



# 2016 Annual Report





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Report from

## Linda Markham, RAA Chairman

“ There are countless stories that prove the impact regional carriers have, not only as a connection to the nation’s hub cities but as a driver of local economies and a factor in improving quality of life. ”



Linda Markham

### A Focus on: Keeping the Regional Airline Lifeline Strong and Viable

As I write this, I’m looking out at a steady stream of flights touching down at the Barnstable Municipal Airport. It’s fair to say that these flights are likely carrying people to summer homes on Cape Cod and resorts overlooking beautiful Nantucket beaches. But, not all of these passengers are destined for vacations. I know that our Cessnas are also the mode to keep people connected to doctors, business associates, clients and family.

Time and again, I have the opportunity to speak to passengers who are so grateful to have the option of air travel, and for many, it’s a lifeline. When I meet a cancer survivor who had to become a frequent flyer in order to receive treatment in Boston or a father who was able to go to St. Louis for a meeting and still made it home in time for his daughter’s dance recital, I’m reminded of the incredible value of regional air service. There are countless stories that prove the impact regional carriers have, not only as a connection to the nation’s hub cities but as a driver of local economies and a factor in improving quality of life.

In order to keep the regional lifeline strong and viable, RAA will continue to focus on the challenges that have led to decreased service, primarily the pilot supply issue. Through new pathway programs and collaboration amongst Members, we can continue to offer increased opportunities to help passionate, aspiring aviators become professional pilots. Our RAA team in Washington, DC has dedicated significant resources to this important issue. We will also remain focused on advocating for safe and reliable transportation for the millions of individuals who use and rely on regional air service.

Please use this comprehensive *2016 Annual Report* to learn more about our regional airline industry. Passenger enplanements for 2015 totaled 156.56 million, down slightly compared to 157.56 million in 2014. Regional airlines served 615 airports in 2015 with 417 U.S. airports (64.6%) relying exclusively on regional airline service for their community’s only scheduled service. You’ll find these stats and other data in the following pages of this year-round reference tool. An electronic version is available on the RAA website ([www.raa.org](http://www.raa.org)).

On behalf of the RAA Board of Directors and the RAA team in Washington, DC thank you for your dedicated support of our association.

A handwritten signature in black ink that reads "Linda Markham". The signature is written in a cursive, flowing style.

**Linda Markham**  
RAA Chairman

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The Regional Airline Association (RAA) provides a unified voice of advocacy for North American regional airlines aimed at promoting a safe, reliable and robust regional airline industry. The RAA serves as an important support network connecting regional airlines, industry business partners and government regulators in bolstering the industry; as well as promoting regional airline interests in a changing business and policy environment.

The *2016 Annual Report* of the Regional Airline Association is published by Emerald Media in partnership with RAA.

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The *2016 RAA Annual Report* is available online at: [www.raa.org](http://www.raa.org)  
Bound copies of the Annual Report may be ordered.

# Thank you to all of our 2016 Convention sponsors!

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Message from

## Faye Malarkey Black, RAA President



Faye Malarkey Black

### 2015 Year at a Glance Shows Impact of Growing Pilot Shortage

Regional airlines keep every corner of North America connected to the global air transportation network. Without regional airlines, fully 2/3 of our nation's airports, currently served exclusively by regional airlines, would lose connectivity and the economic driver that safe and reliable air service brings to local communities.

Today, despite heavy investment in its pilot workforce, the regional airline industry sits on the front lines of a growing pilot shortage. Without intervention, the number of pilots entering the profession will not keep pace with the unprecedented number of mandatory retirements over the next decade. At the same time, major airlines will hire additional pilots to keep pace with other attrition and growth. Once characterized as a regional airline problem, the pilot shortage will continue to have a much broader impact. Major airlines frequently hire from regional airlines, yet a forecast by the University of North Dakota\* predicts major airlines will need to hire 18,643 pilots by the year 2020, a number equivalent to today's entire regional airline pilot workforce. Within a decade, demand is forecast at 48,354 pilots — that's nearly triple today's regional airline pilot workforce. While major airlines have historically tapped military pilots to fill their classrooms, that pipeline is also shrinking, with the armed forces facing its own shortage. In fact, the cumulative shortfall of pilots is forecast to exceed 14,000 by 2026, which could necessitate parking as many as 1,400 aircraft.

The operational impact of the pilot shortage is already here, and you will see it reflected in these pages. Regional airline enplanements and operations were down last year. The regional industry had fewer seats available but, with load factors at an all-time high, more of those seats were full. Regional airlines' average stage length has also been increasing, reflecting use of larger aircraft with longer range as the pilot shortage continues to prompt or accelerate up gauging. Unfortunately, not every community has the economics to sustain air service with larger equipment. Hundreds of airports have lost frequency and dozens of communities have lost all air service. This is not simple economics — many profitable and otherwise sustainable routes have been cut due to insufficient pilot workforce.

Fortunately, real solutions to the pilot shortage are within reach. Regional airlines have already taken action and have aggressively invested in their current and future pilots to help boost the attractiveness of the profession. This step alone won't resolve the crisis, however; broader solutions are needed to address the high barriers to entry confronting aspiring pilots. Ultimately, Federal regulators must ensure hiring standards for entry level pilots are evidence-based and truly support a highly-proficient hiring pool. To this end, regulators have already approved structured, alternate pathways to a pilot's Air Transport Pilot (ATP) certificate, which are well supported by data and viewed as safe routes to the commercial flight deck. These alternate pathways should be supported, continued, and expanded. Lawmakers should further support aspiring pilots by ensuring flexible student loan coverage for

flight training. Solutions that invest in the safe and seamless career path of a professional pilot will help restore the quality of the available pilot hiring pool today while attracting more young people to the profession tomorrow.

Next, RAA continues to fend off shortsighted initiatives seeking to reform ATC but failing to account for the unique and distinct role regional airlines play in the airspace. Regional airlines operate 44 percent of U.S. flights, and some proposals to reform the nation's Air Traffic Control could increase costs for regional airline segments, putting these flights and small community air service at risk. Equally problematic, recent proposals have excluded the voice of regional airlines from the envisioned ATC governance board. Regional airlines are distinct operators and alone can pursue the certainty that the industry's health and unique role will be respected when it comes to control and pricing of the airspace.

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“ Solutions that invest in the safe and seamless career path of a professional pilot will help restore the quality of the available pilot hiring pool today while attracting more young people to the profession tomorrow. ”

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While pilot workforce has presented the industry with its largest challenge, regional airlines have been working hard to support and attract the next generation of other professionals, including maintenance technicians. Outreach to the industry's future workforce must begin early and introduce aviation to young people who might otherwise never consider an airline career. In order to help connect aviation professionals in all career paths with opportunities at regional airlines, we are excited to host the first ever RAA Career Expo and Forum, planned for our 2017 annual convention in Palm Beach.

Before closing, a word on our data: the regional airline industry is ever-evolving and the RAA's analytical approach is in lockstep.

Last year we tightened our definition of a regional airline to include those U.S. certificate holders providing scheduled passenger service under 14 CFR Parts 135 or 121 with aircraft capacities of fewer than 100 seats. This year's further refined approach has excluded Part 380 public charter operations from our dataset, lending greater clarity to the definition of a regional airline.

We hope you find this annual report enriching and learn more about the industry as you read. As we face these challenges, the resolve of this community — airlines, employee partners, supply company partners, customers, and all of us at the RAA — is steady and strong. With safety-first solutions in range, we will fulfill our vital role keeping North America connected for years to come.

A handwritten signature in black ink that reads "Faye Malarkey Black".

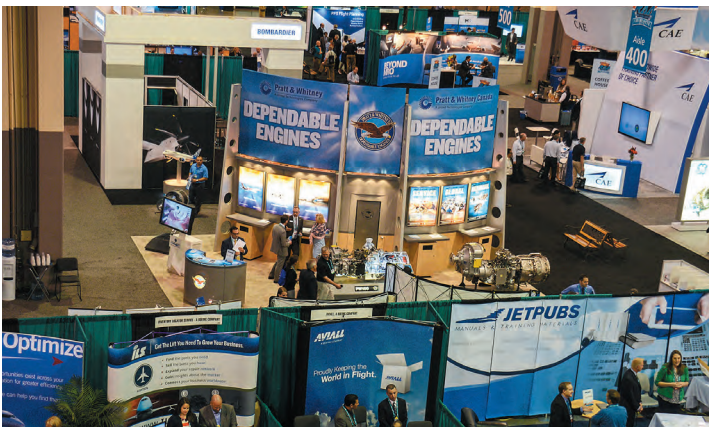
Faye Malarkey Black  
RAA President

\*Pilot Supply Forecast 2016, University of North Dakota (Higgins, Bjerke, Lovelace, and Leonard)

To view full coverage and more photos and videos of RAA's Charlotte Convention visit the Media section at [www.raa.org](http://www.raa.org)

# RAA Meets in Charlotte for 41st Annual Convention

May 11–13, 2016 at the Charlotte Convention Center





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## Industry Statistics



# OUR ENGINEERS HAVE DISCOVERED A WAY TO MAKE **SKIES** BREATHE EASIER

Regional turboprop airplanes powered by Pratt & Whitney Canada engines have greater propulsive efficiency than similar sized regional jets, consuming 25-40% less fuel. In a single year, this can save around 5,000 tons of CO<sub>2</sub> per plane, making both the planet and your bottom line healthier. **This is evolutionary engineering.**

## DEPENDABLE ENGINES



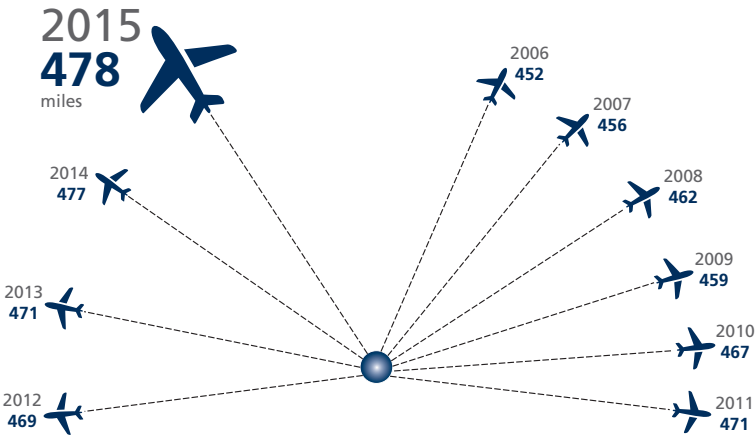
**Pratt & Whitney Canada**  
A United Technologies Company

# Regional Airline Statistics 2006 – 2015

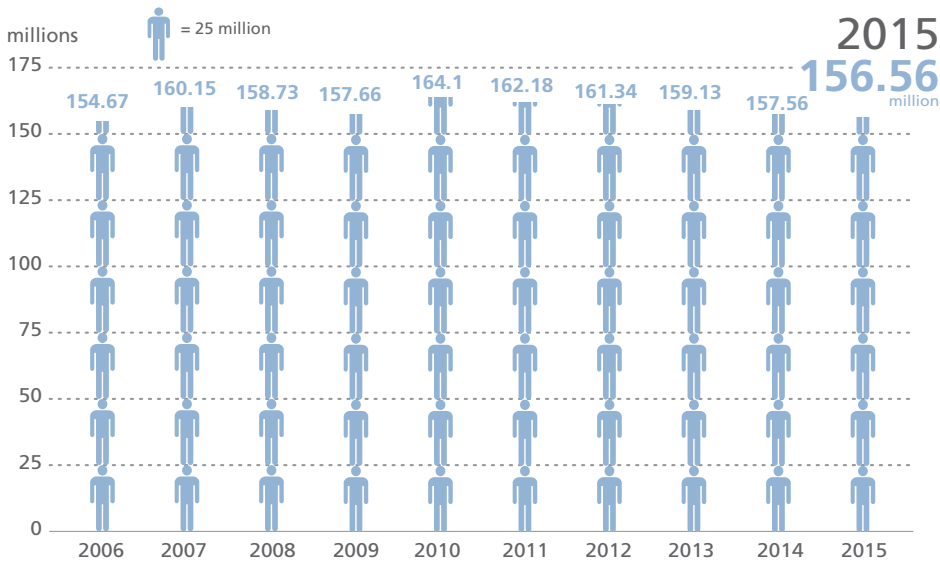
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
U.S. Regional Certificated Carriers	71	71	71	67	66	68	66	63	65	64
Departures Completed (millions)	5.09	5.14	4.89	4.66	4.69	4.59	4.46	4.34	4.11	3.87
Average Daily Departures	13,959	14,075	13,411	12,767	12,843	12,570	12,209	11,898	11,260	10,613
Average Seating Capacity	50	51	53	55	56	56	56	56	58	61
Passengers Enplaned (millions)	154.67	160.15	158.73	157.66	164.1	162.18	161.34	159.13	157.56	156.56
Average Passenger Trip Length (miles)	452	456	462	459	467	471	469	471	477	478
Average Load Factor	74.59%	74.44%	73.94%	74.92%	76.56%	76.40%	78.01%	78.33%	79.94%	80.55%
Fleet Flying Hours (thousands)	5,439	5,532	5,330	5,002	5,048	5,021	4,853	4,782	4,522	4,302
Revenue Passenger Miles (billions)	69.87	72.95	73.22	72.29	76.62	76.24	75.6	74.94	75.11	74.75
Available Seat Miles (billions)	93.66	98.00	99.03	96.49	100.07	99.78	96.9	95.67	93.95	92.80

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

## Average Passenger Trip Length (miles)

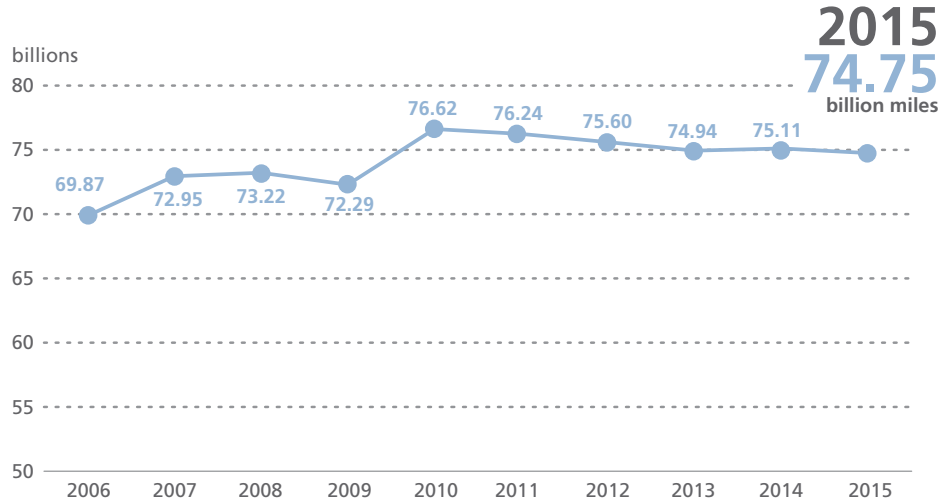


## Passengers Enplaned (millions)

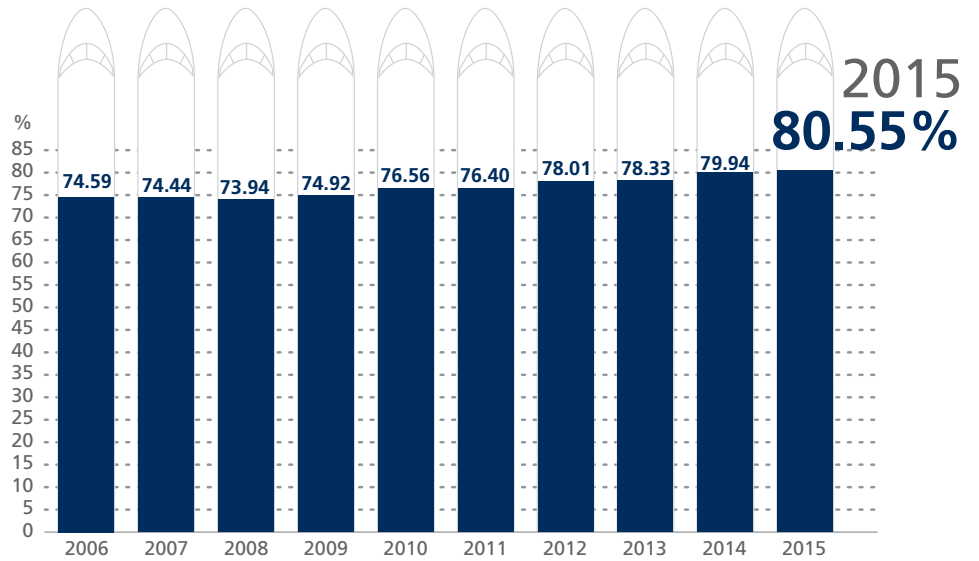


# Regional Airline Statistics 2006 – 2015

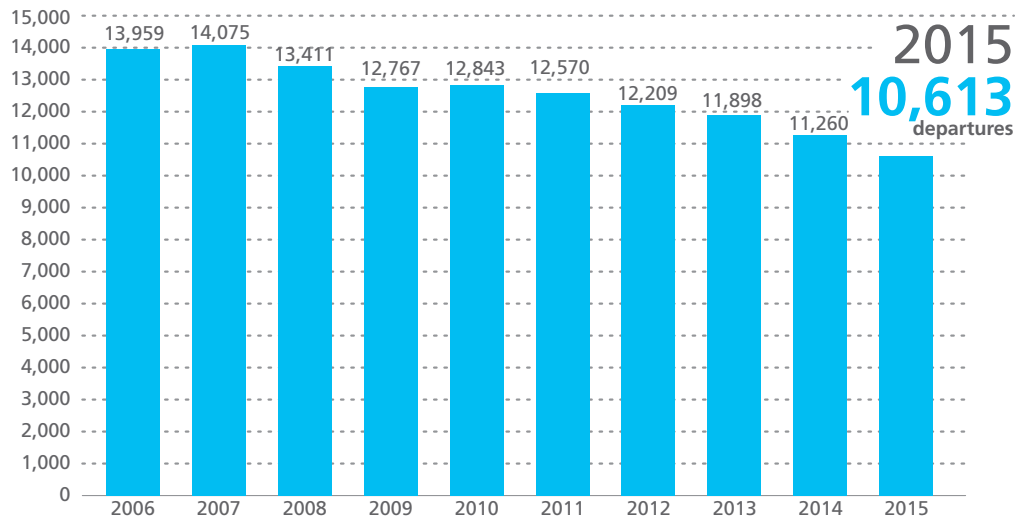
## Revenue Passenger Miles (billions)



## Average Load Factor



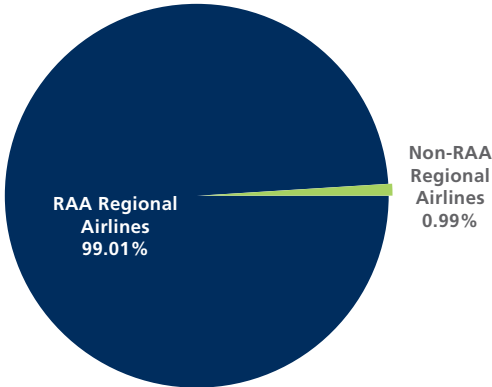
## Average Daily Departures



Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

# U.S. Regional Airline Total 2015 Passenger Enplanements

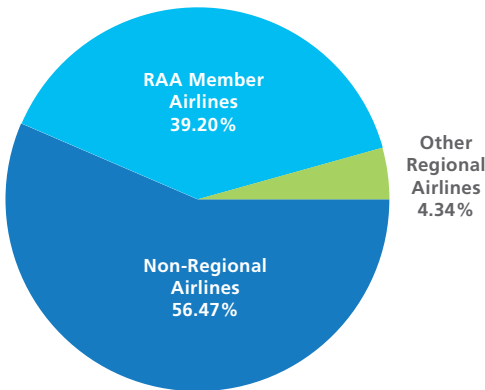
## 2015 Regional Airline Enplanements



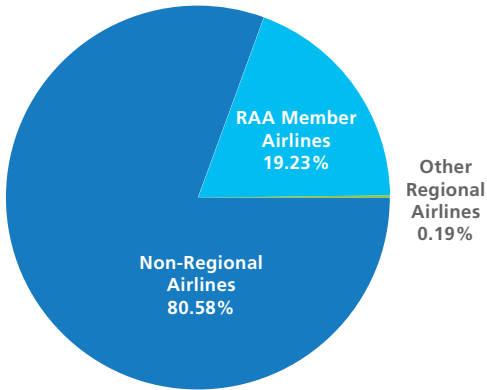
RAA Member Airlines flew **99%** of 2015 regional airline enplanements

# Total Departures and Enplanements by U.S. Airlines

## 2015 Departures



## 2015 Enplanements



Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

# Service at U.S. Airports

**Regional airlines** provide service to **95%**

of U.S. airports with scheduled passenger service

**Regional airlines** provide the **ONLY** source of air service to **65%**

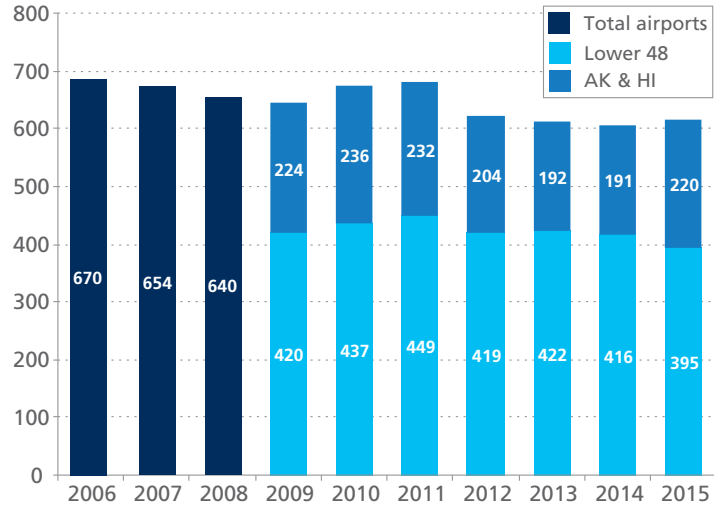
of U.S. airports with scheduled passenger service

**Regional airlines** operated **44%**

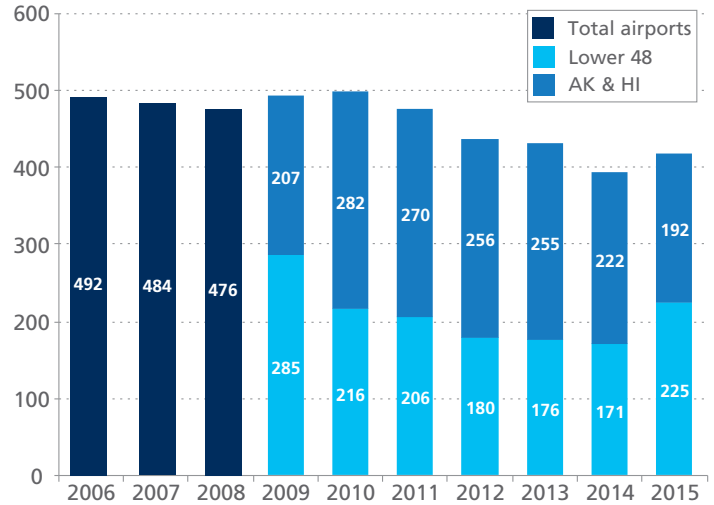
of all U.S. scheduled passenger departures in 2015

# Service at U.S. Airports

**615** U.S. airports with regional service in 2015



**417** U.S. airports with **ONLY** regional service in 2015



**Notes:** • Years 2006-2014 reflect values reported in previous annual reports. 2015 uses PlaneStats OAG data  
• Service = >30 annual departures

## Regional Airline Full-Time Equivalent Employees<sup>1</sup>

June 2012 – 2016

(FTEs for June of each year. Ranked by June 2016 FTEs)

Rank		2012	2013	2014	2015	2016	Percent Change	
							2011-2016	2015-2016
1	SkyWest	9,405	9,422	9,603	9,924	10,759	14.4	8.4
2	Envoy	9,839	11,166	10,708	10,773	10,682	8.6	-0.8
3	ExpressJet	9,426	8,998	9,331	7,925	6,779	-28.1	-14.5
4	Endeavor	4,806	4,145	3,816	3,232	3,548	-26.2	9.8
5	Republic	1,917	2,344	2,912	3,168	3,534	84.4	11.6
6	Horizon	2,814	2,640	2,815	3,123	3,303	17.4	5.8
7	Mesa	1,726	1,710	1,975	2,567	2,956	71.3	15.2
8	PSA	1,087	1,072	1,424	2,210	2,597	138.9	17.5
9	Compass	1,093	1,077	1,209	1,556	1,822	66.7	17.1
10	S5/RP Combined	1,912	3,277	2,922	2,827	1,772	-7.3	-37.3
	Shuttle America <sup>2</sup>	1,912	2,067	2,039	2,827	1,772	N/A	-37.3
	Chautauqua <sup>2</sup>	N/A	1,210	883	N/A	N/A	N/A	N/A
11	Air Wisconsin	2,624	2,482	2,523	1,895	1,746	-33.5	-7.9
12	GoJet	892	1,082	1,098	1,173	1,325	48.5	13.0
13	Executive <sup>3</sup>	1,411	N/A	N/A	N/A	N/A	N/A	N/A
14	Colgan <sup>4</sup>	1,158	N/A	N/A	N/A	N/A	N/A	N/A
15	Comair <sup>5</sup>	1,556	N/A	N/A	N/A	N/A	N/A	N/A
	Total	51,666	49,415	50,336	50,373	50,823	-1.6	0.9

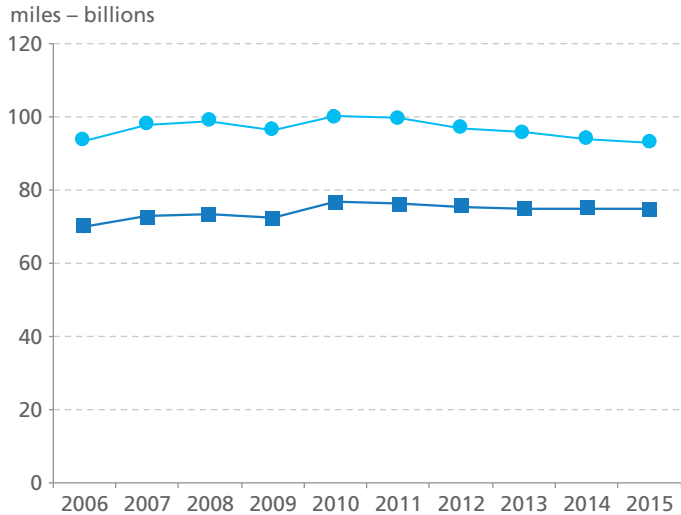
**Notes:** <sup>1</sup> Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee. <sup>2</sup> Effective July 2012 Chautauqua Airlines began reporting employment data. Chautauqua did not qualify for monthly reporting prior to July 2012 because it did not operate aircraft with more than 60 seats. Effective the end of December 2014, Shuttle America and Chautauqua combined operations and Chautauqua ceased operating. <sup>3</sup> Effective the end of March 2013, Executive Airlines ceased operations. <sup>4</sup> Effective the end of September 2012, Colgan Airlines ceased operations. <sup>5</sup> Effective the end of October 2012, Comair ceased operations. N/A: Carriers did not meet the standard for filing, was no longer operating, merged with another operating carrier or failed to file. See previous notes. Note: Percent changes based on numbers prior to rounding. Source: Bureau of Transportation Statistics



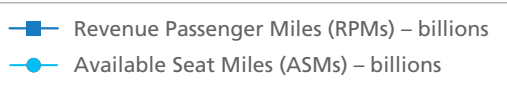
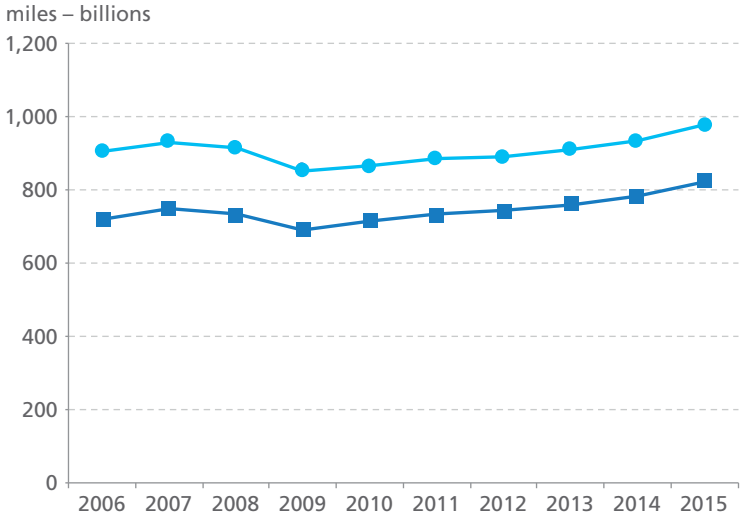
# Comparative Trends in U.S. Passenger Airline Service

## Revenue Passenger Miles (RPMs) and Available Seat Miles (ASMs)

### Regional Airlines



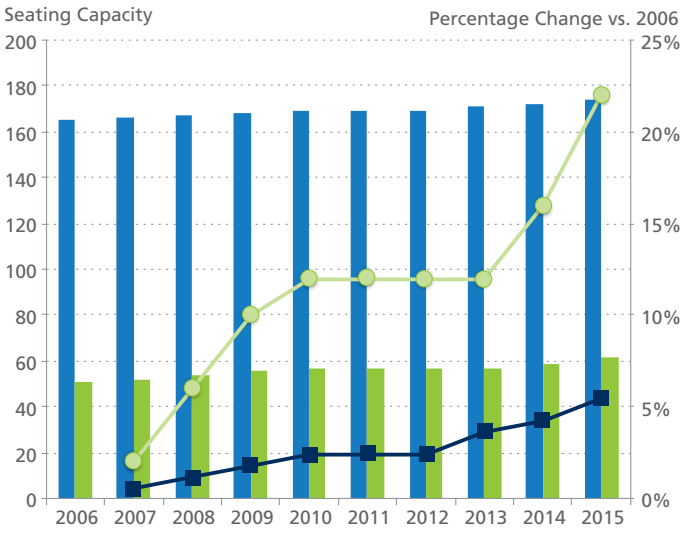
### Non-Regional Airlines



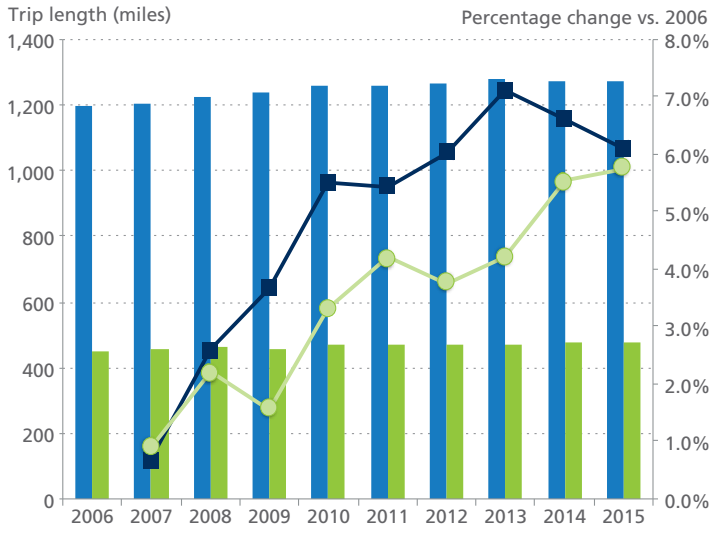
Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

## Average Seating Capacity and Average Passenger Trip Length

### Average Seating Capacity





### Average Passenger Trip Length



Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

# Regional Airline Partnerships

Based on 2016 schedules

Marketing Carrier	Regional Brand	Operating Carrier
American Airlines (AA)  	American Eagle	Air Wisconsin Airlines (ZW) Compass Airlines (CP) <b>Envoy Air (MQ)</b> ExpressJet Airlines (EV) Mesa Airlines (YV) <b>Piedmont Airlines (PDT)</b> <b>PSA Airlines (JIA)</b> Republic Airlines (YX) SkyWest Airlines (OO) Trans States Airlines (AX)
Air Canada (AC)   <b>AIR CANADA</b>	Air Canada Express	<b>Air Canada Rouge (RV)</b> Air Georgian (ZX) <b>Jazz Aviation LP (QK)</b> Sky Regional (RS)
Alaska Air Group (AS)  	Alaska Airlines	<b>Horizon Air (QX)</b> PenAir (KS) SkyWest Airlines (OO)
Delta Air Lines (DL)  	Delta Connection	Compass Airlines (CP) <b>Endeavor Air (9E)</b> ExpressJet Airlines (EV) GoJet Airlines (G7) Shuttle America (S5) SkyWest Airlines (OO)
United Airlines (UA)  	United Express	Cape Air (9K) CommutAir (C5) ExpressJet Airlines (EV) GoJet Airlines (G7) Mesa Airlines (YV) Republic Airlines (YX) Shuttle America (S5) SkyWest Airlines (OO) Trans States Airlines (AX)

**Note:**

Wholly owned subsidiaries of major airlines shown in **Bold**

# Enplanements & Corporate Groupings of Top 50 U.S. Regional Airlines (Enplanements)

2015 Individual Carrier Rank	2015 Carrier Group Rank	Carrier	2015 Marketing Codes	2015 Passengers Enplaned	Percent of Total	2015 Enplaned Group Total
	1	<b>SkyWest, Inc</b>			<b>35.90%</b>	<b>56,210,151</b>
1		- SkyWest Airlines Inc	AA/AS/DL/UA	30,156,336	19.26%	
2		- ExpressJet Airlines Inc	AA/DL/UA	26,053,815	16.64%	
	2	<b>American Airlines Group</b>			<b>15.57%</b>	<b>24,383,361</b>
4		- Envoy Air	AA	12,314,343	7.87%	
7		- PSA Airlines Inc	AA	9,162,999	5.85%	
14		- Piedmont Airlines	AA	2,906,019	1.86%	
	3	<b>Republic Airways Holdings</b>			<b>13.91%</b>	<b>21,781,511</b>
3		- Republic Airlines	AA/UA	13,949,090	8.91%	
9		- Shuttle America Corp	DL/UA	7,832,421	5.00%	
	4	<b>Trans States Holdings</b>			<b>7.88%</b>	<b>12,341,563</b>
11		- Compass Airlines	AA/DL	4,964,656	3.17%	
12		- GoJet Airlines LLC	DL/UA	4,383,621	2.80%	
13		- Trans States Airlines	AA/UA	2,993,286	1.91%	
5	5	Mesa Airlines Inc	AA/UA	11,448,967	7.31%	
6	6	Endeavor Air Inc	DL	10,290,175	6.57%	
8	7	Horizon Air	AS	7,993,821	5.11%	
10	8	Air Wisconsin Airlines Corp	AA	6,323,246	4.04%	
15	9	CommutAir	UA	1,095,648	0.70%	
16	10	Silver Airways		741,666	0.47%	
	11	<b>Ravn Alaska</b>			<b>0.45%</b>	<b>705,756</b>
18		- Corvus Airlines		404,771	0.26%	
20		- Hageland Aviation Service		300,985	0.19%	
17	12	Cape Air	UA	683,028	0.44%	
19	13	Island Air Hawaii		352,078	0.22%	
21	14	Mokulele Flight Services, Inc		251,831	0.16%	
22	15	Seaborne Aviation		240,979	0.15%	
23	16	Peninsula Airways Inc		240,045	0.15%	
24	17	Empire Airlines Inc		186,268	0.12%	
25	18	Grant Aviation		133,590	0.09%	
26	19	Great Lakes Airlines		115,352	0.07%	
27	20	Seaport Airlines, Inc		105,997	0.07%	
28	21	Vieques Air Link Inc		89,395	0.06%	
29	22	Bering Air Inc		85,608	0.05%	
30	23	Island Airlines LLC		78,632	0.05%	
31	24	Multi-Aero, Inc d/b/a Air Choice One		70,675	0.05%	
32	25	Yute Air Aka Flight Alaska		61,600	0.04%	
33	26	Air Charter, Inc d/b/a Air Flamenco		59,317	0.04%	
34	27	Wright Air Service		55,847	0.04%	
35	28	Kenmore Air Harbor		54,483	0.03%	
36	29	Star Marianas Air Inc		51,798	0.03%	
37	30	Kalinin Aviation LLC d/b/a Alaska Seaplanes		42,438	0.03%	
38	31	Boutique Air		34,390	0.02%	
39	32	City Wings Inc dba Seaflight		23,958	0.02%	
40	33	Sun Air Express LLC dba Sun Air International		23,483	0.01%	
41	34	New England Airlines Inc		23,350	0.01%	
42	35	Tradewind Aviation		21,833	0.01%	
43	36	Venture Travel LLC d/b/a Taquan Air Service		20,885	0.01%	
44	37	Warbelow		18,548	0.01%	
45	38	Pacific Airways, Inc		16,635	0.01%	
46	39	Scott Air LLC dba Island Air Express		16,570	0.01%	
47	40	Island Air Service		13,612	0.01%	
48	41	Smokey Bay Air Inc		11,745	0.01%	
49	42	Katmai Air		10,218	0.01%	
50	43	Makani Kai Air Charters		10,203	0.01%	
<b>Total Enplanements — Top 50 U.S. Regional Airlines</b>				<b>156,520,256</b>		<b>99.97%</b>
<b>Total Enplanements — All 64 U.S. Regional Airlines</b>				<b>156,559,755</b>		<b>100.00%</b>

RAA Member Airlines shown in blue shaded box

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

# Safety Record of U.S. Air Carriers 1996 – 2015

## U.S. Air Carriers Operating Under 14 CFR 121, Scheduled Service (Airlines)

Year	Accidents		Fatalities		Flight Hours	Miles Flown	Departures	Accidents Per 100,000 Flight Hours		Accidents per 1,000,000 Miles Flown		Accidents per 100,000 Departures	
	All	Fatal	Total	Aboard				All	Fatal	All	Fatal	All	Fatal
	1996	31	3	342				342	12,971,676	5,449,997,000	7,851,298	0.239	0.023
1997	43	3	3	2	15,061,662	6,339,432,000	9,925,058	0.285	0.020	0.0068	0.0005	0.433	0.030
1998	41	1	1	0	15,921,447	6,343,690,000	10,535,196	0.258	0.006	0.0065	0.0002	0.389	0.009
1999	40	2	12	11	16,693,365	6,689,327,000	10,860,692	0.240	0.012	0.0060	0.0003	0.368	0.018
2000	49	2	89	89	17,478,519	7,152,260,000	11,053,826	0.280	0.011	0.0069	0.0003	0.443	0.018
2001*	41	6	531	525	17,157,858	6,994,939,000	10,632,880	0.216	0.012	0.0053	0.0003	0.348	0.019
2002	34	0	0	0	16,718,781	6,927,954,000	10,276,107	0.203	-	0.0049	-	0.331	-
2003	51	2	22	21	16,887,756	7,015,935,000	10,227,924	0.302	0.012	0.0073	0.0003	0.499	0.020
2004	23	1	13	13	18,184,016	7,604,248,000	10,782,989	0.126	0.005	0.0030	0.0001	0.213	0.009
2005	34	3	22	20	18,712,191	7,843,717,000	10,910,460	0.182	0.016	0.0043	0.0004	0.312	0.027
2006	26	2	50	49	18,647,896	7,851,864,000	10,627,481	0.139	0.011	0.0033	0.0003	0.245	0.019
2007	26	0	0	0	19,014,677	8,024,313,000	10,734,170	0.137	-	0.0032	-	0.242	-
2008	20	0	0	0	18,580,166	7,813,371,000	10,282,575	0.108	-	0.0026	-	0.195	-
2009	26	1	50	49	17,182,970	7,248,702,000	9,564,891	0.151	0.006	0.0036	0.0001	0.272	0.010
2010	28	0	0	0	17,235,121	7,352,374,000	9,467,282	0.162	-	0.0038	-	0.296	-
2011	29	0	0	0	17,464,623	7,473,520,000	9,419,064	0.166	-	0.0039	-	0.308	-
2012	26	0	0	0	17,271,783	7,443,532,000	9,241,935	0.151	-	0.0035	-	0.281	-
2013	19	0	0	0	17,323,783	7,475,895,000	9,156,961	0.110	-	0.0025	-	0.207	-
2014	28	0	0	0	17,266,292	7,492,800,000	8,912,313	0.162	-	0.0037	-	0.314	-
2015	27	0	0	0	17,435,000	7,611,973,000	8,859,000	0.155	-	0.0035	-	0.305	-

### Notes:

- 2015 data are preliminary.
- Flight hours, miles, and departures are compiled by the Federal Aviation Administration.
- Since March 20, 1997, aircraft with 10 or more seats used in scheduled passenger service have been operated under 14 CFR 121.
- Years followed by the symbol \* are those in which an illegal act was responsible for an

occurrence in this category. These acts, such as suicide and sabotage are included in the totals for accidents and fatalities but are excluded for the purpose of accident rate computation.

- Other than the persons aboard aircraft who were killed, fatalities resulting from the September 11, 2001 terrorist acts are excluded from this table.

Source: NTSB

## U.S. Air Carriers Operating Under 14 CFR 135, Scheduled Service (Airlines)

Year	Accidents		Fatalities		Flight Hours	Miles Flown	Departures	Accidents per 100,000 Flight Hours		Accidents per 1,000,000 Miles Flown		Accidents per 100,000 Departures	
	All	Fatal	Total	Aboard				All	Fatal	All	Fatal	All	Fatal
	1996	11	1	14				12	2,756,755	590,727,000	3,515,040	0.399	0.036
1997	16	5	46	46	982,764	246,029,000	1,394,096	1.628	0.509	0.0650	0.0203	1.148	0.359
1998	8	0	0	0	353,670	50,773,000	707,071	2.262	-	0.1576	-	1.131	-
1999	13	5	12	12	342,731	52,403,000	672,278	3.793	1.459	0.2481	0.0954	1.934	0.744
2000	12	1	5	5	369,535	44,943,000	603,659	3.247	0.271	0.2670	0.0223	1.988	0.166
2001*	7	2	13	13	300,432	43,099,000	558,052	2.330	0.666	0.1624	0.0464	1.254	0.358
2002	7	0	0	0	273,559	41,633,000	513,452	2.559	-	0.1681	-	1.363	-
2003	2	1	2	2	319,206	47,404,000	572,260	0.627	0.313	0.0422	0.0211	0.349	0.175
2004	4	0	0	0	302,218	46,809,000	538,077	1.324	-	0.0855	-	0.743	-
2005	6	0	0	0	299,775	45,721,000	527,267	2.002	-	0.1312	-	1.138	-
2006	3	1	2	2	301,495	46,503,000	568,464	0.995	0.332	0.0645	0.0215	0.528	0.176
2007	3	0	0	0	291,701	46,049,000	592,577	1.028	-	0.0651	-	0.506	-
2008	7	0	0	0	296,939	46,758,000	588,955	2.357	-	0.1497	-	1.189	-
2009	2	0	0	0	309,545	45,335,000	589,182	0.646	-	0.0441	-	0.339	-
2010	6	0	0	0	314,648	48,001,000	605,342	1.907	-	0.1250	-	0.991	-
2011	4	0	0	0	325,632	48,728,000	607,898	1.228	-	0.0821	-	0.658	-
2012	5	0	0	0	322,416	50,313,000	602,014	1.551	-	0.0994	-	0.831	-
2013	7	2	5	5	296,102	43,307,000	574,946	2.364	0.675	0.1616	0.0462	1.218	0.348
2014	4	0	0	0	331,920	48,361,000	628,585	1.205	-	0.0827	-	0.636	-
2015	5	1	1	1	343,000	50,450,000	603,000	1.458	0.292	0.0991	0.0198	0.829	0.166

### Notes:

- 2015 data are preliminary.
- Flight hours, miles, and departures are compiled by the Federal Aviation Administration.
- Since March 20, 1997, aircraft with 10 or more seats used in scheduled passenger service have been operated under 14 CFR 121.
- Years followed by the symbol \* are those in which an illegal act was responsible for an occurrence in this category. These acts, such as suicide, sabotage and terrorism are included in the totals for accidents and fatalities but are excluded for the purpose of accident rate computation.
- Based on a February 2002 FAA legal interpretation provided to the NTSB, any 14 CFR 135 operation conducted with no revenue passengers aboard will be considered an on-demand

flight operation. This interpretation will be applied to accidents beginning with the year 2002.

- It has not been retroactively applied to 36 accidents, nine of them fatal that occurred during the period 1983 – 2001.
- U.S. air carriers operating under 14 CFR Part 135 were previously referred to as Scheduled and Nonscheduled Services. Current tables now refer to these same air carriers as Commuter Operations and On-Demand Operations, respectively, in order to be consistent with definitions in 14 CFR 119.3 and terminology used in 14 CFR 135.1. On-Demand Part 135 operations encompass charters, air taxis, air tours, or medical services (when a patient is on board).

Source: NTSB



## Regional Aircraft Statistics



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SBAS-FMS / MFD-890R / UniLink UL-80X



61

Average seating capacity of regional aircraft 2015

1,676



2015 regional jets in service in U.S.

410

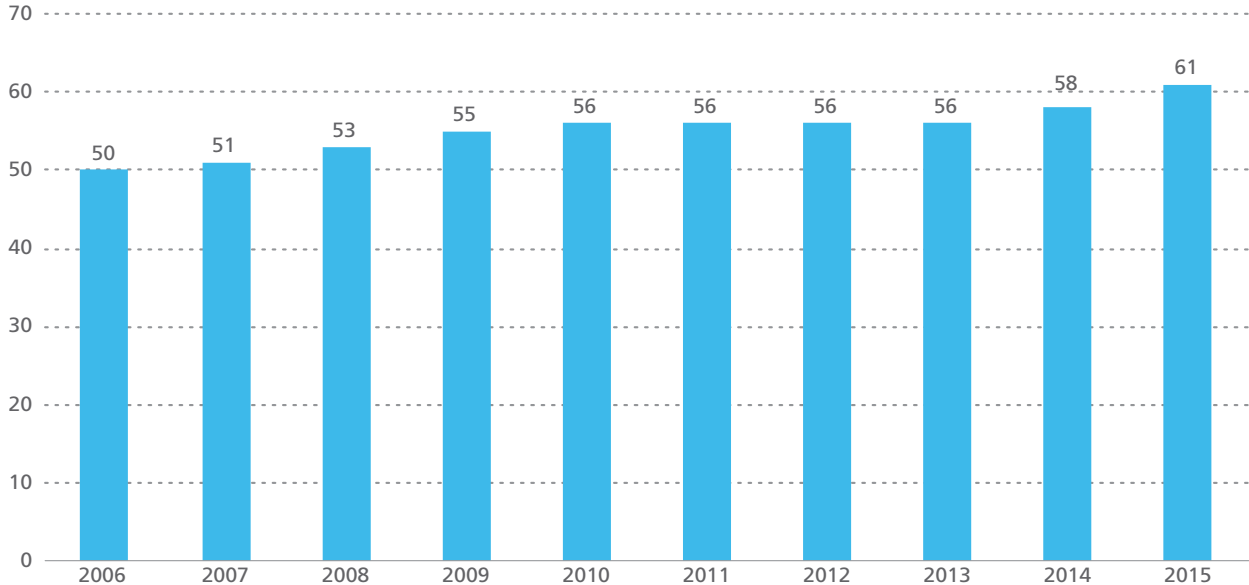


2015 non-jet in service in U.S.

RAA members only





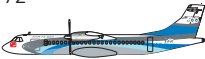














## U.S. Regional Aircraft Fleet

average seating capacity of regional aircraft



Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

## RAA Member Airline Fleet

ATR	Bombardier	Britten-Norman	Embraer	Piper
ATR-42 	CRJ-200 	BN-2 	ERJ-170/175 	PA-28 
ATR-72 	CRJ-600 		EMB-120 	PA-31 
	CRJ-900 		EMB-135 	
<b>Beechcraft</b>	DHC-6 	<b>Cessna</b>	EMB-145 	<b>Saab</b>
BE-1900 		CE-402 		Saab 340 
	DHC-8 	CE-208 		
	Q400 	CE-207 		

# Regional Airline Fleet Details (fixed wing)

## Top 50 U.S. Airlines as of 2015 (departures)

Carrier	Bombardier/de Havilland									Saab			Beechcraft						Embraer													
	DHC-2-MKI	DHC-3-3	DHC-6-300	DCH-8-102	DHC-8-103	DHC-106	DCH-8-202	DCH-8-311	DHC-8-402	CL-200-2B19	CL-600-2C10	CL-600-2D24	SAAB-2000-2000	SAAB-340-A	SF-340-340B	BE-200-200	BE-200-B200	BE-300-B300C	BE-36-A36	BE-58-58	BE-1900-C	BE-1900-D	EMB-120-ER	EMB-135-LR	EMB-135-KL	EMB-145-LR	EMB-145-XR	ERJ-170-100LR	ERJ-170-100SE	ERJ-170-100SU	ERJ-170-200LR	
SkyWest Airlines Inc									169	94	36																					60
ExpressJet Airlines Inc									62	38	28													5		103	70					
Envoy Air										35															19	82						18
Republic Airlines																													20	20	101	
Mesa Airlines Inc									1	20	64																				48	
Endeavor Air Inc									51		81																					
PSA Airlines Inc									35	26	54																					
Cape Air																																
Shuttle America Corp.																									4	35				20	12	16
Air Wisconsin Airlines Corp									65																							
Compass Airlines																													6		56	
Trans States Airlines																										22	33					
Empire Airlines Inc																																
Hageland Aviation Service																					7	2										
GoJet Airlines LLC dba United Express										47	7																					
Horizon Air										52																						
Piedmont Airlines				27				11																			8					
Great Lakes Airlines																							28	6								
Grant Aviation																1	2															
Bering Air Inc															1	2							2									
Commutair Aka Champlain Enterprises, Inc							16	5																				5				
Silver Airways																22																
Kenmore Air Harbor	10																															
Tradewind Aviation																																
Wright Air Service																			1													
Peninsula Airways Inc													1	2	13																	
Venture Travel LLC dba Taquan Air Service	12	3																														
Boutique Air																		2														
Mokulele Flight Services, Inc																																
Warbelow																																
Yute Air Aka Flight Alaska																																
Kalinin Aviation LLC dba Alaska Seaplanes	3																															
Air Charter, Inc dba Air Flamenco																																
Corvus Airlines					1	9																										
Star Marianas Air Inc																																
Sun Air Express LLC dba Sun Air International																																
Iliamna Air Taxi	2																			1	1											
Multi-Aero, Inc dba Air Choice One																																
Seaborne Aviation			2												8																	
Vieques Air Link Inc																																
Island Air Service	1																															
New England Airlines Inc																																
Pacific Airways, Inc	5																															
Air Sunshine Inc																						1										
Island Air Hawaii																																
Makani Kai Air Charters																																
Seaport Airlines, Inc																																
Smokey Bay Air Inc																																
Island Airlines LLC																																
City Wings Inc dba Seafight																																
<b>RAA Member Total Aircraft</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>27</b>	<b>1</b>	<b>9</b>	<b>16</b>	<b>16</b>	<b>52</b>	<b>383</b>	<b>260</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>30</b>	<b>6</b>	<b>5</b>	<b>23</b>	<b>250</b>	<b>108</b>	<b>6</b>	<b>40</b>	<b>32</b>	<b>299</b>	
<b>Total U.S. Regional Aircraft</b>	<b>33</b>	<b>3</b>	<b>2</b>	<b>27</b>	<b>1</b>	<b>9</b>	<b>16</b>	<b>16</b>	<b>52</b>	<b>383</b>	<b>260</b>	<b>270</b>	<b>1</b>	<b>2</b>	<b>43</b>	<b>2</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>8</b>	<b>32</b>	<b>6</b>	<b>5</b>	<b>23</b>	<b>250</b>	<b>108</b>	<b>6</b>	<b>40</b>	<b>32</b>	<b>299</b>	

RAA Member Airlines shown in blue shaded box

Source: RAA member reported fleet data, FAA Airline Certificate Information





# RAA Member Airline Fleet Details

	Manufacturer	Make/Model/Series	Number of Aircraft	% of Total Fleet	Average Seats
Jets	Bombardier	CL-200-2B19	383	18.4%	50
	Embraer	ERJ-170-200LR	299	14.3%	76
	Bombardier	CL-600-2D24	270	12.9%	76
	Bombardier	CL-600-2C10	260	12.5%	68
	Embraer	EMB-145-LR	250	12.0%	50
	Embraer	EMB-145-XR	108	5.2%	50
	Embraer	ERJ-170-100SE	40	1.9%	70
	Embraer	ERJ-170-100SU	32	1.5%	70
	Embraer	EMB-135-KL	23	1.1%	37
	Embraer	ERJ-170-100LR	6	0.3%	70
	Embraer	EMB-135-LR	5	0.2%	37
		<b>TOTAL</b>		<b>1,676</b>	<b>80.3%</b>
Non-Jets	Cessna	CE-402-C	84	4.0%	9
	Cessna	CE-208-B	57	2.7%	9
	Bombardier/de Havilland	DHC-8-402	52	2.5%	74
	Beechcraft	BE-1900-D	30	1.4%	14
	Saab	SF-340-340B	30	1.4%	33
	Bombardier/de Havilland	DCH-8-102	27	1.3%	35
	Bombardier/de Havilland	DCH-8-202	16	0.8%	37
	Bombardier/de Havilland	DCH-8-311	16	0.8%	50
	Cessna	CE-207-A	16	0.8%	6
	ATR	ATR-72-212	15	0.7%	64
	Bombardier/de Havilland	DHC-106	9	0.4%	35
	ATR	ATR-42-300	8	0.4%	47
	Beechcraft	BE-1900-C	7	0.3%	14
	Piper	PA-31-350	7	0.3%	8
	Embraer	EMB-120-ER	6	0.3%	30
	ATR	ATR-42-320	5	0.2%	47
	Cessna	CE-208-208	5	0.2%	9
	Britten-Norman	BN-2-B20	4	0.2%	8
	ATR	ATR-42-500	3	0.1%	47
	Cessna	CE-207-207	3	0.1%	6
	Piper	PA-32-300	3	0.1%	4
	Bombardier/de Havilland	DHC-6-300	2	0.1%	17
	Britten-Norman	BN-2-A26	2	0.1%	8
	Bombardier/de Havilland	DHC-8-103	1	0.0%	35
Britten-Norman	BN-2-A	1	0.0%	8	
Piper	PA-28-181	1	0.0%	4	
	<b>TOTAL</b>		<b>410</b>	<b>19.7%</b>	
<b>JET AND NON-JET TOTAL</b>			<b>2,086</b>		

Source: U.S. Airline reported fleet data



## U.S. Airports and Regional Service, including Essential Air Service

(State by State Analysis, including  
Alaska, Hawaii and Puerto Rico)



# Regional Airline Association

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# RAA

Regional Airline Association

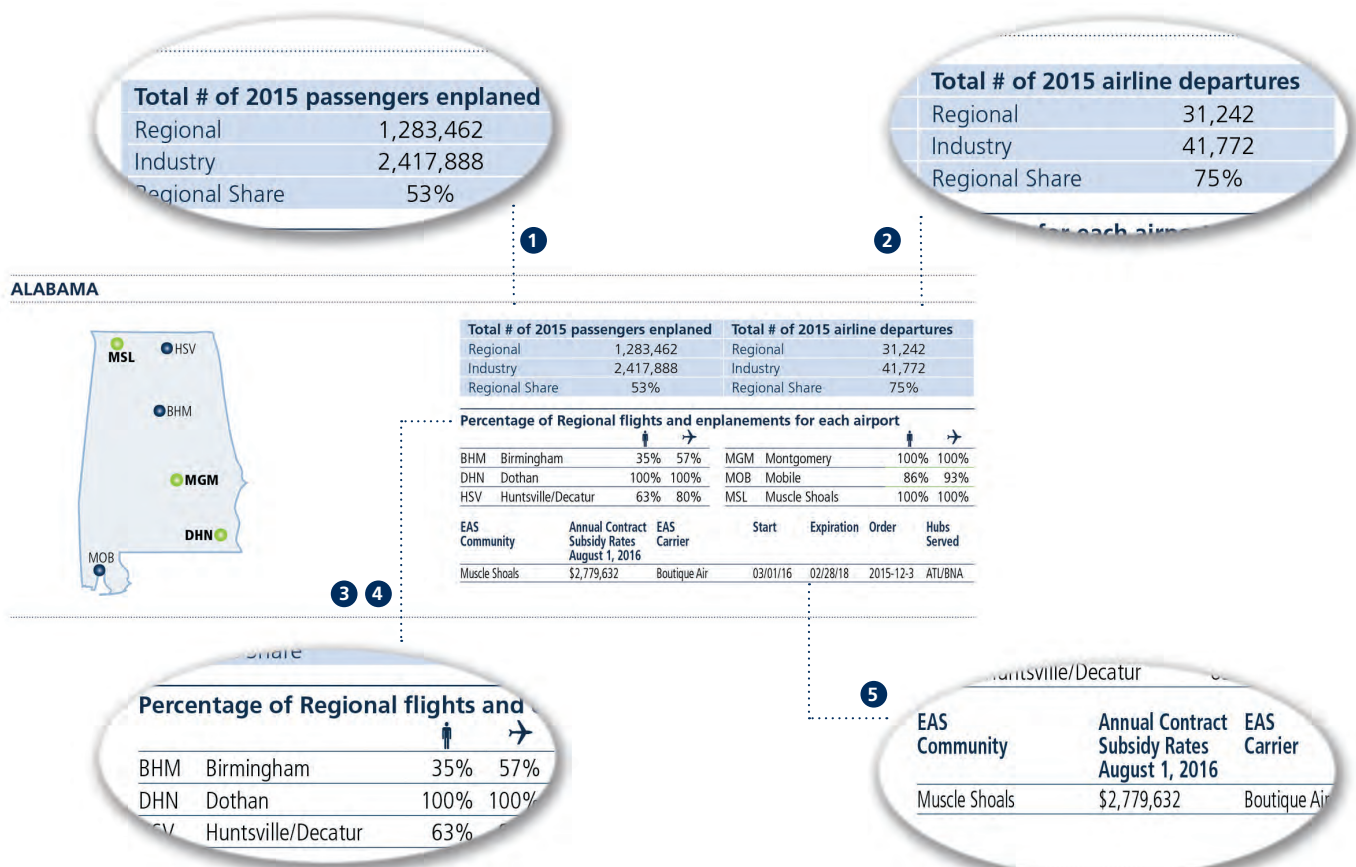
[www.raa.org](http://www.raa.org)



# U.S. Airports and Regional Service, including Essential Air Service\*

The following section includes both industry and regional airline specific departure statistics at the nation's Top 50 U.S. airports (both in chart and map form), as well as a map showing those U.S. airports served exclusively by regional airlines.

On page 33, an additional section begins with a state-by-state analysis, including Alaska, Hawaii and Puerto Rico, of a number of key statistics. These include: **1) total number of passengers enplaned** in that particular state; **2) total number of annual airline departures** and **3) percentage of regional flights** → for each scheduled service airport in the state; **4) percentage of enplanements** † for each airport. This year's *Annual Report* also includes **5) Essential Air Service compensation** numbers, based on an August 1, 2016 report from DOT, listed by carrier and community for those states included in this government funded program.

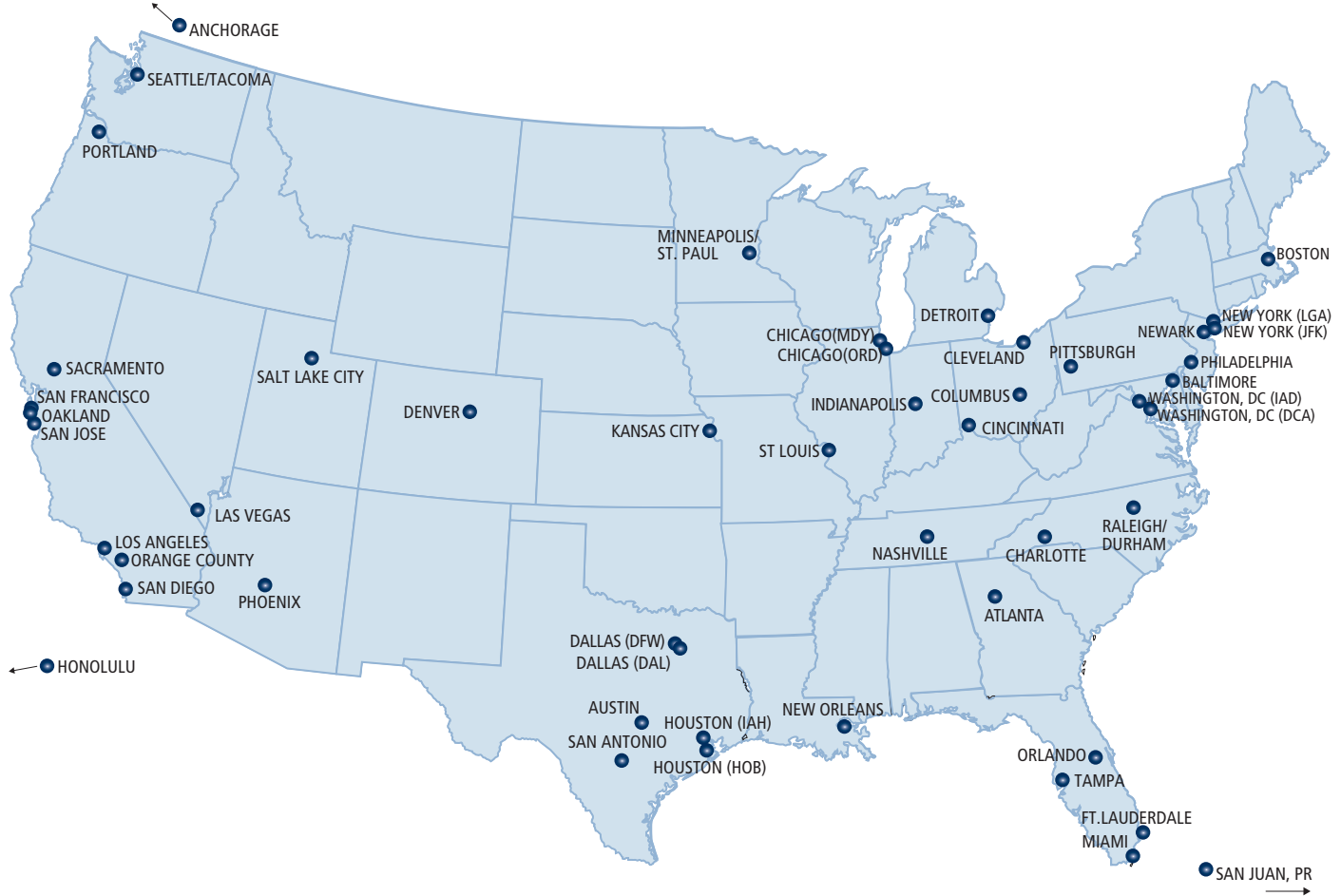


\*The Essential Air Service (EAS) program was put into place to guarantee that small communities that were served by certificated air carriers before airline deregulation maintain a minimal level of scheduled air service. The United States Department of Transportation is mandated to provide eligible EAS communities with access to the National Air Transportation System. This is generally accomplished by subsidizing two round trips a day with 30- to 50-seat aircraft, or additional frequencies with aircraft with 9-seat or fewer, usually to a large- or medium-hub airport. The Department currently subsidizes commuter and certificated air carriers to serve approximately 60 communities in Alaska and 115 communities in the lower 48 contiguous states that otherwise would not receive any scheduled air service.

Source: <https://www.transportation.gov/policy/aviation-policy/small-community-rural-air-service/essential-air-service>

# Top 50 U.S. Airports

Ranked by total scheduled departures in 2015

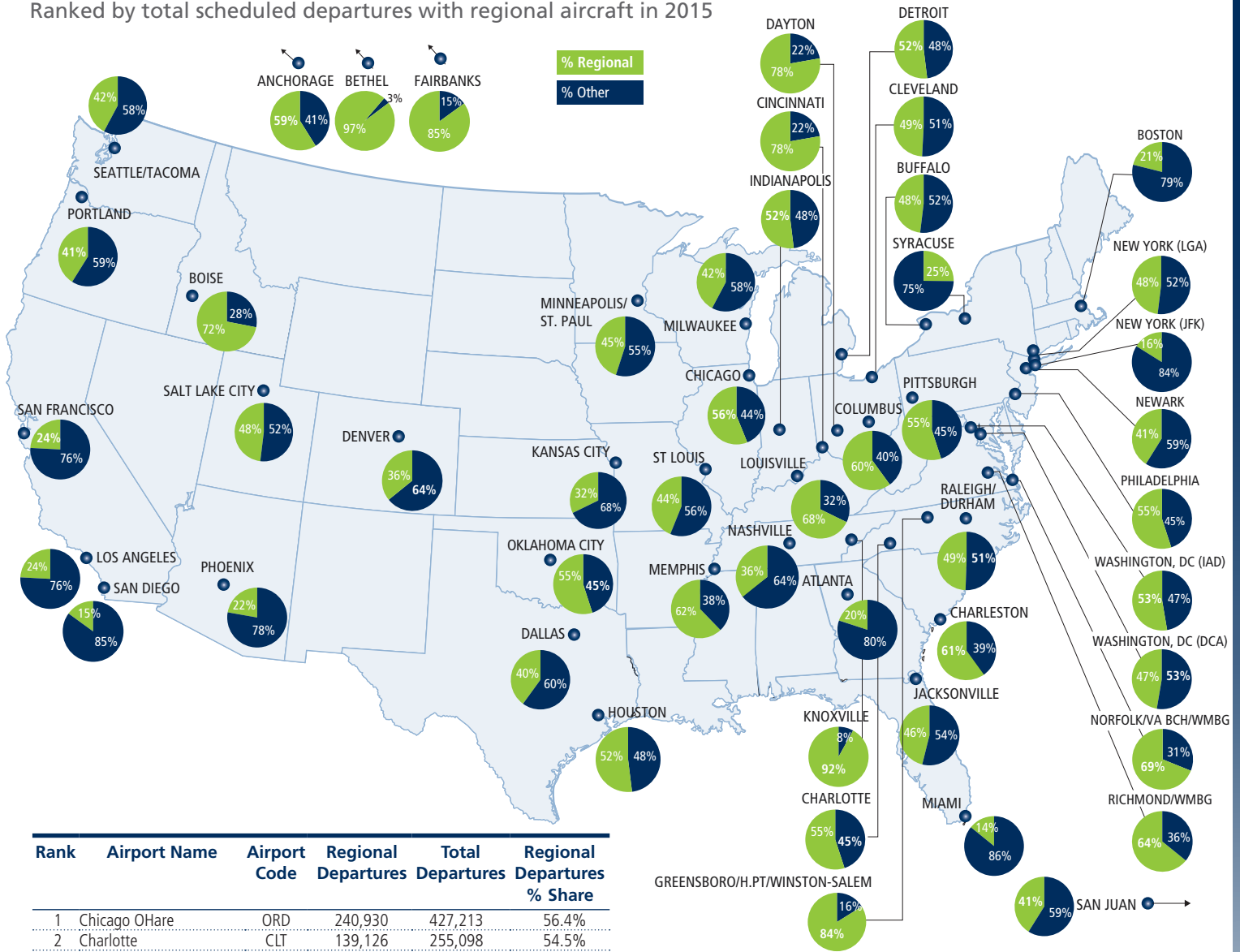


Rank	Airport Name	Airport Code	Regional Departures	Total Departures	Regional Departures % Share	Rank	Airport Name	Airport Code	Regional Departures	Total Departures	Regional Departures % Share
1	Atlanta	ATL	83,496	428,180	19.5%	26	Chicago Midway	MDW	3,715	95,468	3.9%
2	Chicago OHare	ORD	240,930	427,213	56.4%	27	San Diego	SAN	13,210	85,800	15.4%
3	Dallas/Fort Worth	DFW	134,270	331,288	40.5%	28	Portland	PDX	34,851	83,472	41.8%
4	Los Angeles	LAX	70,471	294,641	23.9%	29	St. Louis	STL	35,374	81,343	43.5%
5	Denver	DEN	94,451	261,225	36.2%	30	Tampa	TPA	6,613	78,019	8.5%
6	Charlotte	CLT	139,126	255,098	54.5%	31	Honolulu	HNL	9,493	72,928	13.0%
7	Houston Bush	IAH	123,792	238,693	51.9%	32	Dallas Love	DAL	977	66,065	1.5%
8	New York Kennedy	JFK	32,789	211,258	15.5%	33	Nashville	BNA	23,383	65,460	35.7%
9	San Francisco	SFO	48,462	198,712	24.4%	34	San Juan	SJU	25,461	62,577	40.7%
10	New York Newark	EWK	79,464	194,031	41.0%	35	Raleigh/Durham	RDU	29,601	60,241	49.1%
11	Philadelphia	PHL	107,936	192,825	56.0%	36	Houston Hobby	HOU	3,431	59,034	5.8%
12	Phoenix	PHX	41,059	190,488	21.6%	37	Austin	AUS	11,545	56,049	20.6%
13	New York LaGuardia	LGA	89,408	186,360	48.0%	38	Pittsburgh	PIT	30,471	55,911	54.5%
14	Detroit	DTW	95,806	183,535	52.2%	39	Kansas City	MCI	17,617	54,919	32.1%
15	Minneapolis/St. Paul	MSP	82,336	183,375	44.9%	40	New Orleans	MSY	9,170	51,264	17.9%
16	Seattle/Tacoma	SEA	64,987	182,457	35.6%	41	Cleveland	CLE	24,365	50,155	48.6%
17	Boston	BOS	36,345	172,634	21.1%	42	Oakland	OAK	4,824	49,678	9.7%
18	Miami	MIA	22,416	160,527	14.0%	43	Indianapolis	IND	24,595	47,764	51.5%
19	Las Vegas	LAS	5,271	160,353	3.3%	44	Columbus	CMH	28,464	47,515	59.9%
20	Washington National	DCA	69,005	147,952	46.6%	45	San Jose	SJC	9,363	46,755	20.0%
21	Orlando	MCO	6,734	143,138	4.7%	46	Cincinnati	CVG	36,014	46,483	77.5%
22	Washington Dulles	IAD	63,465	115,733	54.8%	47	Sacramento	SMF	10,599	45,347	23.4%
23	Salt Lake City	SLC	54,588	113,362	48.2%	48	Anchorage	ANC	25,432	43,365	58.6%
24	Fort Lauderdale	FLL	8,467	109,121	7.8%	49	San Antonio	SAT	12,388	43,017	28.8%
25	Baltimore	BWI	8,718	105,941	8.2%	50	Orange County	SNA	2,791	42,263	6.6%

Source: RAA analysis of 2015 OAG schedules via PlaneStats online portal

# Top 50 U.S. Airports

Ranked by total scheduled departures with regional aircraft in 2015



Source: RAA analysis of 2015 OAG schedules via PlaneStats online portal

Rank	Airport Name	Airport Code	Regional Departures	Total Departures	Regional Departures % Share
1	Chicago O'Hare	ORD	240,930	427,213	56.4%
2	Charlotte	CLT	139,126	255,098	54.5%
3	Dallas/Fort Worth	DFW	134,270	331,288	40.5%
4	Houston Bush	IAH	123,792	238,693	51.9%
5	Philadelphia	PHL	107,936	192,825	56.0%
6	Detroit	DTW	95,806	183,535	52.2%
7	Denver	DEN	94,451	261,225	36.2%
8	New York LaGuardia	LGA	89,408	186,360	48.0%
9	Atlanta	ATL	83,496	428,180	19.5%
10	Minneapolis/St. Paul	MSP	82,336	183,375	44.9%
11	New York Newark	EWR	79,464	194,031	41.0%
12	Los Angeles	LAX	70,471	294,641	23.9%
13	Washington National	DCA	69,005	147,952	46.6%
14	Seattle/Tacoma	SEA	64,987	182,457	35.6%
15	Washington Dulles	IAD	63,465	115,733	54.8%
16	Salt Lake City	SLC	54,588	113,362	48.2%
17	San Francisco	SFO	48,462	198,712	24.4%
18	Phoenix	PHX	41,059	190,488	21.6%
19	Boston	BOS	36,345	172,634	21.1%
20	Cincinnati	CVG	36,014	46,483	77.5%
21	St. Louis	STL	35,374	81,343	43.5%
22	Portland	PDX	34,851	83,472	41.8%
23	New York Kennedy	JFK	32,789	211,258	15.5%
24	Pittsburgh	PIT	30,471	55,911	54.5%
25	Bethel	BET	29,996	30,976	96.8%
26	Raleigh/Durham	RDU	29,601	60,241	49.1%
27	Columbus	CMH	28,464	47,515	59.9%
28	San Juan	SIJ	25,461	62,577	40.7%
29	Anchorage	ANC	25,432	43,365	58.6%
30	Indianapolis	IND	24,595	47,764	51.5%

Rank	Airport Name	Airport Code	Regional Departures	Total Departures	Regional Departures % Share
31	Cleveland	CLE	24,365	50,155	48.6%
32	Nashville	BNA	23,383	65,460	35.7%
33	Miami	MIA	22,416	160,527	14.0%
34	Kansas City	MCI	17,617	54,919	32.1%
35	Memphis	MEM	17,452	28,122	62.1%
36	Louisville	SDF	16,602	24,322	68.3%
37	Richmond/Wmbg	RIC	16,599	25,918	64.0%
38	Milwaukee	MKE	16,453	38,970	42.2%
39	Norfolk/Va. Beach/Wmbg	ORF	15,510	22,398	69.2%
40	Knoxville	TYS	14,749	16,037	92.0%
41	Jacksonville	JAX	14,545	31,345	46.4%
42	Boise	BOI	14,477	20,232	71.6%
43	Charleston	CHS	14,093	22,995	61.3%
44	Dayton	DAY	14,057	18,121	77.6%
45	Buffalo	BUF	14,050	29,394	47.8%
46	Fairbanks	FAI	13,547	15,928	85.1%
47	Greensboro/H.Pt/Win-Salem	GSO	13,437	15,929	84.4%
48	Syracuse	SYR	13,231	17,572	75.3%
49	San Diego	SAN	13,210	85,800	15.4%
50	Oklahoma City	OKC	12,953	23,575	54.9%

# U.S. Airports Served Exclusively by Regional Airlines

225 airports in lower 48 states based on 2015 schedules



ABI Abilene, TX	CLL College Station, TX	FOD Fort Dodge, IA	IJWD Ironwood, MI	MQT Marquette, MI	SBP San Luis Obispo, CA
ABR Aberdeen, SD	CMI Champaign, IL	FRD Friday Harbor, WA	JBR Jonesboro, AR	MRY Monterey, CA	SBY Salisbury, MD
ABY Albany, GA	CMX Hancock, MI	FSM Ft. Smith, AR	JHW Jamestown, NY	MSL Muscle Shoals, AL	SCE State College, PA
ACT Waco, TX	CNM Carlsbad, NM	FWA Fort Wayne, IN	JLN Joplin, MO	MSS Massena, NY	SDY Sidney, MT
ACV Eureka/Arcata, CA	CNY Moab, UT	GBD Great Bend, KS	JMS Jamestown, ND	MWA Marion, IL	SGU St. George, UT
AEX Alexandria, LA	COD Cody, WY	GCC Gillette, WY	JST Johnstown, PA	OAJ Jacksonville, NC	SHD Shenandoah Valley Airport, VA
AIA Alliance, NE	COU Columbia, MO	GCK Garden City, KS	KEH Seattle/Tacoma (Kenmore), WA	OGS Ogdensburg, NY	SHR Sheridan, WY
ALO Waterloo, IA	CPR Casper, WY	GCN Grand Canyon, AZ	LAM Los Alamos, NM	OLF Wolf Point, MT	SJT San Angelo, TX
ALS Alamosa, CO	CGB Columbus, GA	GDV Glendive, MT	LAR Laramie, WY	OTH North Bend, OR	SLK Saranac Lake, NY
ALW Walla Walla, WA	CVN Clovis, NM	GFK Grand Forks, ND	LAW Lawton, OK	OWB Owensboro, KY	SLN Salina, KS
AOO Altoona, PA	CWA Wausau, WI	GGG Longview, TX	LBF North Platte, NE	PAH Paducah, KY	SMX Santa Maria, CA
APN Alpena, MI	CYS Cheyenne, WY	GGW Glasgow, MT	LBL Liberal, KS	PDT Pendleton, OR	SOW Show Low, AZ
ART Watertown, NY	DBQ Dubuque, IA	GJT Grand Junction, CO	LCH Lake Charles, LA	PGA Page, AZ	SPI Springfield, IL
ASE Aspen, CO	DDC Dodge City, KS	GLH Greenville, MS	LEB Lebanon, NH	PGV Greenville, NC	SPS Wichita Falls, TX
ATY Watertown, SD	DEC Decatur, IL	GRI Grand Is., NE	LKE Seattle/Tacoma (L-Union), WA	PIA Peoria, IL	STC Saint Cloud, MN
AUG Augusta, ME	DHB Deer Harbor Airport, WA	GRK Killen Gray, TX	LNK Lincoln, NE	PIB Laurel/Hattiesburg, MS	STS Santa Rosa, CA
AZO Kalamazoo, MI	DHN Dothan, AL	GTF Great Falls, MT	LNS Lancaster, PA	POT Pocatello, ID	SUN Sun Valley, ID
BFD Bradford, PA	DIK Dickinson, ND	GTR Columbus, MS	LPS Lopez Is., WA	PIR Pierre, SD	SUX Sioux City, IA
BFF Scottsbluff, NE	DRO Durango, CO	HGR Hagerstown, MD	LRD Laredo, TX	PKB Parkersburg, WV	SVC Silver City, NM
BFI Seattle/Tacoma (Boeing), WA	DUJ Du Bois, PA	HHH Hilton Head Island, SC	LSE La Crosse/Wi/Winona, WI	PQI Presque Isle, ME	TBN Ft. Leonard Wood, MO
BFL Bakersfield, CA	DVL Devils Lake, ND	HIB Hibbing, MN	LWB Greentree, WV	PRC Prescott, AZ	TOL Toledo, OH
BGM Binghamton, NY	EAR Kearney, NE	HLN Helena, MT	LWS Lewistown, ID	PUB Pueblo, CO	TUP Tupelo, MS
BHB Bar Harbor, ME	EAT Wenatchee, WA	HOB Hobbs, NM	LYH Lynchburg, VA	PUW Pullman, WA	TVF Thief River Falls, MN
BID Block Is., RI	EAU Eau Claire, WI	HON Huron, SD	MBS Saginaw, MI	PVC Provincetown, MA	TWF Twin Falls, ID
BJI Bemidji, MN	EKO Elko, NV	HOT Hot Springs, AR	MCE Merced, CA	RCE Roche Harbor, WA	TXK Texarkana, AR
BPT Beaumont/Pt. Arthur, TX	ELD El Dorado, AR	HTS Huntington, WV	MCK Mc Cook, NE	RDD Redding, CA	TYR Tyler, TX
BQK Brunswick, GA	ELM Elmira, NY	HVN New Haven, CT	MCW Mason City, IA	RDM Redmond, OR	UIN Quincy, IL
BRD Brainerd, MN	ERI Erie, PA	HVR Havre, MT	MEI Meridian, MS	RHI Rhinelander, WI	VEL Vernal, UT
BRL Burlington, IA	ESC Escanaba, MI	HYS Hays, KS	MFR Medford, OR	RIW Riverton, WY	VIS Visalia, CA
BRO Brownsville, TX	ESD Eastsound, WA	IDA Idaho Falls, ID	MGM Montgomery, AL	RKD Rockland, ME	VLD Valdosta, GA
BTM Butte, MT	EUG Eugene, OR	IGM Kingman, AZ	MGW Morgantown, WV	RKS Rock Springs, WY	WRL Worland, WY
CDC Cedar City, UT	EWB New Bedford, MA	INT Iron Mountain, MI	MHK Manhattan, KS	ROW Roswell, NM	WSX Westsound, WA
CDR Chadron, NE	EWN New Bern, NC	INF Intl Falls, MN	MKG Muskegon, MI	RSJ Rosario, VA	WYS West Yellowstone, MT
CEC Crescent City, CA	FBS Friday Harbour, WA	IPL El Centro/Imperial, CA	MKL Jackson, TN	RST Rochester, MN	YKM Yakima, WA
CEZ Cortez, CO	FKL Franklin, PA	IPT Williamsport, PA	MLI Moline, IL	RUT Rutland, VT	YUM Yuma, AZ
CGI Cape Girardeau, MO	FLG Flagstaff, AZ	IRK Kirksville, MO	MLU Monroe, LA	SAF Santa Fe, NM	
CIU Sault Ste. Marie, MI	FLO Florence, SC	ISN Williston, ND	MMH Mammoth Lakes, CA	SBA Santa Barbara, CA	
CKB Clarksburg, WV	FMN Farmington, NM	ITH Ithaca, NY	MOT Minot, ND	SBN South Bend, IN	

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)



# Shortest and Longest Regional Routes (lower 48)

Per OAG Schedule 2015



Regional Jet	Origin	Destination	Marketing Carrier	Operating Carrier	Aircraft	Distance (SM)	Block Time (min)	Number of 2015 Departures
Shortest Distance	ABE: Allentown, PA	PHL: Philadelphia, PA	American Airlines	Air Wisconsin/PSA	CL-200-2B19	55	39	320
Shortest Time	MEI: Meridian, MI	PIB: Laurel/Hattiesburg, MI	American Airlines	ExpressJet	CL-200-2B20	67	32	500
Longest Distance	STL: St. Louis, MO	SFO: San Francisco, CA	United Airlines	SkyWest	ERJ-170-200LR	1731	278	431
Longest Time	STL: St. Louis, MO	SFO: San Francisco, CA	United Airlines	SkyWest	ERJ-170-200LR	1731	278	431

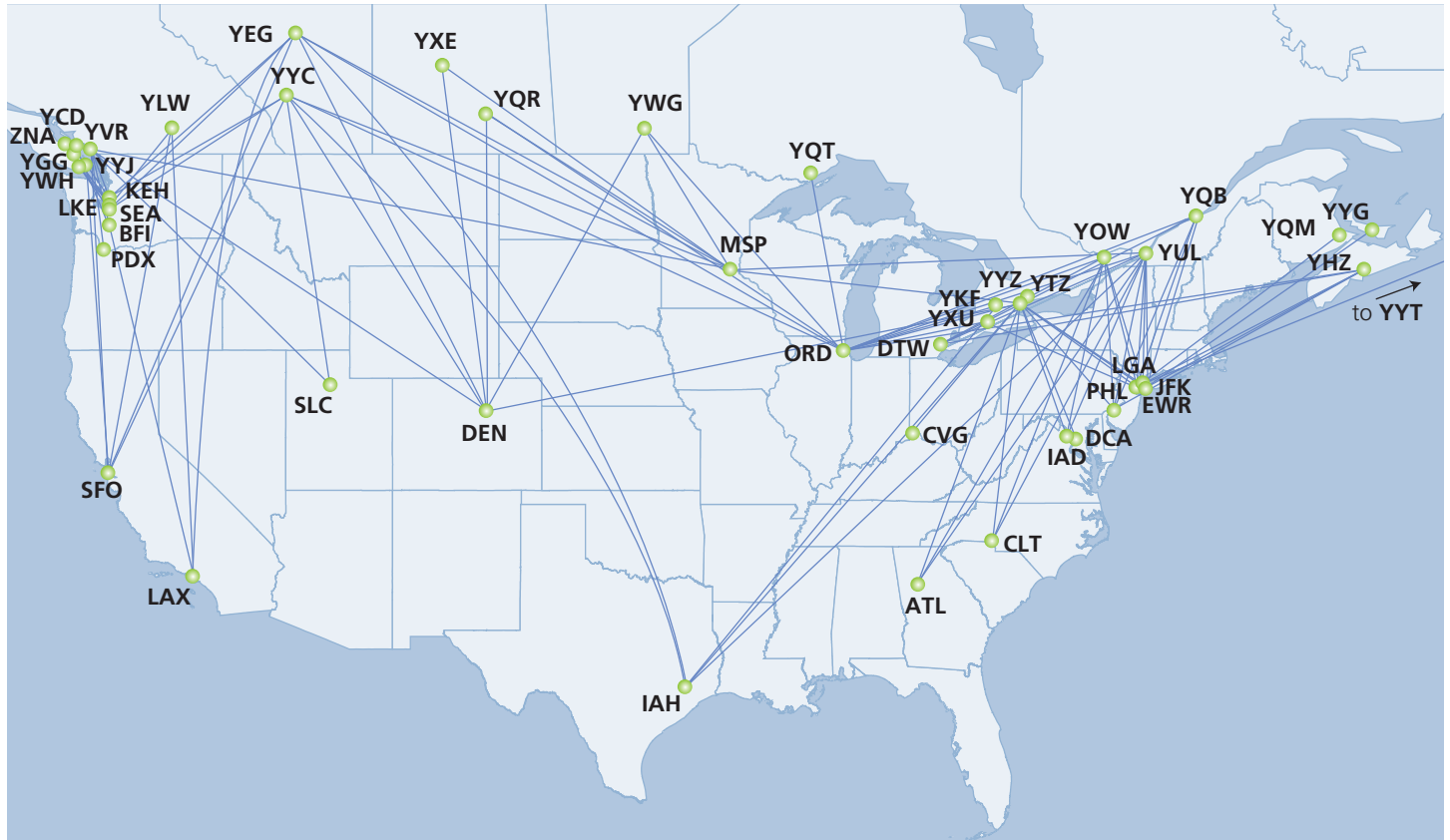
Non-Jet	Origin	Destination	Marketing Carrier	Operating Carrier	Aircraft	Distance (SM)	Block Time (min)	Number of 2015 Departures
Shortest Distance	HYA: Hyannis, MA	MVY: Martha's Vineyard, MA	Cape Air	Cape Air	C-402-C	25	18	264
	LWS: Lewiston, ID	PUW: Pullman, WA	Alaska Airlines	Horizon Air	DHC-8-402	25	24	213
Shortest Time	MVY: Martha's Vineyard, MA	HYA: Hyannis, MA	Cape Air	Cape Air	C-402-C	25	17	246
	EWB: New Bedford, MA	MVY: Martha's Vineyard, MA	Cape Air	Cape Air	C-402-C	26	17	588
Longest Distance	SUN: Sun Valley, ID	LAX: Los Angeles, CA	Alaska Airlines	Horizon Air	DHC-8-402	696	154	193
Longest Time	SUN: Sun Valley, ID	LAX: Los Angeles, CA	Alaska Airlines	Horizon Air	DHC-8-402	696	154	193

Source: OAG Schedule 2015

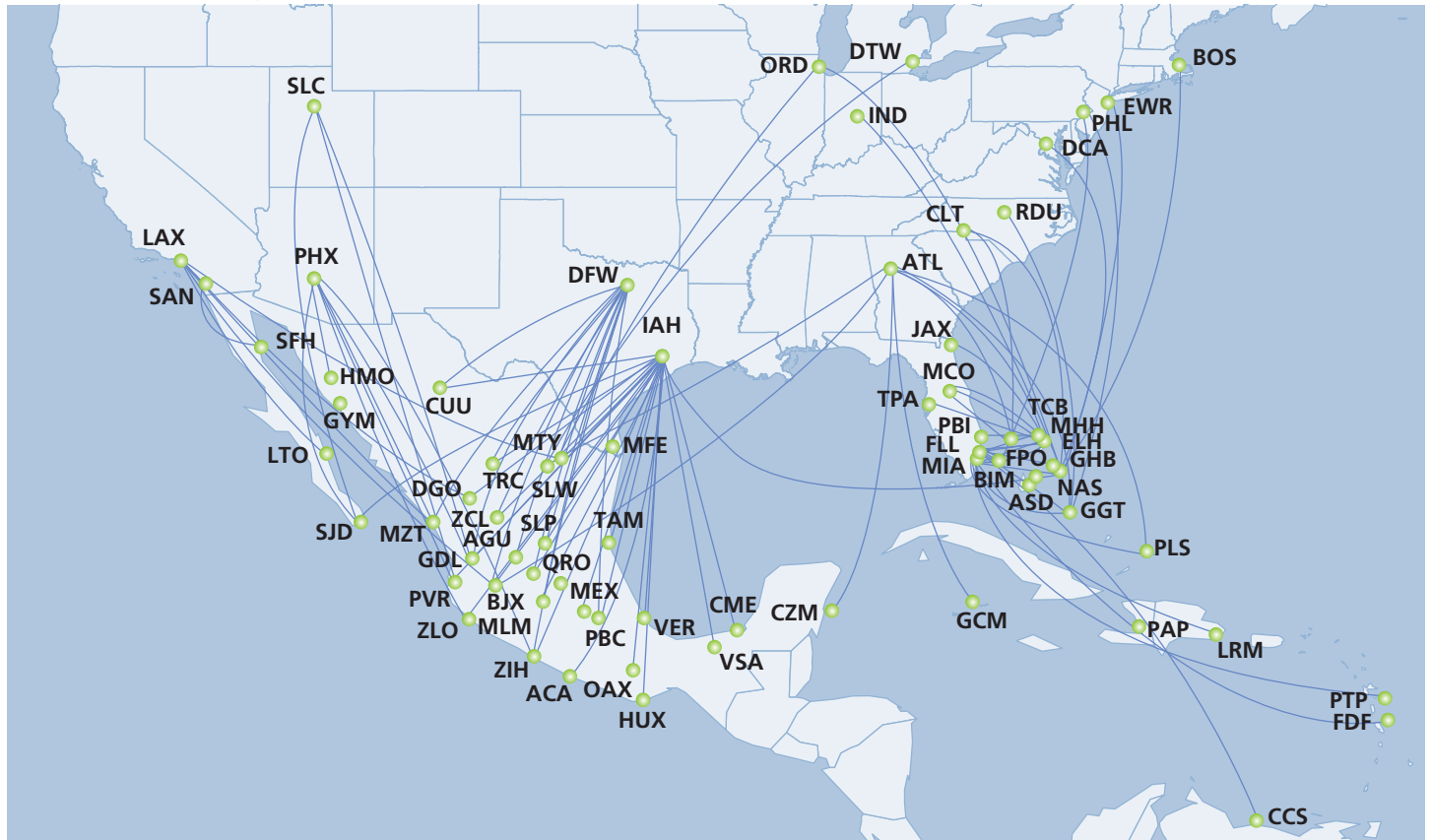
# Regional Airline Transborder Service

(Per 2015 OAG Schedule)

North Transborder Map



South Transborder Map



Source: OAG Schedule 2015

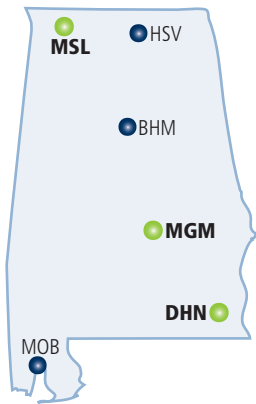
# Passenger Service in U.S.

(State by State Analysis, including Alaska, Hawaii and Puerto Rico)

Source: DEPARTURES = 2015 OAG schedules via PlaneStats online portal; ENPLANEMENTS = Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

● Regional only flights (95% and above) ● Regional/other flights

## ALABAMA



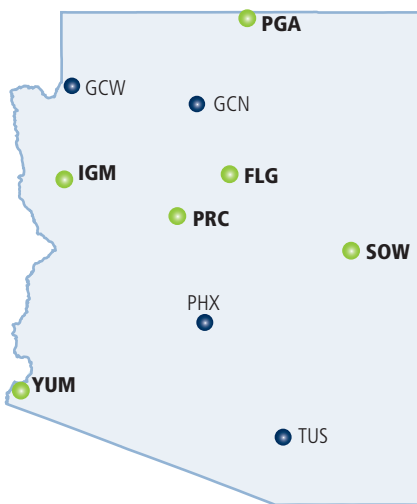
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,283,462	Regional	31,242
Industry	2,417,888	Industry	41,772
Regional Share	53%	Regional Share	75%

### Percentage of Regional flights and enplanements for each airport

Airport	Regional flights (%)	Regional enplanements (%)	Airport	Regional flights (%)	Regional enplanements (%)
BHM Birmingham	35%	57%	MGM Montgomery	100%	100%
DHN Dothan	100%	100%	MOB Mobile	86%	93%
HSV Huntsville/Decatur	63%	80%	MSL Muscle Shoals	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Muscle Shoals	\$2,779,632	Boutique Air	03/01/16	02/28/18	2015-12-3	ATU/BNA

## ARIZONA



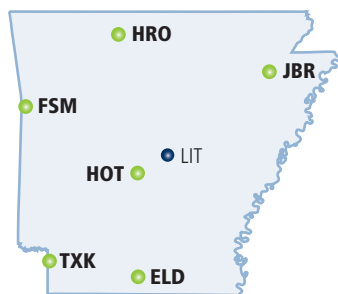
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,855,512	Regional	58,553
Industry	23,892,564	Industry	217,265
Regional Share	12%	Regional Share	27%

### Percentage of Regional flights and enplanements for each airport

Airport	Regional flights (%)	Regional enplanements (%)	Airport	Regional flights (%)	Regional enplanements (%)
FLG Flagstaff	100%	100%	PHX Phoenix	10%	22%
GCN Grand Canyon	82%	100%	PRC Prescott	100%	100%
GCM Grand Canyon West	0%	0%	SOW Show Low	100%	100%
IGM Kingman	100%	100%	TUS Tucson	33%	53%
PGA Page	100%	100%	YUM Yuma	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Page	\$2,275,111	Great Lakes	05/01/15	04/30/17	2015-4-24	DEN/PHX
Prescott	\$2,657,002	Great Lakes	05/01/15	04/30/17	2015-4-24	LAX
Show Low	\$1,535,940	Boutique Air	06/08/16	06/30/18	2016-6-15	PHX

## ARKANSAS



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,105,429	Regional	28,314
Industry	1,746,741	Industry	33,768
Regional Share	63%	Regional Share	84%

### Percentage of Regional flights and enplanements for each airport

Airport	Regional flights (%)	Regional enplanements (%)	Airport	Regional flights (%)	Regional enplanements (%)
ELD El Dorado	100%	100%	JBR Jonesboro	100%	100%
FSM Ft. Smith	100%	100%	LIT Little Rock	45%	66%
HOT Hot Springs	100%	100%	TXK Texarkana	100%	100%
HRO Harrison	100%	95%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
El Dorado/Camden	\$1,977,153	SeaPort	11/01/13	10/31/17	2013-8-13	IAH/MEM
Harrison	\$2,251,207	SeaPort	11/01/13	10/31/17	2013-8-13	MEM/MCI
Hot Springs	\$1,637,012	SeaPort	11/01/13	10/31/17	2013-8-13	IAH/MEM
Jonesboro	\$1,923,462	Air Choice One	03/01/14	02/28/18	2014-2-17	STL

CALIFORNIA



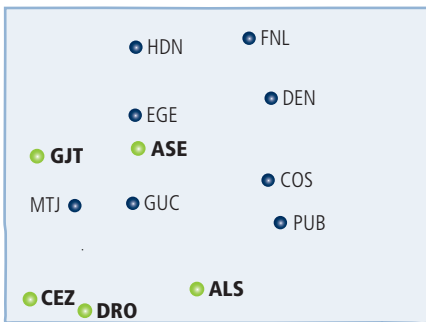
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	10,856,051	Regional	221,034
Industry	87,931,161	Industry	870,589
Regional Share	12%	Regional Share	25%

Percentage of Regional flights and enplanements for each airport

		↑	✈			↑	✈
ACV	Eureka/Arcata	100%	100%	ONT	Ontario	17%	30%
BFL	Bakersfield	100%	100%	PSP	Palm Springs	37%	55%
BUR	Burbank	15%	33%	RDD	Redding	100%	100%
CEC	Crescent City	100%	100%	SAN	San Diego	6%	15%
CLD	Carlsbad	99%	68%	SBA	Santa Barbara	100%	100%
FAT	Fresno	78%	88%	SBP	San Luis Obispo	100%	100%
IPL	El Centro/Imperial	100%	100%	SFO	San Francisco	11%	24%
LAX	Los Angeles	12%	24%	SJC	San Jose	11%	20%
LGB	Long Beach	16%	28%	SMF	Sacramento	12%	23%
MCE	Merced	100%	100%	SMX	Santa Maria	44%	81%
MMH	Mammoth Lakes	100%	100%	SNA	Orange County	4%	7%
MRY	Monterey	100%	100%	STS	Santa Rosa	100%	100%
OAK	Oakland	5%	10%	VIS	Visalia	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Crescent City	\$3,506,231	PenAir	09/15/15	09/30/17	2015-3-14	PDX
El Centro	\$2,440,634	Mokulele	05/01/16	04/30/18	2016-3-31	LAX
Merced	\$2,991,546	Boutique Air	08/01/15	07/31/17	2015-6-9	LAX/OAK
Visalia	\$1,990,563	SeaPort	02/09/15	12/31/16	2014-12-7	BUR/SMF

COLORADO



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	5,369,498	Regional	121,654
Industry	27,913,133	Industry	291,908
Regional Share	19%	Regional Share	42%

Percentage of Regional flights and enplanements for each airport

		↑	✈			↑	✈
ALS	Alamosa	100%	100%	FNL	Fort Collins/Loveland	0%	0%
ASE	Aspen	100%	100%	GJT	Grand Junction	90%	97%
CEZ	Cortez	100%	100%	GUC	Gunnison	63%	80%
COS	Colorado Springs	61%	83%	HDN	Steamboat Springs	57%	75%
DEN	Denver	16%	36%	MTJ	Montrose	80%	92%
DRO	Durango	100%	100%	PUB	Pueblo	49%	91%
EGE	Vail/Eagle	20%	38%				

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Alamosa	\$2,554,420	Great Lakes	08/01/16	10/31/16	2016-8-1	DEN
Cortez	\$2,787,056	Great Lakes	08/01/16	10/31/16	2016-8-1	DEN
Pueblo	\$1,687,626	Great Lakes	11/15/15	07/31/17	2015-6-11	DEN

CONNECTICUT



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	676,645	Regional	13,880
Industry	2,944,466	Industry	34,346
Regional Share	23%	Regional Share	40%

Percentage of Regional flights and enplanements for each airport

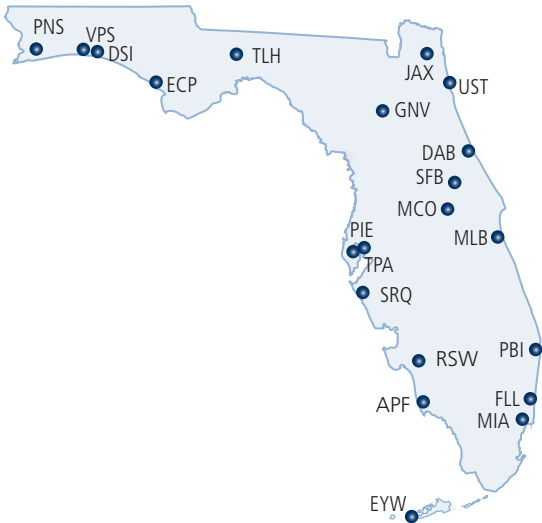
		↑	✈			↑	✈
BDL	Hartford Ct/Springfield	22%	38%	HVN	New Haven	100%	100%

**DELAWARE**



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	0	Regional	0
Industry	10,582	Industry	98
Regional Share	0%	Regional Share	0%

**FLORIDA**



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	3,953,735	Regional	97,233
Industry	69,783,965	Industry	636,728
Regional Share	6%	Regional Share	15%

**Percentage of Regional flights and enplanements for each airport**

		✈️	✈️		✈️	✈️
APF	Naples	0%	0%	PBI	West Palm Beach	2% 7%
DAB	Daytona Beach	25%	45%	PIE	St. Petersburg	0% 0%
DSI	Destin	0%	0%	PNS	Pensacola	38% 65%
ECP	NW Florida Beaches	10%	24%	RSW	Fort Myers	3% 8%
EYW	Key West	68%	87%	SFB	Sanford	0% 0%
FLL	Fort Lauderdale	2%	8%	SRQ	Sarasota/Bradenton	20% 35%
GNV	Gainesville	86%	94%	TLH	Tallahassee	61% 80%
JAX	Jacksonville	26%	46%	TPA	Tampa	2% 8%
MCO	Orlando	1%	5%	UST	St. Augustine	0% 0%
MIA	Miami	7%	14%	VPS	Ft. Walton Beach	52% 70%
MLB	Melbourne	22%	43%			

**GEORGIA**



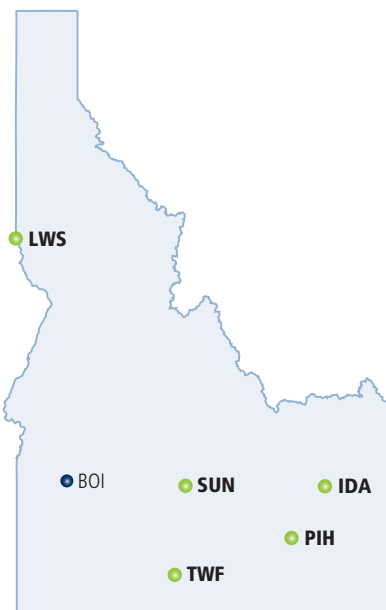
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	5,033,861	Regional	101,732
Industry	50,344,752	Industry	452,201
Regional Share	10%	Regional Share	22%

**Percentage of Regional flights and enplanements for each airport**

		✈️	✈️		✈️	✈️
ABY	Albany	100%	100%	CSG	Columbus	100% 100%
AGS	Augusta	72%	86%	PDK	Atlanta	0% 0%
ATL	Atlanta	9%	20%	SAV	Savannah	48% 68%
BQK	Brunswick	100%	100%	VLD	Valdosta	100% 100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Macon	\$0	none currently	04/01/13	03/14/15		

**IDAHO**

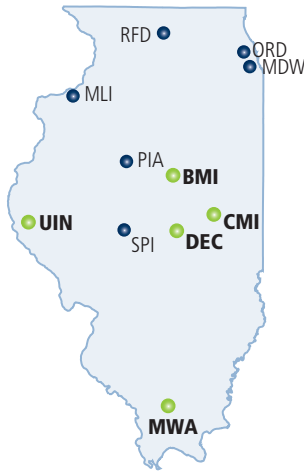


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,119,134	Regional	21,663
Industry	1,859,860	Industry	27,429
Regional Share	60%	Regional Share	79%

**Percentage of Regional flights and enplanements for each airport**

		✈️	✈️		✈️	✈️
BOI	Boise	54%	72%	PIH	Pocatello	100% 100%
IDA	Idaho Falls	100%	100%	SUN	Sun Valley	100% 100%
LWS	Lewiston	100%	100%	TWF	Twin Falls	100% 100%

ILLINOIS



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	11,996,579	Regional	270,308
Industry	45,796,167	Industry	548,556
Regional Share	26%	Regional Share	49%

Percentage of Regional flights and enplanements for each airport

		↓	→			↓	→
BMI	Bloomington	78%	99%	ORD	Chicago OHare	33%	56%
CMI	Champaign	100%	100%	PIA	Peoria	69%	100%
DEC	Decatur	100%	100%	RFD	Rockford	0%	0%
MDW	Chicago Midway	2%	4%	SPI	Springfield	70%	100%
MLI	Moline	81%	93%	UIN	Quincy	100%	100%
MWA	Marion	100%	100%				

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Decatur	\$2,915,638	Air Choice One	02/01/15	01/31/18	2015-12-11	ORD/STL
Marion/Herrin	\$2,626,625	Cape Air	12/01/15	11/30/19	2015-10-19	STL
Quincy/Hannibal, MO	\$2,532,335	Cape Air	12/01/15	11/30/17	2015-10-19	STL

INDIANA

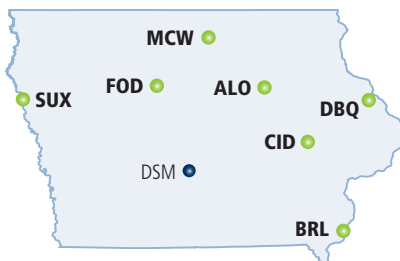


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,881,269	Regional	41,686
Industry	4,785,473	Industry	65,271
Regional Share	39%	Regional Share	64%

Percentage of Regional flights and enplanements for each airport

		↓	→			↓	→
EVV	Evansville, IN	85%	93%	IND	Indianapolis, IN	31%	51%
FWA	Fort Wayne, IN	76%	92%	SBN	South Bend, IN	67%	99%

IOWA



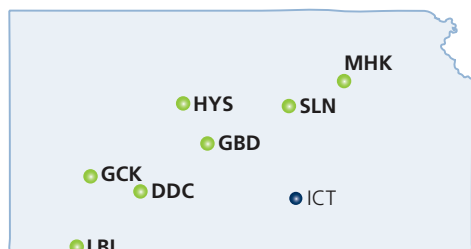
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,157,145	Regional	27,720
Industry	1,815,820	Industry	31,799
Regional Share	64%	Regional Share	87%

Percentage of Regional flights and enplanements for each airport

		↓	→			↓	→
ALO	Waterloo	100%	100%	DSM	Des Moines	53%	75%
BRL	Burlington	100%	100%	FOD	Fort Dodge	100%	100%
CID	Cedar Rapids/Iowa City	79%	99%	MCW	Mason City	100%	100%
DBQ	Dubuque	100%	100%	SUX	Sioux City	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs
Burlington	\$2,316,502	Air Choice One	02/01/16	01/31/18	2015-12-11	ORD/STL
Fort Dodge	\$3,715,953	Air Choice One	02/23/15	10/31/16	2014-10-21	STL
Mason City	\$3,715,953	Air Choice One	11/17/14	10/31/16	2014-12-15	ORD
Waterloo	\$1,829,458	American	05/01/16	04/30/18	2015-12-16	ORD

**KANSAS**



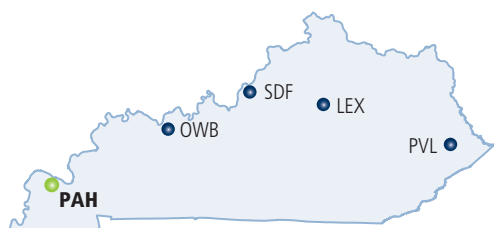
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	499,249	Regional	14,150
Industry	901,296	Industry	17,519
Regional Share	55%	Regional Share	81%

**Percentage of Regional flights and enplanements for each airport**

		✈	✈		✈	✈
DDC	Dodge City	100%	100%	ICT	Wichita	50% 72%
GBD	Great Bend	100%	95%	LBL	Liberal	100% 100%
GCK	Garden City	100%	100%	MHK	Manhattan	100% 100%
HYS	Hays	100%	100%	SLN	Salina	89% 96%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Dodge City	\$2,729,815	Great Lakes	08/01/16	09/14/16	2016-6-23	DEN
Garden City	\$968,313	American	08/01/16	07/31/18	2016-6-11	DFW
Hays	\$3,482,353	SkyWest	08/01/16	07/31/18	2016-6-11	DEN
Liberal/Guymon, OK	\$2,652,135	Great Lakes	08/01/16	09/14/16	2016-6-23	DEN
Salina	\$1,999,905	Great Lakes	04/01/16	03/31/18	2016-2-9	DEN

**KENTUCKY**



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,810,953	Regional	28,298
Industry	5,302,698	Industry	37,309
Regional Share	53%	Regional Share	76%

**Percentage of Regional flights and enplanements for each airport**

		✈	✈		✈	✈
LEX	Lexington	63%	90%	PVL	Pike County	0% 0%
OWB	Owensboro	18%	88%	SDF	Louisville	47% 68%
PAH	Paducah	100%	100%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Owensboro	\$1,948,217	Cape Air	01/01/16	12/31/19	2015-10-18	STL
Paducah	\$2,170,549	SkyWest	02/01/16	01/31/18	2015-11-5	ORD

**LOUISIANA**

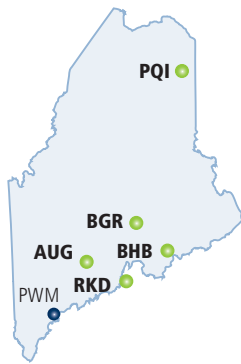


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,649,066	Regional	38,350
Industry	6,628,947	Industry	81,665
Regional Share	25%	Regional Share	47%

**Percentage of Regional flights and enplanements for each airport**

		✈	✈		✈	✈
AEX	Alexandria	100%	100%	MLU	Monroe	100% 100%
BTR	Baton Rouge	91%	96%	MSY	New Orleans	10% 18%
LCH	Lake Charles	100%	100%	NEW	New Orleans	0% 0%
LFT	Lafayette	87%	94%	SHV	Shreveport	84% 95%

MAINE



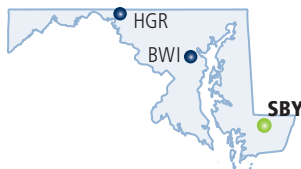
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	685,663	Regional	17,663
Industry	1,140,800	Industry	21,420
Regional Share	60%	Regional Share	82%

Percentage of Regional flights and enplanements for each airport

		✈️	✈️		✈️	✈️
AUG	Augusta	100%	100%	PQI	Presque Isle	100% 100%
BGR	Bangor	68%	95%	PWM	Portland	56% 72%
BHB	Bar Harbor	100%	100%	RKD	Rockland	100% 100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Augusta/Waterville	\$1,890,830	Cape Air	11/01/14	10/31/18	2014-10-4	BOS
Bar Harbor	\$1,726,152	Cape Air	07/01/16	06/30/20	2016-4-10	BOS
Bar Harbor (Penair)	\$466,799	PenAir	07/01/16	06/30/18	2016-4-10	BOS
Presque Isle/Houlton	\$5,087,738	PenAir	07/01/16	06/30/18	2016-4-10	BOS
Rockland	\$1,966,555	Cape Air	11/01/14	10/31/18	2014-10-4	BOS

MARYLAND



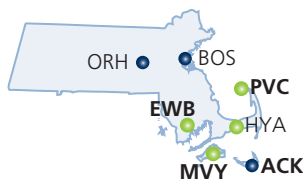
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	419,406	Regional	11,944
Industry	11,928,028	Industry	109,167
Regional Share	4%	Regional Share	11%

Percentage of Regional flights and enplanements for each airport

		✈️	✈️		✈️	✈️
BWI	Baltimore	3%	8%	SBY	Salisbury	100% 100%
HGR	Hagerstown	6%	86%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Hagerstown	\$1,785,638	Sun Air	11/05/12	03/31/17	2016-3-14	IAD/PIT

MASSACHUSETTS



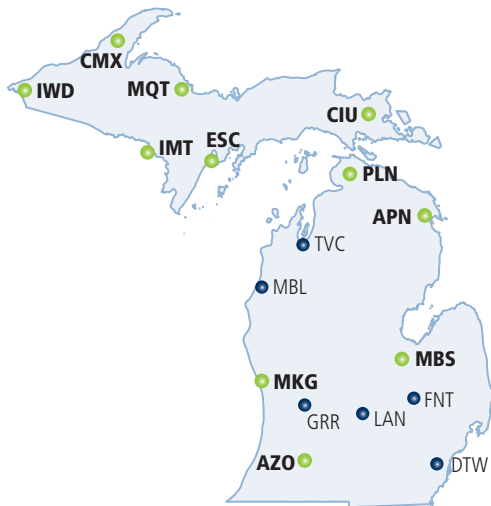
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,125,309	Regional	66,533
Industry	14,704,112	Industry	207,983
Regional Share	8%	Regional Share	32%

Percentage of Regional flights and enplanements for each airport

		✈️	✈️		✈️	✈️
ACK	Nantucket	75%	97%	MVY	Marthas Vineyard	67% 95%
BOS	Boston	6%	21%	ORH	Worcester	0% 0%
EWB	New Bedford	100%	100%	PVC	Provincetown	100% 100%
HYA	Hyannis	90%	62%			



**MICHIGAN**



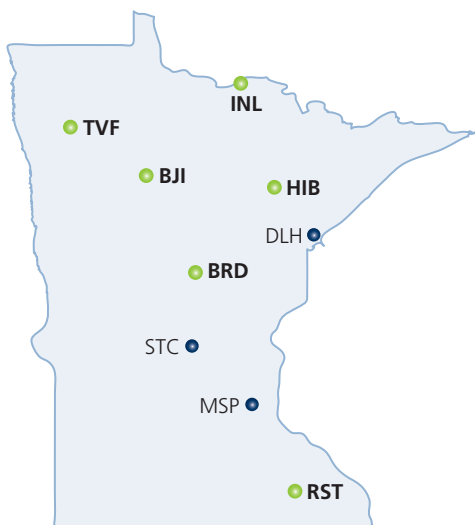
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	6,053,902	Regional	130,545
Industry	18,606,038	Industry	227,955
Regional Share	33%	Regional Share	57%

**Percentage of Regional flights and enplanements for each airport**

		✈️	✈️		✈️	✈️
APN	Alpena	100%	100%	IWD	Ironwood	100% 100%
AZO	Kalamazoo	100%	100%	LAN	Lansing	76% 88%
CIU	Sault Ste. Marie	100%	100%	MBL	Manistee	0% 0%
CMX	Hancock	100%	100%	MBS	Saginaw	100% 100%
DTW	Detroit	29%	52%	MKG	Muskegon	100% 100%
ESC	Escanaba	100%	100%	MQT	Marquette	100% 100%
FNT	Flint	27%	52%	PLN	Pellston	100% 100%
GRR	Grand Rapids	42%	66%	TVC	Traverse City	81% 89%
IMT	Iron Mountain	100%	100%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Alpena	\$2,168,995	SkyWest	10/01/14	09/30/16	2014-7-8	DTW
Escanaba	\$3,507,011	SkyWest	01/01/15	12/31/16	2014-11-7	DTW
Hancock/Houghton	\$1,633,954	SkyWest	02/01/16	01/31/18	2015-11-5	ORD
Iron Mountain/Kingsford	\$2,970,122	SkyWest	02/01/15	01/31/17	2015-1-5	MSP
Ironwood/Ashland, WI	\$3,312,107	Air Choice One	08/01/16	07/31/18	2016-6-16	ORD/MSP
Manistee/Ludington	\$2,328,104	Alternate EAS	07/26/14	07/31/18	2014-7-16	MDW
Muskegon	\$2,418,759	SkyWest	02/01/16	01/31/18	2015-11-5	ORD
Pellston	\$1,245,071	SkyWest	02/01/16	01/31/18	2015-12-14	DTW
Sault Ste. Marie	\$1,926,968	SkyWest	02/01/16	01/31/17	2015-12-14	DTW

**MINNESOTA**



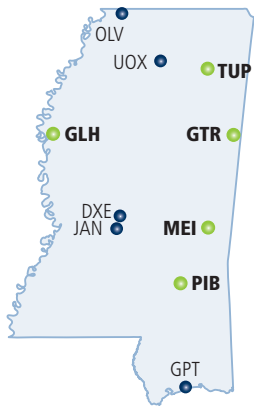
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	4,497,292	Regional	91,349
Industry	17,970,056	Industry	192,626
Regional Share	25%	Regional Share	47%

**Percentage of Regional flights and enplanements for each airport**

		✈️	✈️		✈️	✈️
BJI	Bemidji	100%	100%	MSP	Minneapolis/St. Paul	24% 45%
BRD	Brainerd	94%	98%	RST	Rochester	100% 100%
DLH	Duluth Mn/Superior	80%	92%	STC	Saint Cloud	9% 38%
HIB	Hibbing	94%	98%	TVF	Thief River Falls	100% 100%
INL	Intl Falls	94%	98%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Bemidji	\$1,244,219	SkyWest	03/01/16	02/28/18	2015-12-15	MSP
Brainerd	\$1,671,602	SkyWest	02/01/15	01/31/17	2015-1-5	MSP
Chisholm/Hibbing	\$2,867,406	SkyWest	06/01/16	05/31/18	2016-4-15	MSP
International Falls	\$2,197,037	SkyWest	02/01/15	01/31/17	2015-1-5	MSP
Thief River Falls	\$3,537,394	Boutique Air	06/01/16	05/31/18	2016-4-15	MSP

MISSISSIPPI



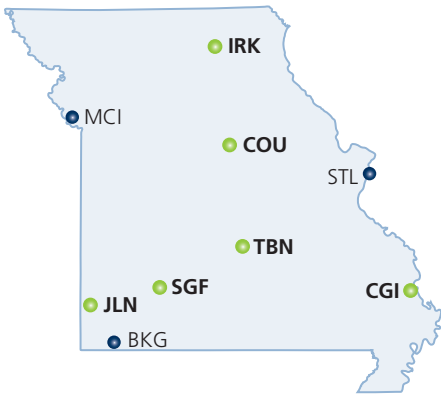
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	498,208	Regional	14,737
Industry	823,818	Industry	18,622
Regional Share	60%	Regional Share	79%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
DXE	Bruce Campbell Field	0%	0%	MEI	Meridian	100% 100%
GLH	Greenville	100%	100%	OLV	Olive Branch Airport	0% 0%
GPT	Gulfport/Biloxi	52%	73%	PIB	Laurel/Hattiesburg	100% 100%
GTR	Columbus/Starkville/West Pt	100%	100%	TUP	Tupelo	100% 100%
JAN	Jackson	59%	78%	UOX	University/Oxford	0% 0%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Greenville	\$2,097,960	Boutique Air	10/01/15	09/30/17	2015-8-9	BNA/DFW
Laurel/Hattiesburg	\$3,910,654	ExpressJet	11/06/14	10/31/16	2014-7-12	DFW
Meridian	\$3,910,654	ExpressJet	11/06/14	10/31/16	2014-7-12	DFW
Tupelo	\$4,292,405	Contour	02/01/16	02/28/18	2015-12-12	BNA

MISSOURI



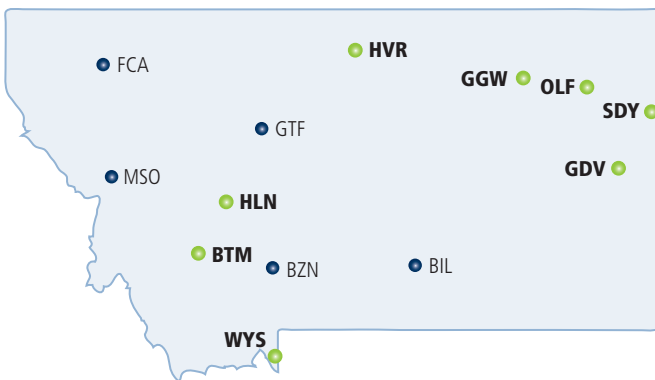
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,526,821	Regional	66,485
Industry	12,202,435	Industry	150,715
Regional Share	21%	Regional Share	44%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
BKG	Branson Airport	0%	0%	MCI	Kansas City	17% 32%
CGI	Cape Girardeau	100%	100%	SGF	Springfield	73% 95%
COU	Columbia	100%	100%	STL	St. Louis	19% 43%
IRK	Kirksville	100%	100%	TBN	Ft. Leonard Wood	100% 100%
JLN	Joplin	100%	100%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Cape Girardeau/Sikeston	\$2,063,432	Cape Air	12/01/15	11/30/17	2015-10-19	STL
Fort Leonard Wood	\$2,942,325	Cape Air	01/01/15	12/31/18	2015-1-12	STL
Joplin	\$519,201	American	03/01/15	02/28/17	2015-1-24	DFW
Kirksville	\$1,649,248	Cape Air	10/01/12	09/30/16	2012-7-25	STL

MONTANA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	4,497,292	Regional	29,928
Industry	17,970,056	Industry	34,881
Regional Share	25%	Regional Share	86%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
BIL	Billings	44%	81%	HLN	Helena	100% 100%
BTM	Butte	100%	100%	HVR	Havre	100% 100%
BZN	Bozeman	42%	65%	MSO	Missoula	64% 84%
FCA	Kalispell/Glacier Natl Pk	76%	92%	OLF	Wolf Point	100% 100%
GDV	Glendive	100%	100%	SDY	Sidney	100% 100%
GGW	Glasgow	100%	100%	WYS	West Yellowstone	100% 100%
GTF	Great Falls	79%	92%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Butte	\$901,763	SkyWest	01/01/16	12/31/17	2015-10-21	SLC
Glasgow	\$2,068,066	Cape Air	01/01/16	12/31/19	2015-9-20	BIL
Glendive	\$2,010,381	Cape Air	01/01/16	12/31/19	2015-9-20	BIL
Havre	\$2,085,175	Cape Air	01/01/16	12/31/19	2015-9-20	BIL
Sidney	\$3,887,766	Cape Air	01/01/16	12/31/19	2015-9-20	BIL
West Yellowstone	\$491,205	SkyWest	06/01/15	09/30/16	2015-3-11	SLC
Wolf Point	\$2,193,783	Cape Air	01/01/16	12/31/19	2015-9-20	BIL

NEBRASKA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	844,421	Regional	20,079
Industry	2,303,226	Industry	31,811
Regional Share	37%	Regional Share	63%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
AIA	Alliance	100%	100%	LBF	North Platte	100% 100%
BFF	Scottsbluff	72%	98%	LNK	Lincoln	100% 100%
CDR	Chadron	100%	100%	MCK	Mc Cook	100% 100%
EAR	Kearney	100%	100%	OMA	Omaha	31% 50%
GRI	Grand Is.	42%	73%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Alliance	\$2,072,150	Boutique Air	07/01/15	05/31/17	2015-4-23	DEN
Chadron	\$2,120,315	Boutique Air	07/01/15	05/31/17	2015-4-23	DEN
Grand Island	\$1,270,707	American	07/01/15	06/30/17	2015-5-15	DFW
Kearney	\$1,998,178	Great Lakes	04/01/15	10/31/16	2015-4-17	DEN
McCook	\$2,373,939	Boutique Air	06/01/16	05/31/18	2016-2-19	DEN
North Platte	\$1,995,396	Great Lakes	04/01/15	10/31/16	2015-4-17	DEN
Scottsbluff	\$1,746,806	Great Lakes	04/01/15	10/31/16	2015-4-17	DEN

NEVADA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	707,369	Regional	13,280
Industry	22,029,221	Industry	180,120
Regional Share	3%	Regional Share	7%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
BLD	Boulder City Airport	52%	32%	LAS	Las Vegas	2% 3%
EKO	Elko	100%	100%	RNO	Reno	23% 39%

NEW HAMPSHIRE



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	389,957	Regional	10,088
Industry	1,058,429	Industry	15,257
Regional Share	37%	Regional Share	66%

Percentage of Regional flights and enplanements for each airport

		✈	✈		✈	✈
LEB	Lebanon	100%	100%	MHT	Manchester, NH	37% 60%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Lebanon/White River Jct.	\$2,972,718	Cape Air	12/01/14	11/30/18	2014-11-6	BOS/HPN

NEW JERSEY

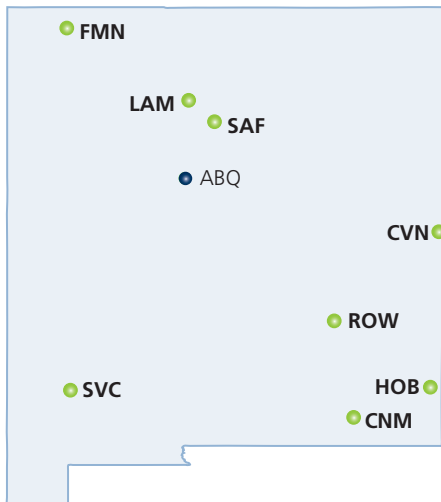


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	3,460,328	Regional	79,464
Industry	17,860,538	Industry	201,415
Regional Share	19%	Regional Share	39%

Percentage of Regional flights and enplanements for each airport

		↓	✈		↓	✈
ACY	Atlantic City	0%	0%	MMU	Morristown	0% 0%
EWR	New York Newark	20%	41%	TTN	Trenton	0% 0%

NEW MEXICO



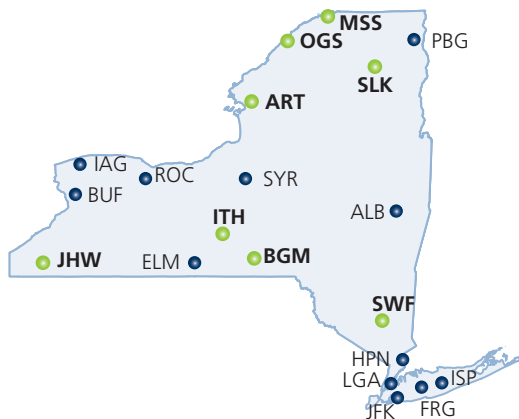
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	620,453	Regional	18,850
Industry	2,566,360	Industry	35,357
Regional Share	24%	Regional Share	53%

Percentage of Regional flights and enplanements for each airport

		↓	✈		↓	✈
ABQ	Albuquerque	20%	39%	LAM	Los Alamos	100% 100%
CNM	Carlsbad	100%	100%	ROW	Roswell	100% 100%
CVN	Clovis	100%	100%	SAF	Santa Fe	100% 100%
FMN	Farmington	100%	100%	SVC	Silver City	100% 100%
HOB	Hobbs	100%	100%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Carlsbad	\$2,410,695	Boutique Air	06/01/15	05/31/17	2015-4-12	ABQ/DFW
Clovis	\$3,184,393	Boutique Air	08/01/16	07/31/18	2016-6-12	DFW
Silver City/Hurley/Deming	\$3,377,495	Boutique Air	01/05/15	12/31/16	2014-12-4	ABQ/PHX

NEW YORK



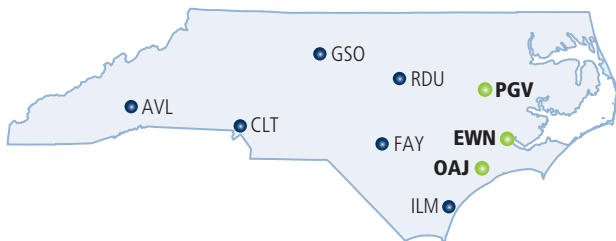
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	8,204,605	Regional	201,092
Industry	40,020,689	Industry	520,063
Regional Share	21%	Regional Share	39%

Percentage of Regional flights and enplanements for each airport

		↓	✈		↓	✈
ALB	Albany	30%	61%	JFK	New York Kennedy	8% 16%
ART	Watertown	100%	100%	JHW	Jamestown	100% 100%
BGM	Binghamton	100%	100%	LGA	New York LaGuardia	27% 48%
BUF	Buffalo	28%	48%	MSS	Massena	100% 100%
ELM	Elmira	78%	100%	OGS	Ogdensburg	100% 100%
FRG	Republic	0%	0%	PBG	Plattsburgh	6% 72%
HPN	Westchester County	49%	72%	ROC	Rochester	47% 67%
IAG	Niagara Falls	0%	0%	SLK	Saranac Lake	100% 100%
ISP	Islip	5%	20%	SWF	Newburgh	44% 72%
ITH	Ithaca	100%	100%	SYR	Syracuse	59% 75%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Jamestown	\$2,045,481	Sun Air	10/01/14	09/30/16	2014-7-11	PIT
Massena	\$2,713,124	Cape Air	04/01/15	03/31/17	2015-1-2	ALB/BOS
Ogdensburg	\$2,516,612	Cape Air	04/01/15	03/31/19	2015-1-1	ALB/BOS
Plattsburgh	\$2,989,877	PenAir	07/01/16	06/30/18	2016-4-10	BOS
Saranac Lake/Lake Placid	\$1,832,064	Cape Air	03/01/14	02/28/18	2010-3-27	BOS
Watertown	\$2,631,598	American	02/01/16	01/31/18	2015-11-21	PHL

**NORTH CAROLINA**

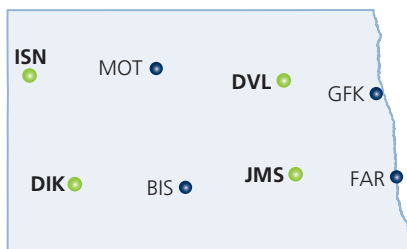


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	9,901,737	Regional	205,325
Industry	29,305,264	Industry	356,245
Regional Share	34%	Regional Share	58%

**Percentage of Regional flights and enplanements for each airport**

		↓	✈		↓	✈
AVL	Asheville	54%	88%	ILM	Wilmington	82% 91%
CLT	Charlotte	31%	55%	OAJ	Jacksonville	100% 100%
EWN	New Bern	100%	100%	PGV	Greenville	100% 100%
FAY	Fayetteville	78%	89%	RDU	Raleigh/Durham	29% 49%
GSO	Greensboro/H.Pt/Win-Salem	67%	84%			

**NORTH DAKOTA**



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	797,823	Regional	20,724
Industry	1,186,671	Industry	22,062
Regional Share	67%	Regional Share	94%

**Percentage of Regional flights and enplanements for each airport**

		↓	✈		↓	✈
BIS	Bismarck, ND	59%	90%	GFK	Grand Forks, ND	60% 83%
DIK	Dickinson, ND	100%	100%	ISN	Williston, ND	100% 100%
DVL	Devils Lake, ND	100%	100%	JMS	Jamestown, ND	100% 100%
FAR	Fargo, ND	59%	87%	MOT	Minot, ND	73% 91%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Devils Lake	\$3,990,807	SkyWest	07/01/16	06/30/18	2016-5-19	DEN
Jamestown	\$2,798,531	SkyWest	07/01/16	06/30/18	2016-5-19	DEN

**OHIO**

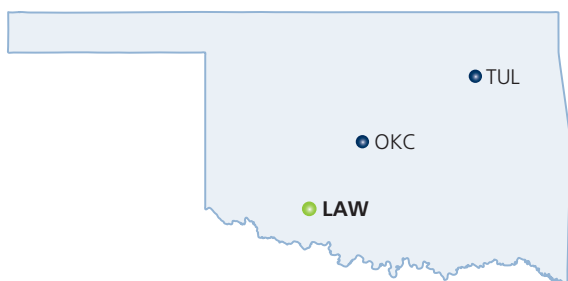


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	3,227,133	Regional	109,990
Industry	9,256,256	Industry	175,084
Regional Share	35%	Regional Share	63%

**Percentage of Regional flights and enplanements for each airport**

		↓	✈		↓	✈
BKL	Cleveland (Burke)	0%	0%	CVG	Cincinnati	54% 77%
CAK	Akron/Canton	31%	55%	DAY	Dayton	55% 78%
CLE	Cleveland	28%	49%	LUK	Cincinnati (Lunkin)	0% 0%
CMH	Columbus	39%	60%	TOL	Toledo	41% 74%

**OKLAHOMA**

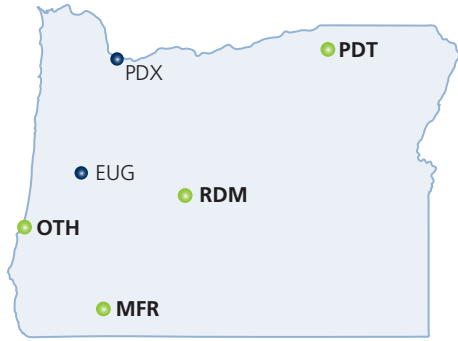


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,191,071	Regional	24,466
Industry	3,276,871	Industry	43,480
Regional Share	36%	Regional Share	56%

**Percentage of Regional flights and enplanements for each airport**

		↓	✈		↓	✈
LAW	Lawton	100%	100%	TUL	Tulsa	33% 55%
OKC	Oklahoma City	37%	55%			

OREGON



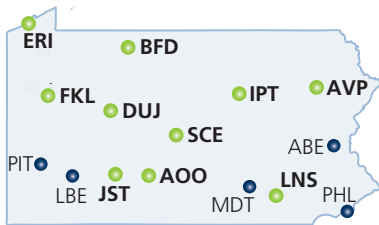
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,947,268	Regional	54,996
Industry	9,375,228	Industry	103,617
Regional Share	31%	Regional Share	53%

Percentage of Regional flights and enplanements for each airport

		↓	→		↓	→
EUG	Eugene	84%	93%	PDT	Pendleton	96% 99%
MFR	Medford	89%	96%	PDX	Portland	24% 42%
OTH	North Bend	100%	100%	RDM	Redmond	100% 100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Pendleton	\$1,834,708	SeaPort	01/01/13	12/31/16	2013-1-6	PDX

PENNSYLVANIA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	6,529,800	Regional	170,231
Industry	20,287,973	Industry	284,952
Regional Share	32%	Regional Share	60%

Percentage of Regional flights and enplanements for each airport

		↓	→		↓	→
ABE	Allentown	58%	93%	JST	Johnstown	100% 100%
AOO	Altoona	100%	100%	LBE	Latrobe	0% 0%
AVP	Wilkes-Barre/Scranton	85%	97%	LNS	Lancaster	100% 100%
BFD	Bradford	100%	100%	MDT	Harrisburg	58% 77%
DUJ	Du Bois	100%	100%	PHL	Philadelphia	29% 56%
ERI	Erie	100%	100%	PIT	Pittsburgh	31% 54%
FKL	Franklin	100%	100%	SCE	State College	100% 100%
IPT	Williamsport	100%	100%			

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Altoona	\$2,346,168	Sun Air	12/03/14	09/30/16	2014-7-11	PIT
Bradford	\$2,045,826	Sun Air	03/01/15	10/31/16	2014-10-21	PIT
DuBois	\$2,285,539	Silver	10/01/14	09/30/16	2014-7-11	IAD
Franklin/Oil City	\$1,442,788	Sun Air	03/01/15	10/31/16	2014-10-21	PIT
Johnstown	\$2,438,254	Silver	08/01/14	09/30/16	2014-7-11	IAD
Lancaster	\$2,504,174	Sun Air	11/05/12	03/31/17	2016-3-14	IAD/PIT

RHODE ISLAND

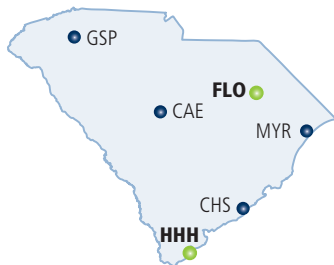


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	406,138	Regional	8,643
Industry	1,773,942	Industry	19,665
Regional Share	23%	Regional Share	44%

Percentage of Regional flights and enplanements for each airport

		↓	→		↓	→
BID	Block Island	100%	100%	PVD	Providence, RI	22% 43%

**SOUTH CAROLINA**

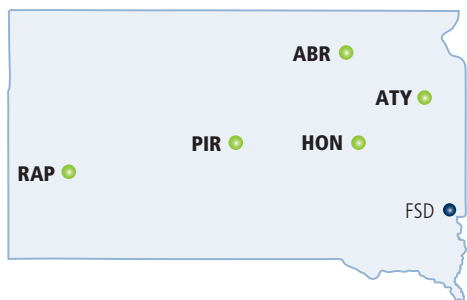


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,963,784	Regional	43,495
Industry	4,198,244	Industry	61,463
Regional Share	47%	Regional Share	71%

**Percentage of Regional flights and enplanements for each airport**

		↓	→			↓	→
CAE	Columbia	75%	90%	GSP	Greenville/Spartanburg	53%	78%
CHS	Charleston	42%	61%	HHH	Hilton Head Island	100%	100%
FLO	Florence	100%	100%	MYR	Myrtle Beach	26%	50%

**SOUTH DAKOTA**



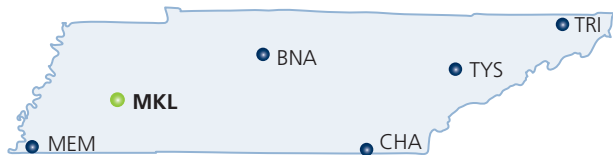
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	572,786	Regional	15,755
Industry	797,898	Industry	16,657
Regional Share	72%	Regional Share	95%

**Percentage of Regional flights and enplanements for each airport**

		↓	→			↓	→
ABR	Aberdeen	100%	100%	HON	Huron	100%	100%
ATY	Watertown	100%	100%	PIR	Pierre	100%	100%
FSD	Sioux Falls	66%	90%	RAP	Rapid City	79%	96%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Aberdeen	\$1,037,667	SkyWest	03/01/16	02/28/18	2015-12-15	MSP
Huron	\$2,552,000	Great Lakes	10/01/14	09/30/16	2014-7-10	MSP
Pierre	\$4,524,131	Aerodynamics	08/01/16	07/31/18	2016-6-2	DEN
Watertown	\$2,268,256	Aerodynamics	08/01/16	07/31/18	2016-6-2	DEN

**TENNESSEE**



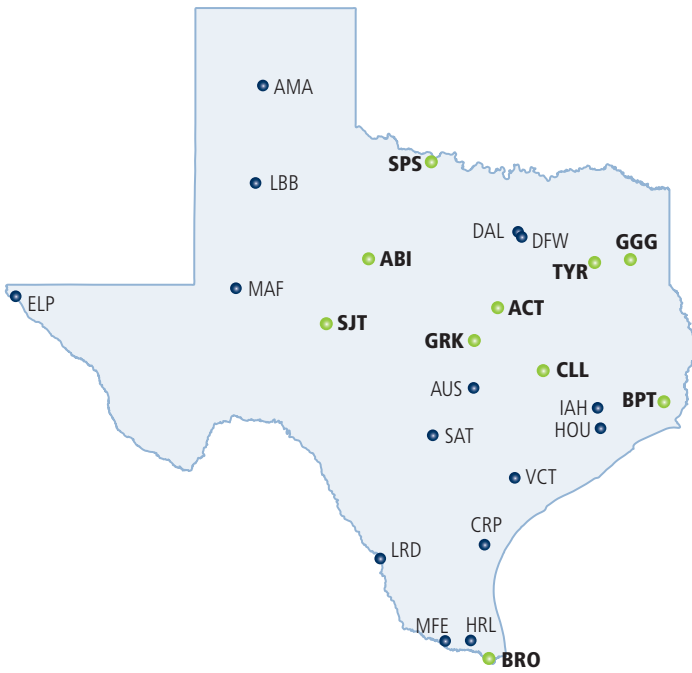
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,877,134	Regional	66,252
Industry	9,257,331	Industry	121,791
Regional Share	31%	Regional Share	54%

**Percentage of Regional flights and enplanements for each airport**

		↓	→			↓	→
BNA	Nashville	19%	36%	MKL	Jackson	100%	100%
CHA	Chattanooga	69%	87%	TRI	Tri-City Airport	64%	86%
MEM	Memphis	39%	62%	TYS	Knoxville	71%	92%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Jackson	\$2,072,293	Air Choice One	06/28/15	05/31/17	2015-3-1	STL

TEXAS



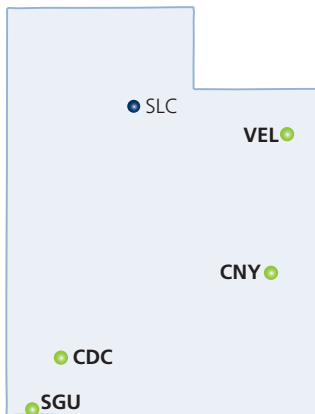
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	15,617,144	Regional	340,557
Industry	78,456,637	Industry	871,632
Regional Share	20%	Regional Share	39%

Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️
ABI	Abilene	90%	97%	HOU	Houston Hobby	3%	6%
ACT	Waco	100%	100%	HRL	Harlingen	24%	40%
AMA	Amarillo	51%	71%	IAH	Houston Bush	29%	52%
AUS	Austin	12%	21%	LBB	Lubbock	38%	57%
BPT	Beaumont/Pt. Arthur	100%	100%	LRD	Laredo	75%	93%
BRO	Brownsville	92%	98%	MAF	Midland/Odessa	44%	64%
CLL	College Station	100%	100%	MFE	Mc Allen	35%	56%
CRP	Corpus Christi	64%	79%	SAT	San Antonio	18%	29%
DAL	Dallas Love	0%	1%	SJT	San Angelo	100%	100%
DFW	Dallas/Fort Worth	20%	41%	SPS	Wichita Falls	86%	96%
ELP	El Paso	28%	44%	TYR	Tyler	100%	100%
GGG	Longview	100%	100%	VCT	Victoria	0%	0%
GRK	Killeen Gray	100%	100%				

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Victoria	\$2,288,152	Alternate EAS	11/01/14	10/31/16	2014-9-18	AUS/DFW

UTAH



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	2,938,253	Regional	57,606
Industry	10,853,043	Industry	116,380
Regional Share	27%	Regional Share	49%

Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️
CDC	Cedar City	100%	100%	SLC	Salt Lake City	27%	48%
CNY	Moab	100%	100%	VEL	Vernal	100%	100%
SGU	St. George	100%	100%				

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Cedar City	\$2,630,807	SkyWest	01/01/16	12/31/17	2015-11-22	SLC
Moab	\$3,991,840	Boutique Air	03/01/16	02/28/18	2015-12-17	DEN/SLC
Vernal	\$3,324,848	Boutique Air	03/01/16	02/28/18	2015-12-17	DEN/SLC

VERMONT



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	453,371	Regional	10,394
Industry	585,280	Industry	11,804
Regional Share	77%	Regional Share	88%

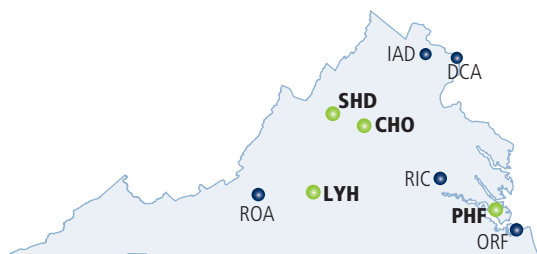
Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️
BTV	Burlington	77%	87%	RUT	Rutland	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Rutland	\$1,360,481	Cape Air	11/01/13	10/31/17	2013-8-3	BOS



VIRGINIA



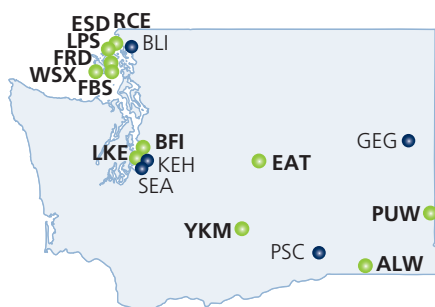
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	7,921,758	Regional	185,419
Industry	23,709,150	Industry	333,728
Regional Share	33%	Regional Share	56%

Percentage of Regional flights and enplanements for each airport

Airport	City	Regional	Other	Regional	Other
CHO	Charlottesville	88%	95%		
DCA	Washington National	27%	47%		
IAD	Washington Dulles	33%	55%		
LYH	Lynchburg	100%	100%		
ORF	Norfolk/Va. Beach/Wmbg	45%	69%		
PHF	Newport News/Williamsburg	96%	98%		
RIC	Richmond/Wmbg	39%	64%		
ROA	Roanoke	76%	94%		
SHD	Shenandoah Valley	100%	100%		

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Rutland	\$1,360,481	Cape Air	11/01/13	10/31/17	2013-8-3	BOS

WASHINGTON

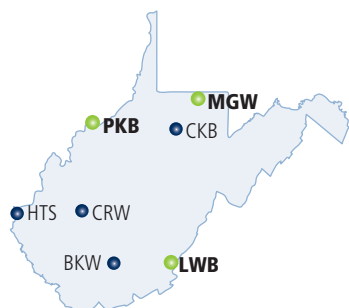


Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	5,000,981	Regional	105,072
Industry	21,910,289	Industry	231,373
Regional Share	23%	Regional Share	45%

Percentage of Regional flights and enplanements for each airport

Airport	City	Regional	Other	Regional	Other
ALW	Walla Walla	100%	100%		
BFI	Seattle/Tacoma (Boeing)	100%	100%		
BLI	Bellingham	27%	72%		
EAT	Wenatchee	100%	100%		
ESD	Eastsound	100%	100%		
FBS	Friday Harbour	100%	100%		
FRD	Friday Harbor	100%	100%		
GEG	Spokane	37%	56%		
KEH	Seattle/Tacoma (Kenmore)	100%	100%		
LKE	Seattle/Tacoma (L. Union)	100%	100%		
LPS	Lopez Is.	100%	100%		
PSC	Pasco	75%	93%		
PUW	Pullman	100%	100%		
RCE	Roche Harbor	100%	100%		
SEA	Seattle/Tacoma	20%	36%		
WSX	Westsound	100%	100%		
YKM	Yakima	100%	100%		

WEST VIRGINIA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	246,390	Regional	10,788
Industry	375,043	Industry	11,826
Regional Share	66%	Regional Share	91%

Percentage of Regional flights and enplanements for each airport

Airport	City	Regional	Other	Regional	Other
BKW	Beckley	0%	0%		
CKB	Clarksburg	32%	100%		
CRW	Charleston	82%	93%		
HTS	Huntington	30%	69%		
LWB	Greenbrier	100%	100%		
MGW	Morgantown	100%	100%		
PKB	Parkersburg	100%	100%		

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Beckley	\$2,696,888	Alternate EAS	12/01/14	11/30/16	2014-10-24	CLT
Clarksburg/Fairmont	\$2,310,252	Silver	08/01/14	09/30/16	2014-7-11	IAD
Greenbrier/W. Sulphur Sps	\$3,582,194	Silver	08/01/14	09/30/16	2014-7-11	IAD
Morgantown	\$2,342,074	Silver	08/01/14	09/30/16	2014-7-11	IAD
Parkersburg/Marietta, OH	\$3,505,876	Silver	10/01/14	09/30/16	2014-7-11	IAD

WISCONSIN



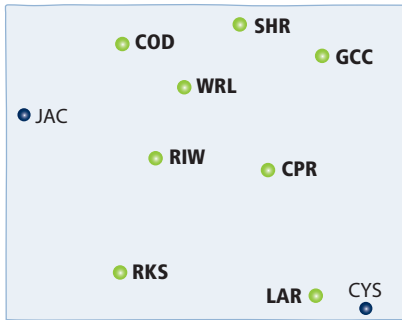
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,817,310	Regional	42,177
Industry	4,897,243	Industry	69,457
Regional Share	37%	Regional Share	61%

Percentage of Regional flights and enplanements for each airport

		↓	→			↓	→
ATW	Appleton	65%	89%	LSE	La Crosse Wi/Winona	100%	100%
CWA	Wausau	100%	100%	MKE	Milwaukee	22%	42%
EAU	Eau Claire	91%	98%	MSN	Madison	53%	72%
GRB	Green Bay	79%	89%	RHI	Rhineland	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Eau Claire	\$2,221,305	SkyWest	02/01/16	01/31/18	2015-11-5	ORD
Rhineland	\$2,050,889	SkyWest	02/01/15	01/31/17	2015-1-5	MSP

WYOMING



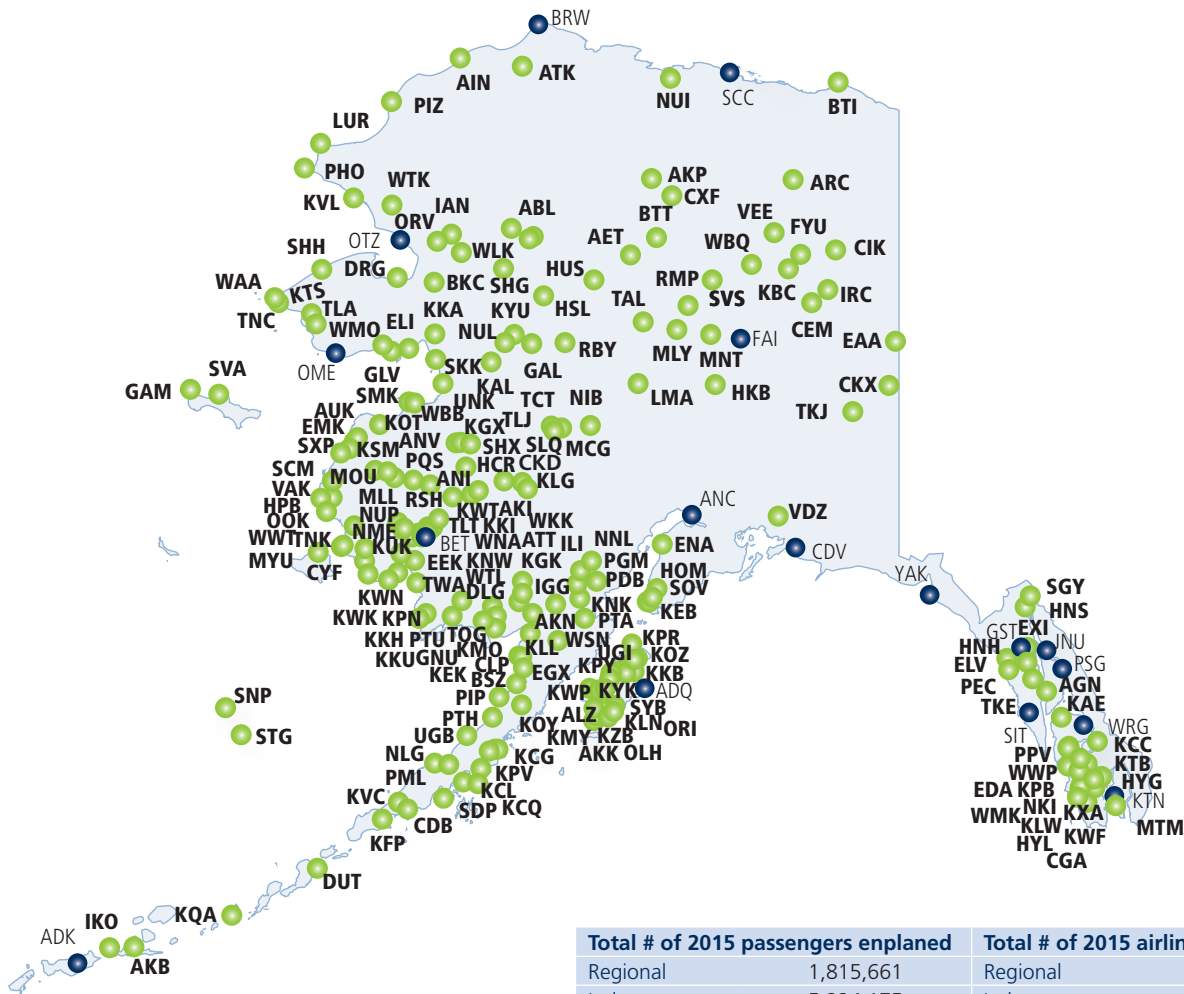
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	265,016	Regional	9,913
Industry	526,437	Industry	12,205
Regional Share	50%	Regional Share	81%

Percentage of Regional flights and enplanements for each airport

		↓	→			↓	→
COD	Cody	100%	100%	LAR	Laramie	100%	100%
CPR	Casper	86%	96%	RIW	Riverton	100%	100%
CYS	Cheyenne	39%	94%	RKS	Rock Springs	100%	100%
GCC	Gillette	100%	100%	SHR	Sheridan	100%	100%
JAC	Jackson Hole	23%	39%	WRL	Worland	100%	100%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Cody	\$938,050	SkyWest	03/01/16	02/28/18	2015-12-13	SLC
Laramie	\$2,078,554	SkyWest	10/01/14	09/30/16	2014-8-22	DEN
Worland	\$2,327,987	Great Lakes	10/01/14	09/30/16	2014-8-22	DEN

ALASKA



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	1,815,661	Regional	300,859
Industry	5,224,175	Industry	339,333
Regional Share	35%	Regional Share	89%

Percentage of Regional flights and enplanements for each airport

ABL Ambler	100%	100%
ADK Adak Is.	0%	0%
ADQ Kodiak	60%	76%
AET Allakaket	100%	100%
AGN Angoon	100%	100%
AIN Wainwright	100%	100%
AKB Atka	100%	100%
AKI Akiak	100%	100%
AKK Akhiok	100%	100%
AKN King Salmon	90%	98%
AKP Anaktuvuk Pass	100%	100%
ALZ Alitak	100%	100%
ANC Anchorage	20%	59%
ANI Aniak	100%	100%
ANV Anvik	100%	100%
AOS Amook	100%	100%
ARC Arctic Village	100%	100%
ATK Atkasuk	100%	100%
ATT Atmautluak	100%	100%
AUK Alakanuk	100%	100%
BET Bethel	64%	97%
BKC Buckland	100%	100%
BRW Barrow	13%	72%
BTI Barter Island	100%	100%
BTT Bettles	100%	100%
CDB Cold Bay	100%	100%
CDV Cordova	10%	33%

CEM Central	100%	100%
CGA Craig	100%	100%
CHU Chuathbaluk	100%	100%
CIK Chalkyitsik	100%	100%
CKD Crooked Creek	100%	100%
CKX Chicken	100%	100%
CLP Clarks Point	100%	100%
CXF Coldfoot	100%	100%
CYF Cheforak	100%	100%
DLG Dillingham	85%	98%
DRG Deering	100%	100%
DUT Dutch Harbor	100%	100%
EAA Eagle	100%	100%
EDA Edna Bay	100%	100%
EEK Eek	100%	100%
EGX Egegik	100%	100%
ELI Elim	100%	100%
ELV Elfin Cove	100%	100%
EMK Emmonak	100%	100%
ENA Kenai	100%	100%
EXI Excursion Inlet	100%	100%
FAI Fairbanks	44%	85%
FYU Ft. Yukon	100%	100%
GAL Galena	100%	100%
GAM Gambell	100%	100%
GLV Golovin	100%	100%
GNU Goodnews Bay	100%	100%

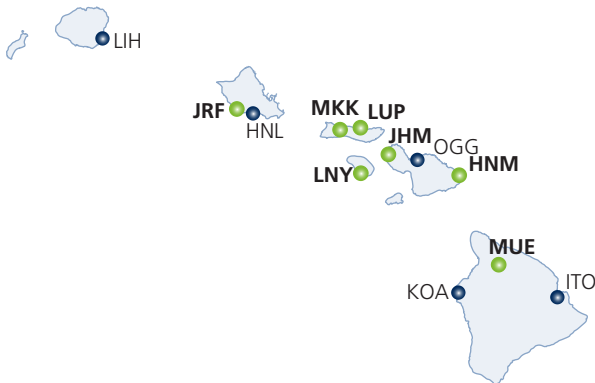
GST Gustavus	68%	97%
HCR Holy Cross	100%	100%
HKB Healy Lake	100%	100%
HNH Hoonah	100%	100%
HNS Haines	100%	100%
HOM Homer	100%	100%
HPB Hooper Bay	100%	100%
HSL Huslia	100%	100%
HUS Hughes	100%	100%
HYG Hydraburg	100%	100%
HYL Hollis	100%	100%
IAN Kiana	100%	100%
IGG Igiugig	100%	100%
IKO Nikolski	100%	100%
ILI Iliamna	100%	100%
IRC Circle	100%	100%
JNU Juneau	10%	74%
KAE Kake	100%	100%
KAL Kaltag	100%	100%
KBC Birch Creek	100%	100%
KCC Coffman Cove	100%	100%
KCG Chignik	100%	100%
KCL Chignik	100%	100%
KCX Chignik	100%	100%
KEB English Bay	100%	100%
KEK Ekwok	100%	100%
KFP False Pass	100%	100%

KGK Koliganek	100%	100%
KGX Grayling	100%	100%
KKA Koyuk	100%	100%
KKB Kitoi	100%	100%
KKH Kongiganak	100%	100%
KKI Akiachak	100%	100%
KKU Ekuk	100%	100%
KLG Kalskag	100%	100%
KLL Levelock	100%	100%
KLN Larsen Bay	100%	100%
KLW Klawock	100%	100%
KMO Manokotak	100%	100%
KMY Moser Bay	100%	100%
KNK Kakhonak	100%	100%
KNW New Stuyahok	100%	100%
KOT Kotlik	100%	100%
KOY Olga Bay	100%	100%
KOZ Ouzinkie	100%	100%
KPB Point Baker	100%	100%
KPN Kipnuk	100%	100%
KPR Port Williams	100%	100%
KPV Perryville	100%	100%
KPY Port Bailey	100%	100%
KQA Akutan	100%	100%
KSM St. Marys	100%	100%
KTB Thorne Bay	100%	100%
KTN Ketchikan	6%	65%

Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️			👤	✈️				
KTS	Brevig Mission	100%	100%	NUI	Nuiqsut	100%	100%	SCC	Prudhoe Bay/Deadhorse	30%	59%	TLT	Tuluksak	100%	100%
KUK	Kasigluk	100%	100%	NUL	Nulato	100%	100%	SCM	Scammon Bay	100%	100%	TNC	Tin City	100%	100%
KVC	King Cove	100%	100%	NUP	Nunapitchuk	100%	100%	SDP	Sand Point	100%	100%	TNK	Tununak	100%	100%
KVL	Kivalina	100%	100%	OLH	Old Harbor	100%	100%	SDP	Sand Point	100%	100%	TOG	Togiak	100%	100%
KWF	Waterfall	100%	100%	OME	Nome	31%	92%	SGY	Skagway	100%	100%	TWA	Twin Hills	100%	100%
KWK	Kwigillingok	100%	100%	OOK	Toksook Bay	100%	100%	SHG	Shungnak	100%	100%	UGB	Pilot Point	100%	100%
KWN	Quinhagak	100%	100%	ORI	Port Lions	100%	100%	SHH	Shishmaref	100%	100%	UGI	Uganik	100%	100%
KWP	West Point	100%	100%	ORV	Noorvik	100%	100%	SHX	Shageluk	100%	100%	UNK	Unalakleet	100%	100%
KWT	Kwethluk	100%	100%	OTZ	Kotzebue	40%	92%	SIT	Sitka	5%	31%	VAK	Chevak	100%	100%
KXA	Kasaan	100%	100%	PDB	Pedro Bay	100%	100%	SKK	Shaktoolik	100%	100%	VDZ	Valdez	100%	100%
KYK	Karluk	100%	100%	PEG	Pelican	100%	100%	SLQ	Sleetmute	100%	100%	VEE	Venetie	100%	100%
KYU	Koyukuk	100%	100%	PGM	Port Graham	100%	100%	SMK	St. Michael	100%	100%	WAA	Wales	100%	100%
KZB	Zachar Bay	100%	100%	PHO	Point Hope	100%	100%	SNP	St. Paul Is.	100%	100%	WBB	Stebbins	100%	100%
LMA	Lake Minchumina	100%	100%	PIP	Pilot Point	100%	100%	SOV	Seldovia	100%	100%	WBQ	Beaver	100%	100%
LUR	Cape Lisburne	100%	100%	PIZ	Point Lay	100%	100%	SRV	Stony River	100%	100%	WKK	Aleknagik	100%	100%
MCG	Mc Grath	100%	100%	PKA	Napaskiak	100%	100%	STG	St. George Is.	100%	100%	WLK	Selawik	100%	100%
MLL	Marshall	100%	100%	PML	Port Moller	100%	100%	SVA	Savoonga	100%	100%	WMK	Meyers Chuck	100%	100%
MLY	Manley Hot Spgs.	100%	100%	PPV	Port Protection	100%	100%	SVS	Stevens Village	100%	100%	WMO	White Mountain	100%	100%
MNT	Minto	100%	100%	PQS	Pilot Station	100%	100%	SXP	Sheldon Point	100%	99%	WNA	Napakiak	100%	100%
MOU	Mountain Village	100%	100%	PSG	Petersburg	0%	0%	SYB	Seal Bay	100%	100%	WRG	Wrangell	0%	0%
MTM	Metlakatla	100%	100%	PTA	Port Alsworth	100%	100%	TAL	Tanana	100%	100%	WSN	South Naknek	100%	100%
MYU	Mekoryuk	100%	100%	PTH	Port Heiden	100%	100%	TCT	Takotna	100%	100%	WTK	Noatak	100%	100%
NIB	Nikolai	100%	100%	PTU	Platinum	100%	100%	TKE	Tenakee	100%	100%	WTL	Tuntutuliak	100%	100%
NKI	Naukiti	100%	100%	RBY	Ruby	100%	100%	TKJ	Tok	100%	100%	WWP	Whale Pass	100%	100%
NLG	Nelson Lagoon	100%	100%	RMP	Rampart	100%	100%	TLA	Teller	100%	100%	WWT	Newtok	100%	100%
NME	Nightmute	100%	100%	RSH	Russian Mission	100%	100%	TLJ	Tatalina	100%	100%	YAK	Yakutat	0%	0%
NNL	Nondalton	100%	100%												

HAWAII



Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional	800,380	Regional	50,098
Industry	14,627,248	Industry	172,894
Regional Share	5%	Regional Share	29%

Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️
HNL	Honolulu	3%	13%	LIH	Lihue	2%	0%
HNM	Hana	100%	100%	LNY	Lanai City	100%	49%
ITO	Hilo	3%	9%	LUP	Kalaupapa	100%	100%
HJM	Kapalua	100%	100%	MKK	Molokai/Hoolehua	100%	100%
JRF	John Rodgers Field	100%	100%	MUE	Kamuela	100%	100%
KOA	Kona	4%	36%	OGG	Maui	8%	31%

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Kalaupapa	\$710,656	Makani Kai	06/01/14	05/31/18	2014-6-12	HNL/MKK
Kamuela	\$417,310	Mokulele	09/21/13	09/30/17	2013-7-3	OGG

PUERTO RICO



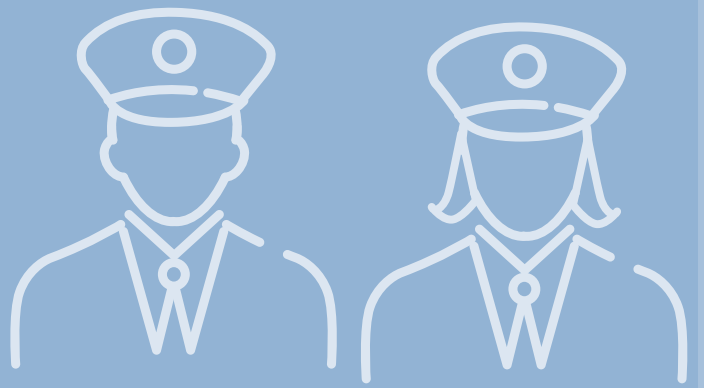
Total # of 2015 passengers enplaned		Total # of 2015 airline departures	
Regional		Regional	43,988
Industry		Industry	85,843
Regional Share	#DIV/0!	Regional Share	51%

Percentage of Regional flights and enplanements for each airport

		👤	✈️			👤	✈️
BQN	Aquadilla	0%	0%	SIG	San Juan (Isla Grande)	100%	100%
CPX	Culebra	100%	98%	SJU	San Juan	4%	41%
MAZ	Mayaguez	100%	100%	VQS	Vieques	100%	100%
NRR	Roosevelt Roads Ns	100%	100%				
PSE	Ponce	0%	0%				

EAS Community	Annual Contract Subsidy Rates August 1, 2016	EAS Carrier	Start	Expiration	Order	Hubs Served
Mayaguez	\$1,461,856	Cape Air	05/01/16	04/30/21	2016-2-1	SJU

Source: DEPARTURES = 2015 OAG schedules via PlaneStats online portal; ENPLANEMENTS = Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)



RAA Member Airline Directory

A man and a woman in dark blue pilot uniforms with gold stripes on the sleeves and caps stand in an airport terminal. The man is on the left, looking directly at the camera. The woman is on the right, smiling and looking towards the camera. They are standing in front of a large, modern airport structure with a glass and metal facade.

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# RAA Member Airlines

## Air Canada Express

dba Jazz Aviation LP  
3 Spectacle Lake Drive  
Dartmouth, Nova Scotia B3B 1W8 Canada  
**(902) 873-5000**  
www.flyjazz.ca



Leadership: Colin Copp, President

Headquarters: Dartmouth

Employees: 200 at headquarters

Hubs: 4,200 total employees across our hubs: Halifax, Montreal, Toronto, Calgary, Vancouver

→ **38 Bombardier Q-400 NextGen, 16 Bombardier CRJ705, 15 Bombardier CRJ200, 28 Dash 8-300, 25 Dash 8-100**

## Air Wisconsin Airlines Corporation

dba American Eagle  
W6390 Challenger Drive, Suite 203  
Appleton, WI 54914  
**(920) 739-5123**



www.airwis.com @AirWisconsinAir

Leadership: Christine Deister, President and Chief Executive Officer; Bob Frisch, Senior Vice President and Chief Operating Officer; Stan Petersen-Gauthier, Senior Vice President, Chief Financial Officer and Treasurer; Jeffrey Bethune, Vice President Financial and Business Analysis; Gregg Garvey, Vice President Tax, Risk Management and Employee Benefits; Janet Huculak, Vice President Strategic Sourcing and Procurement; Laurie Martin, Vice President Inflight and Customer Service; Gary Pratt, Vice President Maintenance and Engineering; Chris White, Vice President Safety and Security

Headquarters: Appleton, WI

Total employees	1,820	PHL	451
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ATW headquarters	256	ORF	305
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MX bases/crew domiciles:		DCA	290
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MKE	127	LGA	139
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→ **65 Bombardier CRJ200**

## Champlain Enterprises

dba CommutAir and United Express  
24950 Country Club Boulevard, Suite 300  
North Olmsted, OH 44070  
**(440) 779-4588 ext 312**  
www.flycommutair.com @c5recruiting



Leadership: Subodh Karnik, President and CEO

Headquarters: North Olmsted, OH

Total employees	125	Hubs:	
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		Dulles, WV	250
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		Newark, NJ	200
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		Albany, NY	100
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→ **16 Bombardier DHC-8-202, 11 Bombardier DHC-3-11, 5 Embraer ERJ 145 XR**

## Compass Airlines

7500 Airline Drive, Suite 130  
Minneapolis, MN 55450  
**(612) 713-6800**  
www.compassairline.com @compassairlines



—A Member of the Trans States Holding Family of Carriers

Leadership: Hulas Kanodia, Chairman of the Board; Rick Leach, President and Chief Executive Officer; Gerald Wigmore, Senior Vice President and Chief Financial Officer; Bob Gleason, Chief Operating Officer; Mike White, Director of Flight Operations; Peggy Groebe, Director of Inflight Service; Robert Looney, Director of Safety; Paul Laws, Director of Maintenance; Chad Hengemuhle, Director of Quality

Headquarters: Minneapolis, MN

Total employees	1,600
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Hubs:

MSP, SEA, LAX, DTW,  
SDF, SFO

→ **56 Embraer E176, 6 Embraer 170**

## Corvus Airlines, Inc

Ravn Alaska  
4700 Old Int'l Airport Road  
Anchorage, AK 99502  
**(907) 266-8300**  
www.flyravn.com @RavnAlaska



Robert Hajdukovich, President and CEO; Walter Dallis, CFO; Ron Burkevich, Vice President—Safety; Michael Wien, Vice President—Marketing and Sales

Headquarters: Anchorage, AK

Total employees	936	Kotzebue	27
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HQ Anchorage, AK	415	Kodiak	27
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Bethel	124	Nome	32
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Barrow	40	Palmer	65
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Fairbanks	86	St. Mary's	35
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→ **9 deHavilland Dash 8-100, 3 Beech 1900D, 8 Beech 1900C, 3 Cessna/Reims C406 Caravan II, 7 Piper PA Chieftain, 20 Cessna C207 Skywagon, 20 Cessna C208 Caravan, 1 Shorts 330 Sherpa**

## Empire Airlines, Inc

11559 N. Atlas Road  
Hayden, ID 83835  
**(208) 292-3850**  
www.empireairlines.com



Leadership: Tim Komberec, President and Chief Executive Officer; Scott Marikis, Vice President and Chief Operating Officer; Randy Lanfell, Vice President Operations; Tom Strom, Vice President Maintenance; Simon Petry, Director of Maintenance; Richard Mills, Director of Quality Assurance; Melanie Ellingson, Director of IT; Arlon Rosenoff, Director of Safety; Pete Broschet, Director of Human Resources; Jake Russack, Director of Operational Support

Headquarters: Hayden, ID

Employees:		Coeur d'Alene, ID	141
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HQ office Coeur d'Alene, ID	350	Honolulu, HI	48
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Anchorage, AK	20	Spokane, WA	47
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→ **59 ATR-42-300, 8 ATR-42-320, 3 ATR-42-500, 3 ATR-72-212, 9 ATR-72-201, 1 CE-208-B, 35 Cessna Caravan**

**Endeavor Air**

dba Delta Connection  
7500 Airline Drive  
Minneapolis, MN 55450  
**(800) 603-4594**



www.endeavorair.com @endeavorair

Leadership: Ryan Gumm, CEO; John Daly, COO; Russ Elander, Vice President-Flight Operations; Bill Donohue, Vice President-Technical Operations; Jay Furnish, Vice President-Network Planning and Crew Resources; Jodie Douglas, Vice President-Human Resources

Headquarters: Minneapolis, MN			
Total employees	500	Hubs:	3,800

➔ **40 Bombardier NextGen CRJ900, 41 Bombardier CRJ900, 51 Bombardier CRJ200**

**Envoy Air Inc**

dba American Eagle  
4301 Regent Boulevard  
Irving, TX 75063  
**(972) 374-5200**



www.envoyair.com @envoyaircareers

Leadership: Pedro FÁbregas, President and CEO; R. Dee Temples, Senior Vice President–Air Operations; John Jaynes, Senior Vice President–Customer Services; Patricia Delgadillo, Senior Vice President–Finance and Admin; Scott Trepinski, Vice President–Safety, Security & Environmental

Headquarters: Irving, TX			
Total employees	600	Hubs: HQ	600

➔ **As of Summer 2016: 19 Embraer ERJ 140, 82 Embraer ERJ 145, 35 Bombardier CRJ700, 18 of 40 Embraer 175 (to be delivered through 2017)**

**ExpressJet Airlines**

dba American Eagle, Delta Connection, United Express  
100 Hartsfield Centre Parkway, Suite 700  
Atlanta, GA 30354  
**(404) 856-1000**



www.expressjet.com @expressjet

Leadership: Terry Vais, Chief Operating Officer; Denise E. Harvill, Vice President–People Resources; Bob Madigan, Vice President–Maintenance; Brandee Reynolds, Vice President–Inflight Services; Greg Wooley, Vice President–Flight Operations; Kevin Wade, Vice President Finance and Controller

Headquarters: Atlanta, GA			
Total employees	7,394	DFW	513
Headquarters	802	DTW	381
ATL	2,137	SHV	299
IAH	1,400	CLE	298
EWR	677	TYS	168
ORD	663	BTR	56

➔ **62 Bombardier CRJ200, 38 Bombardier CRJ700, 28 Bombardier CRJ900, 173 Embraer ERJ 145, 5 Embraer ERJ 135**

**GoJet Airlines**

11495 Navaid Road  
Bridgeton, MO 63044  
**(314) 222-4300**



www.gojetairlines.com @GoJet\_Airlines

Leadership: Hulas Kanodia, Chairman of the Board; Rick Leach, President and Chief Executive Officer; Gerald Wigmore, Senior Vice President and Chief Financial Officer; Terry Basham, Chief Operating Officer; Randy Bratcher, Director of Flight Operations; Michaela Klasner, Director of Inflight Service; Aaron Armstrong, Director of Maintenance; Erik Kientzy, Director of Safety; Jeff Craig, Director of Quality

Headquarters: St. Louis, MO		
Total employees	1,250	Hubs: STL, ORD, RDU, DEN

➔ **47 Bombardier CRJ700, 7 Bombardier CRJ900**

**Grand Canyon Airlines**

dba Grand Canyon Scenic Airlines  
1265 Airport Road  
Boulder City, NV 89005  
**(702) 638-3200**



www.grandcanyonairlines.com @FlyGCSA

Leadership: Brenda Halvorson, Chief Executive Officer; Jake Tomlin, President; Alan Stephen, Vice President; Mark Slack, Vice President; Charlie Bassett, Vice President

Headquarters: Boulder City, NV		
	Hubs: Boulder City, NV; Tusayan (Grand Canyon), AZ; Page, AZ; Grand Canyon West, AZ	

➔ **16 de Havilland DHC-6-300 Twin Otter, 8 Cessna 208B Caravan**

**Great Lakes Aviation, Ltd**

dba Great Lakes Airlines  
1022 Airport Parkway  
Cheyenne, WY 82001  
**(307) 432-7000**



www.flygreatlakes.com @FlyGreatLakes

Leadership: Douglas G. Voss, Chairman; Charles R. Howell IV, President; Phil Lundeen, Chief Financial Officer; Ryan Peck, Vice President–Flight Ops; Joe Linnebur, Director–Operations; Kyle LaMar, Chief Pilot; Dan Tibben, Director–Maintenance; Travis Riendhardt, Chief Inspector/Director QA/QC; Scott Lewis, Director of Safety and Security; Judy Fedell, Director of Human Resources; Jennifer McClland, Director of Talent Acquisitions

Headquarters: Cheyenne, WY			
Total employees	134	Hubs:	
		DEN (including crew)	176
		Total	433

➔ **28 Beech 1900D, 6 Embraer EMB 120**



**Horizon Air**

Owned by Alaska Air Group  
19521 International Boulevard  
Seattle, WA 98188  
**(206) 241-6757**  
www.alaskaair.com



Leadership: David L. Campbell, CEO and President; Diana Shaw - Vice President-Customer Service; Brad Lambert, Vice President-Flight Operations

Headquarters: Seattle, WA		Hubs: Seattle-Tacoma International Airport, Portland International Airport
Total employees	3,625	

→ **52 Bombardier Q400**

**Island Air- Hawaii**

55 Paiea Street, Suite 236  
Honolulu, HI 96819  
**(808) 840-2400**  
www.islandair.com @IslandAirHawaii



Leadership: David Uchiyama, President and CEO; Jeff Moken, Vice President-Airports, Inflight and Guest Services; Richard Oshiro, Vice President-Sales and Marketing

Headquarters: Honolulu, HI	
Total employees	250+

→ **5 ATR-72**

**Hyannis Air Service**

dba Cape Air  
660 Barnstable Road  
Hyannis, MA 02601  
**(800) 227-3247**  
www.capeair.com @CapeAir



Leadership: Dan Wolf, Founder and CEO; Linda Markham, President and CAO

Headquarters: Hyannis, MA		Hubs: Boston, St. Louis, San Juan, Albany and Billings
Total employees	300	
		Hubs: Total employees 1,150

→ **84 Cessna 402, 4 Britten-Norman Islanders, 2 ATR-42, 2 Cessna Caravan 208 Amphibian**

**Mesa Airlines**

410 North 44th Street, Suite 700  
Phoenix, AZ 85008  
**(602) 685-4000**  
www.mesa-air.com @MesaAirlines



Leadership: Jonathan Ornstein, Chairman and CEO; Michael J. Lotz, President and CFO; Brian Gillman, Executive Vice President and General Counsel; John N. Selvaggio, Senior Vice President and COO; Robert A. Hornberg, Vice President and CIO

Headquarters: Phoenix, AZ		(1,200 pilots, 900 flight attendants and 400 maintenance personnel)
Total employees	2,800+	

→ **64 Bombardier CRJ900, 20 Bombardier CRJ700, 1 Bombardier CRJ200, 48 Embraer 175**

**New England Airlines**

56 Airport Road  
Westerly, RI 02891  
**(800) 243-2460**  
www.blockislandsairline.com

**New England Airlines**  
*Block Island's Resident Airline*

William G. Bendokas, President; Lois J. Bendokas, Vice-President; Susan Winkler, Director of Maintenance; Suzette Cowley, Chief Pilot

→ **2 Britten Norman Islander**

**Piedmont Airlines**

dba American Eagle/ American Airlines Group  
5443 Airport Terminal Road  
Salisbury, MD 21804  
**(410) 572-5100**  
www.piedmont-airlines.com @piedmontair



Leadership: Lyle Hogg, President and CEO; William Arndt, Vice President-Maintenance and Engineering; Michelle Foose, Vice President-Human Resources; Stephen Keefer, Vice President-Flight Operations; Tim McMasters, Vice President-Finance; Eric Morgan, Vice President-Piedmont Ground Handling; Terry Petrun, Vice President-Shared Services Organization; Julie Schell, Vice President Safety and Regulatory Compliance

Headquarters: Salisbury, MD		
Total employees	453	PHX 460
Hubs:		MDT 400
CLT	1,650	DCA 460
PHL	1,180	ROA 230

→ **27 de Havilland DCH-8-102, 11 de Havilland DCH-8-311, 8 Embraer ERJ 145 LR**

**PSA Airlines**

dba American Airlines  
3400 Terminal Drive  
Vandalia, OH 45377  
**(800) 235-0986**  
www.psaairlines.com @PSAAirlinesInc



Leadership: Dion Flannery, President

Headquarters: Dayton, OH		Hubs: Crew bases in Dayton, OH, Cincinnati, OH, Knoxville, TN, and Charlotte, NC
Total employees	2,700	

→ **35 Bombardier CRJ200, 26 Bombardier CRJ700, 54 Bombardier CRJ900**

**Republic Airways Holdings Inc**

dba Republic Airlines  
8909 Purdue Road, Suite 300  
Indianapolis, IN 46268  
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Leadership: Bryan Bedford, Chairman, President and Chief Executive Officer; Joe Allman, Senior Vice President and Chief Financial Officer; Paul Kinstedt, Senior Vice President of Operations and Acting Chief Operating Officer; Lars-Eric Arnell, Senior Vice President, Corporate Development; Matt Koscal, Senior Vice President and Chief Administrative Officer; Ethan Blank, Vice President, General Counsel

Headquarters: Indianapolis, IN		Other hubs location and employees 5,144
Total employees	671	
(combined Republic and Shuttle America)		

→ **71 Embraer 170, 117 Embraer 175**

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dba Shuttle America  
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**(317) 484-6000**  
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Leadership: Bryan Bedford, Chairman, President and Chief Executive Officer; Joe Allman, Senior Vice President and Chief Financial Officer; Paul Kinstedt, Senior Vice President of Operations and Acting Chief Operating Officer; Lars-Eric Arnell, Senior Vice President, Corporate Development; Matt Koscal, Senior Vice President and Chief Administrative Officer; Ethan Blank, Vice President, General Counsel

Headquarters: Indianapolis, IN		
Total employees	671	Other hubs location and employees 5,144 (combined Republic and Shuttle America)

→ **71 Embraer 170, 117 Embraer 175**

**Seaborne Airlines**

dba Seaborne Airlines  
 World Plaza Building, 9th Floor  
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Leadership: Gary Foss, CEO and President

Headquarters: San Juan, PR	
Employees:	

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dba UA Express; DL Connection; Alaska; American Eagle  
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Total employees	11,687

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 Bridgeton, MO 63044  
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2016

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## Update from Rick Townsend, Associate Member Council (AMC) Chairman



Rick Townsend

### **Working to promote the Regional Airline Association industry-wide**

*The AMC and RAA continue to help build our industry's future with the well-established annual scholarship program expanding our reach from a few aviation students to 120 applicants this year.*

Dear RAA Members,

I hope you enjoyed all the RAA convention activities in Charlotte, last May, and once again found the 2016 convention to be productive from both a business and educational standpoint. The RAA Annual Convention still continues to be the leading event in the regional airline industry providing a showcase for the Regional Airline Association members to demonstrate their contributions to the North American airline industry.

As highlighted during the convention, we are again faced with several significant regulatory issues that affect the entire regional airline industry. Along with the efforts of the RAA staff and airline members; the Associate Member Council (AMC) is helping to provide a unified voice of support to the appropriate agencies in Washington, DC, to ensure regional airlines remain a viable economic transportation systems for the good of America.

When looking at the state of the partnership between the different RAA members, it may help to know how the AMC's mission is to:

- represent the needs of the associate members
- support airline member issues, and
- promote the RAA industry-wide.

The AMC and RAA continue to strengthen our industry's future with the well-established annual scholarship program, expanding our reach from a few aviation students to a record-breaking 119 applicants this year with four well-deserving winners. The University Commons area in the exhibit hall at the RAA Annual Convention just marked its fifth successful year in 2016 with participation of 20 colleges and universities with aviation studies programs. We encourage additional academic institutions to join us in Palm Beach, Florida from September 24 to 27, 2017. As always, the AMC continues to work on increasing both the number and the value of the scholarships through fundraising programs such as the RAA/AMC Golf Tournament and the AMC Silent Auction during the convention.

As many of you know, the AMC for many years has worked hard to establish a 501(c) Foundation for the Scholarship Fund. With the RAA's assistance we are proud to announce the creation of this vehicle allowing for non-taxable donations to the Scholarship Fund by next spring. To all the individuals and companies that donated to the AMC's fundraising campaigns in 2016 — thank you so very much from the AMC!

With the combined efforts of RAA and AMC, the RAA Annual Convention will move from the spring to the fall in 2017 avoiding schedule conflicts that have increased over the years. The AMC will continue to work with the RAA team on selecting more great locations like Charlotte, NC. You can look forward to more "cool" venues for future conventions.

Additionally, we have improved the convention content with the first ever AMC sponsored and moderated panels that deal with current regional airline and industry issues such as this year's panels on ADS-B requirements and technician training technology changes. More to come in the future as these were well received in their first year.

In closing, it's my personal privilege to work with your AMC Board Members who donate their time in making your RAA better. The AMC always appreciates your feedback as we continue to work with the RAA Board to make the RAA Annual Convention hold even greater value for all attendees. The entire AMC looks forward to seeing you next September in Palm Beach for RAA's 42nd convention.

Sincerely,

**Rick Townsend**  
 Chairman  
 Associate Member Council

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**Aircraft Interiors/Furnishings****Anker Gebr. Schoeller GmbH + Co. KG**

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**Lonseal**

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[futureaviation@mindspring.com](mailto:futureaviation@mindspring.com)

Future Aviation of Fort Myers, FL, founded in 1984, is an FAA/EASA approved Accessory Class I, II, III repair facility specializing in the repair and overhaul of starter generators, AC generators, IDGs, electrical components, GCUs, fans, hydraulics and wheels & brakes.

### Global Aerospace Corporation

7075 Fir Tree Drive  
Mississauga, ON L5S 1J7 Canada

[www.globalaerospace.com](http://www.globalaerospace.com)  
(905) 678-6311

RAA Representative: Scott Adams  
[scott@globalaerospace.com](mailto:scott@globalaerospace.com)

Global Aerospace Corporation provides component overhaul, lease and exchange capabilities for Hydraulic (landing gear, actuators, pumps, valves), Pneumatic (valves, air starters, air cycle machines), Mechanical (actuators, screw jacks, gearboxes) and Electrical (Oil Cooled AC Generators, APU Starters, blowers). Our approvals include Transport Canada AMO #160-93 and JAA #7031 and FAA acceptance. We retain Approved Repair Station Certificates from major airlines around the world.

### Kamatics Corporation

1330 Blue Hills Avenue  
Bloomfield, CT 06002

[www.kamatics.com](http://www.kamatics.com)  
(860) 243-9704

RAA Representative: Pat Kennedy  
(860) 769-3226

[pat.kennedy@kaman.com](mailto:pat.kennedy@kaman.com)

Kamatics Corporation, located in Bloomfield, CT is a wholly owned subsidiary of the Kaman Corporation. Kamatics was founded in 1966 to develop improved bearings for the Kaman helicopters. Today, Kamatics manufactures high performance engineered mechanical products used in aviation and other industries. These products primarily consist of the Karon self-lubricating bearings, which are used on



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aircraft flight controls, landing gear, thrust reversers, engines and elsewhere. Kamatics bearings are used extensively throughout commercial jetliners, military aircraft, regional aircraft as well as business and personal aircraft. Kamatics holds PMA approval for thousands of bearings in support of these aircraft. Kamatics is also an FAA approved repair station completing repairs on landing gear components and other areas.

### Measure Tech, Inc

20650 Bahama Street  
Chatsworth, CA 91311

[www.measure-tech.com](http://www.measure-tech.com)  
(818) 734-9075

RAA Representative: Gary Linscott  
Marketing & Sales

(970) 564-9813

[garylinscott@measure-tech.com](mailto:garylinscott@measure-tech.com)

Measure Tech specializes in the design and manufacture of sensing devices, switches, bleed leak detection repair parts and thermocouples for the regional jet and turboprop marketplace. Their in-house MRO provides customer support for both OEM and PMA products.

### Midway Aircraft Instrument Corp

1419 North Rocky River Road  
Monroe, NC 28110

[www.midwayaircraft.com](http://www.midwayaircraft.com)  
(704) 993-2092

RAA Representative: David Caudillo  
Vice President of Sales

[dcaudillo@midwayaircraft.com](mailto:dcaudillo@midwayaircraft.com)

Since opening our doors in 1949, Midway customers have benefited from our expertise, unbridled passion for quality service and investment in the latest precision test equipment and technologies. Specific benefits include: 24/7 AOG support, industry-leading turnaround times and innovative cost containment solutions when it comes to repair, overhaul and modifying aircraft instruments and accessories for your regional, commercial aircraft or helicopter. As a wholly owned subsidiary of Dassault Falcon Jet, it allows Midway to capitalize on the parent resources to facilitate growth and position ourselves as a flexible, responsive supplier to aircraft/helicopter operators and asset management companies around the world.

### NORDAM

11200 East Pine  
Tulsa, OK 74116

[www.nordam.com](http://www.nordam.com)  
(972) 839-9738

RAA Representative: Michael Douget  
[mdouget@nordam.com](mailto:mdouget@nordam.com)

NORDAM repairs and overhauls flight control surfaces, cowlings, radomes, thrust reverser and related aerostructures, including metal-to-metal and advanced composite bonding. Additionally, NORDAM offers FAA/PMA cabin windows and NORSTAR transparencies for CRJ, ERJ, ATR, Dash 8 and other various regional jets and turboprop aircraft, which significantly outperform OEM lenses.

**Piedmont Aviation Component Services**

1031 East Mountain Street  
Building #320  
Kernersville, NC 27284  
[www.piedmontaviation.com](http://www.piedmontaviation.com)

(336) 776-6300

RAA Representative: Alan Haworth  
Vice President, Sales & Marketing  
(336) 776-6279

[alan.haworth@piedmontaviation.com](mailto:alan.haworth@piedmontaviation.com)

Since its genesis in 1940, Piedmont Aviation has continued a proud heritage of professionalism and excellence. Piedmont provides world-class MRO services to the commercial, regional and military sectors of the industry. Primary products include overhaul/repair of APUs (as a Honeywell authorized service center) and overhaul/repair of regional aircraft landing gear. Our shops are fully supported by an extensive, in-house capability that includes machining, grinding, electroplating and shot-peening. Piedmont Aviation Component Services - "Exceeding expectations worldwide".

**Professional Aircraft Accessories, Inc**

7035 Center Lane  
Titusville, FL 32780

[www.gopaa.com](http://www.gopaa.com)

(321) 267-1040

RAA Representative: Jeff Robbins  
(321) 863-4894

[jrobbins@gopaa.com](mailto:jrobbins@gopaa.com)

Professional Aircraft Accessories, Inc, (PAA), A Greenwich AeroGroup Company, is a licensed FAA 145 repair station that is well-known throughout the aviation world as a premier landing gear repair and overhaul facility. PAA has class ratings other than Limited Airframe which includes an extensive list of landing gear capabilities. PAA also holds Accessories Class 1,2,3,4; Radio Class 1,2,3; Instrument Class 1,2,3; and Limited NDI.

**Q1 Aviation Ltd**

7537 Kimbel Street  
Unit 2  
Mississauga, ON L5S 1A7 Canada  
[www.q1aviation.com](http://www.q1aviation.com)

(905) 678-1234

RAA Representative: Mark Francis  
Vice President

[mark@q1aviation.com](mailto:mark@q1aviation.com)

Transport Canada Approved Component Repair and Overhaul Facility, NDT services, Sheetmetal/Composites Repair. Transport Canada approved parts distributor, AS9100 & ISO9001 registered.

**Saft America, Inc**

711 Gil Harbin Industrial Boulevard  
Valdosta, GA 31601

[www.saftbatteries.com](http://www.saftbatteries.com)

(229) 247-2331

RAA Representative: Walter Heine  
(229) 245-2980

[walter.heine@saftbatteries.com](mailto:walter.heine@saftbatteries.com)

Saft is the world's leading producer of high-technology batteries for the aviation market. In both civil and military aircraft, these batteries serve a critical safety function in case of on-board power failure. They are used for power back-up, emergency systems and for engine and turbine starting. Saft's Aviation Group supplies batteries to all principal Western aircraft manufacturers as well as all major air forces.

**Soundair Aviation Services**

1826 Bickford Avenue  
Snohomish, WA 98290  
[www.soundair.aero](http://www.soundair.aero)

(360) 453-2300

RAA Representative: Kathy Trujillo  
Senior Account Manager

Since 1993, Soundair Repair Group, LLC has been specializing in the repair, overhaul of aircraft flight deck windows and galley inserts. Each production area has been specifically designed for their product types. Those areas include the cockpit windows, coffee makers, ovens, O2 product, various accessories and water/waste systems.

**StandardAero**

8201 Lemmon Avenue  
Dallas, TX 75209

[www.standardaero.com](http://www.standardaero.com)

(682) 229-5483

RAA Representative: Rob Cords  
President

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StandardAero, a 100-year-old company, is one of the world's largest independent providers of services including engine and airframe maintenance, repair and overhaul, engine component repair, engineering services, interior completions and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components, energy and VIP completions markets. StandardAero provides a global service network of 13 primary facilities in the U.S., Canada, Europe, Singapore and Australia, plus over 50 sales and field service locations. StandardAero is an entity of Dubai Aerospace Enterprise (DAE) Ltd, a globally recognized aerospace company specializing in maintenance, repair and overhaul (MRO) services, aircraft completions and aircraft leasing.

**Zenith Aviation, Inc**

1321 Lafayette Boulevard  
Fredericksburg, VA 22401

[www.zenithaviation.com](http://www.zenithaviation.com)

(540) 361-7700

RAA Representative: Scott Nordstrom  
(540) 842-7827

[snordstrom@zenithaviation.com](mailto:snordstrom@zenithaviation.com)

Zenith puts technology to work for you with parts sales, consignments, consulting and logistics support. Zenith Aviation provides your business with the advanced technology you need to cut costs and speed product to your customer. At Zenith, we understand the pressures that are placed on our clients, and we are confident that we provide the best solution for all your parts needs. Our staff consists of professionals from various sectors of the aviation industry, including aircraft and parts sales, aviation consulting services, and warehouse and inventory management from both the airlines and business aviation. Zenith's success is due to its strong knowledge of the aviation industry and its unwavering commitment to the needs of our customers. Our entrepreneurial spirit and nimble approach allow us the flexibility to meet our clients every need by providing creative and innovative solutions. In addition to ample traditional shelving, Zenith has invested over \$3 million in the last two years to upgrade our warehousing space by adding an automated inventory storage and retrieval system. This system, using both horizontal and vertical carousels from Kardex/Remstar, eliminates unproductive travel and search times by using software-controlled picking sequences to deliver stored goods efficiently to the operator. This process decreases pick times and

increases throughput and efficiencies. Combined with pick-to-light technology, the operator is directed to the exact location of each pick improving accuracy rates to 99.9 percent. This new technology, using the goods to person principle, has proven itself to be an effective automated order-picking technique, which drives down the cost of warehousing and delivering savings for our partners.

**Consultants (Legal, Insurance, Tax & Communications)****Bouchard Insurance**

101 North Starcrest Drive  
Clearwater, FL 33765

[www.bouchardinsurance.com](http://www.bouchardinsurance.com)

(727) 373-2845

RAA Representative: Ricky Bouchard  
Sales Executive

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Founded in 1948, Bouchard Insurance is one of the largest privately held insurance agencies in the United States.

**FirstLab**

100 Highpoint Drive  
Suite 102

Chalfont, PA 18914

[www.firstlab.com](http://www.firstlab.com)

(800) 732-3784

RAA Representative: Mary Ellen Petti  
(215) 396-5505

[mpetti@firstlab.com](mailto:mpetti@firstlab.com)

FirstLab has been providing Drug & Alcohol Testing services for 18 years. We have provided services to the RAA since 1992. We offer web-enabled program management tools and regulatory assistance from two highly respected experts, Dennis Bennett and Donna Smith, both formerly with the USDOT.

**RTI Group LLC**

401 Log Canoe Circle  
Stevensville, MD 21666

[www.rtiforensics.com](http://www.rtiforensics.com)

(410) 571-0712

RAA Representative: Joseph Reynolds  
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RTI is an established international consultancy with a wide range of high-value capabilities for independent safety management development, training and managed services. RTI specializes in the investigation of aircraft, incidents and safety analysis. As aviation industry leaders, the RTI team of experts possess a broad range of experience and capabilities. Our internationally known aviation professionals are drawn from industry, academia and state agencies. Our experts investigate accidents, losses, and technical issues in a variety of aviation matters for manufacturers, operators, and government authorities. They also serve as expert witnesses for law firms and insurance companies.

**Consultants (Legal, Insurance, Tax & Communications)** (continued)**Winstead PC**

500 Winstead Building  
2728 North Harwood Street  
Dallas, TX 75201  
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RAA Representative: Bart Biggers  
bbiggers@winstead.com  
A law firm.

**Distributors****3 Points Aviation**

241 Conception Bay Highway  
Conception Bay South, NFLD A1W 5J8 Canada  
[www.3pointsoaviation.com](http://www.3pointsoaviation.com)  
(703) 834-6034  
RAA Representative: John Druken  
john@aviation.nf.net  
3 Points Aviation is a supplier of aircraft rotables and consumables for the regional aircraft market.

**AeroVision International**

620 Ellis Road  
Muskegon, MI 49441  
[www.aerovi.com](http://www.aerovi.com)  
(231) 799-9000  
RAA Representative: Jeff Barnes  
President  
jbarnes@aerovi.com  
AeroVision specializes in providing aircraft, engine and component services to operators and MR&O facilities throughout the world. AeroVision has expertise with aircraft powered by PT6A, JT15D, TFE731, AE3007A1, PW500 and PW100 engines. AeroVision stocks a large inventory of aircraft, airframe, engines and components in new, overhaul, serviceable, repairable, or as removed condition.

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Dallas, TX 75261-9048  
[www.aviall.com](http://www.aviall.com)  
(905) 676-1695  
RAA Representative: Bob Groen  
bgroen@aviall.com  
Aviall is one of the world's largest providers of new aviation parts and related aftermarket operations. Aviall markets and distributes products for more than 230 manufacturers and offers approximately 2,000,000 catalog items from 39 customer service centers in North America, Europe and Asia-Pacific. Aviall also provides maintenance for aviation batteries, wheels and brakes, as well as hose assembly, kitting and paint-mixing services. Aviall is a wholly-owned subsidiary of The Boeing Company.

**Aviation Inventory Resources**

PO Box 1999  
Mansfield, TX 76063  
[www.avinvres.com](http://www.avinvres.com)  
(817) 672-0060  
RAA Representative: Paul Wahlstrom  
pwahlstrom@avinvres.com  
Aviation Inventory Resources, Inc provides support for regional aircraft and spare parts. Our inventory mainly consists of Saab 340, ATR42/72, Jetstream and Metro. We are currently expanding our inventory to include

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**DASI - Diversified Aero Services, Inc**

11920 SW 128 Street  
Miami, FL 33186  
[www.dasi.com](http://www.dasi.com)  
(305) 234-2333  
RAA Representative: Claus Schnau  
Regional Vice President - The Americas  
claus.schnau@di.com  
DASI is an aftermarket surplus parts and distribution company with over 650K SKUs of inventory.

**Fabas Consulting Intl, Inc**

3529 NW 115th Avenue  
Doral, FL 33178  
[www.fabas-international.com](http://www.fabas-international.com)  
(305) 871-7525  
RAA Representative: Carlos E Ruiz  
President  
ceo@fabas.aero  
An aircraft parts trading company.

**Global Parts, Inc**

901 Industrial Road  
Augusta, KS 67010  
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(316) 733-9240  
RAA Representative: Malissa Nesmith  
malissa@globalparts.us  
Established in 2003, bringing 32 combined years of experience in the aviation industry. Offering great prices on all Beechcraft lines: King Air, Premier, Bonanza, Hawker, Baron. Leading Premier/Hawker spares distributors. Serving customers and vendors as buying and purchasing agents. Over 60,000 line items in stock. Package pricing available. Email sales@globalparts.us for price quotes. Fast response to RFQ (Request for Quotes). Leader in aviation spares distribution. In the Air Capital of the World. Same day shipping on most parts. OEM certs and/or FAA 8130-3 provided with most parts. Approved vendor for Hawker Beechcraft Corporation.

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[www.herberaircraft.com](http://www.herberaircraft.com)  
(310) 322-9575  
RAA Representative: Randolph Herber  
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Since 1978, Herber Aircraft Service has been a manufacturer and repair center for superior quality FAA-approved harnesses and hoses. Herber is the largest distributor of Eaton Aeroquip fluid conveyance products, and a distributor of Flexfab, LORD, and Thermoid parts. You won't find a better, more cost-effective source for the parts you need to keep flying.

**Magellan Aviation Group**

2345 B Township Road  
Charlotte, NC 28273  
[www.magellangroup.net](http://www.magellangroup.net)  
(704) 504-9204  
RAA Representative: Bill Polyi  
bill.polyi@magellangroup.net  
Operating out of Charlotte, NC, and Shannon, Ireland, and with satellite offices located all over the world, Magellan Aviation Group is a leading global supplier of aircraft products and services and a

specialist in engine leasing and trading, serving more than 775 customers in 80 countries. We are capable of supporting three segments of the air transport industry: commuter/regional turboprop, regional jet and commercial narrowbody and widebody. Our areas of regional airframe expertise include: ATR42/72, Dash 8-100/200/300/400, ERJ 170/175/190/195 and CRJ100/200/700/900. Our regional engine expertise focuses on CF34-3A1/B1, CF34-8C5/B1, CF34-8E5/A1, PW100 (all series PW118 through PW127M & PW150A) and AE3007A1. We buy, sell, lease and manage aircraft, engines and spare parts while continually developing industry-leading programs for the regional and commercial aviation sectors. Further, our ever-growing and dynamic lease pool of engines offers options for short- and long-term contracts for a broad range of customers. The Charlotte warehouse has 110,000 square foot capacity, while Shannon operations have recently moved to a new, larger 45,000 square foot facility. Our mission is to build relationships by providing excellent customer service and efficiently meeting our customers' needs. We have crafted a highly experienced team who understands the needs of our customers. We take pride in the quality of our service and also in our prices.

**Mitchell Aircraft**

1160 Alexander Court  
Cary, IL 60013  
[www.mitchellair.com](http://www.mitchellair.com)  
(847) 516-3773  
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Authorized distributor of Sensor Systems Antennas.

**Regional One**

6750 NE 4th Court  
Miami, FL 33138  
[www.regionalone.com](http://www.regionalone.com)  
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RAA Representative: Tony Daponte  
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(289) 239-8390  
tdaponte@regionalone.com  
Regional One is a purchaser, lessor and seller of aircraft, aircraft parts, engines and engine parts and other related support items applicable to the regional/commuter aircraft worldwide. We offer a wide range of product and support services to meet our customer demands. Our extensive portfolio of available aircraft, engines and spares including avionics, hydraulic and fuel system rotables, LRU components, landing gears, propellers, insurance spares such as flight controls and expendables assures you, our customer, we have what you need when you need it.

**R.I.M. Enterprises LLC**

700 Center Point Road NE  
Cedar Rapids, IA 52402  
[www.riment.com](http://www.riment.com)  
(319) 393-9727  
RAA Representative: Allan Nordine  
anordine@riment.com  
R.I.M. Enterprises, LLC is a premier global supplier of quality aircraft parts for exchange or outright sale. We offer solutions for your surplus avionics and rotatable inventory through acquisition or consignment opportunities. Our focus in corporate, regional and commercial turbine-powered aircraft allows us to customize aftermarket parts solutions for our customers.

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USA branch of Saywell International Ltd  
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(954) 920-9797

RAA Representative: Marcus Keane  
marcus@saywell.us

Saywell international Inc is the North American branch of Saywell international Ltd, UK. We are located 5 minutes from Fort Lauderdale International airport FLL. We support most major and regional airlines as well as general aviation customers in North, South and Central America, Canada, The Caribbean, South Africa, Australia and the Pacific. Saywell International Inc boasts a 15,000 square foot, climate controlled warehouse, and our hours of business are from 8am to 6pm M-F with AOG service 24/7.

Communication can be English or Spanish. Accreditation is to ISO9001:2000 standards. All parts can be quoted and shipped from Florida with up to 35K line items within the same day and any item in the UK warehouse within three days of order. We support aircraft, including: all Airbus; Boeing 737-200-400; BAe146; Bombardier Dash 8, Dash 6 Twin Otter, CRJ (consumables); ATR42-72; EMB120 ERJ (consumables); Saab 340; Shorts; Fokker F50,F28 F100; Britten Norman; Dornier 228; Jetstream. Products that we stock and distribute, include: bearings, wheels and brakes, engine+seat+flight controls cables, hoses/clamps/ducting, lamps, antenna/pitot tubes/discharges, filters/ozone converters, lead acid batteries, carbon brushes, repairs--authorized distributor and repair management for all Engelhard Ozone Converter with full manufacturer's warranty and technical support. (Best prices, better turn time and manufactures technology).

**Seginus, Inc**

114 Kirkland Circle, Suite B  
Oswego, IL 60543

[www.seginuslnccom](http://www.seginuslnccom)

(630) 800-2795

Founded in 2009, Seginus Inc was established to develop and market replacement FAA approved PMA aircraft parts. Our driving force is to provide these components at an affordable price to airline operators, FAA repair stations and our growing global distributor network. Email for more information: info@seginusinc.com

**Shell Aviation**

910 Louisiana Street  
Houston, TX 77002

[www.shell.com/business-customers/aviation.html](http://www.shell.com/business-customers/aviation.html)  
(937) 217-1884

RAA Representative: Scott McFarland  
Business Development Manager-TEO  
(832) 359-5009

scott.mcfarland@shell.com

Every day at around 900 airports in about 40 countries, Shell Aviation provides fuel for almost 7,000 aircraft, refueling a plane every 12 seconds. From the private pilot to the largest global airlines, Shell Aviation earns the loyalty of its customers by creating value through the safe and timely supply of high quality aviation fuels and a comprehensive range of high performance aviation lubricants and fluids.

**TBM, Inc Filtration Systems Products, Inc**

8506 Herrington Court  
Pevely, MO 63070

[www.fsptbm.com](http://www.fsptbm.com)

(314) 721-5590

RAA Representative: Kim Heikkila  
kheikkila@fsptbm.com

TBM, Inc, is a business that distributes and manufactures lubricants, greases, chemicals, mil-spec products and

lubricating equipment. TBM also offers adhesives, coatings and sealants, as well as specialized equipment to compliment these products. We also manufacture products for specific needs and applications.

**W.S. Wilson Corporation**

24 Harbor Park Drive  
Port Washington, NY 11050

[www.wswilson.com](http://www.wswilson.com)

(561) 621-8800

RAA Representative: Daniel Weed  
(817) 485-4325

dweed@wswilson.com

W.S. Wilson Corporation is a privately held company headquartered in Port Washington, NY. We are an authorized distributor of aircraft bearings and bushings. We distribute from centers located on three continents near key metro areas-New York, London and Singapore.

**Engine Manufacturer****GE Aviation**

1250 Rene Levesque West Boulevard, Suite 11  
Montreal, Quebec, H3B 4WB Canada

[www.ge.com](http://www.ge.com)

(514) 397-5315

RAA Representative: Andre Robert  
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andre.robert@ge.com

GE Aviation, an operating unit of General Electric Company (NYSE: GE), is a world-leading provider of commercial and military jet engines and components as well as integrated digital, electric power, and mechanical systems for aircraft. GE Aviation also has a global service network to support these offerings and provides flexible OnPoint service solutions tailored to meet the needs of the aviation markets.

**Pratt & Whitney Canada**

1000 Marie Victorin  
Longueuil, Quebec, QC J4G 1A1 Canada

[www.pwc.ca](http://www.pwc.ca)

(450) 677-9411

RAA Representative: Frederic Lefebvre  
Vice President, Marketing, Regional Airlines  
Frederic.Lefebvre@pwc.ca

Pratt & Whitney Canada Corporation (P&WC) is a wholly owned subsidiary of United Technologies Corporation and a world leader in turboprop, turboprop and turboshaft engines having delivered more than 75,000 engines powering over 28,000 aircraft. Every second, a P&WC-powered aircraft takes off or lands somewhere in the world. P&WC's engines, with close to 600 million hours in the air, are the industry benchmark for innovative design, dispatch reliability, operating economics and easy maintenance. P&WC has long established itself as a major contributor to the success of the regional turboprop airline market with its PT6A, PW100 and PW150 engines. Success began with the PT6A laying a solid foundation for turboprop growth in such 19 passenger turboprops as Raytheon's 1900D. Early in the new millennium, the 5000th PW100 was delivered and today the PW118/120, PW123/124, PW127 and PW150 Series engines play a leading role in the regional turboprops' leadership in operating economics. PW100 engines power more than 80% of modern 30-70 passenger aircraft from ATR, Bombardier, Embraer and other manufacturers.

P&WC has built the largest, most comprehensive customer service network in the industry around its 10,000 customers who operate in 200 countries. Through its Customer First Centres in Montreal and

Singapore, P&WC is always just a call or click away, providing unparalleled technical support. The P&WC network has 30 owned or designated repair and overhaul facilities, nine parts distribution centres, 100 Field Support Representatives, mobile repair teams, 800 rental/exchange engines and 12 customer training facilities operated through FlightSafety International.

**Engine Repair, Overhaul & Modifications****AeroMotion Canada**

278 Avenue Labrosse  
Pointe Claire, H9R 5L8 Canada

[www.aeromotion.ca](http://www.aeromotion.ca)

(514) 697-5872

RAA Representative:

Transport Canada Authorized Maintenance Organization (AMO 22-06) repairing & servicing PW100/150 and CF-34 turbine engines, QEC, aerospace welding and other related components.

**MTU Maintenance Berlin-Brandenburg**

Dr.-Ernst-Zimmermann-Strasse 2, 14974  
Ludwigsfelde,

Germany

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+49 3378-824-251

RAA Representative: Thomas Needham  
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MTU Aero Engines is Germany's leading and the country's only independent engine manufacturer and is an established global player in the industry. It engages in the development, manufacture, marketing and support of commercial and military aircraft engines and industrial gas turbines (IGTs). MTU Maintenance is one of the world's largest provider of maintenance services for commercial aircraft engines and industrial gas turbines.

**Lockheed Martin Commercial Engine Solutions**

7171 Cote Vertu Ouest  
St-Laurent, QC H4S1Z3 Canada

[www.lockheedmartin.ca](http://www.lockheedmartin.ca)

(514) 340-8400

RAA Representative: Amanda Price  
Sales and Business Development Director  
(210) 372-5580

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MTU Maintenance Berlin-Brandenburg in Ludwigsfelde, Germany, is MTU's center of excellence for the repair of small-size aircraft engines and IGTs. The shop has been an Authorized CF34 Service Provider for the entire engine family -3, -8, -10 since 2001 and has performed over 1,000 engine repairs, both off-wing and on-wing. MTU also repairs and overhauls Pratt & Whitney Canada (P&WC) engines up to a thrust of 20,000 pounds, like PT6, PW200, PW300 and PW500. To make sure that the company's maintenance expertise is available worldwide, MTU Maintenance Berlin-Brandenburg has set up mobile repair teams that can reach any point on the globe within the shortest possible timeframe.

## Engine Repair, Overhaul & Modifications (continued)

### Revima APU

1 Avenue du Latham  
Caudebec-en-Caux, 75490 France  
[www.revima-apu.com](http://www.revima-apu.com)  
(901) 351-6045

RAA Representative: Daniel Sheets  
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Revima APU has been repairing Auxiliary Power Units since the early 70s. We are an Authorized Repair Facility for PWAR, the APU OEM for the Embraer 135/140/145/170/190 (APS500/APS2300), Bombardier Dash 8-100/200/300/400 (APS500/APS1000), Fokker 50 (APS1000), BAe 146 (APS1000) and Saab 2000 (APS1000).

### Vector Aerospace

800 Aerospace Boulevard, Hangar 8  
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Vector is a global independent provider of aviation maintenance, repair and overhaul services. Through facilities in Canada, the United States, the United Kingdom, Africa and Australia, it provides services to commercial and military customers for various types of gas turbine engines, components and helicopter airframes. Principal operations include Vector Aerospace Engine Services-Atlantic, Vector Aerospace Engine Services-UK, Vector Aerospace Helicopter Services-North America, Vector Aerospace Helicopter Services-UK and Pathix ASP. Vector also provides information technology solutions to an international customer base. Vector employs approximately 2,500 employees. A complete overview of Vector's capabilities can be viewed at [www.vectoraerospace.com](http://www.vectoraerospace.com)

## Finance & Leasing

### Elix Aviation Capital Limited

12/13 Exchange Place, Custom House Docks,  
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RAA Representative: Philippe Poutissou  
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Elix Aviation Capital (Elix) is a regional aircraft lessor based in Dublin, Ireland and specialized in turboprop aircraft leasing. Elix supports operators worldwide with strong regional aviation and aircraft leasing expertise. The Elix Team's skill-sets and experience includes: airline start-ups, regional aircraft markets, commercial aircraft manufacturing, aerospace mergers and acquisitions, privatizations and restructurings, airline and aircraft finance, industry-leading legal and regulatory expertise, as well as deep technical capabilities in airline operations. Since its launch in 2013, Elix has grown its aircraft leasing portfolio to include a cross-section of ATR and Bombardier turboprops leased to major airlines and regional airlines alike. Elix is backed by Oaktree Capital Management, a premier global alternative investment firm, founded in 1995 and managing in excess of US\$100 billion through a limited number of sophisticated investment specialties.

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RAA Representative: Mark H. Balentine  
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Jetscape is a diversified commercial aircraft leasing, management and advisory services company with its headquarters based in Fort Lauderdale, Florida. We primarily acquire, own, lease and sell commercial jet aircraft and related equipment. With a modern lease portfolio of Embraer E-Jets that is among the youngest in the industry, Jetscape continues to build upon its position of leadership in the rapidly growing market segment for 70- to 130-seat aircraft. We also extend our highly skilled team and platform to third-party aircraft owners, investors, financiers and airlines worldwide to provide custom-tailored commercial aircraft management, remarketing and advisory services. Our mission is to provide clients with high quality products and services that add value and exceed expectations.

### Jet Support Services, Inc (JSSI)

180 North Stetson Avenue  
29th Floor  
Chicago, IL 60601

[www.jetsupport.com](http://www.jetsupport.com)

(312) 644-8716

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JSSI is the leading provider of hourly cost maintenance programs for all makes and models of airframes, engines and APUs. We offer comprehensive, flexible and affordable financial programs for managing the unpredictable costs of maintaining turbine-powered aircraft. JSSI serves customers globally and utilizes a worldwide team of certified technical advisors.

## Finance & Leasing

### Somerset Aviation Capital

612 Wheelers Farms Road  
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(253) 358-0330

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Jeppesen is a leader in international aviation information services and integrates navigational, operational and logistics information to deliver innovative solutions to air, sea and land operators around the globe. Jeppesen is a subsidiary of Boeing Commercial Aviation Services, a unit of Boeing Commercial Airplane.

### Sabre

1 East Kirkwood Boulevard  
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Sabre Inc is a developer and publisher of information systems for regional, national and international carriers. This PC-based product suite includes Windows-based systems for flight schedule development (PCAirFlite), crew planning (CrewPlan), crew qualifications & training records (CrewQual), crew management (CrewTrac), operations control (FliteTrac), flight planning/dispatch (EAGLE), maintenance control (MxControl), and training scheduling (CrewClass). The firm supports over 250 product installations at close to 100 airlines worldwide. These products are supported by a customer support staff consisting of 18 airline-trained individuals who incorporated over 250 years of prior air carrier experience, formal aviation training and Sabre tenure. Their expertise is available around-the-clock to assist carriers in making the most effective use of Sabre software products. The firm's Customer Support and Training Center in Scottsdale, AZ, provides extensive pre-installation and post-implementation training courses.

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[www.aerosim.com](http://www.aerosim.com)

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RAA Representative: Bryan Pilcher  
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RAA Representative: Neil Waldron  
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Tronair is the global leader for ground support equipment and is considered by many to be the best in quality and value for general aviation, business, regional, commercial, rotorcraft and military customers worldwide. Products include: towbars; electric towbarless tugs ranging in capacity from 30,000 to

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**Unitron Power Systems**

10925 Miller Road  
Dallas, TX 75238  
[www.unitronlp.com](http://www.unitronlp.com)  
(214) 340-8600  
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Unitron specializes in the design and manufacture of solid-state power systems; including 400Hz, 28VDC, 270VDC and combination AC-DC ground power units (GPUs), cable handling solutions and 50, 60 or 400Hz airborne power supplies. These products are available in mobile, towable, bridge-mounted or free standing configurations. Unitron has been a supplier to the DoD for over 50 years and continues to develop products to support military, general aviation and commercial aircraft.

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(716) 694-7060  
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(800) 323-4130  
RAA Representative: JP DeJoris  
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RAA Representative: Lance Blomberg

President

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AirReady MRO Services Inc, (FAA# 11BR965Y "EASA.145.6063) formerly doing business as Broadwing Air Repair, provides flight control repair and overhaul solutions (including doors and secondary bonded structures) to the commercial, regional, general and military aviation markets. AirReady's technicians average more than 25 years of aviation experience, with a majority of this technical knowledge coming from direct experience with Boeing OEM repair/warranty. AirReady serves customers around the world.

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Wichita, KS 67211

[www.bsaircraft.com](http://www.bsaircraft.com)

(316) 267-2397

RAA Representative: Brad Bowles

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AMETEK B&S Aircraft Parts & Accessories specializes in overhaul and repair of aircraft accessories.

**Av-DEC**

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Fort Worth, TX 76102

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RAA Representative: Will Bogert

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Aviation Devices and Electronic Components, LLC (Av-DEC) is a Fort Worth, TX-based company whose primary business focus is corrosion prevention in the aviation industry. Av-DEC was founded in order to address, reduce and prevent the debilitating effects of the aviation industries most significant and ongoing maintenance problem--corrosion. Since its inception, Av-DEC has invented and patented unique non-hazardous polyurethane products designed to accomplish these stated goals. The specific areas of focus include: aircraft antennas and mating surfaces; antenna connector sealing; aircraft structures; cabin and cargo bays; wire harnesses; connector sealing assemblies. Av-DEC has expanded from solving corrosion-related issues in the commercial airline market to the regional airline and military markets. Current products include: HiTak Polyurethane Antenna Gaskets (conductive), HiTak Polyurethane Tape (structural sealing), HiTak Polyurethane StretchSeal (connector sealing) and both SelfLeveling and Thixoflex injectable sealants. Av-Dec is an FAA approved 145 repair station (#AV6R204X) for wire harnesses. Our innovative

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**Avmax Aviation Services Inc**

2055 Pegasus Road NE

Calgary, Alberta, AB T2E 8C3 Canada

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(403) 735-3299

RAA Representative: Don Parkin

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**C & L Aerospace**

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Bangor, ME 04401

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C&L Aerospace is a multi-national aerospace company specializing in regional aircraft, and more particularly the Saab 340 aircraft. With offices in Australia, Europe and the U.S., we cover all Saab 340 operators and deal with most of them on a daily basis. We also deal with many Dash 8 and CRJ operators. C&L Aviation Services is an EASA and FAA approved aircraft maintenance facility located in Bangor, ME. We perform maintenance on most regional aircraft including Dash 8, CRJ and Saab 340. Specializing in the Saab 340 aircraft, C&L has a proven track record in maintenance of the Saab 340 aircraft and performs heavy maintenance for a number of operators around the world including being the major provider of maintenance to Saab Aircraft Leasing. Our ability to also supply leased aircraft and engines offers potential customers an unprecedented level of service and resources in the Saab 340 market. Through our MRO, we can perform any maintenance required, perform records audits and pre-purchase inspections and refurbish interiors. We can also offer maintenance training and support for new operators entry into service. Through our parts company, we can provide initial provisioning of parts and continued parts support through a power-by-the-hour arrangement or exchanging or outright sale of parts. We also manufacture GSE for the Saab 340 and CT7 engine which is kept in stock and available for purchase by new operators. Through our leasing arm, we can offer customers the ability to lease or lease/purchase aircraft to accommodate their financial abilities. This level of offering surpasses even the OEM. We are also authorized distribution agents for GKN Aerospace, Barry Controls, GE Aviation Materials and Amfuel.

**Camtronics LLC**

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President

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Camtronics, LLC is an FAA/EASA repair station with accessory, airframe, instrument and radio licenses.

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RAA Representative: Michael Fox

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Emery Air is a regional airline MRO specializing in regional jets and turboprops. In addition, Emery Air has a corporate division specializing in corporate aircraft MRO services and avionics.

**EncompassAir LLC**

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Vice President of Operations and Customer Support

(800) 826-5348

[mevans@ffcfuelcells.com](mailto:mevans@ffcfuelcells.com)

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RAA Representative: Brent Johnson  
brent@midwest-aero.com

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RAA Representative: Perry Hogan  
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Premier Aviation Overhaul Center Inc. is an airframe maintenance/modification/overhaul/re-finishing center. We provide leading edge, top quality, technical services to the airline industry in support of narrowbody and regional jet aircraft, as well as select turboprops. Premier offers a wide range of heavy check support including: inspection, maintenance, avionics, structural repairs, composite, machining, welding and complete interior and exterior re-finishing services. Conveniently located at the Trois-Rivieres Airport in Quebec. Premier's clientele are quality and efficiency minded organizations that demand the best value service in support of their fleets. Please visit our website to obtain a brief insight into the company whose reputation flies high with the customers we serve.

**Skyservice Business Aviation**

6120 Midfield Road  
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In 1986, Skyservice was incorporated in order to serve the needs of the aviation community. Over the past 21 years, Skyservice has become the primary reference for business and regional aviation services. With award-winning FBO and maintenance facilities in Montreal, Toronto and Calgary, Skyservice has taken a large focus on regional aircraft maintenance with its over 300 employees as well as 300,000 square foot state-of-the-art hangar and maintenance facilities to

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**STS Aviation Group**

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RAA Representative: Brady McGuinness  
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Texas Air Composites is a domestic 145 repair station with a Limited Airframe, Limited Powerplant and a Limited Specialized Service Rating certificate #T42R821Y. Our primary goal is to provide structural support for composites, metal, metal-to-metal, metal to honeycomb, solid laminated structures and welded structures.

**Thrust-Tech Aviation, Inc**

6701B NW 12th Avenue  
Fort Lauderdale, FL 33309

[www.thrusttech.com](http://www.thrusttech.com)

(954) 984-0450

RAA Representative: Sam Roszel  
sroszel@thrusttech.com

An FAA (OTBR527K) & EASA (145.5270) certified component overhaul and repair station. Specializing in ignition exciters, hydraulic pumps, pneumatic valves, fuel boost pumps, actuators, starters and generators.

**Vanguard Aerospace**

813 Ela Avenue  
Waterford, WI 53185

[www.vanguardaerospace.com](http://www.vanguardaerospace.com)

(414) 418-9569

RAA Representative: Jerrod Van Buren  
President  
jvanburen@vanguardaerospace.com

Vanguard Aerospace is a FAA/EASA approved repair station specializing in airframe components and power supplies. Vanguard Aerospace provides both OEM and customized DER repairs to fit the customers' needs and requirements.

## Organizations/Trade Associations

### ALPA, Air Line Pilots Association, International

535 Herndon Parkway  
Herndon, VA 20172  
[www.alpa.org](http://www.alpa.org)  
(703) 689-2270  
RAA Representative: Keith Hagy  
(703) 689-4309  
[keith.Hagy@alpa.org](mailto:keith.Hagy@alpa.org)

The Air Line Pilots Association, International (ALPA, Int'l) is the largest airline pilots union in the world, representing 52,000 pilots at 30 U.S. and Canadian airlines.

### University Aviation Association

2415 Moore's Mill Road, Suite 265-216  
Auburn, AL 36830  
[www.uaa.aero](http://www.uaa.aero)  
(334) 528-0300

To promote and foster excellence in collegiate aviation education by providing a forum for students, faculty, staff and practitioners to share ideas, to enhance the quality of education, and to develop stronger programs and curricula. To influence aviation education policy at all governmental levels. To provide and nurture the linkage between college aviation education, the aviation industry, and government agencies.

### Women in Aviation International

Morningstar Airport  
3647 State Route 503 South  
West Alexandria, OH 45381-9354  
[www.wai.org](http://www.wai.org)  
(937) 839-4647  
RAA Representative: Stephanie Gordon  
[sgordon@wai.org](mailto:sgordon@wai.org)

Women in Aviation International is a non-profit 501C (3) organization dedicated to providing networking, education, mentoring and scholarship opportunities for women (and men) who are striving for challenging and fulfilling careers in the aviation and aerospace industries.

## Publications

### JANA, Inc

1717 Universal City Boulevard  
Universal City, TX 78148  
[www.janacorp.com](http://www.janacorp.com)  
(210) 616-0083  
RAA Representative: Scott Anderson  
Business Development Executive  
(210) 616-0083  
[solutions@janacorp.com](mailto:solutions@janacorp.com)

JANA is a leading engineering and technical documentation services company with more than 40 years of experience in providing best-in-class services to the aviation industry

### JETPUBS

900 Crest View Drive, Suite 130  
Hudson, WI 54016  
[www.jetpubs.com](http://www.jetpubs.com)  
(715) 220-4232  
RAA Representative: Larissa Fildes  
President  
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[lfildes@jetpubs.com](mailto:lfildes@jetpubs.com)

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### Quality Resources, LLC

355 Richmond Road Hangar 5  
Richmond Heights, OH 44143  
[www.qualityresources.biz](http://www.qualityresources.biz)  
(216) 797-1710  
RAA Representative: Greg Tokar  
[gtokar@qualityresources.biz](mailto:gtokar@qualityresources.biz)  
Quality Resources, LLC creates paper or electronic documentation for Parts 91, 121, 125 and 135 flight operations: IS-BAO/IS-BAH Compliance, RVSM, LOA Assistance, Safety Management Systems, Emergency Response Programs, Flight Operations Manuals, Flight Attendant Manuals, Maintenance Manuals, Winter Operations Manuals, International Operations Manuals, CAT II/III, FBO, etc. Your aviation documentation resource.

## Safety & Emergency Equipment

### KC Enterprise

656A Kekaulike Avenue  
Kula, HI 96790  
[www.delineatorrepair.com](http://www.delineatorrepair.com)  
(831) 402-4344  
RAA Representative: Kevin McCord  
Owner  
[kevin@delineatorrep.com](mailto:kevin@delineatorrep.com)  
KC Enterprise has created a repair part for safety delineators.

### Precise Flight, Inc

63354 Powell Butte Road  
PO Box 7168  
Bend, OR 97708  
[www.preciseflight.com](http://www.preciseflight.com)  
(541) 382-8684  
RAA Representative: Scott Philiben  
[preciseflight@preciseflight.com](mailto:preciseflight@preciseflight.com)  
Precise Flight has designed a full line of Pulselite units specifically for the airline industry. The Pulselite connects to the existing light (landing, taxi, recognition, etc) of your aircraft. By alternately pulsing these lights, aircraft recognition is greatly enhanced. Along with increased safety, lamp life is extended as well. Additionally, because of the lower operating temperatures, the life of lens covers are also extended. Testing by the U.S. Department of Agriculture has shown that birds notice vehicles with pulsing lights quicker than those with steady lights. The product is used by more than 250 major corporations in the United States and installed on more than 5,000 aircraft and rotorcraft worldwide. Pulselites are factory options with British Aerospace, Falcon Jet, Gulfstream, Cessna and Sikorsky. The FAA has installed Pulselite units on their entire fleet of aircraft.

## Specialized Services

### ACSS, An L-3 Company

19810 North 7th Avenue  
Phoenix, AZ 85027  
[www.acss.com](http://www.acss.com)  
(623) 445-7000  
RAA Representative: Dennis McCole  
Marketing  
(623) 445-6882  
[Dennis.McCole@L-3.com](mailto:Dennis.McCole@L-3.com)  
Aviation Communication & Surveillance Systems (ACSS) is a leader in safety avionics systems that increase safety, situational awareness and efficiency for commercial and military flight operators.

### ARGUS International, Inc

4240 Airport Road, Suite 300  
Cincinnati, OH 45226  
[www.argus.aero](http://www.argus.aero)  
(513) 852-1010  
RAA Representative: John Darbo  
(513) 852-1057  
[john.darbo@argus.aero](mailto:john.darbo@argus.aero)  
ARGUS International Inc (ARGUS) is a specialized aviation services company with global expertise. ARGUS subsidiaries include ARGUS PROS and PRISM. ARGUS PROS is the leading provider of on-site safety audits including IOSA, ISAGO and BARS. PRISM offers the industry's most advanced Safety Management Systems (SMS) solutions and is a recognized certification consultant.

### B/E Aerospace Canada Limited

25 Dunlop Avenue  
Winnipeg, MB R2X 2V2 Canada  
[www.beaerospace.com](http://www.beaerospace.com)  
(204) 783-5402  
RAA Representative: Udaya Silva  
Vice President and General Manager  
(514) 298-5437  
[richard\\_plourde@beaerospace.com](mailto:richard_plourde@beaerospace.com)  
Principal products and services include: EMTEQ Canada offers turnkey solutions to aircraft OEMs, modification centers and Integrators through our core competencies in aircraft design, engineering, certification and custom manufacturing. EMTEQ Canada is a Transport Canada (TC) Design Approval Organization (DAO) able to approve aircraft design data in avionics, interior systems, structures and flammability, providing comprehensive manufacturing and maintenance solutions around the globe. We are a TC approved manufacturer, distributor and maintenance provider of aeronautical products. We design and manufacture products and provide sub-contract manufacturing to airframe manufacturers and maintenance organizations worldwide. Quality Standards/Certifications: DAO 98-C-01 (TC approved), AMO 88-97 (TC Approved), Material burn/flame test certification (TC approved), AS9100 Rev. C Credited, C.A.S.E. Approved, Controlled Goods Approved. Engineering/Certification includes: Design, develop, testing and certification services for aircraft modification and repair; Full engineering design and analysis capabilities; Fracture mechanics and damage tolerance analysis (DTA); Development of aircraft modification kits; Aircraft import/export support; Aircraft pre-import/purchase evaluations; Aircraft upgrade feasibility studies. Manufacturing includes: Modification kits (STC) for fixed and rotary wing; Replacement parts (PDA) and repair kits for fixed and rotary wing; Sub-contract manufacturing for aircraft OEMs; Structural and electrical component exchange and maintenance services for aircraft operators; Special Equipment; Major Clients include: Bombardier Aerospace; Pilatus Aircraft; Cascade; Jet Aviation; Innotech Aviation; Flying Colours Corp and Piedmont Airlines.

**CAP Logistics**

4140 Jackson Street  
Denver, CO 80216  
[www.caplogistics.com](http://www.caplogistics.com)  
(800) 227-2471  
RAA Representative: Chuck McCoy  
Account Executive  
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[chuckm@caplogistics.com](mailto:chuckm@caplogistics.com)

CAP Logistics is an all-inclusive critical logistics solutions provider offering same day and next day services including hot shots and charters or something more specialized like a hand-carry. Our transportation specialists use blended services and specialized equipment to make sure your shipment arrives safely and on time. Or something more specialized like a hand-carry, we have the air freight options you'll need. Also, by communicating progressive shipment information, our operations specialist are able to keep all parties constantly updated with freight status.

**Crew Outfitters**

4601 Hwy 360 Maildrop 806  
Ft. Worth, TX 76155  
[www.crewoutfitters.com](http://www.crewoutfitters.com)  
(817) 354-4051  
RAA Representative: April Krantz  
[april.krantz@crewoutfitters.com](mailto:april.krantz@crewoutfitters.com)

Crew Outfitters is dedicated to serving the airline industry with exemplary customer service! We cater to airlines of all sizes: the private pilot, the corporate/fractional pilots, the regional airlines and the large legacy carriers. We pride ourselves in creating detailed customized airline programs designed specifically for each of our clients needs. We provide uniforms and uniform accessories to various work groups with the emphasis on the pilot sector. We also specialize in customized luggage programs. We can assist you with your company branding process by adding a wide range of logo merchandise to your product line. Some of our services include professional fittings: web based ordering sites and professional account managers. You will be able to source all of your needs through us. We are your One Stop Crew Shop!

**Diversified Communications Group**

7450 Montgomery Road, Suite 400  
Cincinnati, OH 45236-4100  
[www.dcgoh.com](http://www.dcgoh.com)  
(513) 794-1275  
RAA Representative: Alan J Werner  
President  
[ajwerner@dcgoh.com](mailto:ajwerner@dcgoh.com)

Design, install and maintain 2-way radio communications systems for the aviation industry; includes VHF-AM, UHF-FM and digital Trunked systems, dispatch consoles, logging recorders. Ground support equipment.

**Emerald Media**

1702 Raleigh Hill Road  
Vienna, VA 22812  
(703) 716-0503  
[www.emeraldmedia.co.uk](http://www.emeraldmedia.co.uk)  
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President  
[kelly@emeraldmediaus.com](mailto:kelly@emeraldmediaus.com)

Emerald Media specializes in media/public relations and editorial services for the air transport industry. With offices in the U.S. and UK, Emerald Media offers clients worldwide opportunities to publicize their products and services. The company has been a long-time publisher of RAA's official publications.

**HQ Aero Management**

167 Airplane Avenue  
Bridgeport, WV 26330  
[www.hqaero.com](http://www.hqaero.com)  
(304) 848-0900  
RAA Representative: Ron Eagle  
President  
[ron@hqaero.com](mailto:ron@hqaero.com)

HQ Aero Management is a premier aviation recruitment services company. We specialize in hiring all categories of aircraft technicians to provide manpower to service centers, repair stations and aircraft manufacturers. We provide Aviation Technicians on a direct or contract basis to customers who have immediate manpower requirements. Whatever your requirement may be, you have our commitment to provide the very best service possible, wherever and whenever your need arises. Our technicians offer you total flexibility to deal with the ever-changing needs of the aviation industry. They provide an efficient and cost-effective solution when you require extra help to complete an unexpected or unscheduled repair. Count on our people to ensure on-time project delivery of your regularly scheduled maintenance, modification or overhaul programs.

**Inventory Locator Service,® LLC**

8001 Centerview Parkway  
Suite 400  
Memphis, TN 38018  
[www.ILSmart.com](http://www.ILSmart.com)  
(781) 721-5545  
RAA Representative: Brigita Rasys  
[brasy@ilsmart.com](mailto:brasy@ilsmart.com)

Inventory Locator Service, LLC (ILS) is a global leader in providing supply chain solutions to the aviation and defense industries. For more than 30 years, ILS has managed the most active aviation and defense parts marketplace, ILSmart. Headquartered in Memphis, TN, the company employs more than 150 people worldwide, serving customers in more than 100 countries. Over 500 operators, 700 MROs and 160 government organizations perform over 32 million part searches annually. The company offers solutions for managing inventory, auctioning surplus, messaging and advertising to new customers, and researching historical NSNs. ILSmart also provides part-specific supply and demand data, as well as historical pricing through its Market Intelligence reports. ILS offers buyers and sellers a fast, efficient way to buy, sell, manage and evaluate parts, equipment and services. ILS is a wholly owned subsidiary of The Boeing Company. For additional information about ILS, visit [www.ILSmart.com](http://www.ILSmart.com) or call 1-901-794-5000.

**JD Aero Technical Inc**

13-475 Airport Road  
Sault Ste Marie, ON P6A5K6 Canada  
[www.jdaeromaintenance.com](http://www.jdaeromaintenance.com)  
(705) 779-3977

RAA Representative: Julian Chin  
[jchin@jdaeromaintenance.com](mailto:jchin@jdaeromaintenance.com)  
Established in 200, JD Aero Technical is a Canadian privately owned company that strives to provide a broad range of maintenance, inspection and management services. Now in our seventh year of operation as an AMO, we have become a key player in aviation operations worldwide. We are involved in projects in North and South America, Europe, Africa, the Middle East and Asia Pacific regions, making us a true global support company. Our specialty is Bombardier Dash 8 (DHC-8) and Regional Jet (CRJ) aircraft maintenance and technical support. We provide line and heavy aircraft maintenance support, contract aircraft maintenance engineer (A.M.E) manpower resources, aircraft audit, inspection, pre-buy, lease return and technical consulting services.

**M & H Uniforms**

48 2nd Avenue  
San Mateo, CA 94401  
[www.mandhuniforms.com](http://www.mandhuniforms.com)  
(800) 888-9927  
RAA Representative: Olivia Nasir  
Vice President-Sales  
[olivian@mandhuniforms.com](mailto:olivian@mandhuniforms.com)

M&H Uniforms has been outfitting the airlines for over 55 years. We start with the best fabrics in the industry and great patterns, and we can work with each airline to customize and match their unique requirements. M & H Uniforms is family owned and operated, and we understand the special nuances of the aviation industry.

**RCMBT**

89 Mojave Crescent  
Richmond Hill, ON L4S 1R7 Canada  
[www.rcmbt.com](http://www.rcmbt.com)  
(905) 264-7501  
RAA Representative: Jaspal Phull  
Vice President-Business Development  
[jphull@rcmbt.com](mailto:jphull@rcmbt.com)

RCMBT provides airlines and the aerospace sector with high quality reliability and cost management solutions. Through an innovative suite of key business components, we offer proven results in operational reliability, decreased costs and enhanced efficiencies. Clients choose the required level of services from our key business components ranging from: basic data entry, data management and data mining to detailed and enhanced reliability analysis and maintenance cost analysis. Our services create business intelligence to enhance your operation.

**The Lundie Group**

1363 Mistletoe Ridge Place, NW  
Concord, NC 28027  
(704) 784-5862  
RAA Representative: Diana K. Lundie  
President  
[dlundie@thelundiegroup.com](mailto:dlundie@thelundiegroup.com)

The Lundie Group provides event planning management services to several aviation clients including RAA. As a full-service provider of convention and trade show services, we can provide assistance in planning small Board of Directors meetings to executive conferences or trade shows.

**Trax USA Corporation**

2601 South Bayshore Drive  
Suite 500  
Miami, FL 33133  
[www.trax.aero](http://www.trax.aero)  
(305) 662-7400  
RAA Representative: Lidia Escobar  
[lidia.escobar@trax.aero](mailto:lidia.escobar@trax.aero)

TRAX is the undisputed global leader in the aviation maintenance and engineering software industry. The TRAX Maintenance solution has been developed - with airlines and for airlines - to provide the most comprehensive and advanced maintenance software solution available today. TRAX Maintenance has been selected by over 111 airlines worldwide with fleets consisting of all types of aircraft.

**Specialized Services** (continued)**Vistair US**

260 Peachtree Street NW  
Suite 2200  
Atlanta, GA 30303

[www.vistair.com](http://www.vistair.com)

(470) 447-0500

RAA Representative:

Denny Fitch, Jr

Senior Vice President of Sales, North/South America

(470) 447-0500

[denny.fitch@vistair.com](mailto:denny.fitch@vistair.com)

Vistair provides services that deliver world-class efficiency, safety and compliance to the aviation industry. DocuNet is a fully featured content and distribution platform used by over 25 airlines globally delivering millions in savings. SafetyNet is a fully ASAP integrated SMS management system, currently deployed by the world's largest airline.

**Travel Services****Accommodations Plus International (API)**

1200 Route 109  
Lindenhurst, NY 11757

[www.apihotels.com](http://www.apihotels.com)

(516) 798-4444 ext 215

RAA Representative: Ramzi Kamel

(516) 307-3015

[ramzi.kamel@apihotels.com](mailto:ramzi.kamel@apihotels.com)

Accommodations Plus International (API) was founded in 1984 on the principles of integrity and professionalism as a solution provider to the airline industry specializing in the handling of hotel accommodations for airline crews as well as business and leisure travel. As a full service travel management company, API includes a suite of technology solutions that streamline the process of securing accommodations. These systems include a comprehensive end-to-end management of the airline crew travel room bookings with centralized billing and reconciliation; crew information and feedback solution enhancing the experience of the crew members and providing airline management with full reporting on all activity for the crew hotels; an online booking capability with instant confirmation of airline crew and other preferred rates for business and leisure travel. API's transparent pricing model and advanced suite of solutions offer our airline clients an optimized solution that will simplify operations and result in considerable savings.

**Hotel Connections**

6100 Blue Lagoon Drive, Suite 310  
Miami, FL 33126

[www.hotelconnections.com](http://www.hotelconnections.com)

(612) 205-3320

RAA Representative: Gina Grobel

Vice President-Business Development

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Hotel Connections created the market specializing in the innovation to manage airline crew accommodations and continues to be the global leader in the airline industry providing personalized service required by each airline in a professional environment. Hotel Connections is a full service travel management company providing a broad technology suite to accommodate any airline needs to successfully streamline processes and provide cost reductions. The robust proprietary software especially designed for airlines scheduling, room block management, centralized invoicing with comprehensive audit

checkpoints, online booking platform with auto confirmation numbers used by crew scheduling, corporate staff and employees who wish to book leisure travel; A mobile app to optimize the crew experience of receiving hotel information on their current overnights and submitting instant feedback on their hotel stays is a valuable addition to our technology suite.

**Travelliance**

10225 Yellow Circle Drive

Minnetonka, MN 55343

[www.travellianceinc.com](http://www.travellianceinc.com)

(952) 767-6355

RAA Representative: Jeff Molitor

(224) 366-8120

[jmolitor@travellianceinc.com](mailto:jmolitor@travellianceinc.com)

Travelliance is a leading full-service lodging and transportation management company specializing in airline crew, distressed passenger, employee travel, and corporate travel management services. The company utilizes best in class technology with 35 years of proven savings in reducing lodging and transportation costs. Travelliance serves over 70 airlines with offices and onsite locations in over 20 cities around the world.

**Weather Services International (WSI)**

400 Minuteman Road

Andover, MA 01810

[www.wsi.com](http://www.wsi.com)

(978) 983-6300

RAA Representative:

Andrew Chi

(978) 983-6694

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Weather Means Business. WSI is the world's leading provider of weather-driven business solutions for aviation, energy, insurance and media markets, as well as federal and state government agencies. For aviation, WSI delivers the most accurate, extensive aviation weather data on the market today in a format designed specifically for your area of expertise. From safety briefings for flight crews to decision support tools for operations, WSI has you covered from pre-flight to touchdown. WSI provides corporate flight departments, air carriers, fixed base operators and airports with innovative products that allow our customers to make proactive, decisive and confident decisions—keeping pilots, passengers and ground crews safe and operations running smoothly. To learn more visit [www.wsi.com](http://www.wsi.com).

**Universities/Colleges/Schools****Aviation Accreditation Board International**

3410 Skyway Drive

Auburn, AL 36830

[www.aabi.aero](http://www.aabi.aero)

(334) 844-2431

RAA Representative: Ceci Shirley

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The Aviation Accreditation Board International (AABI) is a nonprofit 501(c) (3) organization that meets twice a year and sets standards for all aerospace programs taught in colleges and universities around the United States and around the world.

**California Aeronautical University**

5777 Olivas Park Boulevard

Ventura, CA 93003

[www.calaero.com](http://www.calaero.com)

(805) 339-6370

RAA Representative: Matt Johnston

President

[mattj@calaero.com](mailto:mattj@calaero.com)

CAU prepares aviation student candidates to fulfill roles as professionally prepared aviators for the aviation industry.

**California Baptist University**

Department Aviation Science

6865 Airport Drive

Riverside, CA 92504

[www.calbaptist.edu](http://www.calbaptist.edu)

(951) 552-8800

RAA Representative: Dr. Daniel Prather

Chair, Aviation Department

[dprather@calbaptist.edu](mailto:dprather@calbaptist.edu)

The Department of Aviation Science at California Baptist University offers five majors in Aviation Science - Aviation Dispatch, Aviation Flight, Aviation Inflight Services, Aviation Management, and Aviation Unmanned Systems. With almost 100 students in the Department's third year, we are experiencing significant growth as we rise to meet the unique demands of the aviation industry. We remain committed to developing new pathways for our students to connect with industry.

**Embry Riddle Aeronautical University**

ATB Building PO Box 5190

Daytona Beach, FL 32114

[www.erau.edu](http://www.erau.edu)

(386) 226-6716

RAA Representative: Pablo Alvarez

Assistant Director of Admissions

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Embry-Riddle is the world's largest, fully accredited university dedicated to the aviation and aerospace industry. Best Aerospace Engineering program in the nation for the last 15 consecutive years. Our degrees prepare students for exciting careers in business, computers and technology, security, intelligence, safety, aviation and space. Campuses are located in Florida and Arizona.

**LeTourneau University**

2100 South Moberly Avenue

Longview, TX 75602

[www.letu.edu/defy](http://www.letu.edu/defy)

(903) 233-3000

RAA Representative: Fred Ritchey

Dean, College of Aviation and Aeronautical Science

(903) 233-4210

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LeTourneau University is the only comprehensive, university-level aviation program in the state of Texas. All students are trained in tailwheel American Champion Citabrias to learn basic stick and rudder flight skills through the Private Pilot certificate. Our A&P, ATC and Dispatch programs are well recognized for their excellence in training. With multiple degree options both offered online and on ground, you are sure to find an aviation degree program that will help you turn your passion into a rewarding career. Our students have the ability and drive to become excellent in their profession. They also give back to our community and industry. Our Abbott Aviation Center is a world-class facility located at East Texas Regional Airport. Students also receive flight training at LETU's additional training facility in McKinney, TX.

Serious about following your passion in aviation? Want to learn from caring faculty with significant aviation experience in a world-class environment? LETU is the right place for you. Let us equip you in your passion to be a competent aviation professional and leader.

### Middle Tennessee State University (MTSU)

Department of Aerospace  
PO Box 67

1301 East Main Street  
Murfreesboro, TN 37132

[www.mtsu.edu/aerospace/](http://www.mtsu.edu/aerospace/)

(615) 898-2788

RAA Representative: Joe Hawkins

Associate Professor

Joe.Hawkins@mtsu.edu

Middle Tennessee State University Department of Aerospace offers Bachelor of Science degrees in six aviation concentrations: Administration, Flight Dispatch, Maintenance Management, Professional Pilot, Technology and Unmanned Aerial Systems. All concentrations lead to the relevant FAA certifications. There is also a program for Air Traffic Control, using a state of the art ATC control tower and enroute simulator. The MTSU Department of Aerospace offers the Master of Science (M.S.) in Aviation Administration, with a concentration in Aviation Management, Aviation Education, or Aviation Safety and Security Management.

### Pittsburgh Institute of Aeronautics

5 Allegheny County Airport  
West Mifflin PA 15236

[www.pia.edu](http://www.pia.edu)

(843) 238-2700

RAA Representative: Mindy Pavilonis

Career Services

(843) 238-2700 x2402

mpavilonis@pia.edu

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### Southern Illinois University Carbondale

545 North Airport Road  
Murphysboro, IL 62966

[www.aviation.siu.edu](http://www.aviation.siu.edu)

(618) 453-9244

RAA Representative: John Voges

Chief Flight Instructor and Program Coordinator

jvoges@siu.edu

SIUC Aviation offers both undergraduate and graduate degree programs in aviation. SIUC Aviation has three undergraduate majors including Aviation Flight, Aviation Management and Aviation Technologies.

### The Ohio State University

228 Bolz Hall, 2036 Neil Avenue  
Columbus, OH 43210

[www.aviation.osu.edu](http://www.aviation.osu.edu)

(614) 292-2405

RAA Representative: Martin Rottler

Lecturer, Bridge Program Coordinator

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(614) 292-7339

The mission of the Center for Aviation Studies is to incorporate engineering, business and behavioral philosophies into a multi-disciplinary approach to the many components of the aviation industry, supporting world class flight education programs, academic degree programs, research initiatives and outreach activities on local, regional, national and international levels

### Triad Aviation Academy

1030 PTI Drive  
Greensboro, NC 27409

[www.flytaa.com](http://www.flytaa.com)

(512) 944-8852

RAA Representative: Bruce McCall

President and CEO

bruce@flytaa.com

What do you think about flying? Is it "out of your reach" or "scary"? Triad Aviation Academy is here to introduce YOU to flying as it really is. At TAA, we understand that not all aspects of flight are for everyone: one person might want to be a full on "commercial pilot", while another might want to be a "weekend warrior", or one might even want to fly for the empowerment feeling that comes along with it. With all of TAA's "special programs", you can take a Diva Flight, earn your rankings towards your Airline Transport Pilot ranking or even fly solar or light sport (coming in the near future). No matter the reason you want to fly, TAA is here to teach you how. With flying, there are no dead ends, no stopping at the edge of the water, just a vast expanse of world views for you to experience. Triad Aviation Academy, LLC was founded in 2008 and is based on three fundamental principles: Exceptional Flight Instruction; Safe Aircraft, always ready to fly; and Outrageous Customer Service

### University of Dubuque

2000 University Avenue  
Dubuque, IA 52001

[www.dbq.edu/academics/officeofacademicaffairs/academicdepartments/aviation/](http://www.dbq.edu/academics/officeofacademicaffairs/academicdepartments/aviation/)

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(563) 589-3806

kbradford@dbq.edu

The University of Dubuque offers degrees in Flight Operations and Aviation Management. With a fleet of more than 20 aircraft and 5 simulators, including a CRJ200 simulator, we are able to provide students with highly standardized, Part 141 flight and ground instruction. Graduates are eligible for the Restricted ATP Certificate.

### University of Nebraska – Omaha

CPACS 120, 6001 Dodge Street  
Omaha, NE 68182

[www.unomaha.edu/ai](http://www.unomaha.edu/ai)

(402) 554-3424

RAA Representative: Skip Bailey

Flight Training Coordinator

lbaileyjr@unomaha.edu

(402) 554-7271

The Aviation Institute at the University of Nebraska at Omaha has been offering quality graduate and undergraduate degrees since 1990. At the undergraduate level, a student can receive a Bachelor of Science in Aviation with a concentration in either Professional Flight or Air Transport Administration. The Professional Flight concentration is approved for the Restricted Airline Transport Pilot program, students in this concentration will complete their Private, Instrument, Commercial, CFI and Multi-Engine Ratings. The Air Transport Administration concentration focuses on airline operations, airport administration, safety, security and operations in aviation. There is also a degree completion program offered online through the Division of Continuing Studies and a minor in aviation that can complement any major at the University of Nebraska at Omaha. At the graduate level, a student can obtain a Master of Public Administration with a concentration in Aviation Administration. This graduate degree can be completed online or on

campus. The Aviation Institute is located in the College of Public Affairs and Community Service building on the campus of the University of Nebraska at Omaha. The flight simulators, classrooms and main offices are located on campus. The flight training is done at one of our local FBOs in the Omaha Metro Area. Our program is particularly attractive to students because of its combination of educational opportunities, the availability of scholarships and the access to first-rate flight training. Our students do their share of traditional learning, but the Aviation Institute offers changes to learn outside the classroom. This may include logging hours in the sky, competing with the Flying Mavericks Flight Team, attending a conference with the UNO Chapter of Women in Aviation or completing an internship at an Omaha area business such as Jet Linx Aviation or the Omaha Airport Authority. We encourage you to contact us or visit our website for more information about what the Aviation Institute at the University of Nebraska at Omaha can do for you as you pursue your dreams with a career in aviation. Visit our website at [www.unomaha.edu/ai](http://www.unomaha.edu/ai) or call at 402-554-3424.

### University of North Dakota

John D. Odegard School of Aerospace Sciences  
3980 Campus Road

Grand Forks, ND 58202

[www.und.edu](http://www.und.edu)

(701) 777-3922

Elizabeth Bjerke

Aviation Chair

ebjerke@aero.und.edu

UND Aerospace is a world-renowned center for aerospace learning, nationally acclaimed for our achievements in collegiate aviation education, atmospheric research, space studies, and computer science applications. With over 500 faculty and staff members, over 1,500 students from around the world, and a myriad of programs and projects, the John D. Odegard School of Aerospace Sciences is setting the pace for the future of flight.

### Utah State University

6000 Old Main Hill  
Logan, UT 84321

[www.aste.usu.edu/aviation/](http://www.aste.usu.edu/aviation/)

(765) 721-1254

RAA Representative: Frank Manderino

Assistant Professor – Professional Practice/Jet Transition Training

frank.manderino@usu.edu

(435) 797-5787

Utah State University's Aviation Technology program offers BS degrees in Professional Pilot (fixed and rotary wing), Maintenance Management, and an Online Master's Degree in Aviation Safety. USU is Part 141/R-ATP approved. USU's Jet Training Program gives students intense training in a CRJ Simulator. USU's program produces top tier aviation professionals.

**Universities/Colleges/Schools**

(continued)

**West Virginia University Institute of Technology (WVU Tech)**

410 Neville Street  
Beckley, WV 25801  
[www.wvutec.edu/](http://www.wvutec.edu/)  
(304) 929-8324

RAA Representative: Frank Robbins  
Aviation Program Coordinator  
Frank.Robbins@mail.wvu.edu  
(304) 929-1215

WVU Tech has partnered with FlightSafety Academy to offer an ab initio aviation degree program for aspiring pilots. Tech also offers an adult degree completion program designed for professional pilots and aviation technicians. Both programs are offered online and award credit for FAA certificates.

**Western Michigan University – College of Aviation**

237 Helmer Road N  
Battle Creek, MI 49037  
[www.wmich.edu/aviation](http://www.wmich.edu/aviation)  
(269) 964-6375

RAA Representative: Tom Thinnies  
Student Services - Director of Recruitment and Outreach  
tom.thinnies@wmich.edu  
(269) 964-5768

WMU's College of Aviation offers the only comprehensive aviation program at a public university in the state of Michigan, and with over 800 undergraduate students, is one of the largest aviation programs in the nation. Backed by over 75 years of aviation experience, education, and our excellent industry reputation, WMU's College of Aviation is a powerful force in the future of aviation training.

**Westminster College**

1840 S. 1300 E  
Salt Lake City, UT 84105  
[www.westminstercollege.edu/apps/directory/?dept=Aviation](http://www.westminstercollege.edu/apps/directory/?dept=Aviation)  
(801) 832-2626

RAA Representative: Gene Reinecke  
Assistant Chief Flight Instructor- Simulators and Testing  
ereinecke@westminstercollege.edu

The Westminster Flight Operations program prepares you for a career as a professional pilot in the airline and corporate aviation industries. As with many professions, there are minimum qualifications that make you more attractive to potential employers. At Westminster, you will gain the flight skills, knowledge, and judgment that take you well beyond the minimum requirements set by the FAA. You are entering a field that is competitive. The minimum is not enough. Westminster will help you get the edge you need by providing you with opportunities to go above and beyond.



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**Key:**

- Regional Airline
- RAA Member Regional Airline

Q5 40-Mile Air	GV Grant Aviation	K5 Seaport Airlines, Inc
1YQ Air Charter, Inc d/b/a Air Flamenco	ZK Great Lakes Airlines	S5 Shuttle America Corp.
X4 Air Excursions LLC	H6 Hageland Aviation Service	3M Silver Airways
Y1 Air Sunshine Inc	HA Hawaiian Airlines Inc	OO SkyWest Airlines Inc
ZW Air Wisconsin Airlines Corp	QX Horizon Air	2E Smokey Bay Air Inc
AS Alaska Airlines Inc	V8 Iliamna Air Taxi	WN Southwest Airlines Co.
G4 Allegiant Air	WP Island Air Hawaii	SNK Spennak Airways Inc
AA American Airlines Inc	2O Island Air Service	NK Spirit Air Lines
7S Arctic Transportation	1DQ Island Airlines LLC	1SQ Star Marianas Air Inc
8E Bering Air Inc	B6 JetBlue Airways	6G Sun Air Express LLC dba Sun Air International
4B Boutique Air	J5 Kalinin Aviation LLC d/b/a Alaska Seaplanes	SY Sun Country Airlines d/b/a MN Airlines
9K Cape Air	KAT Katmai Air	4E Tanana Air Service
1QQ City Wings Inc dba Seafight	M5 Kenmore Air Harbor	5V Tatonduk Outfitters Limited
C5 Commutair Aka Champlain Enterprises, Inc	1PQ Makani Kai Air Charters	d/b/a Everts Air Alaska and Everts Air Cargo
CP Compass Airlines	YV Mesa Airlines Inc	TJ Tradewind Aviation
DL Delta Air Lines Inc	MW Mokulele Flight Services, Inc	AX Trans States Airlines
8D Dynamic Aviation, Inc d/b/a Beacon	3E Multi-Aero, Inc d/b/a Air Choice One	UA United Air Lines Inc
ELL Ellis Air Taxi Inc	EJ New England Airlines Inc	US US Airways Inc
EM Empire Airlines Inc	3F Pacific Airways, Inc	K3 Venture Travel LLC d/b/a Taquan Air Service
9E Endeavor Air Inc	LW Pacific Wings Airlines	VI Vieques Air Link Inc
MQ Envoy Air	KS Peninsula Airways Inc	VX Virgin America
7H Era Aviation	PT Piedmont Airlines	V2 Vision Airlines
EV ExpressJet Airlines Inc	Z3 PM Air, LLC	4W Warbelow
WST Friday Harbor Seaplanes	OH PSA Airlines Inc	8V Wright Air Service
F9 Frontier Airlines Inc	YX Republic Airlines	4Y Yute Air Aka Flight Alaska
G7 GoJet Airlines LLC d/b/a United Express	I4 Scott Air LLC dba Island Air Express	
YR Grand Canyon Airlines, Inc d/b/a Scenic Airlines	BB Seaborne Aviation	

## Airport Codes

ATL Atlanta, GA	LIH Lihue, HI	ACV Eureka/Arcata, CA	BID Block Is., RI	CLL College Station, TX	EKO Elko, NV
BOS Boston, MA	LKE Seattle/Tacoma (L. Union), WA	ADK Adak Is., AK	BIL Billings, MT	CLP Clarks Point, AK	ELD El Dorado, AR
DFW Dallas/Fort Worth, TX	MCI Kansas City, MO	ADQ Kodiak, AK	BIS Bismarck, ND	CMI Champaign, IL	ELI Elim, AK
IAD Washington Dulles, VA	MDT Harrisburg, PA	AET Allakaket, AK	BJI Bemidji, MN	CMX Hancock, MI	ELM Elmira, NY
IAH Houston Bush, TX	MDW Chicago Midway, IL	AEX Alexandria, LA	BKC Buckland, AK	CNM Carlsbad, NM	ELP El Paso, TX
JFK New York Kennedy, NY	MKE Milwaukee, WI	AGN Ancon, AK	BKG Branson Airport, MO	CNY Moab, UT	ELV Elfin Cove, AK
LAX Los Angeles, CA	MLB Melbourne, FL	AGS Augusta, GA	BKL Cleveland (Burke), OH	COD Cody, WY	EMK Emmonak, AK
MCO Orlando, FL	MSY New Orleans, LA	AIA Alliance, NE	BKW Beckley, WV	COS Colorado Springs, CO	ENA Kenai, AK
ORD Chicago OHare, IL	MYR Myrtle Beach, SC	AIN Wainwright, AK	BLD Boulder City Airport, NV	COU Columbia, MO	ERI Erie, PA
SEA Seattle/Tacoma, WA	OGG Maui, HI	AKB Atka, AK	BLI Bellingham, WA	CPR Casper, WY	ESC Escanaba, MI
SFO San Francisco, CA	PDX Portland, OR	AKI Akiak, AK	BMI Bloomington, IL	CRP Corpus Christi, TX	ESD Eastsound, WA
CLT Charlotte, NC	PHX Phoenix, AZ	AKK Akhiok, AK	BOI Boise, ID	CRW Charleston, WV	EUG Eugene, OR
EWR New York Newark, NJ	PIE St. Petersburg, FL	AKN King Salmon, AK	BPT Beaumont/Pt. Arthur, TX	CSG Columbus, GA	EVV Evansville, IN
MIA Miami, FL	PIT Pittsburgh, PA	AKP Anaktuvuk Pass, AK	BQK Brunswick, GA	CVN Clovis, NM	EWB New Bedford, MA
HNL Honolulu, HI	PSP Palm Springs, CA	ALB Albany, NY	BRD Brainerd, MN	CWA Wausau, WI	EWN New Bern, NC
BWI Baltimore, MD	ROC Rochester, NY	ALO Waterloo, IA	BRL Burlington, IA	CXF Coldfoot, AK	EXI Excursion Inlet, AK
FLL Fort Lauderdale, FL	RSW Fort Myers, FL	ALS Alamosa, CO	BRO Brownsville, TX	CYF Chefornak, AK	EYW Key West, FL
HOU Houston Hobby, TX	SAN San Diego, CA	ALW Walla Walla, WA	BRW Barrow, AK	CYS Cheyenne, WY	FAR Fargo, ND
LGA New York LaGuardia, NY	SFB Sanford, FL	ALZ Alitak, AK	BTI Barter Island, AK	DAB Daytona Beach, FL	FAY Fayetteville, NC
PHL Philadelphia, PA	SLC Salt Lake City, UT	AMA Amarillo, TX	BTM Butte, MT	DAL Dallas Love, TX	FBS Friday Harbour, WA
DCA Washington National, VA	SNA Orange County, CA	ANI Aniak, AK	BTR Baton Rouge, LA	DAY Dayton, OH	FCA Kalispell/Glacier Natl Pk, MT
DTW Detroit, MI	SRQ Sarasota/Bradenton, FL	ANV Anvik, AK	BTT Bettles, AK	DBQ Dubuque, IA	FKL Franklin, PA
IND Indianapolis, IN	STL St. Louis, MO	AOO Altoona, PA	BUF Buffalo, NY	DDC Dodge City, KS	FLO Flagstaff, AZ
JAX Jacksonville, FL	SYR Syracuse, NY	AOS Amook, AK	BUR Burbank, CA	DEC Decatur, IL	FLG Florence, SC
LFT Lafayette, LA	SJC San Jose, CA	APF Naples, NY	BZN Bozeman, MT	DHB Deer Harbor Airport, WA	FMN Farmington, NM
MSP Minneapolis/St. Paul, MN	PVD Providence, RI	APN Alpena, MI	CAE Columbia, SC	DHN Dothan, AL	FNL Fort Collins/Loveland, CO
PBI West Palm Beach, FL	FAI Fairbanks, AK	ARC Arctic Village, AK	CAK Akron/Canton, OH	DIK Dickinson, ND	FNT Flint, MI
RDU Raleigh/Durham, NC	RFD Rockford, IL	ART Watertown, NY	CDB Cold Bay, AK	DLG Dillingham, AK	FOD Fort Dodge, IA
TPA Tampa, FL	FAT Fresno, CA	ASE Aspen, CO	CDC Cedar City, UT	DRG Deering, AK	FRD Friday Harbor, WA
ACY Atlantic City, NJ	MEM Memphis, TN	ATK Atkasuk, AK	CDR Chadron, NE	DRO Durango, CO	FRG Republic, NY
ANC Anchorage, AK	MFE Mc Allen, TX	ATT Atmautluak, AK	CDV Cordova, AK	CEC Crescent City, CA	FSD Sioux Falls, SD
AUS Austin, TX	OAK Oakland, CA	ATW Appleton, WI	CEM Central, AK	CEM Central, AK	FSM Ft. Smith, AR
BDL Hartford Ct/Springfield, CT	ONT Ontario, CA	ATY Watertown, SD	CEZ Cortez, CO	CGA Craig, AK	FWA Fort Wayne, IN
BFI Seattle/Tacoma (Boeing), WA	RNO Reno, NV	AUG Augusta, ME	CGI Cape Girardeau, MO	CHA Chattanooga, TN	FYU Ft. Yukon, AK
BNA Nashville, TN	SAT San Antonio, TX	AUK Alakanuk, AK	CHA Chattanooga, TN	CHO Charlottesville, VA	GAL Galena, AK
BTV Burlington, VT	SMF Sacramento, CA	AVL Asheville, NC	CHU Chuathbaluk, AK	CHU Cedar Rapids/Iowa City, IA	GAM Gambell, AK
CHS Charleston, SC	SXP Sheldon Point, AK	AVP Wilkes-Barre/Scranton, PA	CID Cedar Rapids/Iowa City, IA	CIK Chalkyitsik, AK	GBD Great Bend, KS
CLE Cleveland, OH	ABE Allentown, PA	AZO Kalamazoo, MI	CIO Sault Ste. Marie, MI	CIU Sault Ste. Marie, MI	GCC Gillette, WY
CMH Columbus, OH	ABI Abilene, TX	BET Bethel, AK	CKB Clarksburg, WV	CKB Clarksburg, WV	GCK Garden City, KS
CVG Cincinnati, OH	ABL Ambler, AK	BFD Bradford, PA	CKD Crooked Creek, AK	CKD Crooked Creek, AK	GCN Grand Canyon, AZ
DEN Denver, CO	ABQ Albuquerque, NM	BFF Scottsbluff, NE	CKX Chicken, AK	CKX Chicken, AK	GCW Grand Canyon West Airport, AZ
EGE Vail/Eagle, CO	ABR Aberdeen, SD	BFL Bakersfield, CA	CLD Carlsbad, CA	CLD Carlsbad, CA	GDV Glendive, MT
KEH Seattle/Tacoma (Kenmore), WA	ABY Albany, GA	BGM Binghamton, NY			GEG Spokane, WA
KOA Kona, HI	ACK Nantucket, MA	BGR Bangor, ME			GFK Grand Forks, ND
LAS Las Vegas, NV	ACT Waco, TX	BHB Bar Harbor, ME			
		BHM Birmingham, AL			

# Airport Codes

GGG Longview, TX	JST Johnstown, PA	MBL Manistee, MI	PIH Pocatello, ID	STG St. George Is., AK	WKK Aleknagik, AK
GGW Glasgow, MT	KAE Kake, AK	MBS Saginaw, MI	PIP Pilot Point, AK	STS Santa Rosa, CA	WLK Selawik, AK
GJT Grand Junction, CO	KAL Kaltag, AK	MCE Merced, CA	PIR Pierre, SD	SUN Sun Valley, ID	WMK Meyers Chuck, AK
GLH Greenville, MS	KBC Birch Creek, AK	MCG Mc Grath, AK	PIZ Point Lay, AK	SUX Sioux City, IA	WMO White Mountain, AK
GLV Golovin, AK	KCC Coffman Cove, AK	MCK Mc Cook, NE	PKA Napaskiak, AK	SVA Savoonga, AK	WNA Napakiak, AK
GNU Goodnews Bay, AK	KCG Chignik, AK	MCW Mason City, IA	PKB Parkersburg, WV	SVC Silver City, NM	WRG Wrangell, AK
GNV Gainesville, FL	KCL Chignik, AK	MEI Meridian, MS	PLN Pellston, MI	SVS Stevens Village, AK	WRL Worland, WY
GPT Gulfport/Biloxi, MS	KCQ Chignik, AK	MFR Medford, OR	PML Port Moller, AK	SWF Newburgh, NY	WSN South Naknek, AK
GRB Green Bay, WI	KEB English Bay, AK	MGM Montgomery, AL	PNS Pensacola, FL	SYB Seal Bay, AK	WSX Westsoud, WA
GRI Grand Is., NE	KEK Ekwok, AK	MGW Morgantown, WV	PPV Port Protection, AK	TAL Tanana, AK	WTK Noatak, AK
GRK Killeen Gray, TX	KFP False Pass, AK	MHK Manhattan, KS	PQI Presque Isle, ME	TBN Ft. Leonard Wood, MO	WTL Tuntutuliak, AK
GRR Grand Rapids, MI	KGK Koliganek, AK	MHT Manchester, NH	PQS Pilot Station, AK	TCT Takotna, AK	WWP Whale Pass, AK
GSO Greensboro/H.Pt/Win-Salem, NC	KGX Grayling, AK	MKG Muskegon, MI	PRC Prescott, AZ	TKE Tenakee, AK	WWT Newtok, AK
GSP Greenville/Spartanburg, SC	KKA Koyuk, AK	MKK Molokai/Hoolehua, HI	PSC Pasco, WA	TKJ Tok, AK	WYS West Yellowstone, MT
GST Gustavus, AK	KKB Kitoi, AK	MKL Jackson, TN	PSG Paterburg, AK	TLA Teller, AK	XNA Fayetteville/Springfield, AR
GTF Great Falls, MT	KKH Kongiganak, AK	MLI Moline, IL	PTA Port Alsworth, AK	TLH Tallahassee, FL	YAK Yakutat, AK
GTR Columbus/Starkville/West Pt, MS	KKI Kiachak, AK	MLL Marshall, AK	PTH Port Heiden, AK	TUJ Tatalina, AK	YKM Yakima, WA
GUC Gunnison, CO	KKU Ekuk, AK	MLU Monroe, LA	PTU Platinum, CO	TLT Tuluksak, AK	YUM Yuma, AZ
HCR Holy Cross, AK	KLK Kalskag, AK	MLY Manley Hot Spgs., AK	PUB Pueblo, CO	TNC Tin City, AK	
HDN Steamboat Springs, CO	KLL Levelock, AK	MMH Mammoth Lakes, CA	PUV Pullman, WA	TNK Tununak, AK	
HGR Hagerstown, MD	KLN Larsen Bay, AK	MMU Morristown, NJ	PVC Provincetown, MA	TOG Togiak, AK	
HHH Hilton Head Island, SC	KLW Klawock, AK	MNT Minto, AK	PVL Pike County, KY	TOL Toledo, OH	
HIB Hibbing, MN	KMO Manokotak, AK	MOB Mobile, AL	PWM Portland, ME	TRI Tri-City Airport, TN	
HKB Healy Lake, AK	KMY Moser Bay, AK	MOT Minot, ND	RAP Rapid City, SD	TTN Trenton, NJ	
HLN Helena, MT	KNK Kakhonak, AK	MOU Mountain Village, AK	RBY Ruby, AK	TUL Tulsa, OK	
HNH Hoonah, AK	KNW New Stuyahok, AK	MQT Marquette, MI	RCE Roche Harbor, WA	TUP Tupelo, MS	
HNM Hana, HI	KOT Kotlik, AK	MRY Monterey, CA	RDD Redding, CA	TUS Tucson, AZ	
HNS Haines, AK	KOY Olga Bay, AK	MSL Muscle Shoals, AL	RDM Redmond, OR	TVC Traverse City, MI	
HOB Hobbs, NM	KOZ Ouzinkie, AK	MSN Madison, WI	RHI Rhineland, WI	TVF Thief River Falls, MN	
HOM Homer, AK	KPB Point Baker, AK	MSO Missoula, MT	RIC Richmond/Wmbg, VA	TWA Twin Hills, AK	
HON Huron, SD	KPN Kipnuk, AK	MSS Massena, NY	RIW Riverton, WY	TWF Twin Falls, ID	
HOT Hot Springs, AR	KPR Port Williams, AK	MTJ Montrose, CO	RKD Rockland, ME	TXK Texarkana, AR	
HPB Hooper Bay, AK	KPV Perryville, AK	MTM Metlakatla, HI	RKS Rock Springs, WY	TYR Tyler, TX	
HPN Westchester County, NY	KPY Port Bailey, AK	MUE Kamuela, HI	RMP Rampart, AK	TYS Knoxville, TN	
HRL Harlingen, TX	KQA Akutan, AK	MVY Marthas Vineyard, MA	ROA Roanoke, VA	UGB Pilot Point, AK	
HRO Harrison, AR	KSM St. Marys, AK	MWA Marion, IL	ROW Roswell, NM	UGI Uganik, AK	
HSL Huslia, AK	KTB Thorne Bay, AK	MYU Mekoryuk, AK	RSH Russian Mission, AK	UIN Quincy, IL	
HSV Huntsville/Decatur, AL	KTN Ketchikan, AK	NEW New Orleans, LA	RSJ Rosario, WA	UNK Unalakleet, AK	
HTS Huntington, WV	KTS Brevig Mission, AK	NIB Nikolai, AK	RST Rochester, MN	UOX University/Oxford, MS	
HUS Hughes, AK	KUK Kasigluk, AK	NKI Naukiti, AK	RUT Rutland, VT	UST St. Augustine, FL	
HVN New Haven, CT	KVC King Cove, AK	NLG Nelson Lagoon, AK	SAF Santa Fe, NM	VAK Chevak, AK	
HVR Havre, MT	KVL Kivalina, AK	NME Nightmute, AK	SAV Savannah, GA	VCT Victoria, TX	
HYA Hyannis, MA	KWF Waterfall, AK	NNL Nondalton, AK	SBA Santa Barbara, CA	VDZ Valdez, AK	
HYG Hydaburg, AK	KWK Kwigillingok, AK	NUI Nuiqsut, AK	SBN South Bend, IN	VEE Venetie, AK	
HYL Hollis, AK	KWN Quinhagak, AK	NUL Nulato, AK	SBP San Luis Obispo, CA	VEL Vernal, UT	
HYS Hays, KS	KWP West Point, AK	NUP Nunapitchuk, AK	SBY Salisbury, MD	VIS Visalia, CA	
IAG Niagara Falls, NY	KWT Kwethluk, AK	OAJ Jacksonville, NC	SCC Prudhoe Bay/Deadhorse, AK	VLD Valdosta, GA	
IAN Kiana, AK	KXA Kasaan, AK	OBU Kobuk, AK	SCE State College, PA	VPS Ft. Walton Beach, FL	
ICT Wichita, KS	KYK Karluk, AK	OGS Ogdenburg, NY	SCM Scammon Bay, AK	WAA Wales, AK	
IDA Idaho Falls, ID	KYU Koyukuk, AK	OKC Oklahoma City, OK	SDF Louisville, KY	WBB Stebbins, AK	
IGG Igiugig, AK	KZB Zachar Bay, AK	OLF Wolf Point, MT	SDP Sand Point, AK	WBQ Beaver, AK	
IGM Kingman, AZ	LAM Los Alamos, NM	OLH Old Harbor, AK	SDY Sidney, MT		
IKO Nikolski, AK	LAN Lansing, MI	OLV Olive Branch Airport, MS	SGF Springfield, MO		
ILG Wilmington Airport, DE	LAR Laramie, WY	OMA Omaha, NE	SGU St. George, UT		
ILI Iliamna, AK	LAW Lawton, OK	OME Nome, AK	SGY Skagway, AK		
ILM Wilmington, NC	LBB Lubbock, TX	OOK Toksook Bay, AK	SHD Shenandoah Valley Airport, VA		
IMT Iron Mountain, MI	LBE Latrobe, PA	ORF Norfolk/Va. Beach/Wmbg, VA	SHG Shungnak, AK		
INL Intl Falls, MN	LBF North Platte, NE	ORH Worcester, MA	SHH Shishmaref, AK		
IPL El Centro/Imperial, CA	LBL Liberal, KS	ORI Port Lions, AK	SHR Sheridan, WY		
IPT Williamsport, PA	LCH Lake Charles, LA	ORV Noorvik, AK	SHV Shreveport, LA		
IRC Circle, AK	LEB Lebanon, NH	OTH North Bend, OR	SHX Shageluk, AK		
IRK Kirksville, MO	LEX Lexington, KY	OTZ Kotzebue, AK	SIT Sitka, AK		
ISN Williston, ND	LGB Long Beach, CA	OWB Owensboro, KY	SJT San Angelo, TX		
ISP Islip, NY	LIT Little Rock, AR	PAH Paducah, KY	SKK Shaktoolik, AK		
ITH Ithaca, NY	LMA Lake Minchumina, AK	PBG Plattsburgh, NY	SLK Saranac Lake, NY		
ITO Hilo, HI	LNK Lincoln, NE	PDB Pedro Bay, AK	SLN Salina, KS		
IWD Ironwood, MI	LNS Lancaster, PA	PDK Atlanta, GA	SLQ Sleetmute, AK		
JAC Jackson Hole, WY	LNY Lanai City, HI	PDT Pendleton, OR	SMK St. Michael, AK		
JAN Jackson, MS	LPS Lopez Is., WA	PEC Pelican, AK	SNM Santa Maria, CA		
JBR Jonesboro, AR	LRD Laredo, TX	PGA Page, AZ	SNP St. Paul Is., AK		
JHM Kapalua, HI	LSE La Crosse/Wi/Winona, WI	PGM Port Graham, AK	SOV Seldovia, AK		
JHW Jamestown, NY	LUK Cincinnati (Lunkin), OH	PGV Greenville, NC	SOW Show Low, AZ		
JLN Joplin, MO	LUP Kalaupapa, HI	PHF Newport News/Williamsburg, VA	SPI Springfield, IL		
JMS Jamestown, ND	LUR Cape Lisburne, AK	PHO Point Hope, AK	SPS Wichita Falls, TX		
JNU Juneau, AK	LWB Greenbrier, WV	PIA Peoria, IL	SRV Stony River, AK		
JRF John Rodgers Field, HI	LWS Lewiston, ID	PIB Laurel/Hattiesburg, MS	STC Saint Cloud, MN		
	LYH Lynchburg, VA				
	MAF Midland/Odessa, TX				

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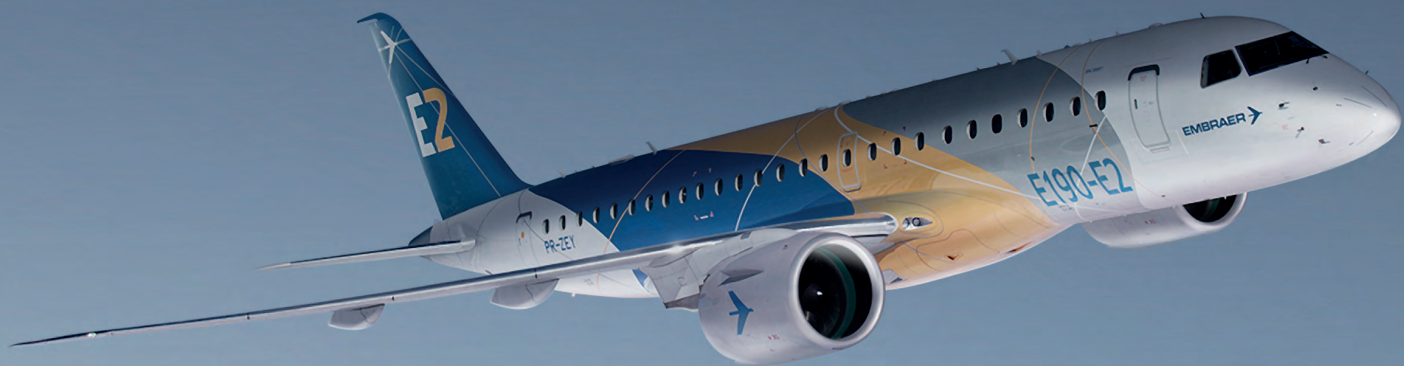
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