wright, Director of Maintenance; Matt Conrad, Director of Safety; John Wilk, Director of Quality
Headquarters: St. Louis, MO
Total employees: 1,000
Hubs: STL, ORD, IAD, RDU, DEN
54 Embraer ERJ 145

From regionals to the A380, our APU repair expertise covers 20 aircraft applications. With more than 13,000 APUs repaired and 42 years of experience, we have gained a unique skill set. Over 200 customers worldwide already trust us for the support of their APUs. Will you be the next one?

We are comprehensive. We are flexible. We are global.
We are Revima APU!

For full capability and contact details
visit our website: www.revima-apu.com
contact@revima-apu.com
Fokker Technologies is the leading company in designing, developing and producing advanced components and systems for the aerospace industry, and supplies integrated maintenance services and products to aircraft owners and operators. As an integral part of this world class technology company, Fokker Services is specialized in component availability and maintenance of components.

Fokker Services’ ABACUS program is a well-known and proven component availability program. With its worldwide logistic network the ABACUS program serves more than 30 operators of regional aircraft, such as all Fokker types, Bombardier Dash 8 aircraft and CRJ series aircraft.

The program is always tailored to meet customer requirements by combining guaranteed availability, maintenance services, inventory leases and asset management. It focuses on cost predictability and increased component reliability for more time on-wing. ABACUS members have access to extensive exchange pools located in the USA, Europe and Asia and are supported by a 24/7 staffed AOG desk.

Feel free to give us a call: +31 651 862 333, Heino van der Laan, VP Sales, heino.vanderlaan@fokker.com
Or visit our website for more information: www.fokkerservices.com.
Update from
Rick Townsend, Associate Member Council (AMC) Chairman

Working to promote the Regional Airline Association industry-wide
The AMC and RAA continue to help build our industry’s future with the well-established annual scholarship program expanding our reach from a few aviation students to 120 applicants this year.

Dear RAA Members,

I hope you enjoyed all the RAA convention activities in Charlotte, last May, and once again found the 2016 convention to be productive from both a business and educational standpoint. The RAA Annual Convention still continues to be the leading event in the regional airline industry providing a showcase for the Regional Airline Association members to demonstrate their contributions to the North American airline industry.

As highlighted during the convention, we are again faced with several significant regulatory issues that affect the entire regional airline industry. Along with the efforts of the RAA staff and airline members, the Associate Member Council (AMC) is helping to provide a unified voice of support to the appropriate agencies in Washington, DC, to ensure regional airlines remain a viable economic transportation systems for the good of America.

When looking at the state of the partnership between the different RAA members, it may help to know how the AMC’s mission is to:

- represent the needs of the associate members
- support airline member issues, and
- promote the RAA industry-wide.

The AMC and RAA continue to strengthen our industry’s future with the well-established annual scholarship program, expanding our reach from a few aviation students to a record-breaking 119 applicants this year with four well-deserving winners. The University Commons area in the exhibit hall at the RAA Annual Convention just marked its fifth successful year in 2016 with participation of 20 colleges and universities with aviation studies programs. We encourage additional academic institutions to join us in Palm Beach, Florida from September 24 to 27, 2017. As always, the AMC continues to work on increasing both the number and the value of the scholarships through fundraising programs such as the RAA/AMC Golf Tournament and the AMC Silent Auction during the convention.

As many of you know, the AMC for many years has worked hard to establish a 501(c) Foundation for the Scholarship Fund. With the RAA’s assistance we are proud to announce the creation of this vehicle allowing for non-taxable donations to the Scholarship Fund by next spring. To all the individuals and companies that donated to the AMC’s fundraising campaigns in 2016 — thank you so very much from the AMC!

With the combined efforts of RAA and AMC, the RAA Annual Convention will move from the spring to the fall in 2017 avoiding schedule conflicts that have increased over the years. The AMC will continue to work with the RAA team on selecting more great locations like Charlotte, NC. You can look forward to more “cool” venues for future conventions.

Additionally, we have improved the convention content with the first ever AMC sponsored and moderated panels that deal with current regional airline and industry issues such as this year’s panels on ADS-B requirements and technician training technology changes. More to come in the future as these were well received in their first year.

In closing, it’s my personal privilege to work with your AMC Board Members who donate their time in making your RAA better. The AMC always appreciates your feedback as we continue to work with the RAA Board to make the RAA Annual Convention hold even greater value for all attendees. The entire AMC looks forward to seeing you next September in Palm Beach for RAA’s 42nd convention.

Sincerely,

Rick Townsend
Chairman
Associate Member Council
Associate Member Index A-Z

3 Points Aviation .................................................68
Accommodations Plus International (API)........67
ACSS, An L-3 Company ..................................74
Aero Instruments & Avionics, Inc .......................71
Aero Maintenance Group ..................................65
AeroMotion Canada .........................................69
Aero Parts Mart, Inc .........................................65
Aerosim Technologies .......................................70
AeroStar Training Services ................................71
AeroVision International ...................................68
AirCraft Propeller Service, Inc. .........................71
Airline Accessory Service Co, LLC .....................72
AirReady MRO Services ....................................72
Airstart ..........................................................65
Airways Freight ...............................................65
Airworthy Aerospace ........................................65
ALPA, Air Line Pilots Association, International ....74
AMETEK B&S Aircraft Parts & Accessories .......72
Anker Gebr. Schoeller GmbH + Co. KG ...............62
ARGUS International, Inc .................................74
Arrowhead Products .........................................65
ATR North America Inc ....................................62
Av-DEC .........................................................72
Aviall a Boeing Company ...................................68
Avianor Inc .....................................................62
Aviation Accreditation Board International ...........76
Aviation Services Louisiana, Inc (AvEx) ...............64
Aviation Inventory Resources .............................68
Aviation, Inc ....................................................65
Avion Graphics ...............................................64
Avmax Aviation Services Inc ...............................72
Av-Reps, Component Repair & Overhaul ............66
B/E Aerospace Canada Limited .........................74
Bill Thomas Associates, Inc ...............................71
Biskay Holdings
  dba Commercial Aircraft Equip & Tech ................62
Bombardier Commercial Aircraft .......................62
Bouchard Insurance .........................................67
CAE ..................................................................71
California Baptist University .............................76
Camtronics LLC ...............................................72
CAP Logistics ..................................................75
Cee-Bee Aviation .............................................65
C & L Aerospace ..............................................62
CMC Electronics, An Esterline Company ............64
Cobra Systems Inc ...........................................71
Comply365 .....................................................63
Crewing Solutions LLC ....................................63
Crew Outfitters ................................................75
DAC International, Inc .....................................63
DASI - Diversified Aero Services, Inc .................68
DCME Aerospace, Inc ......................................66
Dean Baldwin Painting, LP .................................65
Diversified Communications Group ....................75
Elix Aviation Capital Limited ..............................70
ELP, Aviation LLC ............................................63
Embraer Commercial Aviation ............................62
Embry Riddle Aeronautical University ..................76
Emerald Media ................................................75
Emery Air ........................................................72
EncompassAir LLC .........................................72
eTT Aviation ....................................................63
Fabas Consulting Int'l, Inc ................................71
FCC Services, Inc .............................................72
First Aviation Services Inc ................................66
FirstLab ...........................................................67
FlightSafety International ................................71
Fokker Services Inc ..........................................66
ForeFlight LLC .................................................63
Future Aviation Inc /HEICO Aerospace ...............66
GE Aviation ......................................................69
Global Aerospace Corporation ..........................68
Global Parts, Inc ..............................................68
HAECO ..........................................................73
Herber Aircraft Service, Inc ...............................68
Hotel Connections ...........................................76
HQ Aero Management ......................................75
Inventory Locator Service,® LLC .......................75
JANA, Inc .........................................................74
JD Aero Technical Inc .......................................75
Jeppesen .........................................................70
JETPUBS ..........................................................74
Jetscape ..........................................................70
Jet Support Services, Inc (JSSI) .........................70
Kamatics Corporation .......................................66
KC Enterprise ...................................................74
LeTourneau University .....................................76
Lockheed Martin Commercial Engine Solutions ....69
Loreseal ..........................................................62
Lufthansa Technik AERO Alzey GmbH ...............73
Magellan Aviation Group ...................................68
Measure Tech, Inc ............................................66
M & H Uniforms ..............................................75
Micro-Surface Finishing Products, Inc ..................73
Mid-Continent Instruments and Avionics ..............64
Middle Tennessee State University (MTSU) .........77
Midway Aircraft Instrument Corp .......................66
Midwest Aero Support, Inc ................................73
MINT Software Systems ....................................63
Mitchell Aircraft ..............................................68
Mitsubishi Aircraft Corporation ..........................62
MTU Maintenance Berlin-Brandenburg ................69
Mxi Technologies .............................................63
Nabtesco Aerospace, Inc ................................73
Nitto, Inc .........................................................62
NORDAM .......................................................66
Omega Airline Software .....................................63
Phoenix Air Repair, Inc ....................................73
Piedmont Aviation Component Services ..............67
Pittsburgh Institute of Aeronautics .....................77
PPG Aerospace ................................................65
Pratt & Whitney Canada ...................................69
Precise Flight, Inc ............................................74
Premier Aviation Overhaul Center Inc .................73
ProDIGIQ, Inc .................................................64
Professional Aircraft Accessories, Inc ...............67
Q1 Aviation Ltd ...............................................67
Quality Resources, LLC ....................................74
RCMBT ..........................................................75
Regent Aerospace Corporation ..........................62
Regional One ..................................................68
Revima APU ...................................................70
RIM Enterprises LLC .......................................68
Rockwell Collins .............................................64
RTI Group LLC ...............................................67
S3RUS, Inc ......................................................64
Saab Defense and Security USA LLC .................63
Sabre .............................................................70
Saft America, Inc ............................................67
Saywell International Inc ....................................69
Seginus, Inc .....................................................69
Ser-Mat International .......................................62
Shell Aviation ...................................................69
Skyservice Business Aviation ............................73
SmartSky Networks, LLC ................................65
Somerset Aviation Capital .................................70
SoundAir Aviation Services ...............................67
Southern Illinois University Carbondale .............77
Specific Range Solutions Ltd .............................64
Specmat Technologies, Inc ..............................64
Spire Flight Solutions .......................................71
StandardAero ..................................................67
STS Aviation Group .........................................73
TBM, Inc Filtration Systems Products, Inc ..........69
Texas Air Composites .......................................73
Thales .............................................................64
The Lundie Group ............................................75
The Ohio State University .................................77
Thrust-Tech Aviation, Inc ....................................73
Travelliance ......................................................76
Trax USA Corporation .......................................75
Triad Aviation Academy ....................................77
Tromair, Inc .....................................................71
Unitron Power Systems ....................................71
Universal Avionics Systems Corporation .............64
University Aviation Association .........................74
University of Dubuque ......................................77
University of Nebraska- Omaha .........................77
University of North Dakota ................................77
Utah State University .......................................77
Vanguard Aerospace .......................................73
Vector Aerospace ............................................70
Vistair US .........................................................76
Weather Services International (WSI) .................76
Western Michigan University – .........................78
Westminster College .........................................78
West Virginia University Institute of Technology ...78
Winstead PC .....................................................68
Women in Aviation International ........................74
W.S. Wilson Corporation ....................................69
Zenith Aviation, Inc ..........................................67
## Associate Member Index by Category

### Aircraft Interiors/Furnishings
- Anker Gebr. Schoeller GmbH + Co. KG
- Avianor Inc.
- Biskay Holdings
- dba Commercial Aircraft Equip & Tech
- Lonsel
- Nitto, Inc.
- Regent Aerospace Corporation
- Ser-Mat International

### Airframe Manufacturers & Sales
- ATR North America Inc
- Bombardier Commercial Aircraft
- Embraer Commercial Aviation
- Mitsubishi Aircraft Corporation
- Saab Defense and Security USA LLC

### Aviation Software
- Comply365
- Crewing Solutions LLC
- DAC International, Inc.
- ELP Aviation, LLC
- E2T Aviation
- ForeFlight LLC
- MINT Software Systems
- Mxi Technologies
- Omega Airline Software
- ProDigiQ, Inc
- S3RUS, Inc.
- Specific Range Solutions Ltd
- Thales

### Avionics Manufacturers & Sales
- CMC Electronics, An Esterline Company
- Mid-Continental Instruments and Avionics
- Rockwell Collins
- Specmat Technologies, Inc
- Universal Avionics Systems Corporation

### Cleaning & Detailing Services (Paintings & Markings)
- Aviation Exteriors Louisiana, Inc (AvEx)
- Avion Graphics
- Cee-Bee Aviation
- Dean Baldwin Painting, LP
- PPG Aerospace

### Communications
- Airways Freight
- SmartSky Networks, LLC

### Component Manufacturing/Repair/Overhaul
- Aero Maintenance Group
- Aero Parts Mart, Inc
- Airstart
- Airworthy Aerospace
- Arrowhead Products
- Aviaton, Inc.
- Av-Reps, Component Repair & Overhaul
- DCME Aerospace, Inc
- First Aviation Services Inc
- Fokker Services Inc
- Future Aviation Inc HEICO Aerospace
- Global Aerospace Corporation
- Kamatics Corporation
- Measure Tech, Inc
- Midway Aircraft Instrument Corp
- NORDAM
- Piedmont Aviation Component Services
- Professional Aircraft Accessories, Inc
- Q1 Aviation Ltd
- Saft America, Inc
- Soundair Aviation Services
- StandardAero
- Zenith Aviation, Inc

### Consultants (Legal, Insurance, Tax & Communications)
- Bouchard Law Firm
- FirstLab
- RTI Group LLC
- Winstead PC

### Distributors
- 3 Points Aviation
- Aeronotion International
- Aviall a Boeing Company
- Aviation Inventory Resources
- DASI - Diversified Aero Services, Inc
- Fabus Consulting Intl, Inc
- Global Parts, Inc
- Herber Aircraft Service, Inc
- Magellan Aviation Group
- Mitchell Aircraft
- Regional One
- R.I.M. Enterprises LLC
- Saywell International Inc
- Seginus, Inc
- Shell Aviation
- TBM, Inc.
- W.S. Wilson Corporation

### Engine Manufacturer
- GE Aviation
- Pratt & Whitney Canada

### Engine Repair, Overhaul & Modifications
- Aeronotion Canada Inc
- Lockheed Martin Commercial Engine Solutions
- MTU Maintenance Berlin-Brandenburg
- Revima APU
- Vector Aerospace

### Finance & Leasing
- Elix Aviation Capital Limited
- Jetscape
- Jet Support Services, Inc (JSSI)

### Flight Planning Services
- Jeppesen
- Sabre

### Flight Training Simulators
- Aerosim Technologies
- AeroStar Training Services
- CAE
- FlightSafety International

### Ground Support Equipment/Fuel
- Bill Thomas Associates, Inc
- Cobra Systems Inc
- Spire Flight Solutions
- Tornair, Inc
- Uniflight Power Systems

### Maintenance & Repair Stations
- Aero Instruments & Avionics, Inc
- Aircraft Propeller Service, Inc
- Airline Accessory Service Co, LLC
- AirReady MRO Services
- AMETEK B&B Aircraft Parts & Accessories
- Av-DEC
- Avmax Aviation Services Inc
- Camtronics LLC
- C & L Aerospace
- Emery Air
- EncompassAir LLC

### Maintenance & Repair Stations (continued)
- Erie Aviation, Inc
- ATC Services, Inc
- HAECO
- Lufthansa Technik AERO Alzey GmbH
- Micro-Surface Finishing Products, Inc
- Midwest Aero Support, Inc
- Nabtesco Aerospace, Inc
- Phoenix Air Repair, Inc
- Premier Aviation Overhauling
- Skyservice Business Aviation
- STS Aviation Group
- Texas Air Composites
- Thrust-Tech Aviation, Inc
- Vanguard Aerospace

### Organizations/Trade Associations
- ALPA, Air Line Pilots Association, International
- University Aviation Association
- Women in Aviation International

### Publications
- JANA, Inc
- JETPUBS
- Quality Resources, LLC

### Safety & Emergency Equipment
- KC Enterprise
- Precise Flight, Inc

### Specialized Services
- ACSS, Av-3 Company
- ARGUS International, Inc
- B/E Aerospace Canada Limited
- CAP Logistics
- Crew Outfitters
- Diversified Communications Group
- Emerald Media
- HQ Aero Management
- Inventory Locator Service,® LLC
- JD Aero Technical Inc
- M & H Uniforms
- RCMBT
- The Lundie Group
- Trax USA Corporation
- Vistair US

### Travel Services
- Accommodations Plus International (API)
- Hotel Connections
- Travelliance
- Weather Services International (WSI)

### Universities/Colleges/Schools
- Aviation Accreditation Board International
- California Aeronautical University
- California Baptist University
- Embry Riddle Aeronautical University
- LeTourneau University
- Middle Tennessee State University (MTSU)
- Pittsburgh Institute of Aeronautics
- Sossy Michigan University
- The Ohio State University
- Triad Aviation Academy
- University of Dubuque
- University of Nebraska- Omaha
- University of North Dakota
- Utah State University
- Western Michigan University
- Westminster College
- West Virginia University Institute of Technology
Lonseal also has been installed in every kind of commercial aircraft, FAA-approved, slip-resistant, fire-retardant flooring to ensure the fastest order shipment possible. Our coloring and patterning and wider sheet widths, and resilient vinyl flooring needs by offering custom products for the business, commercial, specialized and amphibious aircraft markets. We have the most comprehensive aircraft portfolio, and we hold the number one position in business and regional aircraft. Our high-performance aircraft and services set the standard of excellence in several markets, including: Business Aircraft - Learjet, Challenger and Global aircraft families; Commercial Aircraft - new C Series program, CRJ Series and Q Series aircraft families; Aerostructures & Engineering Services - aircraft structures, component repair and other services; Amphibious Aircraft - Bombardier 415 and Bombardier 415 MP aircraft; Specialized Aircraft Solutions - Bombardier aircraft modified for special missions; and Aircraft Services and Training - aircraft parts, maintenance, comprehensive training, technical support and publications, and online services.

Embraer Commercial Aviation
276 SW 34th Street
Fort Lauderdale, FL 33315
www.embraer.com
(954) 359-3726
RAA Representative: Eric Christensen
Regional Vice President - Marketing Commercial Aviation
echristensen@embraer.com
Embraer is the world’s largest manufacturer of commercial jets up to 130 seats, and one of Brazil’s leading exporters. Embraer’s headquarters are located in Sao Jose dos Campos, Sao Paulo, and it has offices, industrial operations and customer service facilities in Brazil, China, France, Portugal, Singapore and the United States. Founded in 1969, the company designs, develops, manufactures and sells aircraft for the commercial aviation, executive aviation and defense segments. The company also provides after sales support and services to customers worldwide.

Mitsubishi Aircraft Corporation
Nagoya Airport, Toyoyama-cho, Nishkasugai-gun
Aichi, 480-0287 Japan
www.mri-japan.com
+81 52-611-3386
RAA Representative: Howard Thrall
Senior Vice President
howard.thrall@mitsubishiaircraft.com
Mitsubishi Aircraft Corporation has been established after the program launch of the MRJ (Mitsubishi Regional Jet) in March 2008. MRJ is the next generation regional jet to be developed based on the technical maturity and confidence Mitsubishi Heavy Industries, Ltd (MHI) has achieved over the years through developing and producing both military and commercial aircraft. The aircraft will achieve the best combination of operating economy and cabin comfort.

Airframe Manufacturers & Sales

**ATR North America Inc**
4355 NW 36th Street
Miami Springs, FL 33166
www.atraircraft.com
(571) 203-6900
RAA Representative: Josephine Werguet
josephine.werguet@at-aviation.com
ATR, Avions de Transport Regional, is a joint venture of two leading European aircraft manufacturers: EADS, France and Alenia Aeronautica, Italy. The new ATR generation (the ATR 42-600 and ATR 72-600) is an efficient, comfortable and cost-effective family of aircraft, and is the most successful turboprop aircraft in production today. ATR’s headquarters is in Toulouse with regional centers in Bangalore and Singapore as well as a sales office in Beijing.

**Biskay Holdings dba Commercial Aircraft Equip & Tech**
10820 Alder Circle
Dallas, TX 75238
www.commercialaerkraftequipment.us
(214) 221-6595
RAA Representative: Gale Kelley
gkelly@biskay.aero
Designs, manufactures and repairs interior equipment for the airline industry.

**Embraer Commercial Aviation**
276 SW 34th Street
Fort Lauderdale, FL 33315
www.embraer.com
(954) 359-3726
RAA Representative: Eric Christensen
Regional Vice President - Marketing Commercial Aviation
echristensen@embraer.com
Embraer is the world’s largest manufacturer of commercial jets up to 130 seats, and one of Brazil’s leading exporters. Embraer’s headquarters are located in Sao Jose dos Campos, Sao Paulo, and it has offices, industrial operations and customer service facilities in Brazil, China, France, Portugal, Singapore and the United States. Founded in 1969, the company designs, develops, manufactures and sells aircraft for the commercial aviation, executive aviation and defense segments. The company also provides after sales support and services to customers worldwide.

**Mitsubishi Aircraft Corporation**
Nagoya Airport, Toyoyama-cho, Nishkasugai-gun
Aichi, 480-0287 Japan
www.mri-japan.com
+81 52-611-3386
RAA Representative: Howard Thrall
Senior Vice President
howard.thrall@mitsubishiaircraft.com
Mitsubishi Aircraft Corporation has been established after the program launch of the MRJ (Mitsubishi Regional Jet) in March 2008. MRJ is the next generation regional jet to be developed based on the technical maturity and confidence Mitsubishi Heavy Industries, Ltd (MHI) has achieved over the years through developing and producing both military and commercial aircraft. The aircraft will achieve the best combination of operating economy and cabin comfort.
Saab Defense and Security USA LLC
20700 Loudoun County Parkway
Ashburn, VA 20147
www.saabusa.com
(703) 406-7304
RAA Representative: George Caracost
Head of Division Support and Services
(703) 406-7209
geroge.caracost@saabusa.com
Saab serves the global market with world-leading products, services and solutions from military defense to civil security. With operations on every continent, Saab continuously develops, adapts and improves new technology to meet customers’ changing needs. Its most important markets today are Europe, South Africa, Australia and the U.S.. Saab has around 14,000 employees. Annual sales amount to around SEK 27 billion, of which research and development account for about 20 percent of sales.

Aviation Software

Comply365
655 3rd Street Suite 365
Beloit, WI 53511
www.Comply365.com
(815) 525-1118
kmattingly@comply365.com
Comply365 offers easy-to-use software solutions that help airlines comply, connect, train and control. Stay in-the-know with one-stop learning. Store, send and track manuals, revisions, must reads, bulletins and alerts. Link legacy systems and stay on-the-go with features for tablets and smartphones. Device agnostic, mobile software works on any device (iPad, Android, etc.)
Products include: Document Communication Manager (DCM), Learning Management System (LMS), myMobile 365, AQP Manager, Workflow365, Training Scheduling, and Mobile roll-out services and Management (MDM).
See a demo and hear how Comply365 can help you do more and save.

Crewing Solutions LLC
3908 Valley Avenue
Pleasanton, CA 94566
www.crewingsolutions.com
(908) 872-3332
RAA Representative: Stephen Jaros
Vice President-Business Development
sjaros@crewingsolutions.com
We offer a „AG” modern approach to Preferential Bidding Systems for airline crews. Unique and unlike conventional blind PBSs, SmartPef is live and in real time when crews bid for their monthly schedules. Thus the benefits are transparency, higher crew satisfaction and fast runs times which leads to realistic expectations, better line awards and many „saved” days for management.

DAC International, Inc
6702 McNeil Drive
Austin, TX 78729
www.dacint.com
(512) 331-5323
RAA Representative: Julie Westcott
jwestcott@dacint.com
(844) 488-4951
DAC International a Greenwich AeroGroup company, is a worldwide distributor of avionics, test equipment, and data converters for corporate, general aviation, regional and major airlines. DAC has an FAA approved manufacturing and development facility, holding several STC™s, PMA™s and TSO™s. Products are compliant with DO-160, MIL-STD-810C and MIL-STD-461F. Products containing software meet the objectives of DO-178B, Levels A, B, C, D or E.

ELP Aviation, LLC
PO Box 12187
Wichita, KS 67277
www.elpaviation.com
(316) 239-6080
RAA Representative: Erwin Ponce
Owner
erwin@elpaviation.com
ELP Aviation works with airline operations developing custom software and reporting tools and consulting. ELP Aviation has worked with more than 16 regional and national carriers, automating their operations with custom software and reporting tools, enabling airlines to save millions of dollars in operations costs annually. ELP Aviation Services include: CrewPay, Crew Scheduling, Payroll, Custom Reporting Tools and Dashboards, Data Analysis, E-Learning content and Software Tools. ELP Aviation Reporting tools include: Crew Training Records, Crew Scheduling Tools, Flight Ops Tools and Marketing Tools. Other reports: 117 FA Tools, 117 ACARS Tools, 117 Scheduling Tools, 121 FA Tools. Software Tools include: Crew Records Training, Crew Scheduling, Crew Planning, Flight Operations, Marketing, InFlight, Custom Software. Contact us at info@elpaviation.com

eTT Aviation
1013 E Winding Creek Drive
Suite 102
Eagle, ID 83616
www.eattaviation.com
(208) 424-9424
RAA Representative: Tom Laloe
President
tom@etriptrader.com
eTT Aviation provides airlines a fully automated and customizable air operation suite of innovative low-cost software for crew, aircraft and flight scheduling, and management.

ForeFlight LLC
2323 S Shepherd Drive, Suite 1002
Houston, TX 77019
www.foreflight.com
(713) 401-9673
RAA Representative: Stanley Hinson
team@foreflight.com
ForeFlight was founded in 2007 by aviation entrepreneurs who set out to build elegant, high-performing flight planning and flight bag apps for pilots. ForeFlight Mobile, the company’s flagship product, is used by individual pilots and professional flight crews all over the world to efficiently gather weather and destination information, route plan and file, access and manage electronic charts and maps, organize flight publications, reference an enroute navigation aid, and manage iPad deployments. ForeFlight serves pilots in all segments of aviation, including personal, business, commercial, and military. In addition, the company’s Fanatical Pilot Support Team delivers amazingly fast and friendly customer service. Learn more at www.foreflight.com.

MINT Software Systems
Franhofer Strasse 13
Kiel, 24118 Germany
www.media-interactive.de
+49 (0)431 530215-0
RAA Representative: Frank Vieira Hugger
Director Sales and Marketing
hugger@media-interactive.de
MINT: Software Systems creates innovative training and learning management solutions used by major aviation players around the globe. With the fully web based training management system MINT TMS your training department gets control over all training related processes at highest flexibility. The integrated LMS delivers e-learning content and allows immediate feedback on each trainee’s learning progress. MINT’s Saas and onsite training solutions provide powerful tools for records management, online and offline grading, scheduling for flight crew, ground and maintenance staff all in one solution for a trouble-free regularity compliance with aviation authorities like EASA and FAA and AQP/ATQP training programs.

Mxi Technologies
175 Terence Matthews Crescent
Ottawa, ON K2M 1W8 Canada
www.mxi.com
(613) 747-4698
RAA Representative: Steve Morris
(613) 747-4698 x7297
steve.morris@mxi.com
With solutions designed specifically for aviation maintenance, Mxi Technologies provides integrated and intelligent software, support, and services to commercial airlines, MROs, OEM aftermarket service providers, and defense operators. Mxi Technologies Maintenix software uses a modern architecture and provides advanced capabilities such as a role-based Web browser interface, long range and automated line planning, automated workflow, electronic signatures, support for portable wireless devices, and a comprehensive range of integration APIs. Mxi Technologies customers range from emerging, small to midsized organizations to the largest global enterprises. Customers include Air France-KLM, Qantas, China Airlines, Air Mauritius, Ethiopian Airlines, LAN, Icelandair Technical Services, Nettlets, Executive Jet Management, The Boeing Company, Thales and several other aerospace & defense organizations.

Omega Airline Software
116 North 8th Street
Midlothian, TX 76065
www.omegainc.com
(972) 775-3693
RAA Representative: Richard Reno
Managing Director
(972) 775-3696
richard@omegainc.com
Software OEM for advanced planning & scheduling of maintenance events.
Aviation Software (continued)

ProDIGIQ, Inc
26500 West Agoura Road, Suite 102-796
Calabasas, CA 91302
www.ProDIGIQ.com
(818) 879-0035
RAA Representative: Arpit Malaviya
Arpit.Malaviya@ProDIGIQ.com

ProDIGIQ is a software company exclusively focusing on innovative solutions for the airlines and airports. Our expertise is in automation and data analytics for flight operations, flight scheduling, crew scheduling, safety management, asset management and maintenance management systems.

S3RUS, Inc
9200 Limoncillo Drive
Austin, TX 78750
www.s3rus.com
(512) 290-5045
RAA Representative: Mike Hoppes
mike@s3rus.com

S3RUS provides world-class optimization systems including: Crew Pairing optimization, Crew Bidline optimization, Maintenance Routing optimization and Aircraft Component Scheduling optimization.

Specific Range Solutions Ltd
314 Central Park Drive
Suite 708
Ottawa, ON K2C 0R2 Canada
www.srs.aero
(613) 883-5045
RAA Representative: Omer Majeed
Owner/Engineer
omer.majeed@srs.aero

SRS is an Ottawa-based company with the objective to support the operators of small commercial turboprop aircraft to fly more efficient trajectories within operational constraints, thereby reducing their fuel burn, fuel costs and emissions. We believe in improving the operating economics of turboprops while minimizing their impact on the environment. We offer a wide range of customized services, applications and systems. Contact us today.

Thales
Aerospace Division
140 Centennial Avenue
Piscataway, NJ 08854
www.thalesgroup.com
(732) 242-6300
RAA Representative: John Alfano
(514) 832-2935
john.alfano@us.thalesgroup.com

Thales is a developer and integrator of avionic suites, flight controls, and other innovative systems and services solution for regional and business aviation worldwide.

Avionics Manufacturers & Sales

CMC Electronics, An Esterline Company
600 Dr Frederik Philips Boulevard
Ville Saint-Laurent, QC H4M 2S9 Canada
www.cmcelectronics.ca
(514) 748-3148
RAA Representative: David Bailey
david.bailey@cmcelectronics.ca

CMC Electronics designs and manufactures leading technology electronics products for the aviation and global positioning markets. CMC's focus is on delivering innovative cockpit systems, integration and avionics to its civil and military customers worldwide.

Mid-Continent Instruments and Avionics
9400 E 34th Street North
Wichita, KS 67226
www.mcico.com
(316) 630-0101
RAA Representative: Marc Medeiros
Director of Sales
marcm@mcico.com

Mid-Continent Instruments and Avionics manufactures, overhauls and repairs aircraft instruments, avionics and advanced power solutions for the global aerospace industry. Serving 57 countries, Mid-Continent supports business and commercial aviation, unmanned aerial vehicles (UAV), defense, and special missions markets. The company manufactures more than 20,000 units per year and processes more than 15,000 units in its overhaul, exchange and repair operation. Mid-Continent's customer base includes original equipment manufacturers (OEMs), fixed base operators (FBOs), instrument and avionics shops, flight schools and government agencies. Mid-Continent products are found in most Cesna-built aircraft, Beechcraft, Cirrus, Diamond, Piper, Nextant Aerospace, Vulcainair, Robinson Helicopter, Airbus Helicopter, Bell Helicopter, Enstrom Helicopter, MD Helicopters and many more. For additional information, please visit mcico.com.

Rockwell Collins
400 Collins Road NE
Cedar Rapids, IA 52498
www.rockwellcollins.com
(319) 295-1000
RAA Representative: Jeffrey Spies
(319) 378-3500
jeffrey.spies@rockwellcollins.com

Rockwell Collins is a pioneer in the design, production and support of innovative solutions for our customers in aerospace and defense. Working together, our global team shares a vision to create the most trusted source of communication and aviation electronics solutions, applying insight and foresight to help our customers succeed.

Specmat Technologies, Inc
215 Dunavant Drive
Rockford, TN 37853
www.hr-smith.com
(865) 609-1411
RAA Representative: Randy Wallen
Randy.Wallen@specmatinc.com

Specmat Technologies, Inc, the North American subsidiary of the United Kingdom-based H.R. Smith Group of Companies, has been a leading manufacturer of airborne antennas, conductive sealing gaskets, electrostatic dischargers, personal locator beacons, emergency locator transmitters, crash position indicators and various avionic test sets world-wide since 1965.

Universal Avionics Systems Corporation
3260 East Universal Way
Tucson, AZ 85756
www.uasc.com
(520) 295-2300
RAA Representative: Robert Kline
Airline Sales
rkline@uasc.com

Universal Avionics manufactures avionics equipment including WAAS/SBAS FMS; Flat Panel Displays; Synthetic Vision; TAWS; Application Server Unit; Cockpit Voice/Flight Data Recorders; UniLink; AHRS and Radio Control Units. Universal Avionics offers systems designed for the cockpit from the pilot’s perspective that exceed emerging communications and navigation requirements.

Cleaning & Detailing Services (Paintings & Markings)

Aviation Exteriors Louisiana, Inc (AvEx)
1218 Hangar Drive
New Iberia, LA 70560
www.avexpainting.com
(337) 365-6646
raa@avexpainting.com

Aviation Exteriors, Inc (AvEx) specializes in the exterior depainting and painting of regional aircraft, as well as the maintenance associated with it, such as flight control removal, balancing and re-installation, minor sheet metal repairs, minor composite repairs and service checks.

Avion Graphics
27192 Burbank
Foothill Ranch, CA 92610
www.aviongraphics.com
(949) 472-0438
raa@aviongraphics.com

Avion Graphics is the source for all of your interior/ exterior placard/stencil needs. All of our markings meet the highest quality standards, as illustrated by our privileged licensing agreement and FAA-PMA for all Boeing (BAC) markings. Our parts are made on the best materials available and always meet all FAR specifications. Low prices are a given with the massive volume of material we use as the industry leader. New or custom markings are quick and easy - our experienced staff will work with your engineers to tailor each individual part or entire a/c to your specific requirements. Our art department can even assist in designing special projects and drawings. We are also one of the only companies approved to convert 3M’s A7322 and A7706, the only exterior decal materials made exclusively for aircraft use. Whatever stencil, decal or placard you require Avion Graphics has got you covered!
Cee-Bee Aviation
2910 Harvard Avenue
Cleveland, OH 44105
www.mcgean.com
(216) 441-4900
RAA Representative: Gary Loar
gary.loar@cee-bee.com
Cee-Bee aviation products help commercial airlines, military, aerospace and original equipment manufacturers meet the demanding requirements of the aviation industry. All products are tested against aviation industry specifications. These products are also designed to be environmentally friendly and help meet environmental regulations. Cee-Bee cleaners are available for most aviation applications from cleaning aircraft exteriors to removing difficult soils to cleaning sensitive alloy surfaces. Cee-Bee lavatory care products help maintain clean and odor-free lavatories while maintaining functionality. Cee-Bee engine overhaul products are designed to safely remove scale and soils from turbine blades and other engine components. Cee-Bee paint strippers are designed to quickly remove paint from aircraft and aircraft components without damaging the underlying metal or damaging the environment.

Dean Baldwin Painting, LP
2395 Bulverde Road, Suite 105
Bulverde, TX 78163
www.deanbaldwinpainting.com
(830) 438-5340
RAA Representative: Rick Smith
Vice President of Business Development
(201) 883-6033
ricks@deanbaldwinpainting.com
For over 40 years, Dean Baldwin Painting has been providing expert aircraft refinishing services to the aviation industry. Our well trained and experienced staff of over 200 professionals provide a broad range of services including, full aircraft strip and paint, flight control removal, balancing and re-install, scribe line inspections, aircraft weight and custom liveries for VIP and airline customers. The company has a total of 13 strip and paint bays across 3 locations AZ, NM and IN. The facility features include temperature-controlled bays with air filtration systems and independent integral waste management systems. The Goodyear, AZ location offers strip and paint services as well as heavy aircraft maintenance supporting up to B767. The Roswell, NM facility is a 165,000-square-foot FAA repair station (DSXR212Y) with six independent strip and paint bays. In December 2012, Dean Baldwin Painting will begin operating its new full service facility in Indiana. The 159,000-square-foot facility, located 65 miles north of Indianapolis in Peru, IN is a newly renovated, state-of-the-art, strip and paint facility with two widebody and two narrowbody (expandable to 6 narrowbody) fully equipped, hangar bays. The facility will accommodate most regional aircraft as well as aircraft as large as a B747 and B777. For more information, visit www.deanbaldwinpainting.com.

PPG Aerospace
12780 San Fernando Road
Sylmar, CA 91342
www.ppgaero.com
(818) 362-6711
RAA Representative: Audrey Fujimoto
audrey.fujimoto@ppg.com
PPG Aerospace is a leading manufacturer of original equipment and replacement aircraft transparencies, PRC aerospace seals, DeSoto aerospace coatings, Surface Solutions paint removers, wires & waxes, and Semco application systems for all regional aircraft. PPG offers Total Service Solutions chemical management and operates a global Application Support Center network.

Communications
Airways Freight
21922 N 79th Place
Scottsdale, AZ 85255
www.airwaysfreight.com
(602) 920-8443
RAA Representative: Colin Newcomb
cnewcomb@airwaysfreight.com
Airways Freight Corporation is a worldwide provider of specialized “Time Critical” shipping. Airways Freight has been in business for over 35 years. We are available 24/7/365 providing for any size or weight. Airways Freight is dangerous goods certified and a licensed customs broker.

SmartSky Networks, LLC
4690 First Flight Drive
Charlotte, NC 28208
www.smartskynetworks.com
(800) 660-9982
RAA Representative: Christine Hall
Marketing Manager
christine@smartskynetworks.com
SmartSky Networks, a next-generation aviation communications provider, is launching the United States’ first airborne 4G air-to-ground (ATG) network later this year with full nationwide coverage slated for 2017. SmartSky’s patented spectrum-reuse technology leverages 60 MHz of spectrum and beamforming to provide more than 10 times the typical speed and capacity of the current industry standard ATG network. With system hardware designed for multiple frequencies, SmartSky is positioned to expand internationally in the future where different frequency bands might be required.

Component Manufacturing/Repair & Overhaul
Aero Maintenance Group
2200 NW 84 Avenue
Miami, FL 33122
www.aeromaintenancegroup.com
(305) 436-5464
RAA Representative: Brad Darpel
(404) 936-2571
bdarpel@amsgusa.org
The Aero Maintenance Group (AMG) of companies is recognized as a quality provider of aerospace repair and parts support services. AMG Precision Electronics, Atlanta, GA is a leading MRO provider for electronic, hydraulic, pneumatic, instrument and fuel components and accessories for EKI, CRI, ATR and other regional aircraft. AMG’s component and accessory repair station, Aero Technologies, Miami, FL focuses on the repair of hydraulic, pneumatic, electro-mechanical and avionics. Flite Components, Dallas, TX specializes in composite and structural repairs including Radome, Thrust reversers, cowling, and flight control surfaces. AMG Air-Pro provides interior and safety equipment refurbishment and parts support including crew seats, slides and rafts.

Aero Parts Mart, Inc
4205 Stadium Drive, Suite 310
Fort Worth, TX 76133
www.apmparts.com
(817) 923-2894
RAA Representative: Noel VanHook
Business Development Manager
nvanchor@apmparts.com
Aero Parts Mart, (APM) engineering-led company provides quality precision engineered FAA PMA products. Delivering engineered solutions, rapid manufacturing, improved reliability and reduced lead times. APM guarantees significant operational cost reductions meeting our global customer demands through PMA or Owner Produced Parts manufacturing. “Bringing Value to Aviation”.

Airstart
2425 Matheson Boulevard East
Suite 800
Mississauga, ON L4W 5K4 Canada
www.flyairstart.com
(905) 361-6490
RAA Representative: Robert Willis
accounting@flyairstart.com
We believe in going the extra mile to build global relationships. Where some companies just supply parts, we supply and deliver the whole picture through seasoned relationships and end-to-end global logistics. From airlines and MROs to leasing companies and trading partners, our clients are happy to share their satisfaction.

Airworthy Aerospace
2020 O’Neil Road
Hudson, WI 54016
www.airworthy.aero
(715) 386-0969
RAA Representative: Mike O’Toole
(715) 377-1923
motoole@airworthy.aero
At Airworthy Aerospace we pride ourselves on our ability to manage the product line so you can manage the airline. We offer competitive aircraft interior repair services and PMA and OOP parts and engineering services for interiors and seats. When you need aircraft interior related services, think of Airworthy Aerospace.

Arrowhead Products
4411 Katella Avenue
Los Alamitos, CA 90720
www.arrowheadproducts.net
(714) 828-7770
RAA Representative: Priscilla Cantu
Aftermarket Sales and Marketing Coordinator
(714) 822-2708
pcantu@arrowheadproducts.net
OEM manufacturer of complex aircraft ducting assemblies constructed of metal and composite materials used throughout airplane and engine applications supporting pneumatic systems, ECS, Engine Bleed Air, Anti-Thermal Ice to name a few. As a fully certified FAA and EASA approved repair facility, we offer full OEM repair, overhaul and OEM licensed spares.

Aviatron, Inc
25 Customs Drive
South Burlington, VT 05403-6067
www.aviatron.com
(802) 865-9318
RAA Representative: Suzanne Payette
Vice President
(802) 999-9418
spayette@aviatron.com
Aviatron is an Air Cycle Machine specialist. Our capabilities also include overhaul/repair of air starters, hydraulic pumps, fuel/hydraulic/pneumatic valves and regulators, power generation components and generator control units. Aviatron has an active PMA and DER development program that is currently delivering proven operational cost savings to regional aircraft operators. Aviatron is a FAA/EASA approved repair station.
Av-Reps, Component Repair & Overhaul
6245 Danville Road
Mississauga, ON L5T 2H7 Canada
www.av-reps.com
(905) 696-8681
RAA Representative: Robert Takacs
(905) 790-0244
takacs@av-reps.com
Av-Reps, Repair & Overhaul is a Canadian company, dedicated to providing our customers with component overhaul support for Airbus, Boeing and Lockeed commercial aircraft as well as Bombardier and Challenger aircraft. With many years of experience in the R & O of aircraft components and accessories, Av-Reps is able to provide our customers with exceptional customer service, high reliability, quick TAT and expertise you require in all aspects of component support. We also provide component sales and exchanges to support your organization. Our facilities feature extensive tooling and equipment necessary to meet the OEM demands of your overhaul requirements of hydraulic, mechanical, electrical and pneumatic components. Av-Reps is a Transport Canada Approved Maintenance Organization and also holds EASA and Bombardier approvals. The Canadian Aviation Maintenance Council recognizes our employees training and technical skills. Please visit our website for more information at www.av-reps.com.

DCME Aerospace, Inc
12901 Morning Glory Trail
Charlotte, NC 28269
www.dcmeaerospace.com
(440) 490-4503
RAA Representative: Donald Jardee
(440) 669-9847
djardee@dcmeaerospace.com
Our mission is to provide cost-effective niche market avionics repair services, test solutions, PMA parts and training that reduce the high cost of maintenance for aircraft owners and operators while maintaining the highest level of safety.

First Aviation Services Inc
15 Riverside Avenue
Westport, CT 06880
www.firstaviation.com
(203) 291-3300
RAA Representative: Todd Hudson
Customer Relations Manager
(336) 776-6260
thudson@piedmontpropulsion.com
First Aviation Services Inc (FAVs), located in Westport, CT, is a leading provider of repair and overhaul, rotaries management, PMA parts manufacturing and related engineering services to the aviation industry worldwide. FAvs principal operating subsidiaries are: Aerospace Turbine Rotables, Inc (AeTR) in Wichita, KS; Evolution Aerospace, Inc (EAI) in Wichita; and Piedmont Propulsion Systems, LLC (PPS) in Winston-Salem, NC. FAvs also owns a minority interest in Aerospace Products International, Inc, based in Memphis, TN. More information about FAvs and its subsidiaries may be found on the company’s website: www.firstaviation.com.

Fokker Services Inc
5169 Southridge Parkway
Atlanta, GA 30349
www.fokkerservices.com
(770) 991-4368
RAA Representative: Leon Kouters
leon.kouters@us.fokker.com
Fokker Services, Fokker Air Inc and Fokker Aerotron combine a heritage of OEM (design) knowledge and comprehensive in-house component MRO support to performance based aircraft support programs. Fokker Services is supporting all Fokker and Bombardier Dash 8 Classic aircraft with a total logistic solution program, so-called ABACUS Our U.S. based component MRO facilities Fokker Air Inc and Fokker Aerotron offer pneumatic, hydraulic and electronic components for many regional and commercial aircraft types. We combine our large stock position and sophisticated supply chain management techniques, with our in-house component repair and engineering capabilities to offer you guaranteed availability and costs for your component support. Whether you need a comprehensive set of logistic services, or a tailored package of component MRO services, Fokker Services has all the skills and capabilities in house to exceed your requirements.

Future Aviation Inc / HEICO Aerospace
14111 Jetport Loop
Fort Myers, FL 33913
www.futureaviation.com
(239) 225-0101
RAA Representative: Paul Belisle
futureaviation@mindspring.com
Future Aviation of Fort Myers, FL, founded in 1984, is an FAA/EASA approved Accessory Class I, III repair facility specializing in the repair and overhaul of starter generators, AC generators, IDGs, electrical components, GCUs, fans, hydraulics and wheels & brakes.

Global Aerospace Corporation
7075 Fire Tree Drive
Mississauga, ON L5S 1J7 Canada
www.globalaerospace.com
(905) 678-6311
RAA Representative: Scott Adams
scott@globalaerospace.com
Global Aerospace Corporation provides component overhaul, lease and exchange capabilities for Hydraulic (landing gear, actuators, pumps, values), Pneumatic (valves, air starters, air cycle machines), Mechanical (actuators, screw jacks, gearboxes) and Electrical (Oil Cooled AC Generators, APU Starters, blowers). Our approvals include Transport Canada AMO #160-93 and JAA #7031 and FAA acceptance. We retain Approved Repair Station Certificates from major airlines around the world.

Kamatics Corporation
1330 Blue Hills Avenue
Bloomfield, CT 06002
www.kamatics.com
(860) 243-9704
RAA Representative: Pat Kennedy
(860) 769-3226
pat.kennedy@kamatics.com
Kamatics Corporation, located in Bloomfield, CT is a wholly owned subsidiary of the Kaman Corporation. Kamatics was founded in 1966 to develop improved bearings for the Kaman helicopters. Today, Kamatics manufactures high performance engineered mechanical products used in aviation and other industries. These products primarily consist of the Karon self-lubricating bearings, which are used on aircraft flight controls, landing gear, thrust reversers, engines and elsewhere. Kamatics bearings are used extensively throughout commercial jetliners, military aircraft, regional aircraft as well as business and personal aircraft. Kamatics holds PMA approval for thousands of bearings in support of these aircraft. Kamatics is also an FAA approved repair station completing repairs on landing gear components and other areas.

Measure Tech, Inc
20650 Bahama Street
Chatsworth, CA 91311
www.measure-tech.com
(818) 734-9075
RAA Representative: Gary Linscott
Marketing & Sales
(818) 734-9813
garylinscott@measure-tech.com
Measure Tech specializes in the design and manufacture of sensing devices, switches, bleed leak detection repair parts and thermocouples for the regional jet and turboprop marketplace. Their in-house MRO provides customer support for both OEM and PMA products.

Midway Aircraft Instrument Corp
1419 North Rocky River Road
Monroe, NC 28110
www.midwayaircraft.com
(704) 993-2092
RAA Representative: David Caudillo
Vice President of Sales
dcaudillo@midwayaircraft.com
Since opening our doors in 1949, Midway customers have benefited from our expertise, unbridled passion for quality service and investment in the latest precision test equipment and technologies. Specific benefits include: 24/7 AOG support, industry-leading turnaround times and innovative cost containment solutions when it comes to repair, overhaul and modifying aircraft instruments and accessories for your regional, commercial aircraft or helicopter. As a wholly owned subsidiary of Dassault Falcon Jet, it allows Midway to capitalize on the parent resources to facilitate growth and position ourselves as a flexible, responsive supplier to aircraft/helicopter operators and asset management companies around the world.

NORDAM
11200 East Pine
Tulsa, OK 74116
www.nordam.com
(972) 839-9738
RAA Representative: Michael Douget
mdouget@nordam.com
NORDAM repairs and overhauls flight control surfaces, cowlings, radomes, thrusters and related aerostuctures, including metal-to-metal and advanced composite bonding. Additionally, NORDAM offers FAA/ PMA cabin windows and NORSTAR transparencies for CRI, ERI, ATR, Dash 8 and other various regional jets and turboprop aircraft, which significantly outperform OEM lenses.
Piedmont Aviation Component Services
1031 East Mountain Street
Building #320
Kernersville, NC 27284
www.piedmontaviation.com
(336) 776-6300
RAA Representative: Alan Haworth
Vice President, Sales & Marketing
(336) 776-6779
alan.haworth@piedmontaviation.com

Since its genesis in 1940, Piedmont Aviation has continued a proud heritage of professionalism and excellence. Piedmont provides world-class MRO services to the commercial, regional and military sectors of the industry. Primary products include overhaul/repair of APUs (as a Honeywell authorized service center) and overhaul/repair of regional aircraft landing gear. Our shops are fully supported by an extensive, in-house capability that includes machining, grinding, electroplating and shot-peening. Piedmont Aviation Component Services - “Exceeding expectations worldwide”.

Professional Aircraft Accessories, Inc
7035 Center Lane
Titusville, FL 32780
www.gopaa.com
(321) 267-1040
RAA Representative: Jeff Robbins
(321) 863-4894
jrobbins@gopaa.com

Professional Aircraft Accessories, Inc, (PAA), A Greenwich AeroGroup Company, is a licensed FAA 145 repair station that is well-known throughout the aviation world as a premier landing gear repair and overhaul facility. PAA has class ratings other than Limited Airframe which includes an extensive list of landing gear capabilities. PAA also holds Accessories Class 1,2,3,4, Radio Class 1,2,3, Instrument Class 1,2,3, and Limited NDI.

Q1 Aviation Ltd
7537 Kimbel Street
Unit 2
Missauga, ON L5S 1A7 Canada
www.q1aviation.com
(905) 678-1234
RAA Representative: Mark Francis
Vice President
mark@q1aviation.com

Transport Canada Approved Component Repair and Overhaul Facility, NDT services, Sheetmetal/Composites Repair. Transport Canada approved parts distributor, AS9100 & ISO9001 registered.

Saft America, Inc
711 Gil Harbin Industrial Boulevard
Valdosta, GA 31601
www.saftbatteries.com
(229) 247-2331
RAA Representative: Walter Heine
(229) 245-2980
walter.heine@saftbatteries.com

Saft is the world’s leading producer of high-technology batteries for the aviation market. In both civil and military aircraft, these batteries serve a critical safety function in case of on-board power failure. They are used for power back-up, emergency systems and for engine and turbine starting. Saft’s Aviation Group supplies batteries to all principal Western aircraft manufacturers as well as all major air forces.

Soundair Aviation Services
1826 Bickford Avenue
Shononish, WA 98290
www.soundair.aero
(360) 453-2300
RAA Representative: Kathy Trujillo
Senior Account Manager
Since 1993, Soundair Repair Group, LLC has been specializing in the repair, overhaul of aircraft flight deck windows and galley inserts. Each production area has been specifically designed for their product types. Those areas include the cockpit windows, coffee makers, ovens, O2 product, various accessories and water/waste systems.

StandardAero
8201 Lemmon Avenue
Dallas, TX 75209
www.standardaero.com
(682) 229-5483
RAA Representative: Rob Cords
President
robert.cords@standardaero.com

StandardAero, a 100-year-old company, is one of the world’s largest independent providers of services including engine and airframe maintenance, repair and overhaul, engine component repair, engineering services, interior completions and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components, energy and VIP completions markets. StandardAero provides a global service network of 13 primary facilities in the U.S., Canada, Europe, Singapore and Australia, plus over 50 sales and field service locations. StandardAero is an entity of Dubai Aerospace Enterprise (DAE) Ltd, a globally recognized aerospace company specializing in maintenance, repair and overhaul (MRO) services, aircraft completions and aircraft leasing.

Zenith Aviation, Inc
1321 Lafayette Boulevard
Fredericksburg, VA 22401
www.zenithaviation.com
(540) 842-7700
RAA Representative: Scott Nordstrom
(540) 842-7827
snordstrom@zenithaviation.com

Zenith puts technology to work for you with parts sales, consignments, consulting and logistics support. Zenith Aviation provides your business with the advanced technology you need to cut costs and speed product to your customer. At Zenith, we understand the pressures that are placed on our clients, and we are confident that we provide the best solution for all your parts needs. Our staff consists of professionals from various sectors of the aviation industry, including aircraft and parts sales, aviation consulting services, and warehouse and inventory management from both the airlines and business aviation. Zenith’s success is due to its strong knowledge of the aviation industry and its unwavering commitment to the needs of our customers. Our entrepreneurial spirit and nimble approach allow us the flexibility to meet our clients every need by providing creative and innovative solutions. In addition to ample traditional shelving, Zenith has invested over $3 million in the last two years to upgrade our warehousing space by adding an automated inventory storage and retrieval system. This system, using both horizontal and vertical carousels from KardexRemstar, eliminates unproductive travel and search times by using software-controlled picking sequences to deliver stored goods efficiently to the operator. This process decreases pick times and increases throughput and efficiencies. Combined with pick-to-light technology, the operator is directed to the exact location of each pick improving accuracy rates to 99.9 percent. This new technology, using the goods to person principle, has proven itself to be an effective automated order-picking technique, which drives down the cost of warehousing and delivering savings for our partners.

Consultants (Legal, Insurance, Tax & Communications)

Bouchard Insurance
101 North Starcrest Drive
Clearwater, FL 33765
www.bouchardinsurance.com
(727) 373-2845
RAA Representative: Ricky Bouchard
Sales Executive
rickybouchard@bouchardinsurance.com

Founded in 1948, Bouchard Insurance is one of the largest privately held insurance agencies in the United States.

FirstLab
100 Highpoint Drive
Suite 102
Chalfont, PA 18914
www.firstlab.com
(800) 732-3784
RAA Representative: Mary Ellen Petti
(215) 396-5505
mpetti@firstlab.com

FirstLab has been providing Drug & Alcohol Testing services for 18 years. We have provided services to the RAA since 1992. We offer web-enabled program management tools and regulatory assistance from two highly respected experts, Dennis Bennett and Donna Smith, both formerly with the USDOT.

RTI Group LLC
401 Log Canoe Circle
Stevensville, MD 21666
www.rtiforensics.com
(410) 571-0712
RAA Representative: Joseph Reynolds
President and CEO
jreynolds@rtiforensics.com

RTI is an established international consultancy with a wide range of high-value capabilities for independent safety management development, training and managed services. RTI specializes in the investigation of aircraft, incidents and safety analysis. As aviation industry leaders, the RTI team of experts possess a broad range of experience and capabilities. Our internationally known aviation professionals are drawn from industry, academia and state agencies. Our experts investigate accidents, losses, and technical issues in a variety of aviation matters for manufacturers, operators, and government authorities. They also serve as expert witnesses for law firms and insurance companies.

RAA Representative: Joseph Reynolds
President and CEO
jreynolds@rtiforensics.com

RTI is an established international consultancy with a wide range of high-value capabilities for independent safety management development, training and managed services. RTI specializes in the investigation of aircraft, incidents and safety analysis. As aviation industry leaders, the RTI team of experts possess a broad range of experience and capabilities. Our internationally known aviation professionals are drawn from industry, academia and state agencies. Our experts investigate accidents, losses, and technical issues in a variety of aviation matters for manufacturers, operators, and government authorities. They also serve as expert witnesses for law firms and insurance companies.
Embraer and other miscellaneous aircraft parts. Our well-trained sales staff is available for any questions that you may have, as well as a 24-hour AOG line for your after-hours requirements. With our extensive inventory, we offer competitive pricing, exchange as well as leasing opportunities.

**DASI - Diversified Aero Services, Inc**

11920 NW 128 Street
Miami, FL 33186

www.dasi.com

(305) 234-2333

RAA Representative: Claus Schnau
Regional Vice President - The Americas
claus.schnau@di.com

DASI is an aftermarket surplus parts and distribution company with over 650k SKUs of inventory.

**Fabas Consulting Intl, Inc**

3529 NW 115th Avenue
Doral, FL 33178

www.fabas-international.com

(305) 871-7525

RAA Representative: Carlos E Ruiz
President
ceo@fabas.aero

An aircraft parts trading company.

**Global Parts, Inc**

901 Industrial Road
Augusta, KS 67010

www.globalparts.aero

(316) 733-9240

RAA Representative: Malissa Nesmith
ceo@globalparts.us

Established in 2003, bringing 32 combined years of experience in the aviation industry. Offering great prices on all Beechcraft lines: King Air, Premier, Bonanza, Hawker, Baron. Leading Premier/Hawker spares distributors. Servicing customers and vendors as buying and purchasing agents. Over 60,000 line items in stock. Package pricing available. Email sales@globalparts.us for price quotes. Fast response to RFQ (Request for Quotes). Leader in aviation spares distribution. In the Air Capital of the World. Same day shipping on most parts. OEM certs and/or FAA 8130-3 provided with most parts. Approved vendor for Hawker Beechcraft Corporation.

**Herber Aircraft Service, Inc**

1401 East Franklin Avenue
El Segundo, CA 90245

www.herberaircraft.com

(310) 322-9575

RAA Representative: Randolph Herber
rherber@herberaircraft.com

Since 1978, Herber Aircraft Service has been a manufacturer and repair center for superior quality FAA-approved harnesses and hoses. Herber is the largest distributor of Eaton Aeroquip fluid conveyance products, and a distributor of Flexfab, LORD, and Thermoid parts. You won’t find a better, more cost-effective source for the parts you need to keep flying.

**Magellan Aviation Group**

2345 S Township Road
Charlotte, NC 28273

www.magellanagroup.net

(704) 504-9204

RAA Representative: Bill Poli
bill.poli@magellanagroup.net

Operating out of Charlotte, NC, and Shannon, Ireland, and with satellite offices located all over the world, Magellan Aviation Group is a leading global supplier of aircraft products and services and a specialist in engine leasing and trading, serving more than 775 customers in 80 countries. We are capable of supporting three segments of the air transport industry: commuter/Regional turboprop, regional jet and commercial narrowbody and widebody. Our areas of regional airframe expertise include: ATR42/72, Dash 8-100/200/300/400, ERJ 170/190/195/199 and CRJ100/200/700/900. Our regional engine expertise focuses on CF34-3A1/8/1, CF34-BCS/BC/1 and CF34-8B5/1, PW100 (all series PW118 through PW127M & PW150A) and AE3007A1. We buy, sell, lease and manage aircraft, engines and spare parts while continually developing industry-leading programs for the regional and commercial aviation sectors. Further, our ever-growing and dynamic lease pool of engines offers options for short- and long-term contracts for a broad range of customers. The Charlotte warehouse has 110,000 square foot capacity, while Shannon operations have recently moved to a new, larger 45,000 square foot facility. Our mission is to build relationships by providing excellent customer service and efficiently meeting our customers’ needs. We have crafted a highly experienced team who understands the needs of our customers. We take pride in the quality of our service and also in our prices.

**Regional One**

6750 NE 4th Court
Miami, FL 33138

www.regionalone.com

(305) 759-0670

RAA Representative: Tony Daponte
Director, Sales
tdaponte@regionalone.com

Regional One is a purchaser, lessor and seller of aircraft, aircraft parts, engines and engine parts and other related support items applicable to the regional/commuter aircraft worldwide. We offer a wide range of product and support services to meet our customer demands. Our extensive portfolio of available aircraft, engines and spares including avionics, hydraulic and fuel system rotatable, LRU components, landing gears, propellers, insurance spares such as flight controls and expendables assures us, our customer, we have what you need when you need it.

**R.I.M. Enterprises LLC**

700 Center Point Road NE
Cedar Rapids, IA 52402

www.riment.com

(319) 393-9277

RAA Representative: Allan Nordine
anordine@riment.com

R.I.M. Enterprises, LLC is a premier global supplier of quality aircraft parts for exchange or outright sale. We offer solutions for your surplus avionics and rotatable inventory through acquisition or consignment opportunities. Our focus in corporate, regional and commercial turbine-powered aircraft allows us to customize aftermarket parts solutions for our customers.
Saywell International Inc
USA branch of Saywell International Ltd
3700 North 29th Avenue, Unit 101
Hollywood, FL 33020-1006
www.saywell.us
(954) 920-9797
RAA Representative: Marcus Keane
marcus@saywell.us
Saywell International Inc is the North American branch of Saywell International Ltd, UK. We are located 5 minutes from Fort Lauderdale International airport FLL. We support most major and regional airlines as well as general aviation customers in North, South and Central America, Canada, The Caribbean, South Africa, Australia and the Pacific. Saywell International Inc boasts a 15,000 square foot, climate controlled warehouse, and our hours of business are from 8am to 6pm M-F with AOG service 24/7. Communication can be in English or Spanish. Accreditation is to ISO9001:2000 standards. All parts can be quoted and shipped from Florida with up to 35K line items within the same day and any item in the UK warehouse within three days of order. We support aircraft, including: all Airbus; Boeing 737-200-400; BAE146; Bombardier Dash 8, Dash 6 Twin Otter, CRJ (consumables); ATR42-72, EMB120 ERJ (consumables); Saab 340; Shorts; Fokker F50,F28 F100; Britten Norman; Dornier 228; Jetstream. Products that we stock and distribute, include: bearings, wheels and brakes, engine-seat-flight controls cables, hoses/clamps/ducting, lamps, antenna/pitot tube/discharges, filters/ ozone converters, lead acid batteries, carbon brushes, repairs—authorized distributor and repair management for all Engelhard Ozone Converter with full manufacturer’s warranty and technical support. (Best prices, better turn time and manufactures technology).

Seginus, Inc
114 Kirkland Circle, Suite B
Oswego, IL 60543
www.seginusinc.com
(630) 800-2795
Founded in 2009, Seginus Inc was established to develop and market replacement FAA approved PMA aircraft parts. Our driving force is to provide these components at an affordable price to airline operators, FAA repair stations and our growing global distributor network. Email for more information: info@seginusinc.com

Shell Aviation
910 Louisiana Street
Houston, TX 77002
www.shell.com/business-customers/aviation.html
(937) 217-1884
RAA Representative: Scott McFarland
Business: Development Manager-TEO
(832) 359-5009
scott.mcfarland@shell.com
Every day at around 900 airports in about 40 countries, Shell Aviation provides fuel for almost 7,000 aircraft, refueling a plane every 12 seconds. From the private pilot to the largest global airlines, Shell Aviation earns the loyalty of its customers by creating value through the safe and timely supply of high quality aviation fuels and a comprehensive range of high performance aviation lubricants and fluids.

TBM, Inc Filtration Systems Products, Inc
8506 Herrington Court
Pevy, MO 63070
www.fsptbm.com
(314) 721-5590
RAA Representative: Kim Heikkila
kheikkila@fsptbm.com
TBM, Inc, is a business that distributes and manufactures lubricants, greases, chemicals, mil-spec products and lubricating equipment. TBM also offers adhesives, coatings and sealants, as well as specialized equipment to compliment these products. We also manufacture products for specific needs and applications.

W.S. Wilson Corporation
24 Harbor Park Drive
Port Washington, NY 11050
www.wswilson.com
(561) 621-8800
RAA Representative: Daniel Weed
(817) 485-4325
dweed@wswilson.com
W.S. Wilson Corporation is a privately held company headquartered in Port Washington, NY. We are an authorized distributor of aircraft bearings and bushings. We distribute from centers located on three continents near key metro areas-New York, London and Singapore.

Engine Manufacturer

GE Aviation
1250 Rene Levesque West Boulevard, Suite 11
Montreal, Quebec, H3B 4W8 Canada
www.ge.com
(514) 397-5315
RAA Representative: Andre Robert
Executive-Account/Client Management
andre.robert@ge.com
GE Aviation, an operating unit of General Electric Company (NYSE: GE), is a world-leading provider of commercial and military jet engines and components as well as integrated digital, electric power, and mechanical systems for aircraft. GE Aviation also has a global service network to support these offerings and provides flexible OnPoint service solutions tailored to meet the needs of the aviation markets.

Pratt & Whitney Canada
1000 Marie Victorin
Longueuil, Quebec, QC J4G 1A1 Canada
www.pwc.ca
(450) 677-9411
RAA Representative: Frederic Lefebvre
Vice President, Marketing, Regional Airlines
frederic.lefebvre@pwc.ca
Pratt & Whitney Canada Corporation (P&W) is a wholly owned subsidiary of United Technologies Corporation and a world leader in turboprop, turbofan and turboshift engines having delivered more than 75,000 engines powering over 28,000 aircraft. Every second, a P&W-powered aircraft takes off or lands somewhere in the world. P&W’s engines, with close to 600 million hours in the air, are the industry benchmark for innovative design, dispatch reliability, operating economics and easy maintenance. P&W has long established itself as a major contributor to the success of the regional turboprop aircraft market with its PT6A, PW100 and PW150 engines. Success began with the PT6A laying a solid foundation for turboprop growth in such 19 passenger turboprops as Raytheon’s 1900D. Early in the new millennium, the 500thth PW100 was delivered and today the PW118/120, PW123/124, PW127 and PW150 Series engines play a leading role in the regional turboprops’ leadership in operating economics. PW100 engines power more than 80% of modern 30-70 passenger aircraft from ATR, Bombardier, Embraer and other manufacturers.

MTU Maintenance Berlin-Brandenburg
Dr.-Ernst-Zimmermann-Strasse 2, 14974 Ludwigswilde, Germany
www.mtu.edu
+49 3378-824-251
RAA Representative: Thomas Needham
thomas.needham@mtu.de
MTU Aero Engines is Germany’s leading and the country’s only independent engine manufacturer and is an established global player in the industry. It engages in the development, manufacture, marketing and support of commercial and military aircraft engines and industrial gas turbines (IGTs). MTU Maintenance is one of the world’s largest provider of maintenance services for commercial aircraft engines and industrial gas turbines.

Lockheed Martin Commercial Engine Solutions
7171 Cote Vertu Ouest
St-Laurent, QC H4S 1Z3 Canada
www.lockheedmartin.ca
(514) 340-8400
RAA Representative: Amanda Price
Sales and Business Development Director
(210) 372-5580
amanda.h.price@lmco.com
MTU Maintenance Berlin-Brandenburg in Ludwigswilde, Germany, is MTU’s center of excellence for the repair of small-size aircraft engines and IGTs. The shop has been an Authorized CF34 Service Provider for the entire engine family -3, -8, -10 since 2001 and has performed over 1,000 engine repairs, both off-wing and on-wing. MTU also repairs and overhauls Pratt & Whitney Canada (P&W) engines up to a thrust of 20,000 pounds, like PT6 , PW200, PW300 and PW500. To make sure that the company’s maintenance expertise is available worldwide, MTU Maintenance Berlin-Brandenburg has set up mobile repair teams that can reach any point on the globe within the shortest possible timeframe.
Elix Aviation Capital Limited
12/13 Exchange Place, Custom House Docks, IFSC, Dublin, Republic of Ireland
www.elix.aero
+353 1611-6013
RAA Representative: Philippe Poutissou
Head of Marketing
ppoutissou@elix.aero
Elix Aviation Capital (Elix) is a regional aircraft lessor based in Dublin, Ireland and specialized in turboprop aircraft leasing. Elix supports operators worldwide with strong regional aviation and aircraft leasing expertise. The Elix Team’s skill-sets and experience includes: airline start-ups, regional aircraft markets, commercial aircraft manufacturing, aerospace mergers and acquisitions, privatizations and restructurings, airline and aircraft finance, industry-leading legal and regulatory expertise, as well as deep technical capabilities in airline operations. Since its launch in 2013, Elix has grown its aircraft leasing portfolio to include a cross-section of ATR and Bombardier turboprops leased to major airlines and regional airlines alike. Elix is backed by Oaktree Capital Management, a premier global alternative investment firm, founded in 1995 and managing in excess of US$100 billion through a limited number of sophisticated investment specialties.

Revima AU P
1 Avenue du Latham
Caudebec-en-Caux, 75490 France
www.revima-apu.com
(901) 351-6045
RAA Representative: Daniel Sheets
Customer Support Manager
dan.sheets@revima-apu.com
Revima APU has been repairing Auxiliary Power Units since the early 70s. We are an Authorized Repair Facility for PWAP, the APU OEM for the Embraer 135/140/145/170/190 (AP5000/AP52300), Bombardier Dash 8-100/200/300/400 (AP5500/AP51000), Fokker 50 (AP51000), BAE 146 (AP51000) and Saab 2000 (AP10000).

Flight Planning Services
Jeppesen
55 Inverness Drive East
Englewood, CO 80112
www.jeppesen.com
(303) 328-4399
RAA Representative: Rhonda Larance
rhonda.larance@jeppesen.com
Jeppesen is a leader in international aviation information services and integrates navigational, operational and logistics information to deliver innovative solutions to air, sea and land operators around the globe. Jeppesen is a subsidiary of Boeing Commercial Aviation Services, a unit of Boeing Commercial Airplane.

JWestad@jetsupport.com
(954) 763-4737
Jeppesen Representative: Daniel Sheets
(901) 351-6045
(610) 559-2191
kthomas@jetsupport.com
(610) 559-2191
mbalentine@jetscape.aero
(954) 763-4737
jWestad@jetscape.aero
(954) 763-4737
mbalentine@jetscape.aero
(954) 763-4737

Finance & Leasing
Somerset Aviation Capital
612 Wheelers Farms Road
Milford, CT 06461
www.somersetaviation.com
(253) 358-0330
RAA Representative: Neil Bennett
Managing Director
neil.bennett@somersecapital.com

Aerosim Technologies
351 Cliff Road
Burnsville, MN 55337
www.aerosim.com
(952) 894-4694
RAA Representative: Jenn Westad
Marketing Manager
(952) 746-8323
JWestad@aerosim.com
Aerosim provides comprehensive training solutions to the aviation industry worldwide. Aerosim Technologies has earned a reputation as the clear leader in providing true free-play and structured learning capabilities in a fully interactive high-fidelity simulation environment. Aerosim Flight Academy is a top-tier flight school offering primary pilot training.

Flight Training Simulators
Aerosim Technologies
351 Cliff Road
Burnsville, MN 55337
www.aerosim.com
(952) 894-4694
RAA Representative: Jenn Westad
Marketing Manager
(952) 746-8323
JWestad@aerosim.com
Aerosim provides comprehensive training solutions to the aviation industry worldwide. Aerosim Technologies has earned a reputation as the clear leader in providing true free-play and structured learning capabilities in a fully interactive high-fidelity simulation environment. Aerosim Flight Academy is a top-tier flight school offering primary pilot training.

Jet Support Services, Inc (JSSI)
180 North Stetson Avenue
29th Floor
Chicago, IL 60601
www.jetsupport.com
(312) 644-8716
RAA Representative: Kevin Thomas
Senior Vice President, Business Development & Strategic Planning
kthomas@jetsupport.com
JSSI is the leading provider of hourly cost maintenance programs for all makes and models of airframes, engines and APUs. We offer comprehensive, flexible and affordable financial programs for managing the unpredictable costs of maintaining turbine-powered aircraft. JSSI serves customers globally and utilizes a worldwide team of certified technical advisors.

Jeppesen
55 Inverness Drive East
Englewood, CO 80112
www.jeppesen.com
(303) 328-4399
RAA Representative: Rhonda Larance
rhonda.larance@jeppesen.com
Jeppesen is a leader in international aviation information services and integrates navigational, operational and logistics information to deliver innovative solutions to air, sea and land operators around the globe. Jeppesen is a subsidiary of Boeing Commercial Aviation Services, a unit of Boeing Commercial Airplane.

Sabre
1 East Kirkwood Boulevard
Southlake, TX 76092
www.sabre.com
(682) 605-4636
RAA Representative: Danielle Timlin
Senior Event Planner
danielle.timlin@sabre.com
Sabre Inc is a developer and publisher of information systems for regional, national and international carriers. This PC-based product suite includes Windows-based systems for flight schedule development (PCAir), crew planning (CrewPlan), crew qualifications & training records (CrewQual), crew management (CrewTrac), operations control (FlightTrac), flight planning/dispatch (EAGLE), maintenance control (MxControl), and training scheduling (CrewClass). The firm supports over 250 product installations at close to 100 airlines worldwide. These products are supported by a customer support staff consisting of 18 airline-trained individuals who incorporated over 250 years of prior air carrier experience, formal aviation training and Sabre tenure. Their expertise is available around-the-clock to assist carriers in making the most effective use of Sabre software products. The firm’s Customer Support and Training Center in Scottsdale, AZ, provides extensive pre-installation and post-implementation training courses.

Aerospace Engine Services-UK, Vector Aerospace Helicopter Services-UK and Pathix ASP. Vector also provides information technology solutions to an international customer base. Vector employs approximately 2,500 employees. A complete overview of Vector’s capabilities can be viewed at www.vectoraero.com
FlightSafety International
Marine Air Terminal - LaGuardia Airport
Flushing, NY 11371
www.flightsecurity.com
(718) 565-7400
RAA Representative: Terry Hibler
(201) 964-0026
terry.hibler@flightsecurity.com

FlightSafety was a Part 142 Advanced Flight Training Center providing type ratings in the A320, B737 as well as the ATP CTP.

CAE
8585 Cote-De-Liesse
Saint Laurent, QC H4T 1G6 Canada
www.caes.com
(514) 341-6780
RAA Representative: Daniel Martineau
(905) 672-8650
daniel.martineau@cae.com

CAE is a world leader in providing simulation and modelling technologies and integrated training solutions for the civil aviation industry and defense forces around the globe. CAE employs more than 6,500 people at more than 75 sites and training locations in 20 countries. We have the largest installed base of civil and military full-flight simulators and training devices. Through our global network of 29 civil aviation and military training centers, we train more than 75,000 crewmembers yearly. We also offer modelling and simulation software to various market segments and, through CAE’s professional services division, we assist customers with a wide range of simulation-based needs. CAE was founded in 1947 and is headquartered in Canada. With clients in more than 100 countries, CAE has the broadest global reach of any simulation and training equipment and services company on the market.

Ground Support Equipment/ Ground Services/Fuel
Bill Thomas Associates, Inc
25072 Anza Drive
Valencia, CA 91355
www.billythomaasassociates.com
(661) 295-4968
RAA Representative: Neil Waldron
neil.waldron@btat.net

Bill Thomas Associates (BTA) provides protective, reusable packaging for aircraft components. We specialize in ATA Spec 300 Category I and II containers for shipping high value items. BTA produces UN certified main battery shipping containers, and the new fire-rated oxygen cylinder cases for shipping charged O2 cylinders via air. BTA also produces wheel and bearing protectors, radome shipping containers, customized brake containers and maintains an OEM P/N cross reference database linking over 12,000 part numbers to a properly designed reusable container. Simply contact us with an OEM P/N, the manufacturer’s name, and a description of the part, and BTA will research the proper container for your component so your people can concentrate on running an airline. When you need to ship a valuable component and want it to arrive at its destination in working order, put BTA on the case!

Cobra Systems Inc
3216 South Nordic Rd
Arlington Heights, IL 60005
www.cobrasys.com
(847) 640-6242
RAA Representative: Thomas Radtke
Director of Sales
sales@cobrasys.com

Cobra Systems, Inc is the leading American producer of pitot/static adapters, pitot static test equipment and associated parts and services, serving the world’s commercial, corporate and military aircraft. Cobra’s Technological excellence, supported by a continuous improvement process has been the foundation of our ability to provide quality products and extraordinary customer support. You can depend on the Cobra Team to help you keep your fleet airborne.

Spire Flight Solutions
950 South Cherry Street
Suite 1600
Denver, CO 80247
www.spireflight.com
(303) 566-3131
RAA Representative: Phillip Treuer
Sales Manager
ptreuer@spireflight.com

We offer logistics and trip planning/support, ground handling arrangement, permit arrangement and crew services.

Tronair, Inc
1740 Eber Road
Holland, OH 43528
www.tronair.com
(419) 866-6301
RAA Representative: Dan O’Neill
(940) 466-9345
doneill@tronair.com

Tronair is the global leader for ground support equipment and is considered by many to be the best in quality and value for general aviation, business, regional, commercial, rotorcraft and military customers worldwide. Products include: towbars; electric towbarless tugs ranging in capacity from 30,000 to 100,000 lbs; tripod and axle jacks; tail, work, and engine stands; engine slings; compressor washers; hydraulic power units; ground power units; air start units; ram air turbine (RAT) test equipment; fluid service units; deicers; lavatory and potable water service units; air conditioning and pre conditioned air units; nitrogen and oxygen transport carts; landing gear service and much more. Tronair’s quality, value and service create dependable products for customers worldwide.

Unitron Power Systems
10925 Miller Road
Dallas, TX 75238
www.unitronlp.com
(214) 340-8600
RAA Representative: Jake Phifer
sales@unitronlp.com

Unitron specializes in the design and manufacture of solid-state power systems, including 400Hz, 28VDC, 270VDC and combination AC-DC ground power units (GPUs), cable handling solutions and 50, 60 or 400Hz airborne power supplies. These products are available in mobile, towable, bridge-mounted or free standing configurations. Unitron has been a supplier to the DoD for over 50 years and continues to develop products to support military, general aviation and commercial aircraft.

Aero Instruments & Avionics, Inc
7920 Nash Road
North Tonawanda, NY 14120
www.aeroinst.com
(716) 694-7060
RAA Representative: Dave Tripp
dave@aeroinst.com

Aero Instruments & Avionics, Inc has been serving the airlines industry since 1968. Throughout this period, we have earned a worldwide reputation for supplying unparalleled quality and customer service for both regional and commercial aircraft operators. Our facilities offer complete repair and overhaul services for instruments, avionics, gyro’s, autopilots and accessories using state-of-the art ATE test stations. We are an authorized warranty and service center for the complete line of L3 Communications Recorders, and can provide complete readout services, loaners and exchanges. Aero Instruments & Avionics is also an authorized Class «E» Service Provider for Bombardier CRJ and Dash 8 Series aircraft. For more detailed information about our company please visit www.aeroinst.com or contact one of our friendly customer service representatives.

Aircraft Propeller Service, Inc
290 Larkin Drive
Wheeling, IL 60090
www.aircraftpropeller.com
(800) 323-4130
RAA Representative: JP DeJoris
jp@aircraftpropeller.com

A dedicated airline support facility that specializes in propellers, governors and accessories since 1953. We continue to provide service and sales support for Dowty, Hamilton Sundstrand, Hartzell, McCauley, BFG, Woodward, Rapco, Lermer and MAPCO products. Recently, our capabilities have expanded to the service of wheels, brakes and landing gear. These components will be serviced with the same attention to detail and quality that our long-established reputation has been built on. Our specialty is the customers.
Attorney Member Directory

72

station (#AV6R204X) for wire harnesses. Our innovative Tape (structural sealing), HiTak Polyurethane StretchSeal markets. Current products include: HiTak Polyurethane has expanded from solving corrosion-related issues in the wire harnesses; connector sealing assemblies. Av-DEC connector sealing; aircraft structures; cabin and cargo bays; include: aircraft antennas and mating surfaces; antenna unique non-hazardous polyurethane products designed to Since its inception, Av-DEC has invented and patented focus is corrosion prevention in the aviation industry. Av-DEC will@avdec.com (770) 335-1613 www.avdec.com Fort Worth, TX 76102

Airline Accessory Service Co, LLC
455 Putnam Avenue Hamden, CT 06517 www.airlinesaccessory.com (203) 773-1808 RAA Representative: Lance Blomberg President lance@airlinesaccessory.com FAA/FAA Repair Station: overhauling p Battalion, general aviation, equipment, safety equipment (oxygen cylinders and fire extinguishers), starter-generators, wheels and brakes.

AirReady MRO Services
580 Circle Drive Melbourne, AR 72556 www.airreadymro.com (870) 368-0003 RAA Representative: Mike McGinley (925) 918-1488 mmcginley@airreadymro.com

AirReady MRO Services Inc, (FAA # 118965Y " EASA.A.145.6063) formerly doing business as Broadwing Air Repair, provides flight control repair and overhaul solutions (including doors and secondary body structures) to the commercial, regional, general and military aviation markets. AirReady’s technicians average more than 25 years of aviation experience, with a majority of this technical knowledge coming from direct experience with Boeing OEM repair/warranty. AirReady serves customers around the world.

AMETEK B&S Aircraft Parts & Accessories
1414 South Mosley Wichita, KS 67211 www.bsaircraft.com (316) 267-2397 RAA Representative: Brad Bowles Business Development Manager (316) 299-3065 brad.bowles@ametek.com

AMETEK B&S Aircraft Parts & Accessories specializes in overhaul and repair of aircraft accessories.

Av-DEC
1810 Mony Street Fort Worth, TX 76102 www.avdec.com (770) 335-1613 RAA Representative: Will Bogert will@avdec.com

Avionics Devices and Electronic Components, LLC (Av-DEC) is a Fort Worth, TX-based company whose primary business focus is corrosion prevention in the aviation industry. Av-DEC was founded in order to address, reduce and prevent the debilitating effects of the aviation industry most significant and ongoing maintenance problem—corrosion. Since its inception, Av-DEC has invented and patented unique non-hazardous polyurethane products designed to accomplish these stated goals. The specific areas of focus include: aircraft antennas and mating surfaces; antenna connector sealing; aircraft structures; cabin and cargo bays; wire harnesses; connector sealing assemblies. Av-DEC has expanded from solving corrosion-related issues in the commercial airline market to the regional airline and military markets. Current products include: HiTak Polyurethane Antenna Gaskets (conductive); HiTak Polyurethane Tape (structural sealing), HiTak Polyurethane StretchSeal (connector sealing) and both Self-Leveling and Thadflex injectable sealants. Av-Dec is an FAA approved 145 repair station (#AV6R204X) for wire harnesses. Our innovative sealing products can be incorporated into the repairs. Av-Dec’s product line is customer driven. We develop products to solve our customers’ corrosion problems. Av-DEC is an innovative company with innovative solutions for corrosion prevention.

Avmax Aviation Services Inc
2055 Pegasus Road NE Calgary, Alberta, AB T2E 8C3 Canada www.avmax.ca (403) 735-3299 RAA Representative: Don Parkin (403) 291-2464 dparkin@avmax.ca

Maintenance, modifications, avionics, paint, spares, charters and ACMC provided by: Avmax Aviation Services Inc (MRO YJ1); Avmax Montana Inc (MRO GTF & JAX ); Western Avionics; Avmax Executive Interiors; Avmax Spares and Regional 1 Airlines. Avmax Aircraft Leasing Inc 122 Aircraft (88 owned and 34 managed/partnered) include: Dash 8-100/200/300/400, CRJ100/200, BAE146-202 and ATR 72-202.

C & L Aerospace
40 Wyoming Avenue Bangor, ME 04401 www.cl.aero (207) 217-6050 RAA Representative: Calvin Tutt

SVP Business Development MRO (805) 654-8860 Calvin.T@CLA.aero

C&L Aerospace is a multi-national aerospace company specializing in regional aircraft, and more particularly the Saab 340 aircraft. With offices in Australia, Europe and the U.S., we cover all Saab 340 operators and deal with most of them on a daily basis. We also deal with many Dash 8 and CRJ operators. C&L Aviation Services is an EASA and FAA approved aircraft maintenance facility located in Bangor, ME. We perform maintenance on most regional aircraft including Dash 8, CRJ and Saab 340. Specializing in the Saab 340 aircraft, C&L has a proven track record in maintenance of the Saab 340 aircraft and performs heavy maintenance for a number of operators around the world including being the major provider of maintenance to Saab Aircraft Leasing. Our ability to also supply leased aircraft and engines offers potential customers an unprecedented level of service and resources in the Saab 340 market. Through our MRO, we can perform any maintenance required, perform records audits and pre-purchase inspections and refurbish interiors. We can also offer maintenance training and support for new operators entry into service. Through our parts company, we can provide initial provisioning of parts and continued parts support through a power-by-the-hour arrangement or exchanging or outright sale of parts. We also manufacture GSE for the Saab 340 and CT7 engine which is kept in stock and available for purchase by new operators. Through our leasing arm, we can offer customers the ability to lease or lease/purchase aircraft to accommodate their financial abilities. This level of offering surpasses even the OEM. We are also authorized distribution agents for GKN Aerospace, Bany Controls, GE Aviation Materials and Amfuel.

Emery Air
46 Airport Drive Rockford, IL 61109 www.emeryair.net (800) 319-3886 RAA Representative: Michael Fox Director of Business Development mfox@emeryair.net Emery Air is a regional airline MRO specializing in regional jets and turboprops. In addition, Emery Air has a corporate division specializing in corporate aircraft MRO services and avionics.

EmphasisAir LLC
1247 Donaldson Highway Erlanger, KY 41018 (859) 372-6602 www.emphasisair.com

RAA Representative: J Peterson DOM (859) 907-9917 p@emphasisair.com

An FAA 145 CRS SENR108C; EASA 145.6570 with line maintenance stations in CVG, IAH, AUS, SAT.

Erie Aviation, Inc
1607 Ashby Road Erie, PA 16505 www.erieaviation.com (814) 838-8934 RAA Representative: Don Eagley (814) 314-1027 done@erieaviation.com

Erie Aviation, Inc (EAI) is a distributor and repair station serving the aviation industry in North, Central and South America. We are the authorized representative for several European suppliers to Airbus, Boeing, Fairchild-Dornier, Embraer, Bombardier, Fokker, Saab and Jetstream. We are certified by the FAA (Repair Station BBZR 377C) and handle both commercial and warranty repairs. Our customers are the commercial airlines, corporate aviation and also general aviation.

FFC Services, Inc
4010 Pilot Drive Memphis, TN 38118 www.ffcservices.aero (901) 842-7110 RAA Representative: Mike Evans Vice President of Operations and Customer Support (800) 826-5348 mevans@ffcservices.com

FFC Services provides fuel system troubleshooting and repair. This includes fuel leaks, fuel quantity and fuel system plumbing issues. We are a true 24/7 service company. We travel to the aircraft location and repair the aircraft, on-site.
HAECO
623 Radar Road
Greensboro, NC 27410
www.haeco.aero
(336) 202-9843
RAA Representative: Mark Davis
Senior Vice President-Sales & Marketing
mark.davies@haeco.aero

HAECO Americas provides aircraft maintenance, repair and overhaul (MRO) services and aerospace manufactured products to a broad array of commercial, government and private customers. HAECO Americas is a wholly-owned subsidiary of HAECO, one of the largest global providers of MRO services and a leading provider of interior products and services.

Lufthansa Technik AERO Alzey GmbH
Rudolf-Diesel-Strasse 10
Alzey, 55232 Germany
www.lhaero.com
+49 6731 4970
RAA Representative: Mark Johnson
+49 6731 497112

With more than 25 years experience in MRO services for regional aircraft engines, Lufthansa Technik AERO Alzey is a leading factory authorized Independent MRO for CF34-3/-8/-10 series and PW100 and PW150 series engines and PW901A/VC APUs and is industry recognized for providing regional airlines as well as general and business aviation operators with high quality maintenance services and repairs at excellent price-performance ratios. Lufthansa Technik AERO Alzey is a General Electric and Pratt & Whitney Canada designated/authorized repair and overhaul facility and approved by the FAA and EASA. Its services comprise engine overhaul and repair, hot section inspection -repair or -refurbishment, engine conversions, On-site support - worldwide - either on-wing or off-wing - and engineering services. With one of the largest portfolio of CF34-series and PW100-series lease engines, Lufthansa Technik AERO Alzey supports its customers in the most flexible and shortest timeframe to keep the aircraft flying. A 24/7 AOG & Sales hotline and service centers at Tulsa (OK), Tullamarine (Victoria), Buenos Aires and Beijing are dedicated to support our customers with the highest possible maintenance service at the shortest response times.

Micro-Surface Finishing Products, Inc
1217 W 3rd Street
Wilton, WA 52778
www.micro-surface.com
(563) 732-3240
RAA Representative: Ted Thomas
National Sales Representative
(810) 441-8218
thomas@micro-surface.com

Micro-Surface Finishing Products, Inc is an FAA Certified Repair Station for the restoral of aircraft transparencies. Micro-Surface is also the manufacturer of Micro-Mesh products for the repair and maintenance of aircraft transparencies. Micro-Surface also provides a 2-hour credit class for A&P renewal on restoring and caring for aircraft transparencies.

Midwest Aero Support, Inc
1303 Turret Drive
Machesney Park, IL 61115
www.midwestaerosupport.com
(815) 398-9202
RAA Representative: Brent Johnson
brent@midwest-aero.com

MAS specializes in the repair of pneumatic, mechanical, electrical and electronic components used on most regional aircraft. We also have extensive composite repair capabilities for fiberglass, carbon fiber and Kevlar. MAS is an authorized or licensed repair facility for B/E Aerospace cabin seating products, Goodrich De-Ice Systems, Liebherr, Hamilton-Sundstrand and Artus. We also repair passenger and crew seats and overhaul wheels. In addition, MAS manufactures a variety of electronic devices and components and composite components used on commercial and military applications. We offer AOG service 24/7 and have the ability to ship overnight to any location in North America and 2 days to anywhere in the world.

Nabtesco Aerospace, Inc
12413 Willows Road NE
Kirkland, WA 98034
www.nabtescoaero.com
(425) 602-8422
RAA Representative: Matt Glugla
Senior Manager - Customer Support Operations
m.glugla@nabtescoaero.com

FAA/EASA approved MRO service provider and spares distributor for OEM Flight Control Actuation System Components.

Phoenix Air Repair, Inc
1842 East 3rd Street #103
Tempe, AZ 85281
www.phxair.net
(480) 730-7905
RAA Representative: Perry Hogan
p.hogan@phxair.net
An FAA/EASA certified repair station.

Premier Aviation Overhaul Center Inc
3750 Chemin De L’Aeropst
Trois-Rivieres, QC G9A 5E1 Canada
www.premieraviation.ca
(514) 805-1101
RAA Representative: Dave Diggle
Vice President Marketing and Sales
ddiggle@premieraviation.ca

Premier Aviation Overhaul Center Inc. is an airframe maintenance/modification/overhaul/repair-finishing center. We provide leading edge, top quality, technical services to the airline industry in support of narrowbody and regional jet aircraft, as well as select turboprops. Premier offers a wide range of heavy check support including: inspection, maintenance, avionics, structural repairs, composite, machining, welding and complete interior and exterior finishing services. Conveniently located at the Trois-Rivieres Airport in Quebec. Premier’s clientele are quality and efficiency minded organizations that demand the best value service in support of their fleets. Please visit our website to obtain a brief insight into the company whose reputation flies high with the customers we serve.

Skyservice Business Aviation
6120 Midfield Road
Mississauga, ON LSP 181 Canada
www.skyservicebas.com
(905) 678-5657
RAA Representative: Mark Rinaldi
mark_rinaldi@skyservicebas.com

In 1985, Skyservice was incorporated in order to serve the needs of the aviation community. Over the past 21 years, Skyservice has become the primary reference for business and regional aviation services. With award-winning FBO and maintenance facilities in Montreal, Toronto and Calgary, Skyservice has taken a large focus on regional aircraft maintenance with its over 300 employees as well as 300,000 square foot state-of-the-art hangar and maintenance facilities to support regional aircraft operators. Skyservice Aviation is currently one of the largest aviation companies in Canada including maintenance, charter, aircraft management, FBO and air ambulance services. The overall strategy of Skyservice is based on setting the highest standards of quality in the industry for which the company has now become known.

STS Aviation Group
2000 NE Jensen Beach Boulevard
Jensen Beach, FL 34957
www.sts-cs.com
(800) 800-2400
RAA Representative: Sachi Greene
(888) 777-2960
sachi.greene@stsviaviationgroup.com

STS Aviation Group is a fully integrated turnkey solutions provider with a common goal. Whether you need a single aircraft mechanic, a full range of aviation staffing, engineering, line maintenance or component solutions, we are available to support you. STS is a recognized leader in providing A&P staffing services, line maintenance services, engineering services and component distribution and inventory management service to the global aviation market.

Texas Air Composites
102 Ezel Drive
Desoto, TX 75115
www.TexasAirComposites.com
(972) 709-2866
RAA Representative: Brady McGuinness
bmcguinness@texasaircomposites.com

Texas Air Composites is a domestic 145 repair station with a Limited Airframe, Limited Powerplant and a Limited Specialized Service Rating certificate #T428B21Y. Our primary goal is to provide structural support for composites, metal, metal-to-metal, metal to honeycomb, solid laminated structures and welded structures.

Thrust-Tech Aviation, Inc
67018 NW 12th Avenue
Fort Lauderdale, FL 33309
www.thrust-tech.com
(954) 984-0450
RAA Representative: Sam Roszel
sroszel@thrusttech.com
An FAA (OTBRS2T/K) & EASA (145.5270) certified component overhaul and repair station. Specializing in ignition exciters, hydraulic pumps, pneumatic valves, fuel boost pumps, actuators, starters and generators.

Vanguard Aerospace
813 Ela Avenue
Waterford, WI 53185
www.vanguardaerospace.com
(414) 418-9569
RAA Representative: Jerrod Van Buren
jvnburen@vanguardaerospace.com

Vanguard Aerospace is a FAA/EASA approved repair station specializing in airframe components and power supplies. Vanguard Aerospace provides both OEM and customized DER repairs to fit the customers’ needs and requirements.
**Organizations/Trade Associations**

**ALPA, Air Line Pilots Association, International**
535 Herndon Parkway
Herndon, VA 20172
www.alpa.org
(703) 689-2270
RAA Representative: Keith Hagy
keith.hagy@alpa.org
The Air Line Pilots Association, International (ALPA, Int’l) is the largest airline pilots union in the world, representing 52,000 pilots at 30 U.S. and Canadian airlines.

**University Aviation Association**
2415 Moore’s Mill Road, Suite 265-216
Auburn, AL 36830
www.uaa.aero
(334) 528-0300
To promote and foster excellence in collegiate aviation education by providing a forum for students, faculty, staff and practitioners to share ideas, to enhance the quality of education, and to develop stronger programs and curricula. To influence aviation education policy at all governmental levels. To provide and nurture the linkage between college aviation education, the aviation industry, and government agencies.

**Women in Aviation International**
Morningstar Airport
3647 State Route 503 South
West Alexandria, OH 45381-9354
www.wai.org
(937) 839-4647
RAA Representative: Stephanie Gordon
sgordon@wai.org
Women in Aviation International is a non-profit 501C (3) organization dedicated to providing networking, education, mentoring and scholarship opportunities for women (and men) who are striving for challenging and fulfilling careers in the aviation and aerospace industries.

**Publications**

**JANA, Inc**
1717 Universal City Boulevard
Universal City, TX 78148
www.janacorp.com
(210) 616-0083
RAA Representative: Scott Anderson
Business Development Executive
(210) 616-0083
solution@janacorp.com
JANA is a leading engineering and technical documentation services company with more than 40 years of experience in providing best-in-class services to the aviation industry.

**JETPUBS**
900 Crest View Drive, Suite 130
Hudson, WI 54016
www.jetpubs.com
(715) 220-4232
RAA Representative: Larissa Fildes
President
(715) 220-4131
lfildes@jetpubs.com
With JETPUBS, manuals are more efficient and hassle-free. Through our online service, we manage your manuals, compliance and consistency so you can focus solely on content. Full audits take minutes. Unlike software, we do the work for you, so you don’t have to. Your result: a safer, more efficient airline.

**Quality Resources, LLC**
355 Richmond Road Hangar 5
Richmond Heights, OH 44143
www.qualityresources.biz
(216) 797-1710
RAA Representative: Greg Tokar
gtokar@qualityresources.biz

**Safety & Emergency Equipment**

**KC Enterprise**
656A Kekaaulike Avenue
Kula, HI 96790
www.delineatorrepair.com
(831) 402-4344
RAA Representative: Kevin McCord
Owner
kevin@delineatorrep.com
KC Enterprise has created a repair part for safety delineators.

**Precise Flight, Inc**
63354 Powell Butte Road
PO Box 7168
Bend, OR 97708
www.preciseflight.com
(541) 382-8684
RAA Representative: Scott Philiben
preciseflight@preciseflight.com
Precise Flight has designed a full line of Pulselite units specifically for the airline industry. The Pulselite connects to the existing light (landing, taxi, recognition, etc) of your aircraft. By alternately pulsing these lights, aircraft recognition is greatly enhanced. Along with increased safety, lamp life is extended as well. Additionally, because of the lower operating temperatures, the life of lens covers are also extended. Testing by the U.S. Department of Agriculture has shown that birds notice vehicles with pulsing lights quicker than those with steady lights. The product is used by more than 250 major corporations in the United States and installed on more than 5,000 aircraft and rotorcraft worldwide. Pulselites are factory options with British Aerospace, Falcon Jet, Gulfstream, Cessna and Sikorsky. The FAA has installed Pulselite units on their entire fleet of aircraft.

**Specialized Services**

**ACSS, An L-3 Company**
19810 North 7th Avenue
Phoenix, AZ 85027
www.acss.com
(623) 445-7000
RAA Representative: Dennis McCole
Marketing
(623) 445-6882
Dennis.McCole@L-3com.com
Aviation Communication & Surveillance Systems (ACSS) is a leader in safety avionics systems that increase safety, situational awareness and efficiency for commercial and military flight operators.

**ARGUS International, Inc**
4240 Airport Road, Suite 300
Cincinnati, OH 45226
www.argus.aero
(513) 852-1010
RAA Representative: John Darbo
(513) 852-1057
john.darbo@argus.aero
ARGUS International Inc (ARGUS) is a specialized aviation services company with global expertise. ARGUS subsidiaries include ARGUS PROS and PRISM. ARGUS PROS is the leading provider of on-site safety audits including IOSA, ISAGO and BARS. PRISM offers the industry’s most advanced Safety Management Systems (SMS) solutions and is a recognized certification consultant.

**B/E Aerospace Canada Limited**
25 Dunlop Avenue
Winnipeg, MB R2X 2V2 Canada
www.beaerospace.com
(204) 783-5402
RAA Representative: Udaya Silva
Vice President and General Manager
(514) 298-5437
richard_plourde@beaerospace.com
Principal products and services include: EMTEQ Canada offers turnkey solutions to aircraft OEMs, modification centers and Integrators through our core competencies in aircraft design, engineering, certification and custom manufacturing. EMTEQ Canada is a Transport Canada (TC) Design Approval Organization (DAO) able to approve aircraft design data in avionics, interior systems, structures and flammability, providing comprehensive manufacturing and maintenance solutions around the globe. We are a TC approved manufacturer; distributor and maintenance provider of aeronautical products. We design and manufacture products and provide sub-contract manufacturing to airframe manufacturers and maintenance organizations worldwide. Quality Standards/Certifications: DAO 98-C-01 (TC approved), AMO 88-97 (TC Approved), Material burnoff test certification (TC approved), AS9100 Rev. C Credited, C.A.S.E. Approved, Controlled Goods Approved. Engineering/Certification includes: Design, develop, testing and certification services for aircraft modification and repair; Full engineering design and analysis capabilities; Fracture mechanics and damage tolerance analysis (DTA); Development of aircraft modification kits; Aircraft import/export support; Aircraft pre-import/purchase evaluations; Aircraft upgrade feasibility studies. Manufacturing includes: Modification kits (STC) for fixed and rotary wing; Replacement parts (PMA) and repair kits for fixed and rotary wing; Sub-contract manufacturing for aircraft OEMs; Structural and electrical component exchange and maintenance services for aircraft operators; Special Equipment; Major Clients include: Bombardier Aerospace; Pilatus Aircraft; Cascade; Jet Aviation; Innotech Aviation; Flying Colours Corp and Piedmont Airlines.
CAP Logistics
4140 Jackson Street
Denver, CO 80216
www.caplogistics.com
(800) 227-2471
RAA Representative: Chuck McCoy
Account Executive
(800) 227-2473
chuckm@caplogistics.com
CAP Logistics is an all-inclusive critical logistics solutions provider offering same day and next day services including hot shots and charters or something more specialized like a hand-carry. Our transportation specialists use blended services and specialized equipment to make sure your shipment arrives safely and on time. Or something more specialized like a hand-carry, we have the air freight options you'll need. Also, by communicating progressive shipment information, our operations specialist are able to keep all parties constantly updated with freight status.

Crew Outfitters
4601 Hwy 360 Maildrop 806
Ft. Worth, TX 76155
www.crewoutfitters.com
(817) 354-4051
RAA Representative: April Krantz
april.krantz@crewoutfitters.com
Crew Outfitters is dedicated to serving the airline industry with exemplary customer service! We cater to airlines of all sizes: the private pilot, the corporate/ fractional pilots, the regional airlines and the large legacy carriers. We pride ourselves in creating detailed customized airline programs designed specifically for each of our clients needs. We provide uniforms and uniform accessories to various work groups with the emphasis on the pilot sector. We also specialize in customized luggage programs. We can assist you with your company branding process by adding a wide range of logo merchandise to your product line. Some of our services include professional fittings: web based ordering sites and professional account managers. You will be able to source all of your needs through us. We are your One Stop Crew Shop!

Diversified Communications Group
7450 Montgomery Road, Suite 400
Cincinnati, OH 45236-4100
www.dcgoh.com
(513) 794-1275
RAA Representative: Alan J Werner
President
ajwerner@dcgoh.com
Design, install, and maintain 2-way radio communications systems for the aviation industry; includes VHF-AM, UHF-FM and digital Trunked systems, dispatch consoles, logging recorders. Ground support equipment.

Emerald Media
1702 Raleigh Hill Road
Vienna, VA 22212
(703) 716-0503
www.emeraldmedia.co.uk
RAA Representative: Kelly Murphy
President
kelly@emeraldmedia.co.uk
Emerald Media specializes in media/public relations and editorial services for the air transport industry. With offices in the U.S. and UK, Emerald Media offers clients worldwide opportunities to publicize their products and services. The company has been a long-time publisher of RAA's official publications.

HQ Aero Management
167 Airplane Avenue
Bridgeport, WV 26330
www.hqaero.com
(304) 848-0990
RAA Representative: Ron Eagle
President
ron@hqaero.com
HQ Aero Management is a premier aviation recruitment services company. We specialize in hiring all categories of aircraft technicians to provide manpower to service centers, repair stations and aircraft manufacturers. We provide Aviation Technicians on a direct or contract basis to customers who have immediate manpower requirements. Whatever your requirement may be, you have our commitment to provide the very best service possible, wherever and whenever your need arises. Our technicians offer you total flexibility to deal with the ever-changing needs of the aviation industry. They provide an efficient and cost-effective solution when you require extra help to complete an unexpected or unscheduled repair. Count on our people to ensure on-time project delivery of your regularly scheduled maintenance, modification or overhaul programs.

Inventory Locator Service,® LLC
8001 Centerview Parkway
Suite 400
Memphis, TN 38018
www.ilsmart.com
(781) 721-5545
RAA Representative: Brigita Rasy
braisy@ilsmart.com
Inventory Locator Service, LLC (ILS) is a global leader in providing supply chain solutions to the aviation and defense industries. For more than 30 years, ILS has managed the most active aviation and defense parts marketplace, ILSmart. Headquartered in Memphis, TN, the company employs more than 150 people worldwide, serving customers in more than 100 countries. Over 500 operators, 700 MROs and 160 government organizations perform over 32 million part searches annually. The company offers solutions for managing inventory, auctioning surplus, messaging and advertising to new customers, and researching historical NSNs. ILSmart also provides part-specific supply and demand data, as well as historical pricing through its Market Intelligence reports. ILS offers buyers and sellers a fast, efficient way to buy, sell, manage and evaluate parts, equipment and services. ILS is a wholly owned subsidiary of The Boeing Company. For additional information about ILS, visit www.ILSmart.com or call 1-901-794-5000.

JD Aero Technical Inc
13-475 Airport Road
Sault Ste Marie, ON P6A5K6 Canada
www.jdaeromaintenance.com
(705) 779-3977
RAA Representative: Julian Chin
jchin@jdaeromaintenance.com
Established in 2001, JD Aero Technical is a Canadian privately owned company that strives to provide a broad range of maintenance, inspection and management services. Now in our seventh year of operation as an AMO, we have become a key player in aviation operations worldwide. We are involved in projects in North and South America, Europe, Africa, the Middle East and Asia Pacific regions, making us a true global support company. Our specialty is Bombardier Dash 8 (DHC-8) and Regional Jet (CRJ) aircraft maintenance and technical support. We provide line and heavy aircraft maintenance support, contract aircraft maintenance engineer (A.M.E) manpower resources, aircraft audit, inspection, pre-buy, lease return and technical consulting services.

M & H Uniforms
48 2nd Avenue
San Mateo, CA 94401
www.mandhuniforms.com
(800) 888-9927
RAA Representative: Olivia Nasir
President-Sales
olivian@mandhuniforms.com
M & H Uniforms has been outfitting the airlines for over 55 years. We start with the best fabrics in the industry and great patterns, and we can work with each airline to customize and match their unique requirements. M & H Uniforms is family owned and operated, and we understand the special nuances of the aviation industry.

RCMBT
89 Mojave Crescent
Richmond Hill, ON L4S 1R7 Canada
www.rcmbt.com
(905) 264-7501
RAA Representative: Jaspal Phull
President-Business Development
jphull@rcmbt.com
RCMBT provides airlines and the aerospace sector with high quality reliability and cost management solutions. Through an innovative suite of key business components, we offer proven results in operational reliability, decreased costs and enhanced efficiencies. Clients choose the required level of services from our key business components ranging from: basic data entry, data management and data mining to detailed and enhanced reliability analysis and maintenance cost analysis. Our services create business intelligence to enhance your operation.

The Lundie Group
1363 Mistletoe Ridge Place, NW
Concord, NC 28027
(704) 784-5862
RAA Representative: Diana K. Lundie
President
dlundie@thelundiegroup.com
The Lundie Group provides event planning management services to several aviation clients including RAA. As a full-service provider of convention and trade show services, we can provide assistance in planning small Board of Directors meetings to executive conferences or trade shows.

Trax USA Corporation
2601 South Bayshore Drive
Suite 500
Miami, FL 33133
www.trax.aero
(305) 662-7400
RAA Representative: Lidia Escobar
lidia.escobar@trax.aero
TRAX is the undisputed global leader in the aviation maintenance and engineering software industry. The TRAX Maintenance solution has been developed - with airlines and for airlines - to provide the most comprehensive and advanced maintenance software solution available today. TRAX Maintenance has been selected by over 111 airlines worldwide with fleets consisting of all types of aircraft.
checkpoints, online booking platform with auto confirmation numbers used by crew scheduling, corporate staff and employees who wish to book leisure travel; A mobile app to optimize the crew experience of receiving hotel information on their current overnights and submitting instant feedback on their hotel stays is a valuable addition to our technology suite.

**Travalliance**

10225 Yellow Circle Drive
Minnetonka, MN 55343
www.travallianceinc.com
(952) 767-6355
RAA Representative: Jeff Molitor
jmolitor@travallianceinc.com

Travalliance is a leading full-service lodging and transportation management company specializing in airline crew, distressed passenger, employee travel, and corporate travel management services. The company utilizes best in class technology with 35 years of proven savings in reducing lodging and transportation costs. Travalliance serves over 70 airlines with offices and onsite locations in over 20 cities around the world.

**Weather Services International (WSI)**

400 Minuteman Road
Andover, MA 01810
www.wsi.com
(978) 983-6300
RAA Representative: Andrew Chi
achri@wsi.com

Weather Means Business. WSI is the world’s leading provider of weather-driven business solutions for aviation, energy, insurance and media markets, as well as federal and state government agencies. For aviation, WSI delivers the most accurate, extensive aviation weather data on the market today in a format designed specifically for your area of expertise. From safety briefings for flight crews to decision support tools for operations, WSI has you covered from pre-flight to touchdown. WSI provides corporate flight departments, air carriers, fixed base operators and airports with innovative products that allow our customers to make proactive, decisive and confident decisions—keeping pilots, passengers and ground crews safe and operations running smoothly. To learn more visit www.wsi.com.

**Universities/Colleges/Schools**

**Aviation Accreditation Board International**

3410 Skyway Drive
Auburn, AL 36830
www.aabialo.com
(334) 844-2431
RAA Representative: Ceci Shirley
ceci.shirley@auburn.edu

The Aviation Accreditation Board International (AABI) is a nonprofit 501(c) (3) organization that meets twice a year and sets standards for all aerospace programs taught in colleges and universities around the United States and around the world.

**California Aeronautical University**

5777 Olivas Park Boulevard
Ventura, CA 93003
www.calaero.com
(805) 339-6370
RAA Representative: Matt Johnston
mattj@calaeo.com

CAU prepares aviation student candidates to fulfill roles as professionally prepared aviators for the aviation industry.

**California Baptist University**

Department Aviation Science
6865 Airport Drive
Riverside, CA 92504
www.cabaptist.edu
(951) 552-8800
RAA Representative: Dr. Daniel Prather
Chair, Aviation Department
dprather@cabaptist.edu

The Department of Aviation Science at California Baptist University offers five majors in Aviation Science - Aviation Dispatch, Aviation Flight, Aviation Inflight Services, Aviation Management, and Aviation Unmanned Systems. With almost 100 students in the Department’s third year, we are experiencing significant growth as we rise to meet the unique demands of the aviation industry. We remain committed to developing new pathways for our students to connect with industry.

**Embry Riddle Aeronautical University**

ATB Building PO Box 5190
Daytona Beach, FL 32114
www.erau.edu
(386) 226-6716
RAA Representative: Pablo Alvarez
Assistant Director of Admissions
pablo.alvarez@erau.edu

Embry-Riddle is the world’s largest, fully accredited university dedicated to the aviation and aerospace industry. Best Aerospace Engineering program in the nation for the last 15 consecutive years. Our degrees prepare students for exciting careers in business, computers and technology, security, intelligence, safety, aviation and space. Campuses are located in Florida and Arizona.

**LeTourneau University**

2100 South Mobberly Avenue
Longview, TX 75602
www.letu.edu/defy
(903) 233-3000
RAA Representative: Fred Ritchey
Dean, College of Aviation and Aeronautical Science
(903) 233-4210
fredritche@letu.edu

LeTourneau University is the only comprehensive, university-level aviation program in the state of Texas. All students are trained in tailwheel American Champion Citabrias to learn basic stick and rudder flight skills through the Private Pilot certificate. Our A&P, ATC and Dispatch programs are well recognized for their excellence in training. With multiple degree options both offered online and on ground, you are sure to find an aviation degree program that will help you turn your passion into a rewarding career. Our students have the ability and drive to become excellent in their profession. They also give back to our community and industry. Our Abbott Aviation Center is a world-class facility located at East Texas Regional Airport. Students also receive flight training at LETU’s additional training facility in McKinney, TX.
Serious about following your passion in aviation? Want to learn from faculty with significant aviation experience in a world-class environment? LETU is the right place for you. Let us equip you in your passion to be a competent aviation professional and leader.

Middle Tennessee State University (MTSU)
Department of Aerospace
PO Box 67
1301 East Main Street
Murfreesboro, TN 37132
www.mtsu.edu/aerospace/
(615) 898-2788
RAA Representative: Joe Hawkins
Joe.Hawkins@mtsu.edu
Middle Tennessee State University Department of Aerospace offers Bachelor of Science degrees in six aviation concentrations: Administration, Flight Dispatch, Maintenance Management, Professional Pilot, Technology and Unmanned Aerial Systems. All concentrations lead to the relevant FAA certifications. There is also a program for Air Traffic Control, using a state of the art ATC control tower and enroute simulator. The MTSU Department of Aerospace offers the Master of Science (M.S.) in Aviation Administration, with a concentration in Aviation Management, Aviation Education, or Aviation Safety and Security Management.

Pittsburgh Institute of Aeronautics
5 Allegheny County Airport
West Mifflin PA 15236
www.pia.edu
(843) 238-2700
RAA Representative: Mindy Pavilonis
Career Services
(843) 238-2700 x2402
mpavilonis@pia.edu
Since 1929, PIA has produced top-notch A&P certified aircraft mechanics and avionics technicians to enter the workforce in aviation maintenance, electronics, and other related fields. We currently offer real world, hands-on career training facilities at four campuses: Pittsburgh, Hagerstown, Youngstown, and Myrtle Beach.

Southern Illinois University Carbondale
545 North Airport Road
Murphysboro, IL 62966
www.aviation.siu.edu
(618) 453-9244
RAA Representative: John Voges
Chief Flight Instructor and Program Coordinator
jvoges@siu.edu
SIUC Aviation offers both undergraduate and graduate degree programs in aviation. SIUC Aviation has three undergraduate majors including Aviation Flight, Aviation Management and Aviation Technologies.

The Ohio State University
228 Bolz Hall, 2036 Neil Avenue
Columbus, OH 43210
www.aviation.osu.edu
(614) 292-2405
RAA Representative: Martin Rottler
Lecturer, Bridge Program Coordinator
rottler.1@osu.edu
(614) 292-7339
The mission of the Center for Aviation Studies is to incorporate engineering, business and behavioral philosophies into a multi-disciplinary approach to the many components of the aviation industry, supporting world class flight education programs, academic degree programs, research initiatives and outreach activities on local, regional, national and international levels.

Triad Aviation Academy
1030 PFI Drive
Greenboro, NC 27409
www.flytaa.com
(512) 944-8852
RAA Representative: Bruce McCall
President and CEO
bruce@flytaa.com
What do you think about flying? Is it “out of your reach” or “scary”? Triad Aviation Academy is here to introduce YOU to flying as it really is. At TAA, we understand that not all aspects of flight are for everyone: one person might want to be a full on “commercial pilot”, while another might want to be a “weekend warrior”, or one might even want to fly for the empowerment feeling that comes along with it. With all of TAA’s “special programs”, you can take a Diva Flight, earn your rankings towards your Airline Transport Pilot ranking or even fly solar or light sport (coming in the near future). No matter the reason you want to fly, TAA is here to teach you how. With flying, there are no dead ends, no stopping at the edge of the water, just a vast expanse of world views for you to experience. Triad Aviation Academy, LLC was founded in 2008 and is based on three fundamental principles: Exceptional Flight Instruction; Safe Aircraft, always ready to fly; and Outrageous Customer Service.

University of Dubuque
2000 University Avenue
Dubuque, IA 52001
www.dbq.edu/academics/offices/ofacademicaffairs/academicdepartments/aviation/
(563) 589-3000
RAA Representative: Kevin Bradford
kbradford@dbq.edu
The University of Dubuque offers degrees in Flight Operations and Aviation Management. With a fleet of more than 20 aircraft and 5 simulators, including a CRJ200 simulator, we are able to provide students with highly standardized, Part 141 flight and ground instruction. Graduates are eligible for the Restricted ATP Certificate.

University of Nebraska – Omaha
CPACS 120, 6001 Dodge Street
Omaha, NE 68118
www.unomaha.edu/ai
(402) 554-3424
RAA Representative: Skip Bailey
Flight Training Coordinator
sbaileyj@unomaha.edu
The Air Transport Administration concentration focuses on airline operations, airport administration, safety, security and operations in aviation. There is also a degree completion program offered online through the Division of Continuing Studies and a minor in aviation that can complement any major at the University of Nebraska at Omaha. At the graduate level, a student can obtain a Master of Public Administration with a concentration in Aviation Administration. This graduate degree can be completed online or on campus. The Aviation Institute is located in the College of Public Affairs and Community Service building on the campus of the University of Nebraska at Omaha. The flight simulators, classrooms and main offices are located on campus. The flight training is done at one of our local FBOs in the Omaha Metro Area. Our program is particularly attractive to students because of its combination of educational opportunities, the availability of scholarships and the access to first-rate flight training. Our students do their share of traditional learning, but the Aviation Institute offers changes to learn outside the classroom. This may include logging hours in the sky, competing with the Flying Mavericks Flight Team, attending a conference with the UNO Chapter of Women in Aviation or completing an internship at an Omaha area business such as Jet Line Aviation or the Omaha Airport Authority. We encourage you to contact us or visit our website for more information about what the Aviation Institute at the University of Nebraska at Omaha can do for you as you pursue your dreams with a career in aviation. Visit our website at www.unomaha.edu/ai or call at 402-554-3424.

University of North Dakota
3980 Campus Road
Grand Forks, ND 58202
www.und.edu
(701) 777-3922
Elizabeth Bjerke
Aviation Chair
ebjerke@aero.und.edu
UND Aerospace is a world-renowned center for aerospace learning, nationally acclaimed for our achievements in collegiate aviation education, atmospheric research, space studies, and computer science applications. With over 500 faculty and staff members, over 1,500 students from around the world, and a myriad of programs and projects, the John D. Odegard School of Aerospace Sciences is setting the pace for the future of flight.

University of South Carolina
6000 Old Main Hill
Greensboro, NC 27409
www.utc.edu
(334) 589-3000
RAA Representative: Kevin Bradford
kbradford@dbq.edu
UTC’s aviation program offers Associate’s, Bachelor’s, Master’s, and Doctoral degrees. The aviation program is particularly attractive to students because of the availability of scholarships and the access to first-rate flight training. Our students do their share of traditional learning, but the Aviation Institute offers changes to learn outside the classroom. This may include logging hours in the sky, competing with the Flying Mavericks Flight Team, attending a conference with the UNO Chapter of Women in Aviation or completing an internship at an Omaha area business such as Jet Line Aviation or the Omaha Airport Authority. We encourage you to contact us or visit our website for more information about what the Aviation Institute at the University of Nebraska at Omaha can do for you as you pursue your dreams with a career in aviation. Visit our website at www.unomaha.edu/ai or call at 402-554-3424.

University of Utah
545 North Airport Road
Columbus, OH 43210
www.utah.edu
(843) 238-2700
RAA Representative: Frank Manderino
Assistant Professor – Professional Practice/Jet Transition Training
frank.manderino@utah.edu
The University of Utah’s Aviation Technology Program offers 85 degrees in Professional Pilot (fixed and rotary wing), Maintenance Management, and an Online Master’s Degree in Aviation Safety. USU is Part 141/R-ATP approved. USU’s Jet Training Program gives students intense training in a CJR Simulator. USU’s program produces top tier aviation professionals.
ASSOCIATE MEMBER DIRECTORY

Universities/Colleges/Schools (continued)

West Virginia University Institute of Technology (WVU Tech)
410 Neville Street
Beckley, WV 25801
www.wvutech.edu/
(304) 929-8324
RAA Representative: Frank Robbins
Aviation Program Coordinator
Frank.Robbins@mail.wvu.edu
(304) 929-1215

WVU Tech has partnered with FlightSafety Academy to offer an ab initio aviation degree program for aspiring pilots. Tech also offers an adult degree completion program designed for professional pilots and aviation technicians. Both programs are offered online and award credit for FAA certificates.

Western Michigan University – College of Aviation
237 Helmer Road N
Battle Creek, MI 49037
www.wmich.edu/aviation
(269) 964-6375
RAA Representative: Tom Thinnes
Student Services - Director of Recruitment and Outreach
tom.thinnes@wmich.edu
(269) 964-5768

WMU’s College of Aviation offers the only comprehensive aviation program at a public university in the state of Michigan, and with over 800 undergraduate students, is one of the largest aviation programs in the nation. Backed by over 75 years of aviation experience, education, and our excellent industry reputation, WMU’s College of Aviation is a powerful force in the future of aviation training.

Westminster College
1840 S. 1300 E
Salt Lake City, UT 84105
www.westminstercollege.edu/apps/directory/?dept=Aviation
(801) 832-2626
RAA Representative: Gene Reinecke
Assistant Chief Flight Instructor- Simulators and Testing
erainecke@westminstercollege.edu

The Westminster Flight Operations program prepares you for a career as a professional pilot in the airline and corporate aviation industries. As with many professions, there are minimum qualifications that make you more attractive to potential employers. At Westminster, you will gain the flight skills, knowledge, and judgment that take you well beyond the minimum requirements set by the FAA. You are entering a field that is competitive. The minimum is not enough. Westminster will help you get the edge you need by providing you with opportunities to go above and beyond.

Why choose Aero as your component repair partner?

• Less than 1/2% of our repairs come back for warranty
• Our Tag is recognized Worldwide
• Our technicians average of industry experience is 20 years
• We are the largest independent users of (ATEs) in the world

Aero understands your fleet needs to be fully operational to make a profit. Aero is a premier independent component repair center that offers: high quality workmanship, component reliability, competitive turn times and fair pricing. With 48 years in the avionics market, you can depend on Aero to keep your fleet moving.

WWW.AEROINST.COM
716.694.7060
FAA Approved (#NC1R343K)  EASA Certified (#EASA.145.4037)
### U.S. Part 135 / Part 121 Certificated Air Carriers Legend

#### Key:
- **Regional Airline**
- **RAA Member Regional Airline**

#### Airports Codes

<table>
<thead>
<tr>
<th>Code</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOS</td>
<td>Boston, MA</td>
</tr>
<tr>
<td>DFW</td>
<td>Dallas/Fort Worth, TX</td>
</tr>
<tr>
<td>DEN</td>
<td>Denver, CO</td>
</tr>
<tr>
<td>LAX</td>
<td>Los Angeles, CA</td>
</tr>
<tr>
<td>MCO</td>
<td>Orlando, FL</td>
</tr>
<tr>
<td>ORD</td>
<td>Chicago O'Hare, IL</td>
</tr>
<tr>
<td>LGA</td>
<td>New York LaGuardia, NY</td>
</tr>
<tr>
<td>FLL</td>
<td>Fort Lauderdale, FL</td>
</tr>
<tr>
<td>JFK</td>
<td>John F. Kennedy, NY</td>
</tr>
<tr>
<td>ANC</td>
<td>Anchorage, AK</td>
</tr>
<tr>
<td>ADS</td>
<td>Aswan, Egypt</td>
</tr>
<tr>
<td>BNE</td>
<td>Bener Moon, Qatar</td>
</tr>
<tr>
<td>HKG</td>
<td>Hong Kong, China</td>
</tr>
<tr>
<td>MUC</td>
<td>Munich, Germany</td>
</tr>
<tr>
<td>NYC</td>
<td>New York City, NY</td>
</tr>
<tr>
<td>SFO</td>
<td>San Francisco, CA</td>
</tr>
</tbody>
</table>

#### Airline Codes

<table>
<thead>
<tr>
<th>Code</th>
<th>Airline Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>AA</td>
<td>American Airlines</td>
</tr>
<tr>
<td>DL</td>
<td>Delta Air Lines</td>
</tr>
<tr>
<td>CO</td>
<td>Continental Airlines</td>
</tr>
<tr>
<td>US</td>
<td>United Airlines</td>
</tr>
</tbody>
</table>

#### Reference
- RAA Annual Report 2016
HELPING OUR CLIENTS FLY HIGHER

CORPORATE STRATEGY
Network Design and Fleet Strategy
Revenue Growth and Management
Customer Management and Loyalty
Ancillary Revenue Growth
Cargo Strategy
Marketing Optimization
Sales and Distribution Optimization

Crew Management
Flight Operations
On-time Performance and Reliability
Airport Operations Management
Supply Chain Management
Certification, Safety & Compliance
Program Development & Redesign
Aircraft Records & Conformity
Technical Publications
M&E Solutions

www.oliverwyman.com
Designed by people passionate about innovation and attention to detail, every opportunity has been considered on the E-Jets E2 for improved efficiency and performance, contributing to sustainable airline profitability and increased passenger comfort.

Be E2 FleetSmart with the world’s most efficient aircraft in its segment.

E2FLEETSMART.COM