





CONTENTS

| INTRODUCTION 6 | COMPARATIVE TRE U.S. PASSENGER AI |
|--|---|
| RAA Staff & Board of Directors | U.S. PASSENUEN AI |
| Welcome Letters | Revenue Passenger Mile |
| | Available Seat Miles |
| INDUSTRY STATISTICS | Average Seating Capac |
| INDUSTRY STATISTICS 12 | Average Passenger Trip |
| 2019 at a Glance | Regional Airline Partner |
| Regional Airline Statistics 2010-2019 | Enplanements & Corpo of Top 50 U.S. Regional |
| | 2019 Regional Aircraft S |
| TRAFFIC, CAPACITY, & OPERATIONS 16 | |
| Aire and a with Denie and Consider | FAA CERTIFICATED |
| Airports with Regional Service | |
| Airports with ONLY Regional Service 16 | Airline Transport Pilot, A |
| Service at U.S. Airports | Land Pilots with Valid 1s |
| Passengers Enplaned (Millions) | Original Issuance ATP A |
| Average Daily Departures | Percentage of Original I Restricted Privileges |
| Average Load Factor | Restricted i fivileges |
| Average Passenger Trip Length | |
| 2019 Departures and Enplanements 19 | |
| Full-time Equivalent Employees 19 | |

| UMPAKATIVE TRENDS IN U.S. PASSENGER AIRLINE SERVICE | 20 |
|--|------|
| | |
| Revenue Passenger Miles | . 20 |
| Available Seat Miles | . 20 |
| Average Seating Capacity | . 21 |
| Average Passenger Trip Length | . 21 |
| Regional Airline Partnerships | . 22 |
| Enplanements & Corporate Groupings of Top 50 U.S. Regional Airlines | . 24 |
| 2019 Regional Aircraft Statistics At a Glance | . 25 |
| | |
| FAA CERTIFICATED AIRMEN ANALYSIS | 26 |
| | |
| Airline Transport Pilot, Airplane Multi-Engine Land Pilots with Valid 1st Class Medicals by Age | . 27 |
| Original Issuance ATP AMEL and R-ATP AMEL | . 27 |
| Percentage of Original Issuance ATP AMEL with Restricted Privileges | . 27 |
| | |
| | |

| SAFETY | 28 U.S. AIRPORTS & REGIONAL SERVICE 3 | 34 |
|--|---|----------------|
| Safety Record of U.S. Air Carriers Operating Under 14 CFR 121, Scheduled Service | Top 50 U.S. Airports | |
| Safety Record of U.S. Air Carriers Operating | U.S. Airports Served Exclusively by Regional Airlines | 37 |
| Under 14 CFR 135, Scheduled Service | Top 50 U.S. Airports for Regional Departures 38-3 | 39 |
| | Shortest & Longest Regional Routes (Lower 48) 4 | 10 |
| DECIONAL AIDODAET CTATICTICS | Regional Airline Transborder Service | 10 |
| REGIONAL AIRCRAFT STATISTICS | Passenger Service in U.S. by State | 33 |
| RAA Member Airline Fleet | 30 States with 50% or More Air Service | ~ _ |
| Regional Airline Fleet Details by Airline | by Regional Airlines |)5 |
| Regional Airline Fleet Details by Manufacturer | 32 | |
| | DIRECTORIES 6 | 6 |
| 2020 RAA SCHOLARSHIP WINNERS | RAA Airline Member Directory 68-7 | 71 |
| | Associate Member Council Directory | 72 |
| | Letter from Chair of Associate Member Council 7 | 74 |
| | Associate Members Index Alphabetical | 76 |
| | Associate Members Index by Category | 77 |
| | Associate Members Listings |)4 |
| | REFERENCE 9 | 16 |
| | | |
| | U.S. Part 135/Part 121 Certificated Air Carriers . 96-9 |) 7 |
| | U.S. Airport Codes |)2 |

THIS IS RAA

RAA STAFF



FAYE MALARKEY BLACK PRESIDENT & CEO



BILL WHYTEVICE PRESIDENT, AVIATION OPERATIONS
& TECHNICAL SERVICES



NOBUYO REINSCH
VICE PRESIDENT, AVIATION SAFETY
& SECURITY



DREW JACOBY LEMOSSENIOR DIRECTOR, GOVERNMENT AFFAIRS



MICHELLE CRAVEZ
MANAGER OF MEMBERSHIP,
OPERATIONS AND EVENTS



SHARON SMITH-PROSPER EXECUTIVE ASSISTANT

CONVENTION TEAM

DIANA LUNDIE Exhibit Sales & Sponsorship

SARA HAUKAPConvention Manager

ANNUAL REPORT PRODUCTION

CONTRAST & CO.DESIGN AND LAYOUT

JENNIFER SUNDERMAN
Data Preparation

BOARD OF DIRECTORS



RICK LEACH
CHAIR
Trans State Holdings/GoJet Airlines



DION FLANNERYVICE CHAIR
PSA Airlines



CHIP CHILDS TREASURER SkyWest, Inc.



TIM KOMBEREC SECRETARY Empire Airlines



BRYAN BEDFORDIMMEDIATE PAST CHAIR
Republic Airways



JOE MILLEREXECUTIVE CMTE. AT-LARGE
Endeavor Air



LINDA MARKHAMEXECUTIVE CMTE. AT-LARGE
Cape Air

ROBERT BINNS Air Wisconsin Airlines
JOHN SULLIVAN CommutAir
PEDRO FABREGAS Envoy Air
SUBODH KARNIK ExpressJet Airlines
MARK SLACK Grand Canyon Airlines
JOE SPRAGUE Horizon Air
COLIN COPP Jazz Aviation
JONATHAN ORNSTEIN Mesa Airlines
WILLIAM BENDOKAS New England Airlines
LYLE HOGG Piedmont Airlines

A NOTE FROM RAA'S CEO:

AA's 2020 Annual Report offers a snapshot of regional airline service at a specific point in time. This year's report showcases data from the calendar year of 2019 against the backdrop of the prior decade. In normal times, the trend lines are largely linear, and a review of the data rarely presents an emotional journey.

In Annual Reports past, we saw industry growth as the country relied on regional airlines to rebuild air service after the terrorist acts of 9/11 and later, contraction, as a shrinking pilot pipeline forced a parallel decline in air service. More recent data shows the industry moving from recovery to a position of strength. By 2019, regional airlines had operated more departures and carried more passengers than ever before. Behind the scenes, balance sheets were strong, small communities were regaining air service and regional airlines were staffing to meet the growing needs of their major airline partners.

Now, with the Coronavirus affecting every aspect of our lives and operations, viewing 2019 data is like taking a trip in a time machine to the way things were before the pandemic brutalized public health, decimated airline passenger demand, brought global traffic to a halt, and summoned a patchwork of international, state and local quarantines that curtails travel to this day. As the industry plans for uncertainty, we know the data between these pages does not reflect where we are today, any more than this present moment – with its time stamp of November 17, 2020 – reflects where we will be tomorrow.

As you read this report, you will see why the RAA is working hard to protect and strengthen our shared

future. Throughout, you will find rich photographs collected from member airlines, including those taken in 2019, before masks became a critical tool empowering safe travel. You will also see photos firmly rooted in the present, where masks illustrate just one visible element of the layered protocols airlines have put in place to keep crew and passengers safe. You will learn how the people of RAA go above and beyond to support their communities in our new "RAA Members Give Back" feature. You will see profiles of our Annual Scholarship winners and as you read their stories, you will understand why we were determined to offer these scholarships despite the loss of our usual fundraising vehicles. Similar inspiration pushes us to pursue

enactment of RAA-designed student loan legislation, so that no student interested in becoming a professional airline pilot is turned away because they cannot afford training.

Notably, this year's report reflects the footprint of air service provided by airline members who are no longer operating; our team was deeply saddened by the loss of several long-time members. The hardship of COVID-19 has profoundly affected the entire aviation supply chain and, in response, we put our values front and center by urging enactment – and now extension – of the Payroll Support Program protecting airline workers. This passthrough program kept airline employees on payroll and off unemployment while preserving much-needed air service to communities of all sizes. Unfortunately, the virus outlasted early estimates and the payroll support program expired in September. As a result, you may see among these pages, photos of employees who have since been furloughed. With an extension of the Payroll Support Program uncertain, too many of our colleagues are out of work and others are worried about their future.

If our annual report is a snapshot in time, it is also a portrait of all we are fighting to protect. Two-thirds (66%) of the nation's airports receive air service only by regional airlines. Our members are committed to serving these communities, but do not make air service determinations on their own. In light of the pandemic's influence on demand and staggering financial losses, airlines of all sizes have more workers than work. Many have been forced to make draconian workforce cuts to preserve the long-term viability of the company and its remaining employees. Some major airlines have already announced service cuts, and without intervention, we expect more. Unfortunately, when airline networks contract, smaller communities lose air service. With fewer passengers traveling, these routes are vulnerable to demand fluctuations and the pandemic has brought

the largest demand shock in airline history. While the pandemic has endured longer than anticipated, it will not be permanent. However, the lasting effects of wholesale airline industry contraction will not be easily or quickly reversed. Recalling airline workers involves a lengthy cycle of training and requalification through finite resources, like simulators; retraining bottlenecks will delay air service long after demand returns. In this way, the pandemic's temporary demand-forces may reduce or eliminate air service to small communities for years to come.

We do not know if Congress will intervene quickly enough to return airline staffing levels to a ready status, so these workers can continue serving all communities. We do know that our nation will recover and regional airlines will return to strength and even grow again. Toward that end, RAA will advocate fiercely on behalf of our members and their workforce and in support of communities who rely on regional airlines to connect them to the rest of the world. This year more than ever, we are honored to present data showcasing this vital industry and all it supports.

Please visit **www.raa.org** to learn more about RAA and its work to protect and strengthen regional airline connections.

FAYE MALARKEY BLACK

Fage Walashy Black

President and CEO Regional Airline Association

A NOTE FROM RAA'S CHAIRMAN OF THE BOARD:

ooking at the data from 2019, no one would have predicted the headwinds we would be facing in 2020. We started the year as a growing industry and regional airlines were finding new and innovative ways to meet the needs of our customers and partners. We were gaining ground on the pilot shortage while maintaining an unwavering commitment to safety. By the middle of March 2020, the Coronavirus pandemic had turned every part of aviation upside down. In my almost four decades of industry experience, I have navigated countless changes and challenges within the airline industry, but I have never before seen such a challenge so wholly outside our control as the coronavirus pandemic and its resulting harm to air travel.

That's not to say our history has been without hardship. Earlier this year, before the depth of the COVID crisis presented, our executive team made the excruciating decision to wind down one of the three airlines in the Trans States Holdings group. Given the professionalism of those employees and our own commitment to their future, we were working to transition many of those employees to sister airlines within the group when the pandemic exerted its unprecedented influence. The unfolding crisis not only accelerated the wind-down of Trans States from months to weeks, but plummeting demand and impacts to our partners forced the unexpected winddown of another airline in the group, leaving our remaining airline without the ability to absorb these aviation professionals as hoped. In addition, we have been deeply saddened by news of other airline difficulties, including other RAA members who have ceased operations or continue to face great risk, and my thoughts are with them as well. Nothing in my tenure has been more difficult than conveying these difficult realities to my valued employee groups, as I'm sure it has been

for the leaders of other carriers, and before I continue with this letter, I want to recognize their incredible dedication and contributions to their companies and our industry. In fact, it feels appropriate to recognize them in the RAA Annual Report because these and many other of our industry employees have always been active with the RAA, serving on Safety, Operations and Security Councils, guiding industry communications, supporting the Association's events and taking an active part in the regional airline community. As I have always said, an airline is made up of many peoples' lives. And now thousands of those industry lives have been heavily impacted by the effect of the Pandemic. Therefore, when RAA sets its ongoing policy objectives, it is my commitment and our aspiration, along with my fellow industry leadership, to strengthen our industry so it can welcome these professionals from my companies and other airline professionals like them—back.

One of the most remarkable things about RAA is the community we have built together. Our industry

professionals collaborate on RAA councils and committees and, at the Board level, industry leaders set our differences aside in pursuit of the greater good. Even among competitors, there is an enduring esprit de corps. We have abiding respect for one another and the difficulties we all face; there is no joy taken in the hardship of our competitors. This sense of community includes our Associate Members who exhibit during our Annual Convention, supply our industry with vital products and services and support their airline clients through financial support for the RAA. Earlier this year, RAA's staff came to the difficult decision to postpone our Annual Convention in the interest of public health. While RAA's advocacy on behalf of regional airlines is important to their downstream supply company partners as well, many Associate Members rely on our convention for valuable business networking. As we look through this year's Associate Member directory; we see companies who stayed with the RAA through thick and thin. Their steadfast support for RAA, during a year of economic hardship and without a convention, is a testament to their unwavering support of our industry and has not gone unnoticed.

In May of this year, with the pandemic worsening and travel at a near halt, numerous Congressional leaders and the Administrators of both the FAA and the TSA met with RAA Board Members during our first-ever virtual "fly-in." While we greatly look forward to meeting in person next year, a benefit to meeting virtually was every Board member was able to meet with each lawmaker guest. Remarkably, each policymaker recognized the importance of regional airlines—both in smaller communities and nationwide. It is not by accident that Washington is starting to understand regional airlines and the role we play in US economic health; this reckoning follows from the diligence of the RAA Board and staff, who have spent years educating Congress about regional airlines' vital role in the air transportation network. This foundation proved critical this year, when the RAA team played a pivotal role in protecting regional airlines from even greater harm

from the pandemic. Within a week of the first isolated shutdowns, the team at RAA was at the forefront of COVID relief discussions, guiding legislation and reviewing multiple language changes to ensure COVID relief came in a form that regional airlines could use. After enactment of the landmark CARES Act, RAA determinedly advocated for fair implementation and regional airline access. Today, RAA is standing shoulder to shoulder with labor and mainline partners, urging renewal of the Payroll Support Program to help bring airline employees back to work and continues to guide proposals aimed at preserving small community air service. All the while, the team has fielded member questions on COVID's tremendous impact on operations, supported RAA's committees and their daily safety, security and operational focus, worked with members and regulators to ensure any COVID related operational adjustments were made safely, and kept other critical projects centered, even as resources shifted to mitigating contagion risk and reducing overhead.

During a year as dark as 2020, there are few silver linings. To find them, I believe we can look to each other, and the contributions we make as individual airlines and collaboratively through our RAA community. There are many unknowns ahead, but this industry has the entrepreneurial spirit, expertise, dedication, grit and support structure that will serve us well through our recovery and position its return to success. I expect to see the same integrity and ingenuity present within this industry—with safety as our North Star—for decades to come. My heartfelt thanks to each reader of this Annual Report for their attention and commitment to our industry and all you do to support the RAA.



RICK LEACH

Chairman of the Board Regional Airline Association





2019 AT A GLANCE



66%

of U.S. airports with scheduled passenger air service get their **ONLY** source of air service from regional airlines.

40%

of scheduled passenger departures were operated by U.S. regional airlines.

REGIONAL AIRLINE STATISTICS 2010-2019

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | | | | | | | | | |
| U.S. Regional Certificated Carriers | 66 | 68 | 66 | 63 | 65 | 64 | 67 | 65 | 66 | 66 |
| | | | | | | | | | | |
| Departures Completed (millions) | 4.69 | 4.59 | 4.46 | 4.34 | 4.11 | 3.87 | 3.81 | 3.68 | 3.86 | 3.81 |
| | | | | | | | | | | |
| Average Daily Departures | 12,843 | 12,570 | 12,209 | 11,898 | 11,260 | 10,613 | 10,452 | 10,081 | 10,571 | 10,447 |
| | | | | | | | | | | |
| Average Seating Capacity | 56 | 56 | 56 | 56 | 58 | 61 | 62 | 64 | 63 | 64 |
| | | | | | | | | | | |
| Passengers Enplaned (millions) | 164.1 | 162.18 | 161.34 | 159.13 | 157.56 | 156.56 | 154.92 | 153.29 | 159.06 | 165.17 |
| | | | | | | | | | | |
| Average Passenger Trip Length (miles) | 467 | 471 | 469 | 471 | 477 | 478 | 488 | 487 | 489 | 495 |
| | | | | | | | | | | |
| Average Load Factor | 76.56% | 76.40% | 78.01% | 78.33% | 79.94% | 80.55% | 79.56% | 78.78% | 79.37% | 79.88% |
| | | | | | | | | | | |
| Fleet Flying Hours (thousands) | 5,048 | 5,021 | 4,853 | 4,782 | 4,522 | 4,302 | 4,255 | 4,137 | 4,346 | 4,389 |
| | | | | | | | | | | |
| Revenue Passenger Miles (billions) | 76.62 | 76.24 | 75.60 | 74.94 | 75.11 | 74.75 | 75.46 | 74.49 | 77.80 | 81.70 |
| | | | | | | | | | | |
| Available Seat Miles (billions) | 100.07 | 99.78 | 96.90 | 95.67 | 93.95 | 92.80 | 94.84 | 94.55 | 98.02 | 102.27 |

 $Source: Analysis \ of \ Bureau \ of \ Transportation \ Statistics, Air \ Carrier \ Statistics \ Form \ 41 \ Traffic: \ T-100 \ Segment \ (U.S. \ Carriers \ Only)$

RAA MEMBERS GIVE BACK

SkyWest Making the Skies Friendlier For Everyone

To create a better flying experience for all, SkyWest marked its fourth year teaming up with The Arc for its Wings for Autism/Wings for All initiative. These events offer airport "rehearsals" specifically designed to alleviate the stress that children with autism or intellectual/developmental disabilities, and their families, experience when flying.

The company's long-time partnership with The Arc and Wings for Autism is just one

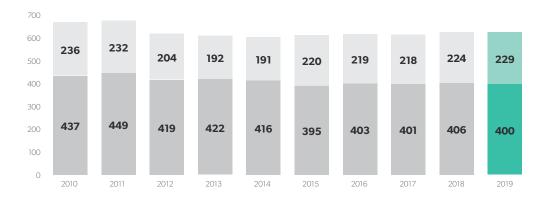
of the many ways SkyWest provides support for those with disabilities. In addition, SkyWest honors many of its employee's individual volunteer efforts through their blog, such as Brady Hlebain, a first officer based in FAT, and Joseph Rosamond, a member of SkyWest's pilot cadet program, who are part of the California National Guard and recently flew a CH-47 Chinook helicopter that helped rescue more than 200 people trapped near Mammoth Lakes California due to forest fires.



TRAFFIC, CAPACITY, & OPERATIONS

AIRPORTS WITH REGIONAL SERVICE

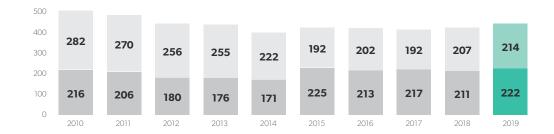




U.S. Airports with Regional Service in 2019

Source: Years 2010–2018 reflect values reported in previous annual reports; 2019 data retrieved from OAG Schedules Analyser.

AIRPORTS WITH ONLY REGIONAL SERVICE

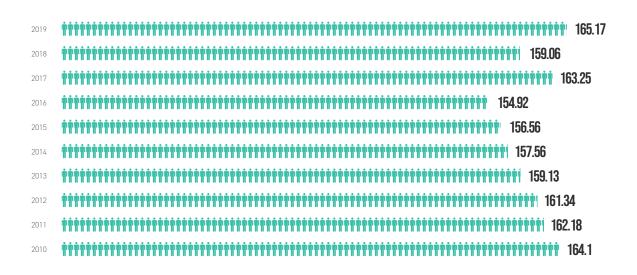


436
U.S. Airports with ONLY
Regional Service in 2019

SERVICE AT U.S. AIRPORTS

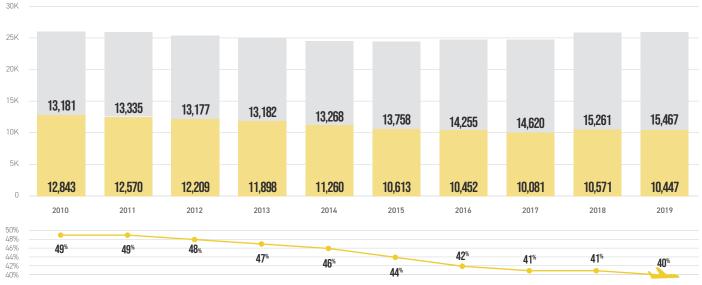


PASSENGERS ENPLANED (MILLIONS)



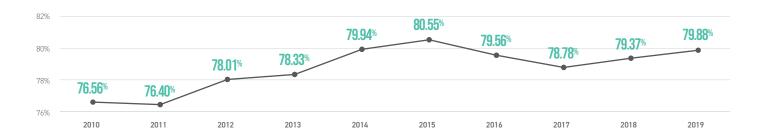
AVERAGE DAILY DEPARTURES



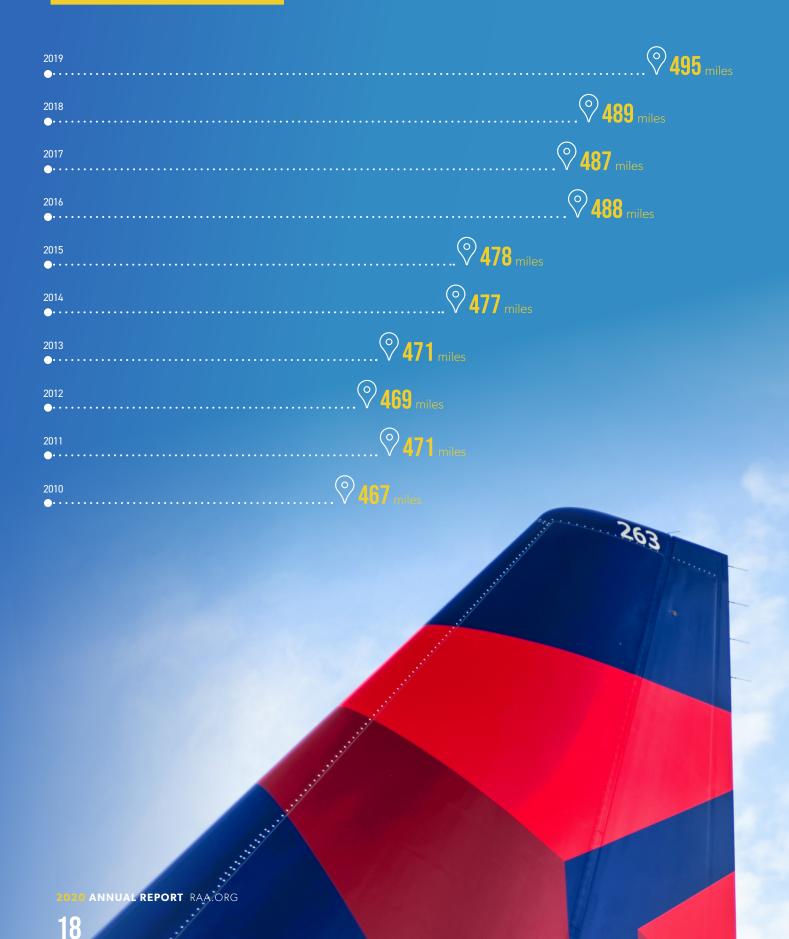


Source: Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

AVERAGE LOAD FACTOR



AVERAGE PASSENGER TRIP LENGTH



2019 **DEPARTURES & ENPLANEMENTS**



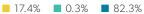


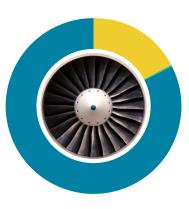


Industry Enplanements

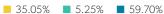






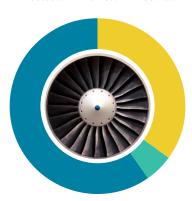


Industry Departures









FULL-TIME EQUIVALENT EMPLOYEES* — REGIONAL AIRLINES

August 2015 - April 2020*

59,142

employees are employed by the

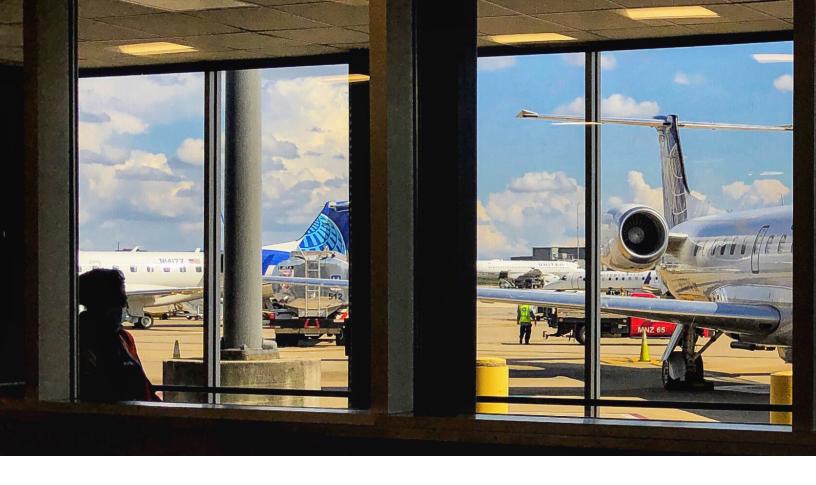
| Rank | Carrier | 2016 | 2017 | 2018 | 2019 | 2020 | 2016 - 2020 | 2019 - 2020 |
|------|---|--------|--------|--------|--------|--------|----------------|----------------|
| 1 | SkyWest | 10,496 | 11,081 | 13,352 | 14,839 | 17,597 | +67.7% | +18.6% |
| 2 | Envoy | 10,665 | 11,361 | 12,821 | 13,908 | 14,575 | +36.7% | +4.8% |
| 3 | Republic and Shuttle America Combined# | 5,218 | 5,449 | 5,622 | 6,013 | 6,182 | +18.5% | +2.8% |
| 4 | Endeavor | 3,432 | 3,882 | 4,406 | 4,493 | 4,485 | +30.7% | -0.2% |
| 5 | PSA | 2,573 | 2,904 | 3,675 | 4,185 | 4,304 | +67.3% | +2.8% |
| 6 | Horizon | 3,254 | 3,300 | 3,573 | 3,666 | 3,833 | +17.8% | +4.6% |
| 7 | Mesa | 2,923 | 3,112 | 3,272 | 3,614 | 3,347 | +14.5% | -7.4% |
| 8 | ExpressJet | 6,959 | 5,814 | 3,877 | 2,670 | 2,994 | -57.0% | +12.1% |
| 9 | Compass | 1,767 | 1,844 | 1,711 | 1,716 | 917 | -48.1% | -46.6% |
| 10 | GoJet | 1,306 | 1,353 | 1,256 | 1,268 | 908 | -30.5% | -28.4% |
| 11 | Air Wisconsin## | 1,781 | 1,338 | - | - | - | - | - |
| | Total | 50,374 | 51,438 | 53,565 | 56,372 | 59,142 | +17.4% | +4.9% |

Source: Bureau of Transportation Statistics

^{*}Full-time Equivalent Employee (FTE) calculations count two part-time employees as one full-time employee.
Effective the end of December 2016, Republic and Shuttle America combined operations and Shuttle America ceased operating.

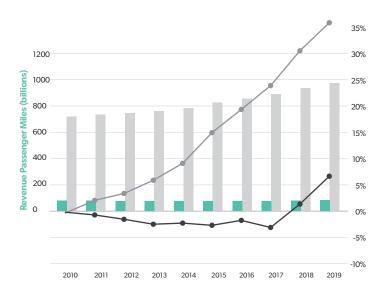
^{##} Effective the end of 2017, Air Wisconsin was no longer required to report monthly employment numbers.

N/A: Carriers did not meet the standard for filing, was no longer operating, merged with another operating carrier or failed to file. See previous notes.

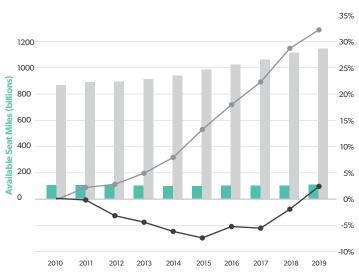


COMPARATIVE TRENDS IN U.S. PASSENGER AIRLINE SERVICE

REVENUE PASSENGER MILES (RPMS) - BILLIONS



AVAILABLE SEAT MILES (ASMS)-BILLIONS

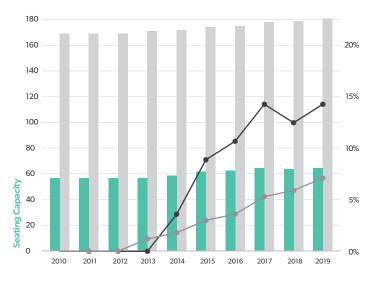


Source: Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

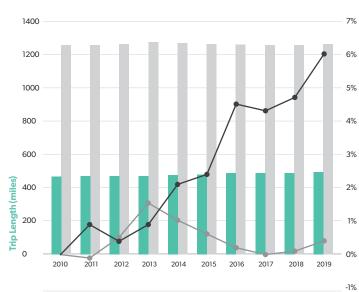


Regional Airlines Non-Regional Airlines % Change Regional Airlines vs. 2010 % Change Non-Regional Airlines vs. 2010

AVERAGE SEATING CAPACITY



AVERAGE PASSENGER TRIP LENGTH



REGIONAL AIRLINE PARTNERSHIPS

Wholly owned subsidiaries of major airlines show in *italics*. Based on June 2020 schedules.

| Marketing Carrier | Regional Brand | Operating Carrier |
|---|--------------------|---|
| Air Canada (AC) AIR CANADA | Air Canada Express | Exploits Valley Air Services (8K) Jazz Aviation LP (QK) Sky Regional (RS) |
| Alaska Air Group (AS) Alaska Air Group | Alaska Airlines | Horizon Air (QX) SkyWest Airlines (OO) |
| American Airlines (AA) American Airlines | American Eagle | Envoy Air (MQ) Mesa Airlines (YV) Piedmont Airlines (PT) PSA Airlines (JIA) Republic Airways (YX) SkyWest Airlines (OO) |
| Delta Air Lines (DL) DELTA | Delta Connection | Endeavor Air (9E) Republic Airways (YX) SkyWest Airlines (OO) |
| United Airlines (UA) UNITED | United Express | Air Wisconsin (ZW) CommutAir (C5) ExpressJet Airlines, Inc. (EV) GoJet Airlines (G7) Mesa Airlines (YV) Republic Airways (YX) SkyWest Airlines (OO) |

RAA MEMBERS GIVE BACK

PSA Celebrates Volunteer Month

April is National Volunteer Month, and each year PSA Airlines encourages their team members to give back to their community and log their volunteer hours. PSA then honors their employees who have logged the most hours on their website. With employees volunteering for their local Fire Departments, working at food pantries at their local churches, volunteering at United Service Organization (USO) lounges and with veteran groups, and fostering service animals in training, the PSA family believes strongly in giving back to their communities.





ENPLANEMENTS & CORPORATE GROUPINGS OF TOP 50 U.S. REGIONAL AIRLINES (ENPLANEMENTS)

| 2019 Individual Carrier Rank | 2019 Carrier Group Rank | Carrier | 2019 Marketing Codes | 2019 Passengers Enplaned | Percent of Total | 2019 Enplaned Group Total |
|--|--|---|-------------------------|--|---|------------------------------|
| 1 | | SkyWest Airlines Inc. | AA/AS/DL/UA | 42,461,185 | 25.71% | |
| | | American Airlines Group | | | 21.33% | 35,236,128 |
| 4 | | PSA Airlines Inc. | AA | 15,121,805 | 9.16% | |
| 5 | | Envoy Air | AA | 15,077,357 | 9.13% | |
| 10 | | Piedmont Airlines | AA | 5,036,966 | 3.05% | |
| 2 | 2 | Republic Airline | AA/DL/UA | 18,878,919 | 11.43% | |
| 3 | 3 | Endeavor Air Inc. | DL | 15,147,714 | 9.17% | |
| 6 | 4 | Mesa Airlines Inc. | AA/UA | 15,061,532 | 9.12% | |
| | 5 | Trans States Holdings | | | 8.48% | 14,011,075 |
| 8 | | Compass Airlines | AA/DL | 6,348,964 | 3.84% | |
| 11 | | GoJet Airlines LLC | DL/UA | 4,611,547 | 2.79% | |
| 13 | | Trans States Airlines | UA | 3,050,564 | 1.85% | |
| 7 | 6 | Horizon Air | AS | 7,847,897 | 4.75% | |
| 9 | 7 | ExpressJet Airlines Inc. | AA/UA | 6,045,545 | 3.66% | |
| 12 | 8 | Air Wisconsin Airlines Corp | UA | 4,106,349 | 2.49% | |
| 14 | 9 | Commutair Aka Champlain Enterprises, Inc. | UA | 2,366,219 | 1.43% | |
| | 10 | Ravn Air Group | | | 0.47% | 770,400 |
| 17 | | Corvus Airlines, Inc | | 380,469 | 0.23% | |
| 18 | | Hageland Aviation Service | | 233,656 | 0.14% | |
| 23 | | Peninsula Airways Inc. | AS | 156,275 | 0.09% | |
| 15 | 11 | Silver Airways | | 577,539 | 0.35% | |
| 16 | 12 | Cape Air | | | 0.200/ | |
| 19 | | | | 481,030 | 0.29% | |
| | 13 | Seaborne Virgin Islands, Inc. | | 481,030 232,583 | 0.14% | |
| 20 | 13 14 | Seaborne Virgin Islands, Inc. Empire Airlines Inc. | | • | | |
| 20 21 | | | | 232,583 | 0.14% | |
| | 14 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a | | 232,583 199,996 | 0.14% 0.12% | |
| 21 | 14 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle | | 232,583 199,996 185,792 | 0.14% 0.12% 0.11% | |
| 21 | 14 15 16 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air | | 232,583 199,996 185,792 185,765 | 0.14% 0.12% 0.11% 0.11% | |
| 21 22 24 | 14 15 16 17 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation | | 232,583 199,996 185,792 185,765 147,493 | 0.14% 0.12% 0.11% 0.11% 0.09% | |
| 21 22 24 25 | 14 15 16 17 18 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation Mokulele Flight Services, Inc. Sun Air Express LLC dba Sun | | 232,583 199,996 185,792 185,765 147,493 118,435 | 0.14% 0.12% 0.11% 0.11% 0.09% 0.07% | |
| 21 22 24 25 26 | 14 15 16 17 18 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation Mokulele Flight Services, Inc. Sun Air Express LLC dba Sun Air International | | 232,583 199,996 185,792 185,765 147,493 118,435 99,217 | 0.14% 0.12% 0.11% 0.11% 0.09% 0.07% 0.06% | |
| 21 22 24 25 26 27 | 14 15 16 17 18 19 20 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation Mokulele Flight Services, Inc. Sun Air Express LLC dba Sun Air International Bering Air Inc. | | 232,583 199,996 185,792 185,765 147,493 118,435 99,217 98,283 | 0.14% 0.12% 0.11% 0.09% 0.07% 0.06% | |
| 21 22 24 25 26 27 28 | 14 15 16 17 18 19 20 21 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation Mokulele Flight Services, Inc. Sun Air Express LLC dba Sun Air International Bering Air Inc. Star Marianas Air Inc. | | 232,583 199,996 185,792 185,765 147,493 118,435 99,217 98,283 97,592 | 0.14% 0.12% 0.11% 0.11% 0.09% 0.07% 0.06% 0.06% | |
| 21 22 24 25 26 27 28 29 | 14 15 16 17 18 19 20 21 22 | Empire Airlines Inc. CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle Boutique Air Grant Aviation Mokulele Flight Services, Inc. Sun Air Express LLC dba Sun Air International Bering Air Inc. Star Marianas Air Inc. Vieques Air Link Inc. Kalinin Aviation LLC d/b/a | | 232,583 199,996 185,792 185,765 147,493 118,435 99,217 98,283 97,592 76,442 | 0.14% 0.12% 0.11% 0.01% 0.09% 0.07% 0.06% 0.06% 0.06% 0.05% | |

| 2019 Individual Carrier Rank | 2019 Carrier Group Rank | Carrier | 2019 Marketing Codes | 2019 Passengers Enplaned | Percent of Total | 2019 Enplaned Group Total |
|---------------------------------------|----------------------------------|--|-------------------------|--------------------------------|------------------|------------------------------|
| 33 | 26 | Kenmore Air Harbor | | 68,174 | 0.04% | |
| 34 | 27 | Key Lime Air Corporation | | 54,455 | 0.03% | |
| 35 | 28 | New England Airlines Inc. | | 35,105 | 0.02% | |
| 36 | 29 | Paklook Air, Inc d/b/a/ Airlift Alaska d/b/a/ Yute Commuter Service | | 30,442 | 0.02% | |
| 37 | 30 | ADVANCED AIR, LLC | | 27,049 | 0.02% | |
| 38 | 31 | Tradewind Aviation | | 26,548 | 0.02% | |
| 39 | 32 | Elite Airways LLC | | 26,057 | 0.02% | |
| 40 | 33 | City Wings Inc dba Seaflight | | 23,693 | 0.01% | |
| 41 | 34 | Scott Air LLC dba Island Air Express | | 21,561 | 0.01% | |
| 42 | 35 | Rectrix Aviation, Inc. | | 18,595 | 0.01% | |
| 43 | 36 | Smokey Bay Air Inc. | | 17,541 | 0.01% | |
| 44 | 37 | Air Sunshine Inc. | | 15,644 | 0.01% | |
| 45 | 38 | Nealco Air Charter Services, Inc. d/b/a Watermakers Air | | 14,028 | 0.01% | |
| 46 | 39 | Air Charter, Inc d/b/a Air Flamenco | | 13,560 | 0.01% | |
| 47 | 40 | Island Air Service | | 13,194 | 0.01% | |
| 48 | 41 | Katmai Air | | 12,799 | 0.01% | |
| 49 | 42 | Venture Travel LLC d/b/a Taquan Air Service | | 11,603 | 0.01% | |
| 50 | 43 | Iliamna Air Taxi | | 10,724 | 0.01% | |
| Total Enpla | nements - | Top 50 U.S. Regional Airlines | | 165,095,663 | 99.96% | |
| Total Enpla | nements - A | II 66 U.S. Regional Airlines | 165,165,513 | 100.00% | | |

2019 REGIONAL AIRCRAFT STATISTICS AT A GLANCE

Source: RAA Analysis of Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)

4

1,972

5/

10,447

000

64

1

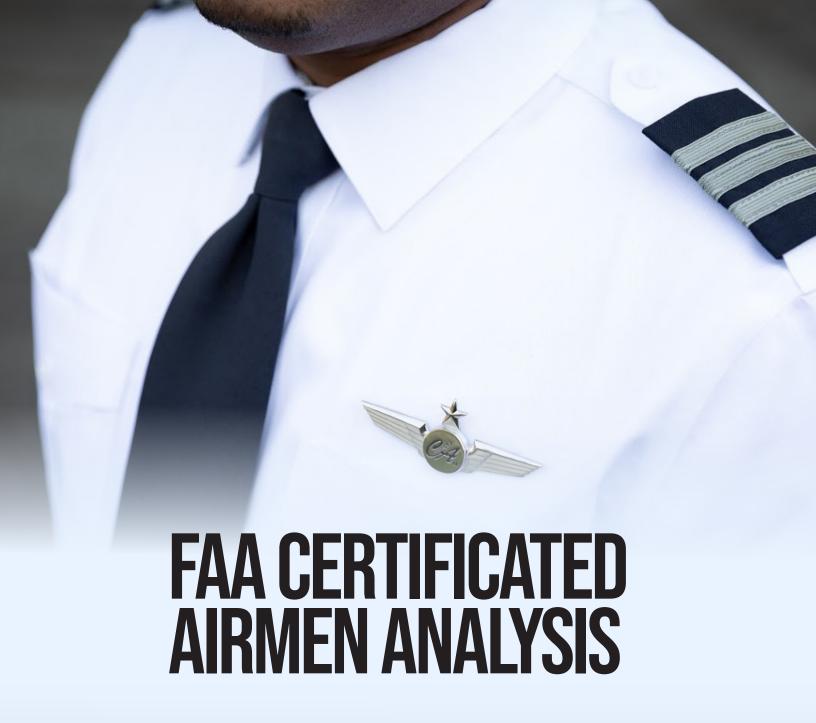
+14%

Total RAA member operated aircraft.

Average
Daily Departures.

Average seating capacity aboard regional aircraft compared to 56 ten years ago.

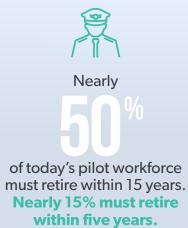
Increase in seating capacity from 2010 to 2019.



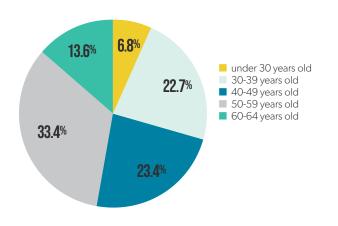


Federal regulations **require** Part 121 Commercial airline pilots to retire at age



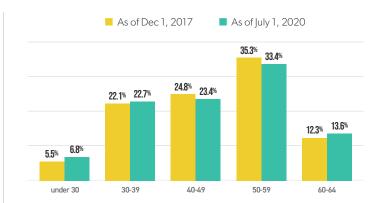


AIRLINE TRANSPORT PILOT, AIRPLANE MULTI-ENGINE LAND PILOTS WITH VALID 1ST CLASS MEDICALS BY AGE



Nearly **HALF** of today's Part 121 qualified pilot workforce face federally-mandated Age 65 retirement within fifteen years.

Source: Airmen Certification Branch, Federal Aviation Administration

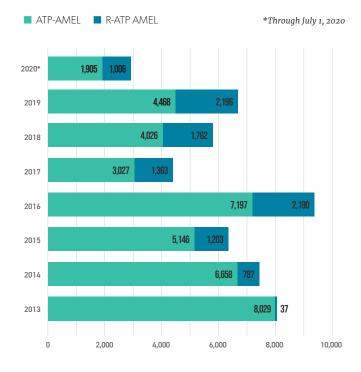


An uptick in pilots under the age of 30 shows more pilots entering the pipeline; a larger increase in pilots age 60 and older shows new pilots are not keeping pace with retirements.

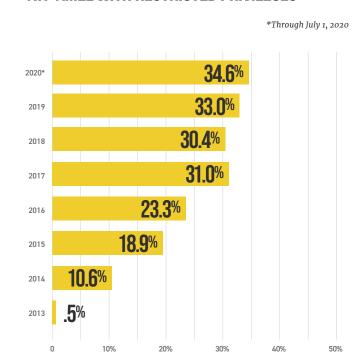
DEMAND FOR STRUCTURED TRAINING PATHWAYS STEADILY INCREASING

Through July 1, 2020, the percentage of original issuance ATP AMEL certificates has steadily increased. More than one third of the ATP AMEL certificates issued to date in 2020 were issued with restricted privileges (R-ATP).

ORIGINAL ISSUANCE ATP AMEL AND R-ATP AMEL



PERCENTAGE OF ORIGINAL ISSUANCE ATP AMEL WITH RESTRICTED PRIVILEGES



SAFETY

SAFETY RECORD OF U.S. AIR CARRIERS 2000-2019

U.S. Air Carriers Operating Under 14 CFR 121, Scheduled Service (Airlines)

| Year | Accio | dents | Fatalities | | | Flight Activity ^a | | | | Accid per 1,0 Flight | | per 10 | dents 0,000 rtures |
|-------------------|-------|-------|------------|--------|--------------|------------------------------|------------|-------|-------|----------------------------|--------|--------|--------------------------|
| | All | Fatal | Total | Aboard | Flight Hours | Flight Miles | Departures | All | Fatal | All | Fatal | All | Fatal |
| 2000 | 49 | 2 | 89 | 89 | 17,478,519 | 7,152,260,000 | 11,053,826 | 0.280 | 0.011 | 0.0069 | 0.0003 | 0.443 | 0.018 |
| 2001 ^b | 41 | 6 | 531 | 525 | 17,157,858 | 6,994,939,000 | 10,632,880 | 0.216 | 0.012 | 0.0053 | 0.0003 | 0.348 | 0.019 |
| 2002 | 34 | 0 | 0 | 0 | 16,718,781 | 6,927,954,000 | 10,276,107 | 0.203 | 0 | 0.0049 | 0 | 0.331 | 0 |
| 2003 | 51 | 2 | 22 | 21 | 16,887,756 | 7,015,935,000 | 10,227,924 | 0.302 | 0.012 | 0.0073 | 0.0003 | 0.499 | 0.020 |
| 2004 | 23 | 1 | 13 | 13 | 18,184,016 | 7,604,248,000 | 10,782,989 | 0.126 | 0.005 | 0.0030 | 0.0001 | 0.213 | 0.009 |
| 2005 | 34 | 3 | 22 | 20 | 18,712,191 | 7,843,717,000 | 10,910,460 | 0.182 | 0.016 | 0.0043 | 0.0004 | 0.312 | 0.027 |
| 2006 | 26 | 2 | 50 | 49 | 18,647,896 | 7,851,864,000 | 10,627,481 | 0.139 | 0.011 | 0.0033 | 0.0003 | 0.245 | 0.019 |
| 2007 | 26 | 0 | 0 | 0 | 19,014,677 | 8,024,313,000 | 10,734,170 | 0.137 | 0 | 0.0032 | 0 | 0.242 | 0 |
| 2008 | 19 | 0 | 0 | 0 | 18,580,166 | 7,813,371,000 | 10,282,575 | 0.102 | 0 | 0.0024 | 0 | 0.185 | 0 |
| 2009 | 26 | 1 | 50 | 49 | 17,182,970 | 7,248,702,000 | 9,564,891 | 0.151 | 0.006 | 0.0036 | 0.0001 | 0.272 | 0.010 |
| 2010 | 28 | 0 | 0 | 0 | 17,235,121 | 7,352,374,000 | 9,467,282 | 0.162 | 0 | 0.0038 | 0 | 0.296 | 0 |
| 2011 | 29 | 0 | 0 | 0 | 17,464,623 | 7,473,520,000 | 9,419,064 | 0.166 | 0 | 0.0039 | 0 | 0.308 | 0 |
| 2012 | 23 | 0 | 0 | 0 | 17,271,783 | 7,443,532,000 | 9,241,935 | 0.133 | 0 | 0.0031 | 0 | 0.249 | 0 |
| 2013 | 18 | 0 | 0 | 0 | 17,387,656 | 7,484,920,149 | 9,268,061 | 0.104 | 0 | 0.0024 | 0 | 0.194 | 0 |
| 2014 | 29 | 0 | 0 | 0 | 17,354,308 | 7,507,487,935 | 9,049,491 | 0.167 | 0 | 0.0039 | 0 | 0.320 | 0 |
| 2015 | 27 | 0 | 0 | 0 | 17,519,142 | 7,628,941,477 | 8,975,795 | 0.154 | 0 | 0.0035 | 0 | 0.301 | 0 |
| 2016 | 26 | 0 | 0 | 0 | 17,866,607 | 7,813,090,948 | 9,107,454 | 0.146 | 0 | 0.0033 | 0 | 0.285 | 0 |
| 2017 | 30 | 0 | 0 | 0 | 18,098,154 | 7,923,668,749 | 9,124,174 | 0.166 | 0 | 0.0038 | 0 | 0.329 | 0 |
| 2018 | 28 | 1 | 1 | 1 | 18,731,201 | 8,207,258,040 | 9,353,813 | 0.149 | 0.005 | 0.0034 | 0.0001 | 0.299 | 0.011 |
| 2019° | 36 | 1 | 1 | 1 | 19,180,620 | 8,408,765,893 | 9,575,934 | 0.188 | 0.005 | 0.0043 | 0.0001 | 0.376 | 0.010 |

Notes

^a Flight hours, miles, and departures are compiled by the Federal Aviation Administration.

b An intentional act was responsible for an occurrence in this category during this year. These acts, such as suicide, sabotage, and terrorism, are included in the totals for accidents and fatalities but are excluded for the purpose of accident rate computation.

Table 12 contains a list of intentional act occurrences involving US air carriers for the period covered by this table. Only the number of people that died on board each airplane used during the September 11, 2001, terrorist acts is provided in this table; the resulting ground fatalities are not reflected.

^c 2019 data are preliminary.

SAFETY RECORD OF U.S. AIR CARRIERS (CONT.) 2000-2019

USAirCarriersOperatingUnder14CFR135,CommuterOperationsab

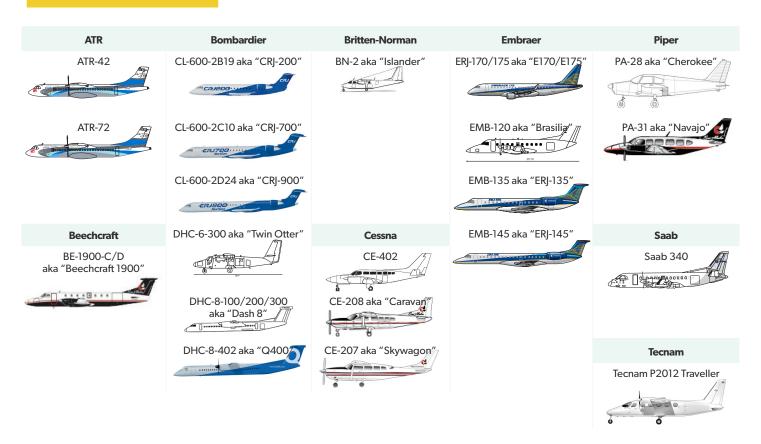
| Year | Accie | dents | Fata | lities | | Flight Activity ^c | | | | per 1,0 | dents 00,000 Miles | per 10 | dents 0,000 rtures |
|-------------------|-------|-------|-------|--------|--------------|------------------------------|------------|-------|-------|---------|--------------------------|--------|--------------------------|
| | All | Fatal | Total | Aboard | Flight Hours | Flight Miles | Departures | All | Fatal | All | Fatal | All | Fatal |
| 2000 | 12 | 1 | 5 | 5 | 369,535 | 44,943,000 | 603,659 | 3.247 | 0.271 | 0.2670 | 0.0223 | 1.988 | 0.166 |
| 2001 | 7 | 2 | 13 | 13 | 300,432 | 43,099,000 | 558,052 | 2.330 | 0.666 | 0.1624 | 0.0464 | 1.254 | 0.358 |
| 2002 | 7 | 0 | 0 | 0 | 273,559 | 41,633,000 | 513,452 | 2.559 | 0 | 0.1681 | 0 | 1.363 | 0 |
| 2003 | 2 | 1 | 2 | 2 | 319,206 | 47,404,000 | 572,260 | 0.627 | 0.313 | 0.0422 | 0.0211 | 0.349 | 0.175 |
| 2004 | 4 | 0 | 0 | 0 | 302,218 | 46,809,000 | 538,077 | 1.324 | 0 | 0.0855 | 0 | 0.743 | 0 |
| 2005 | 6 | 0 | 0 | 0 | 299,775 | 45,721,000 | 527,267 | 2.002 | 0 | 0.1312 | 0 | 1.138 | 0 |
| 2006 | 3 | 1 | 2 | 2 | 301,495 | 46,503,000 | 568,464 | 0.995 | 0.332 | 0.0645 | 0.0215 | 0.528 | 0.176 |
| 2007 | 3 | 0 | 0 | 0 | 291,701 | 46,049,000 | 592,577 | 1.028 | 0 | 0.0651 | 0 | 0.506 | 0 |
| 2008 | 7 | 0 | 0 | 0 | 296,939 | 46,758,000 | 588,955 | 2.357 | 0 | 0.1497 | 0 | 1.189 | 0 |
| 2009 | 2 | 0 | 0 | 0 | 309,545 | 45,335,000 | 589,182 | 0.646 | 0 | 0.0441 | 0 | 0.339 | 0 |
| 2010 | 6 | 0 | 0 | 0 | 314,648 | 48,001,000 | 605,342 | 1.907 | 0 | 0.1250 | 0 | 0.991 | 0 |
| 2011 | 4 | 0 | 0 | 0 | 325,632 | 48,728,000 | 607,898 | 1.228 | 0 | 0.0821 | 0 | 0.658 | 0 |
| 2012 | 3 | 0 | 0 | 0 | 322,416 | 50,313,000 | 602,014 | 0.930 | 0 | 0.0596 | 0 | 0.498 | 0 |
| 2013 | 6 | 2 | 5 | 5 | 325,154 | 52,478,833 | 577,447 | 1.845 | 0.615 | 0.1143 | 0.0381 | 1.039 | 0.346 |
| 2014 | 3 | 0 | 0 | 0 | 335,015 | 48,600,093 | 624,391 | 0.895 | 0 | 0.0617 | 0 | 0.480 | 0 |
| 2015 | 4 | 1 | 1 | 1 | 359,866 | 53,808,827 | 632,309 | 1.112 | 0.278 | 0.0743 | 0.0186 | 0.633 | 0.158 |
| 2016 | 9 | 2 | 8 | 6 | 376,854 | 60,231,973 | 635,787 | 2.388 | 0.531 | 0.1494 | 0.0332 | 1.416 | 0.315 |
| 2017 | 6 | 0 | 0 | 0 | 392,146 | 68,094,230 | 624,790 | 1.530 | 0 | 0.0881 | 0 | 0.960 | 0 |
| 2018 | 2 | 0 | 0 | 0 | 421,319 | 70,816,907 | 644,583 | 0.475 | 0 | 0.0282 | 0 | 0.310 | 0 |
| 2019 ^d | 9 | 1 | 2 | 2 | 415,162 | 67,846,817 | 632,793 | 2.168 | 0.241 | 0.1327 | 0.0147 | 1.422 | 0.158 |

Notes:

- ^a US air carriers operating under 14 CFR Part 135 were previously referred to as Scheduled and Nonscheduled Services. Current tables now refer to these same air carriers as Commuter Operations and On-Demand Operations, respectively, in order to be consistent with definitions in 14 CFR 119.3 and terminology used in 14 CFR 135.1. On-Demand Part 135 operations encompass charters, air taxis, air tours, or medical services (when a patient is on board).
- ^b Based on a February 2002 FAA legal interpretation provided to
- the NTSB, any 14 CFR 135 operation conducted with no revenue passengers aboard will be considered an on-demand flight operation. This interpretation will be applied to accidents beginning with the year 2002. It has not been retroactively applied to 36 accidents, nine of them fatal, that occurred during the period 1983 2001.
- ^c Flight hours, miles, and departures are compiled by the Federal Aviation Administration.
- ^d 2019 data are preliminary.

U.S. REGIONAL AIRCRAFT FLEET

RAA MEMBER AIRLINE FLEET



REGIONAL AIRLINE FLEET DETAILS (FIXED WING)—SORTED BY AIRLINE

Top 50 U.S. Airlines as of 2019 (Departures)

*Fleet data current as of July 2020 RAA Member Airlines shown in **bold**.

| Operator | Aircraft Fleet | Total |
|--|--|-------|
| SkyWest | CL-600-2B19 (153), ERJ-170-200LR (127), CL-600-2C10 (86), ERJ-170-200LL (62), CL-600-2D24 (43) | 471 |
| Republic Airways | ERJ-170-200LR (159), ERJ-170-100SE (40), ERJ-170-100SU (14), ERJ-170-100LR (8) | 221 |
| Envoy Air | ERJ-170-200LR (69), EMB-145-LR (58), EMB-135-KL (51) | 178 |
| Endeavor Air | CL-600-2D24 (119), CL-600-2B19 (42), CL-600-2C10 (14) | 175 |
| Mesa Airlines | CL-600-2D24 (64), ERJ-170-200LR (60), CL-600-2C10 (20), CL-600-2B19 (1) | 145 |
| Expressjet | EMB-145-LR (68), EMB-145-XR (63) | 131 |
| PSA | CL-600-2D24 (69), CL-600-2C10 (61) | 130 |
| Cape Air | CE-402-C (88), P2012 Traveller (12), BN-2-B20 (4) | 104 |
| Air Wisconsin | CL-600-2B19 (65) | 65 |
| Horizon | DHC-8-402 (34), ERJ-170-200LR (30) | 64 |
| Empire Airlines | CE-208-B (38), ATR-42-500 (13), ATR-72-212 (9), ATR-72-201 (1) | 61 |
| Hageland | CE-208-B (23), CE-207-A (18), PA-31-350 (8), BE-1900-C (8) | 57 |
| Piedmont Airlines | EMB-145-LR (55) | 55 |
| Trans States Airlines | EMB-145-XR (38), EMB-145-LR (8) | 46 |
| CommutAir | EMB-145-XR (38) | 38 |
| | | |
| Gojet | CL-600-2C11 (31), CL-600-2D24 (7) | 38 |
| Key Lime Air Corporation | SA-227 (17), SA-226-TC (8), DO-328-300 (7), EMB-145-LR (2), LR-24-B (1), EMB-120-ER (1) | 36 |
| Boutique Air | PC-12-47 (27), BE-300-B300C (5), PC-12-45 (2) | 34 |
| Southern Airways Express / Sun Air Express LLC dba Sun Air International | CE-208-B (19), CE-208-208 (5), PA-31-350 (2) | 26 |
| Grant Aviation | CE-208-B (12), CE-207-A (7), PA-31-350 (4), BE-200-200 (2) | 25 |
| Silver Airways | SF-340-340B (15), ATR-42-500 (7), ATR-72-212A (3) | 25 |
| Tradewind Aviation | PC-12-45 (11), PC-12-47 (7), CE-525-525B (3) | 21 |
| Advanced Air, LLC | PC-12-47E (9), BE-300-B300 (8), LR-45-45 (2), DO-328-300 (2) | 21 |
| Kenmore Air Harbor | PC-12-12 (9), DHC-2-MKI (7), DHC-2-MKII (3), CE-180-K (2) | 21 |
| Bering Air Inc. | CE-208-B (11), BE-200-200 (4), PA-31-350 (4), BE-1900-D (2) | 21 |
| Compass | ERJ-170-200LR (20) | 20 |
| Wright Air Service, Inc. | CE-208-B (12), PA-31-350 (3), CE-206-U206F/G (2), BE-36-A36 (1) | 18 |
| Elite Airways | CL-600-2B19 (9), CL-600-2C10 (5) | 14 |
| Star Marianas Air | PA-32-300 (9), PA-31-350 (5) | 14 |
| Alaska Seaplane | CE-208-B (5), DHC-2-MKI (3), CE-207-A (2), CE-206-U206F/G (2), CE-208-A (1) | 13 |
| Taquan Air | DHC-2-MKI (9), DHC-3-3 (3) | 12 |
| Paklook Air dba Yute Air | PA-32-300 (5), CE-207-207 (5), CE-172-M (2) | 12 |
| Multi-Aero Inc. | CE-208-B (11), BE-1900-1900 (1) | 12 |
| Mokulele Flight Service | CE-208-B (11) | 11 |
| Air Charter, Inc d/b/a Air Flamenco | BN-2 (8), SD-3-60 (3) | 11 |
| Corvus | DHC-8-106 (9), DHC-8-103 (1) | 10 |
| Iliamna Air Taxi, Inc. | PC-12-45 (3), CE-207-A (2), DHC-2-MKI (2), BE-36-A36 (1), BE-58-58 (1), CE-207-207 (1) | 10 |
| Island Air Service | PA-32-260 (3), DHC-2-MKI (3), CE-208-208 (1), CE-185-B (1), PA-32-300 (1), BN-2-A26 (1) | 10 |
| Viegues Air Link, Inc. | | 9 |
| · | BN-2-B26 (3), CE-402-C (2), BN-2-A26 (2), BN-2AMK3-2 (1), BN-2-A9 (1) | 9 |
| Smokey Bay Air Inc. | CE-206-U206F/G (7), CE-207-T207 (1), CE-207-A (1) | 7 |
| Seaborne Airlines | SF-340-340B (5), DHC-6-300 (2) | |
| New England Airlines | PA-32-300 (3), BN-2-A26 (2), BN-2-A (1), PA-28-181 (1) | 7 |
| Katmai Air | CE-206-U206F/G (2), PC-12-45 (2), DHC-2-MKI (2), DHC-3-3 (1) | 7 |
| Scott Air LLC dba Island Air Express | CE-208-208 (2), CE-208-B (2), CE-206-U206F/G (1), PC-12-45 (1) | 6 |
| PenAir | SAAB-2000-2000 (6) | 6 |
| CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle | EMB-135-LR (5) | 5 |
| Air Sunshine, Inc. | CE-402-C (3), BE-1900-C (2) | 5 |
| Nealco Air Charter Services, Inc. d/b/a Watermakers Air | CE-208-B (4) | 4 |
| ivedico Ali Charter Services, inc. d/ b/ a Watermakers Ali | | |
| City Wings Inc dba Seaflight | CE-208-B (2) | 2 |

REGIONAL AIRLINE FLEET DETAILS (FIXED WING)—SORTED BY MANUFACTURER

Top 50 U.S. Airlines as of 2019 (Departures)

*Fleet data current as of July 2020 RAA Member Airlines shown in **bold**.

| Carrier | Aircraft Fleet | Airlines & Qty. | Total | | | | |
|---------------------------------|--------------------|--|-------|--|--|--|--|
| | ERJ-170-200LR | Republic Airways (159), SkyWest (127), Envoy Air (69), Mesa Airlines (60), Horizon (30), Compass (20) | 465 | | | | |
| | EMB-145-LR | ExpressJet (68), Envoy Air (58), Piedmont Airlines (55), Trans States Airlines (8), Key Lime Air Corporation (2) | 191 | | | | |
| | EMB-145-XR | Expressjet (63), Trans States Airlines (38), CommutAir (38) | 139 | | | | |
| 딱 | ERJ-170-200LL | SkyWest (62) | 62 | | | | |
| nbrae | EMB-135-KL | Envoy Air (51) | 51 | | | | |
| Embraer (977) | ERJ-170-100SE | Republic Airways (40) | 40 | | | | |
| 3 | ERJ-170-100SU | Republic Airways (14) | 14 | | | | |
| | ERJ-170-100LR | Republic Airways (8) | 8 | | | | |
| | EMB-135-LR | CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle (5) | 5 | | | | |
| | EMB-120-ER | Key Lime Air Corporation (1) | 1 | | | | |
| | EMB-145-EP | Charter Air Transport dba Via Airlines (1) | 1 | | | | |
| | CL-600-2D24 | Endeavor Air (119), PSA (69), Mesa Airlines (64), SkyWest (43), Gojet (7) | 302 | | | | |
| | CL-600-2B19 | SkyWest (153), Air Wisconsin (65), Endeavor Air (42), Elite Airways (9), Mesa Airlines (1) | 270 | | | | |
| Bomb. | CL-600-2C10 | SkyWest (86), PSA (61), Mesa Airlines (20), Endeavor Air (14), Elite Airways (5) | 186 | | | | |
| ardier | DHC-8-402 | Horizon (34) | | | | | |
| r/de | CL-600-2C11 | GoJet (31) | 31 | | | | |
| Bombardier / de Havilland (868) | DHC-2-MKI | Taquan Air (9), Kenmore Air Harbor (7), Alaska Seaplane (3), Island Air Service (3), Katmai Air (2), Iliamna Air Taxi, Inc. (2) | 26 | | | | |
| d (86 | DHC-8-106 | Corvus (9) | 9 | | | | |
| 8) | DHC-3-3 | Taquan Air (3), Katmai Air (1) | | | | | |
| | DHC-2-MKII | Kenmore Air Harbor (3) | 3 | | | | |
| | DHC-6-300 | Seaborne Airlines (2) | 2 | | | | |
| | DHC-8-103 | Corvus (1) | 1 | | | | |
| | CE-208-B | Empire Airlines (38), Hageland (23), Southern Airways Express / Sun Air Express LLC dba Sun Air International (19), Wright Air Service, Inc. (12), Grant Aviation (12), Multi-Aero Inc. (11), Mokulele Flight Service (11), Bering Air Inc. (11), Alaska Seaplane (5), Nealco Air Charter Services, Inc. d/b/a Watermakers Air (4), Scott Air LLC dba Island Air Express (2) | 150 | | | | |
| | CE-402-C | Cape Air (88), Air Sunshine, Inc. (3), Vieques Air Link, Inc. (2) | 93 | | | | |
| | CE-207-A | Hageland (18), Grant Aviation (7), Iliamna Air Taxi, Inc. (2), Alaska Seaplane (2), Smokey Bay Air Inc. (1) | 30 | | | | |
| Cess | CE-206- U206F/G | Smokey Bay Air Inc. (7), Alaska Seaplane (2), Katmai Air (2), Wright Air Service, Inc. (2), Scott Air LLC dba Island Air Express (1) | 14 | | | | |
| Cessna (311) | CE-208-208 | Southern Airways Express / Sun Air Express LLC dba Sun Air International (5), Scott Air LLC dba Island Air Express (2), Island Air Service (1) | 8 | | | | |
| | CE-207-207 | Paklook Air dba Yute Air (5), Iliamna Air Taxi, Inc. (1) | 6 | | | | |
| | CE-525-525B | Tradewind Aviation (3) | 3 | | | | |
| | CE-172-M | Paklook Air dba Yute Air (2) | 2 | | | | |
| | CE-180-K | Kenmore Air Harbor (2) | 2 | | | | |
| | CE-185-B | Island Air Service (1) | 1 | | | | |
| | CE-207-T207 | Smokey Bay Air Inc. (1) | 1 | | | | |
| | CE-208-A | Alaska Seaplane (1) | 1 | | | | |

| Carrier | Aircraft Fleet | Airlines & Qty. | | | | |
|-----------------------------------|-----------------|--|----|--|--|--|
| Pilatus (71) | PC-12-47 | Boutique Air (27), Tradewind Aviation (7) | | | | |
| | PC-12-45 | Tradewind Aviation (11), Iliamna Air Taxi, Inc. (3), Katmai Air (2), Boutique Air (2), Scott Air LLC dba Island Air Express (1) | | | | |
| | PC-12-47E | Advanced Air, LLC (9) | | | | |
| | PC-12-12 | Kenmore Air Harbor (9) | 9 | | | |
| Piper (48) | PA-31-350 | Hageland (8), Star Marianas Air (5), Grant Aviation (4), Bering Air Inc. (4), Wright Air Service, Inc. (3), Southern Airways Express / Sun Air Express LLC dba Sun Air International (2) | | | | |
| | PA-32-300 | Star Marianas Air (9), Paklook Air dba Yute Air (5), New England Airlines (3) , Island Air Service (1) | | | | |
| | PA-32-260 | Island Air Service (3) | | | | |
| | PA-28-181 | New England Airlines (1) | 1 | | | |
| | BE-1900-C | Hageland (8), Air Sunshine, Inc. (2) | 10 | | | |
| | BE-300-B300 | Advanced Air, LLC (8) | 8 | | | |
| B. | BE-200-200 | Bering Air Inc. (4), Grant Aviation (2) | | | | |
| Beechcraft (35) | BE-300-B300C | Boutique Air (5) | | | | |
| raft (| BE-36-A36 | Iliamna Air Taxi, Inc. (1), Wright Air Service, Inc. (1) | | | | |
| 35) | BE-1900-D | Bering Air Inc. (2) | | | | |
| | BE-1900-1900 | Multi-Aero Inc. (1) | | | | |
| | BE-58-58 | lliamna Air Taxi, Inc. (1) | 1 | | | |
| | ATR-42-500 | Empire Airlines (13), Silver Airways (7) | 20 | | | |
| ATF | ATR-72-212 | Empire Airlines (9) | 9 | | | |
| ATR (33) | ATR-72-212A | Silver Airways (3) | 3 | | | |
| | ATR-72-201 | Empire Airlines (1) | 1 | | | |
| | SF-340-340B | Silver Airways (15), Seaborne Airlines (5) | 20 | | | |
| Saab (26) | SAAB-2000-2000 | PenAir (6) | 6 | | | |
| Fairchi (25) | SA-227 | Key Lime Air Corporation (17) | 17 | | | |
| shild 5) | SA-226-TC | Key Lime Air Corporation (8) | 8 | | | |
| | BN-2 | Air Charter, Inc d/b/a Air Flamenco (8) | 8 | | | |
| Bri | BN-2-A26 | Vieques Air Link, Inc. (2), New England Airlines (2) , Island Air Service (1) | | | | |
| Britten-Norman (23) | BN-2-B20 | Cape Air (4) | 4 | | | |
| Norm | BN-2-B26 | Vieques Air Link, Inc. (3) | 3 | | | |
| an (2: | BN-2AMK3-2 | Vieques Air Link, Inc. (1) | 1 | | | |
| 3) | BN-2-A9 | Vieques Air Link, Inc. (1) | 1 | | | |
| | BN-2-A | New England Airlines (1) | 1 | | | |
| Tecnam (12) | P2012 Traveller | Cape Air (12) | 12 | | | |
| fecnam Dornier Short (12) (9) (3) | DO-328-300 | Key Lime Air Corporation (7), Advanced Air, LLC (2) | 9 | | | |
| Short (3) | SD-3-60 | Air Charter, Inc d/b/a Air Flamenco (3) | 3 | | | |
| Lear (3) | LR-45-45 | Advanced Air, LLC (2) | 2 | | | |
| | LR-24-B | Key Lime Air Corporation (1) | 1 | | | |
| | | | | | | |

2020 REGIONAL AIRLINE ASSOCIATION SCHOLARSHIP WINNERS

One of RAA's paramount goals is to encourage future generations to pursue aviation, while helping to offset the financial burden placed on students during their education and training. The Regional Airline Association Scholarship Foundation has awarded its 2020 scholarships to the following outstanding students who are pursuing aviation studies at institutions of higher learning.



I see so many possibilities and opportunities within this career. Flying isn't like any other experience and I love that I have the ability to do it. The main reason is to influence young women like myself to get into this amazing field of work.

— MAKAYLA BEST SOUTHWESTERN ILLINOIS COLLEGE



My passion for aviation came from my late father, who was a career military pilot for the Congolese army. Since my first flight at Embry-Riddle Aeronautical University, I knew exactly what I wanted to do for the rest of my life. My love for aviation continues to grow every day.

—LOTHIN SERAO EMBRY-RIDDLE AERONAUTICAL UNIVERSITY



From each
goal accomplished,
I would make two
more new goals, one
to follow up and one
to surpass the current.

—PARDEEP SINGH THOMAS EDISON STATE UNIVERSITY



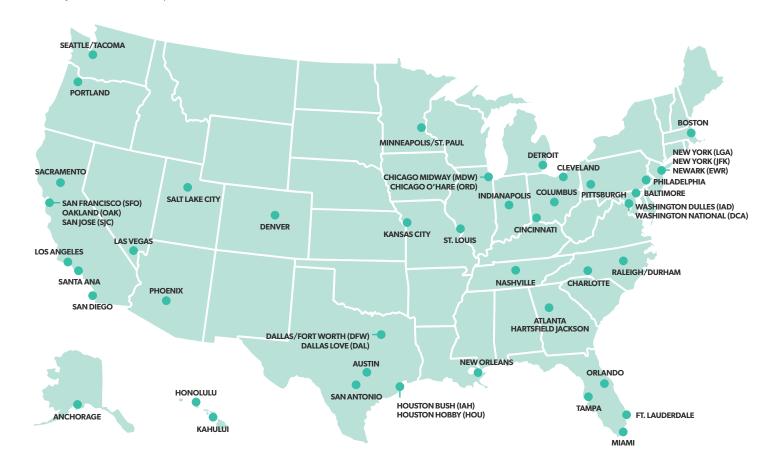
If you would like to make a tax-deductible contribution in support of the **RAA Scholarship Foundation**, please email *membership@raa.org* for more information.





TOP 50 U.S. AIRPORTS

Ranked by total scheduled departures in 2019



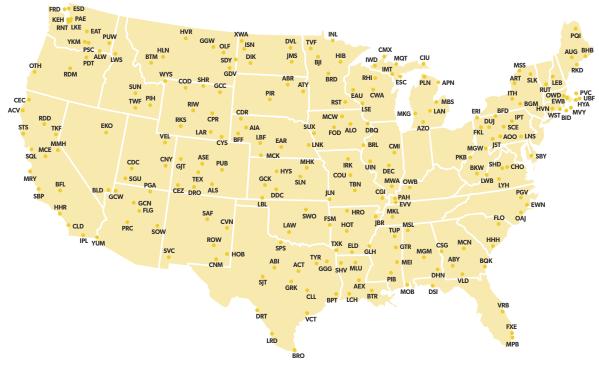
| Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|------|---------------------|-----------------|------------------------|---------------------|----------------|
| 1 | Chicago O'Hare | ORD | 304,591 | 553,667 | 55.01% |
| 2 | Dallas/Fort Worth | DFW | 189,899 | 460,623 | 41.23% |
| 3 | Atlanta | ATL | 82,717 | 439,561 | 18.82% |
| 4 | Los Angeles | LAX | 80,834 | 332,773 | 24.29% |
| 5 | Denver | DEN | 106,508 | 310,653 | 34.29% |
| 6 | Charlotte | CLT | 144,036 | 278,710 | 51.68% |
| 7 | Seattle | SEA | 88,410 | 252,869 | 34.96% |
| 8 | Boston | BOS | 59,313 | 242,449 | 24.46% |
| 9 | Houston Bush | IAH | 112,007 | 224,290 | 49.94% |
| 10 | San Francisco | SFO | 47,447 | 213,958 | 22.18% |
| 11 | New York Kennedy | JFK | 36,251 | 212,384 | 17.07% |
| 12 | Phoenix | PHX | 49,727 | 210,326 | 23.64% |
| 13 | New York Newark | EWR | 71,249 | 198,430 | 35.91% |
| 14 | Detroit | DTW | 95,969 | 193,587 | 49.57% |
| 15 | Las Vegas | LAS | 7,288 | 191,095 | 3.81% |
| 16 | New York LaGuardia | LGA | 91,369 | 190,962 | 47.85% |
| 17 | Minneapolis/St Paul | MSP | 73,919 | 188,089 | 39.30% |
| 18 | Philadelphia | PHL | 80,534 | 176,959 | 45.51% |
| 19 | Orlando | MCO | 7,998 | 170,803 | 4.68% |
| 20 | Miami | MIA | 29,887 | 155,851 | 19.18% |
| 21 | Fort Lauderdale | FLL | 22,586 | 153,804 | 14.68% |
| 22 | Washington National | DCA | 76,493 | 152,056 | 50.31% |
| 23 | Salt Lake City | SLC | 52,938 | 126,790 | 41.75% |
| 24 | Honolulu | HNL | 17,315 | 118,956 | 14.56% |
| 25 | Baltimore | BWI | 10,839 | 117,635 | 9.21% |
| | | | | | |

| Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|------|-------------------|-----------------|------------------------|---------------------|----------------|
| 26 | Washington Dulles | IAD | 59,998 | 112,923 | 53.13% |
| 27 | San Diego | SAN | 16,484 | 110,250 | 14.95% |
| 28 | Portland, OR | PDX | 47,312 | 109,360 | 43.26% |
| 29 | St Louis St Louis | STL | 34,991 | 96,420 | 36.29% |
| 30 | Tampa | TPA | 11,660 | 95,090 | 12.26% |
| 31 | Nashville | BNA | 25,317 | 92,368 | 27.41% |
| 32 | Chicago Midway | MDW | 3,536 | 86,104 | 4.11% |
| 33 | San Jose | SJC | 16,013 | 79,575 | 20.12% |
| 34 | Raleigh/Durham | RDU | 25,379 | 77,729 | 32.65% |
| 35 | Austin | AUS | 4,988 | 75,437 | 6.61% |
| 36 | Dallas Love | DAL | 4,455 | 74,785 | 5.96% |
| 37 | Sacramento | SMF | 14,118 | 64,431 | 21.91% |
| 38 | Oakland | OAK | 4,481 | 64,331 | 6.97% |
| 39 | Houston Hobby | HOU | 2,790 | 63,791 | 4.37% |
| 40 | Pittsburgh | PIT | 30,691 | 63,756 | 48.14% |
| 41 | Kansas City | MCI | 15,676 | 61,223 | 25.60% |
| 42 | New Orleans | MSY | 5,063 | 60,590 | 8.36% |
| 43 | Kahului | OGG | 16,558 | 59,171 | 27.98% |
| 44 | Indianapolis | IND | 28,109 | 57,833 | 48.60% |
| 45 | Santa Ana | SNA | 8,086 | 57,632 | 14.03% |
| 46 | Cleveland | CLE | 26,322 | 57,057 | 46.13% |
| 47 | Cincinnati | CVG | 35,197 | 56,484 | 62.31% |
| 48 | Columbus, OH | CMH | 29,821 | 55,420 | 53.81% |
| 49 | Anchorage | ANC | 24,496 | 50,523 | 48.48% |
| 50 | San Antonio | SAT | 7,804 | 45,591 | 17.12% |

 $Source: Analysis\ of\ OAG\ Schedules\ Analyser\ data$

U.S. AIRPORTS SERVED EXCLUSIVELY BY REGIONAL AIRLINES

222 airports in lower 48 states based on 2019 schedules



| Code | Airport Name | Code | Airport Name | Code | Airport Name | Code | Airport Name | Code | Airport Name |
|------|---------------------------|------|-------------------------------|------|------------------------------|------|-------------------------------|------|-------------------------------|
| ABI | Abilene, TX | CNY | Moab, UT | GRK | Killeen, TX | MCW | Mason City, IA | ROW | Roswell, NM |
| ABR | Aberdeen, SD | COD | Cody, WY | GTR | Columbus, MS | MEI | Meridian, MS | RST | Rochester, MN |
| ABY | Albany, GA | COU | Columbia, MO | HHH | Hilton Head, SC | MGM | Montgomery, AL | RUT | Rutland, VT |
| ACT | Waco, TX | CPR | Casper, WY | HHR | Hawthorne, CA | MGW | Morgantown, WV | SAF | Santa Fe, NM |
| ACV | Arcata/Eureka, CA | CSG | Columbus, GA | HIB | Hibbing, MN | MHK | Manhattan/Ft. Riley, KS | SBP | San Luis Obispo, CA |
| AEX | Alexandria, LA | CVN | Clovis, NM | HLN | Helena, MT | MKG | Muskegon, MI | SBY | Salisbury, MD |
| AIA | Alliance, NE | CWA | Mosinee, WI | HOB | Hobbs, NM | MKL | Jackson, TN | SCE | State College, PA |
| ALO | Waterloo, IA | CYS | Cheyenne, WY | HOT | Hot Springs, AR | MLU | Monroe, LA | SDY | Sidney, MT |
| ALS | Alamosa, CO | DBQ | Dubuque, IA | HRO | Harrison, AR | MMH | Mammoth Lakes, CA | SGU | St. George, UT |
| ALW | Walla Walla, WA | DDC | Dodge City, KS | HVN | New Haven, CT | MOB | Mobile, AL | SHD | Staunton, VA |
| AOO | Altoona, PA | DEC | Decatur, IL | HVR | Havre, MT | MPB | Miami Seaplane Base, FL | SHR | Sheridan, WY |
| APN | Alpena, MI | DHN | Dothan, AL | HYA | Hyannis, MA | MQT | Marquette, MI | SHV | Shreveport, LA |
| ART | Watertown, NY | DIK | Dickinson, ND | HYS | Hays, KS | MRY | Monterey, CA | SJT | San Angelo, TX |
| ASE | Aspen, CO | DRO | Durango, CO | IMT | Iron Mountain/Kingsfd, MI | MSL | Muscle Shoals, AL | SLK | Saranac Lake/Lake Placid, NY |
| ATY | Watertown, SD | DRT | Del Rio, TX | INL | International Falls, MN | MSS | Massena, NY | SLN | Salina, KS |
| AUG | Augusta/Waterville, ME | DSI | Destin, FL | IPL | El Centro, CA | MVY | Martha's Vineyard, MA | SOW | Show Low, AZ |
| AZO | Kalamazoo, MI | DUJ | DuBois, PA | IPT | Williamsport, PA | MWA | Marion/Herrin, IL | SPS | Wichita Falls, TX |
| BFD | Bradford, PA | DVL | Devils Lake, ND | IRK | Kirksville, MO | OAJ | Jacksonville/Camp Lejeune, NC | SQL | San Carlos, CA |
| BFF | Scottsbluff, NE | EAR | Kearney, NE | ISN | Williston, ND | OLF | Wolf Point, MT | STS | Santa Rosa, CA |
| BFL | Bakersfield, CA | EAT | Wenatchee, WA | ITH | Ithaca/Cortland, NY | OTH | North Bend/Coos Bay, OR | SUN | Sun Valley/Hailey/Ketchum, ID |
| BGM | Binghamton, NY | EAU | Eau Claire, WI | IWD | Ironwood, MI | OWB | Owensboro, KY | SUX | Sioux City, IA |
| ВНВ | Bar Harbor, ME | EKO | Elko, NV | JBR | Jonesboro, AR | OWD | Norwood, MA | SVC | Silver City/Hurley, NM |
| BID | Block Island, RI | ELD | El Dorado, AR | JLN | Joplin, MO | PAE | Everett, WA | SWO | Stillwater, OK |
| BJI | Bemidji, MN | ERI | Erie, PA | JMS | Jamestown, ND | PAH | Paducah, KY | TBN | Fort Leonard Wood, MO |
| BKW | Beckley, WV | ESC | Escanaba, MI | JST | Johnstown, PA | PDT | Pendleton, OR | TEX | Telluride, CO |
| BLD | Boulder City, NV | ESD | Eastsound, WA | KEH | Kenmore, WA | PGA | Page, AZ | TKF | Truckee, CA |
| BPT | Beaumont/Port Arthur, TX | EVV | Evansville, IN | LAN | Lansing, MI | PGV | Greenville, NC | TUP | Tupelo, MS |
| BQK | Brunswick, GA | EWB | New Bedford/Fall River, MA | LAR | Laramie, WY | PIB | Hattiesburg/Laurel, MS | TVF | Thief River Falls, MN |
| BRD | Brainerd, MN | EWN | NewBern/Morehead/Beaufort,NC | LAW | Lawton/Fort Sill, OK | PIH | Pocatello, ID | TWF | Twin Falls, ID |
| BRL | Burlington, IA | FKL | Franklin/Oil City, PA | LBF | North Platte, NE | PIR | Pierre, SD | TXK | Texarkana, AR |
| BRO | Brownsville, TX | FLG | Flagstaff, AZ | LBL | Liberal, KS | PKB | Parkersburg, WV | TYR | Tyler, TX |
| BTM | Butte, MT | FLO | Florence, SC | LCH | Lake Charles, LA | PLN | Pellston, MI | UBF | Chatham, MA |
| BTR | Baton Rouge, LA | FOD | Fort Dodge, IA | LEB | Lebanon-Hanover, NH | PQI | Presque Isle/Houlton, ME | UIN | Quincy, IL |
| CDC | Cedar City, UT | FRD | Friday Harbor, WA | LKE | Seattle, WA | PRC | Prescott, AZ | VCT | Victoria, TX |
| CDR | Chadron, NE | FSM | Fort Smith, AR | LNK | Lincoln, NE | PSC | Pasco/Kennewick/Richland, WA | VEL | Vernal, UT |
| CEC | Crescent City, CA | FXE | Fort Lauderdale Executive, FL | LNS | Lancaster, PA | PUB | Pueblo, CO | VLD | Valdosta, GA |
| CEZ | Cortez, CO | GCC | Gillette, WY | LRD | Laredo, TX | PUW | Pullman, WA | VRB | Vero Beach, FL |
| CGI | Cape Girardeau, MO | GCK | Garden City, KS | LSE | La Crosse, WI | PVC | Provincetown, MA | WST | Westerly, RI |
| CHO | Charlottesville, VA | GCN | Grand Canyon National Pk, AZ | LWB | Lewisburg, WV | RDD | Redding, CA | WYS | West Yellowstone, MT |
| CIU | Sault Ste. Marie, MI | GCW | Grand Canyon West, AZ | LWS | Lewiston, ID | RDM | Bend/Redmond, OR | XWA | Williston, ND |
| CLD | McClellan-Palomar, CA | GDV | Glendive, MT | LYH | Lynchburg, VA | RHI | Rhinelander, WI | YKM | Yakima, WA |
| CLL | College Station/Bryan, TX | GGG | Longview, TX | MBS | Saginaw/Bay City/Midland, MI | RIW | Riverton/Lander, WY | YUM | Yuma, AZ |
| CMI | Champaign/Urbana, IL | GGW | Glasgow, MT | MCE | Merced, CA | RKD | Rockland, ME | | • |
| CMX | Hancock/Houghton, MI | GJT | Grand Junction, CO | MCK | McCook, NE | RKS | Rock Springs, WY | | |
| CNM | Carlsbad, NM | GLH | Greenville, MS | MCN | Macon, GA | RNT | Renton, WA | | |
| | | OLI | OTCCTIVING, IVIO | | | | , | | |

TOP 50 U.S. AIRPORTS FOR REGIONAL DEPARTURES Ranked by total scheduled departures with regional aircraft in 2019

| Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|------|---------------------|-----------------|------------------------|---------------------|-------------------|
| 1 | Chicago | ORD | 304,591 | 553,667 | 55.01% |
| 2 | Dallas | DFW | 189,899 | 460,623 | 41.23% |
| 3 | Charlotte | CLT | 144,036 | 278,710 | 51.68% |
| 4 | Houston | IAH | 112,007 | 224,290 | 49.94% |
| 5 | Denver | DEN | 106,508 | 310,653 | 34.29% |
| 6 | Detroit | DTW | 95,969 | 193,587 | 49.57% |
| 7 | New York | LGA | 91,369 | 190,962 | 47.85% |
| 8 | Seattle | SEA | 88,410 | 252,869 | 34.96% |
| 9 | Atlanta | ATL | 82,717 | 439,561 | 18.82% |
| 10 | Los Angeles | LAX | 80,834 | 332,773 | 24.29% |
| 11 | Philadelphia | PHL | 80,534 | 176,959 | 45.51% |
| 12 | Washington National | DCA | 76,493 | 152,056 | 50.31% |
| 13 | Minneapolis/St Paul | MSP | 73,919 | 188,089 | 39.30% |

| Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|------|-------------------|-----------------|------------------------|---------------------|-------------------|
| 14 | New York | EWR | 71,249 | 198,430 | 35.91% |
| 15 | Washington Dulles | IAD | 59,998 | 112,923 | 53.13% |
| 16 | Boston | BOS | 59,313 | 242,449 | 24.46% |
| 17 | Salt Lake City | SLC | 52,938 | 126,790 | 41.75% |
| 18 | Phoenix | PHX | 49,727 | 210,326 | 23.64% |
| 19 | San Francisco | SFO | 47,447 | 213,958 | 22.18% |
| 20 | Portland | PDX | 47,312 | 109,360 | 43.26% |
| 21 | New York | JFK | 36,251 | 212,384 | 17.07% |
| 22 | Cincinnati | CVG | 35,197 | 56,484 | 62.31% |
| 23 | St Louis | STL | 34,991 | 96,420 | 36.29% |
| 24 | Pittsburgh | PIT | 30,691 | 63,756 | 48.14% |
| 25 | Miami | MIA | 29,887 | 155,851 | 19.18% |
| 26 | Columbus | CMH | 29,821 | 55,420 | 53.81% |

TOP 10

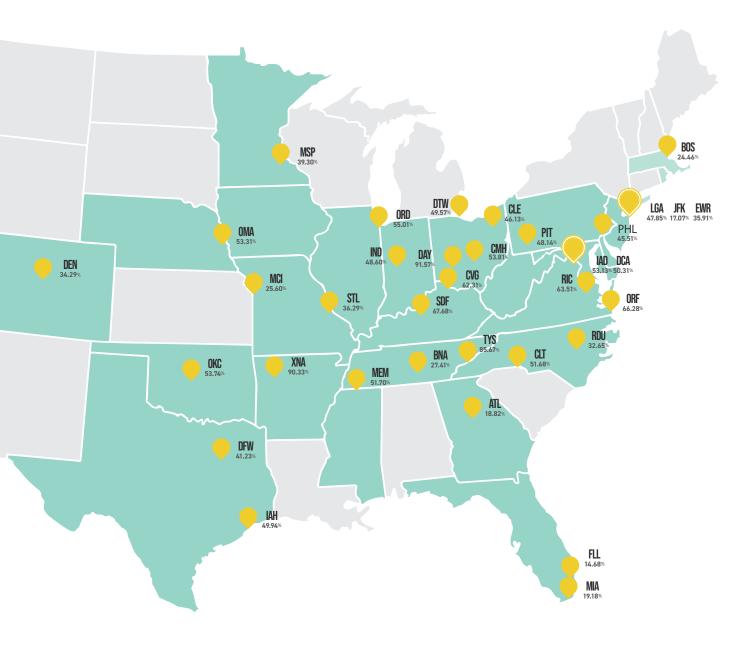
Chicago (ORD) Dallas (DFW) Charlotte (CLT) Houston (IAH) **enver** (DEN) **Detroit** (DTW) New York (LGA) **Seattle** (SEA) Atlanta (ATL) Los Angeles (LAX)

Source: Analysis of OAG Schedules Analyser data



| Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|------|-----------------|-----------------|------------------------|---------------------|-------------------|
| 27 | Indianapolis | IND | 28,109 | 57,833 | 48.60% |
| 28 | Cleveland | CLE | 26,322 | 57,057 | 46.13% |
| 29 | Raleigh/Durham | RDU | 25,379 | 77,729 | 32.65% |
| 30 | Nashville | BNA | 25,317 | 92,368 | 27.41% |
| 31 | Anchorage | ANC | 24,496 | 50,523 | 48.48% |
| 32 | Fort Lauderdale | FLL | 22,586 | 153,804 | 14.68% |
| 33 | Louisville | SDF | 20,265 | 29,944 | 67.68% |
| 34 | Boise | BOI | 19,737 | 29,624 | 66.63% |
| 35 | Juneau | JNU | 19,536 | 26,053 | 74.99% |
| 36 | Richmond | RIC | 19,413 | 30,567 | 63.51% |
| 37 | Norfolk | ORF | 18,476 | 27,877 | 66.28% |
| 38 | Knoxville | TYS | 18,160 | 21,198 | 85.67% |
| 39 | Bethel | BET | 17,646 | 18,473 | 95.52% |

| 40 Spokane GEG 17,363 29,015 59.84% 41 Honolulu HNL 17,315 118,956 14.56% 42 Dayton DAY 16,784 18,330 91.57% 43 Oklahoma City OKC 16,739 31,149 53.74% 44 Kahului OGG 16,558 59,171 27.98% 45 San Diego SAN 16,484 110,250 14.95% 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% 49 Memphis MFM 15,993 30,934 51,70% | Rank | Airport | Airport Code | Regional Departures | Total Departures | Regional Share |
|--|------|---------------|-----------------|------------------------|---------------------|-------------------|
| 42 Dayton DAY 16,784 18,330 91.57% 43 Oklahoma City OKC 16,739 31,149 53.74% 44 Kahului OGG 16,558 59,171 27.98% 45 San Diego SAN 16,484 110,250 14.95% 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 40 | Spokane | GEG | 17,363 | 29,015 | 59.84% |
| 43 Oklahoma City OKC 16,739 31,149 53.74% 44 Kahului OGG 16,558 59,171 27.98% 45 San Diego SAN 16,484 110,250 14.95% 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 41 | Honolulu | HNL | 17,315 | 118,956 | 14.56% |
| 44 Kahului OGG 16,558 59,171 27.98% 45 San Diego SAN 16,484 110,250 14.95% 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 42 | Dayton | DAY | 16,784 | 18,330 | 91.57% |
| 45 San Diego SAN 16,484 110,250 14.95% 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 43 | Oklahoma City | OKC | 16,739 | 31,149 | 53.74% |
| 46 Fayetteville/ Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 44 | Kahului | OGG | 16,558 | 59,171 | 27.98% |
| Springdale XNA 16,326 18,073 90.33% 47 San Jose SJC 16,013 79,575 20.12% 48 Omaha OMA 16,009 30,029 53.31% | 45 | San Diego | SAN | 16,484 | 110,250 | 14.95% |
| 48 Omaha OMA 16,009 30,029 53.31% | 46 | | XNA | 16,326 | 18,073 | 90.33% |
| | 47 | San Jose | SJC | 16,013 | 79,575 | 20.12% |
| 49 Memphis MFM 15 993 30 934 51 70% | 48 | Omaha | OMA | 16,009 | 30,029 | 53.31% |
| 10,555 | 49 | Memphis | MEM | 15,993 | 30,934 | 51.70% |
| 50 Kansas City MCI 15,676 61,223 25.60% | 50 | Kansas City | MCI | 15,676 | 61,223 | 25.60% |

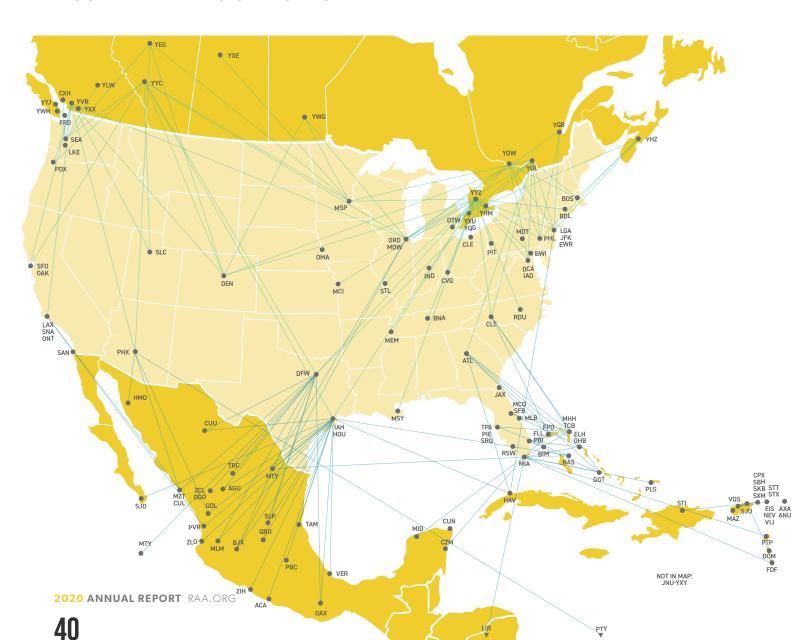


SHORTEST & LONGEST REGIONAL ROUTES (LOWER 48)

| | | Origin | Destination | Marketing Carrier | Operating Carrier | Aircraft | Distance (NM) | Block Time (min) | # of 2019 Departures |
|--------|-------------------|---------------------|-------------------------|--------------------|--------------------|--|------------------|------------------------|-------------------------|
| | Shortest Distance | PAH: Paducah, KY | CGI: Cape Girardeau, MO | United Airlines | SkyWest Airlines | Canadair Regional Jet | 39 | 40 | 614 |
| | Shortest Time | PIR: Pierre, SD | ATY: Watertown, SD | Aerodynamics, Inc. | Aerodynamics, Inc. | Embraer RJ 135/140/145 | 137 | 35 | 166 |
| H H | Longest Distance | EUG: Eugene, OR | ORD: Chicago, IL | United Airlines | SkyWest Airlines | ERJ-170-200LR | 1,542 | 251 | 191 |
| REGION | Longest Time | MKE: Milwaukee, WI | SEA: Seattle, WA | Delta Air Lines | SkyWest Airlines | ERJ-170-200LR | 1,468 | 298 | 263 |
| | | ı | I | I | I | I | I | I | |
| | Shortest Distance | LKE: Seattle, WA | KEH: Kenmore, WA | Kenmore Air | Kenmore Air | DHvilld-Bombardier DHC3 Otter/Tb Ottr | 7 | 15 | 140 |
| | Shortest Time | LKE: Seattle, WA | KEH: Kenmore, WA | Kenmore Air | Kenmore Air | DHvilld-Bombardier DHC3 Otter/Tb Ottr | 7 | 15 | 140 |
| | Longest Distance | SEA: Seattle, WA | BIL: Billings, WA | Alaska Airlines | Horizon Air | DHvilld-Bombardier DHC8 Dsh 8 | 574 | 126 | 56 |
| H-808 | Longest Time | HSV: Huntsville, AL | MCO: Orlando, FL | Silver Aiways LLC | Silver Airways LLC | Saab 340 | 466 | 160 | 135 |

Source: Analysis of OAG Schedules Analyser data

REGIONAL AIRLINE TRANSBORDER SERVICE



Regional/other flights

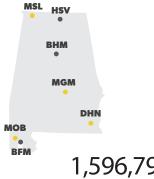
State by State Analysis, including Alaska, Hawaii, and Puerto Rico.

2019 Regional Enplanements

(55% of industry total)

*Due to its size, Alaska can be found on its own dedicated page at the end of this section.

Passengers Source: Bureau of Transportation Statistics, Air Carrier Statistics Form 41 Traffic: T-100 Segment (U.S. Carriers Only)
Departures Source: OAG Schedules Analyser; EAS data published by FAA for April 2020



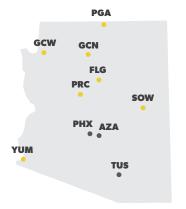
| .794 | | 2,880,2 |) |
|------|------|------------|---|
| | HSV | Huntsville | |
| | DHIN | Dotnan | |

Annual Contract Subsidy Rates 4/1/20 **EAS Community EAS Carrie** Muscle Shoals \$2,848,421 Boutique Air 03/01/18 02/28/22 2017-11-9 ATI BFM 100% 100% Mobile 0% 0% MGM Montgomery Birmingham BHM 41% 64% MOB Mobile 86% 95% 100% 100% MSL Muscle Shoals 100% 100% 58%

2,880,259

36,887
2019 Regional Departures (77% of industry total)

47,759 2019 Industry Wide



| 2,931,970 |
|---|
| 2019 Regional Enplanements (12% of industry total) |

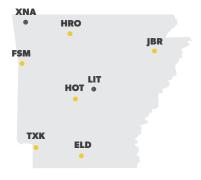
| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|--------------|----------|------------|-----------|------------------|
| Page | \$4,398,924 | AEAS/Contour | 07/01/18 | 09/30/20 | 2018-6-22 | LAS/PHX |
| Prescott | \$3,983,055 | SkyWest | 08/01/18 | 08/31/20 | 2018-7-12 | DEN/LAX |
| ShowLow | \$1,706,733 | Boutique Air | 07/01/18 | 06/30/22 | 2018-5-5 | PHX |

| Code | | | |
|------|------------------------|------|------|
| AZA | Phoenix-Mesa Gateway | 0% | 0% |
| FLG | Flagstaff | 100% | 100% |
| GCN | Grand Canyon Nat. Park | 100% | 100% |
| GCW | Grand Canyon West | 100% | 100% |
| PGA | Page | 100% | 100% |

| Code | | | |
|------|-------------------------|------|------|
| PHX | Phoenix Sky Harbor Int. | 10% | 24% |
| PRC | Prescott | 100% | 100% |
| SOW | ShowLow | 100% | 100% |
| TUS | Tucson | 29% | 53% |
| YUM | Yuma | 100% | 100% |
| | | | |

25,070,082
2019 Industry Wide Enplanements

73,246 2019 Regional Departures (29% of 250,536 2019 Industry Wide Departures



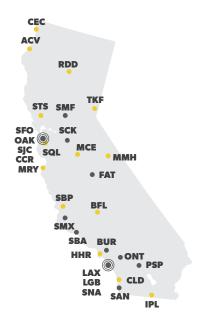
| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|------------------|---|----------------|----------|------------|------------|------------------|
| El Dorado/Camden | \$2,605,397 | Southern | 03/01/19 | 02/28/21 | 2019-2-19 | DFW/MEM |
| Harrison | \$2,735,381 | Southern | 03/01/19 | 02/28/21 | 2019-2-19 | DFW/MEM |
| Hot Springs | \$2,729,284 | Southern | 03/01/19 | 02/28/21 | 2019-2-19 | DFW |
| Jonesboro | \$2,020,538 | Air Choice One | 03/01/18 | 02/28/22 | 2017-11-22 | STL |

| Code | | | |
|------|-------------|------|------|
| ELD | El Dorado | 100% | 100% |
| FSM | Fort Smith | 100% | 100% |
| HOT | Hot Springs | 100% | 100% |
| HRO | Harrison | 100% | 100% |

| Code | | | |
|------|--------------|------|------|
| JBR | Jonesboro | 100% | 100% |
| LIT | Little Rock | 46% | 72% |
| TXK | Texarkana | 100% | 100% |
| XNA | Fayetteville | 78% | 90% |

1,349,396 2019 Regional Enplanements (63% of industry total) 2,143,412
2019 Industry Wide Enplanements

37,560 2019 Regional Departures (84% of industry total) 44,798 2019 Industry Wide Departures

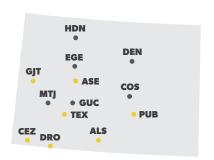


| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|--------------|----------|------------|-----------|------------------|
| Crescent City | \$3,310,503 | AEAS/Contour | 04/01/18 | 09/30/20 | 2018-2-17 | OAK |
| El Centro | \$2,488,824 | Mokulele | 05/01/18 | 04/30/22 | 2018-3-6 | LAX |
| Merced | \$3,314,943 | Boutique Air | 08/01/17 | 07/31/21 | 2019-4-24 | LAX/SMF |

| Code | | | |
|------|-------------------|------|------|
| ACV | Arcata/Eureka | 100% | 100% |
| BFL | Bakersfield | 100% | 100% |
| BUR | Burbank | 12% | 18% |
| CCR | Buchanan Field | 0% | 0% |
| CEC | Crescent City | 100% | 100% |
| CLD | McClellan-Palomar | 100% | 100% |
| FAT | Fresno | 66% | 80% |
| HHR | Hawthorne | 100% | 100% |
| IPL | El Centro | 100% | 100% |
| LAX | Los Angeles | 11% | 24% |
| LGB | Long Beach | 10% | 19% |
| MCE | Merced | 100% | 100% |
| MMH | Mammoth Lakes | 100% | 100% |
| MRY | Monterey | 94% | 98% |
| OAK | Oakland | 3% | 7% |

| Code | | | |
|------|-----------------------|------|------|
| ONT | Ontario International | 8% | 16% |
| PSP | Palm Springs | 34% | 55% |
| RDD | Redding | 100% | 100% |
| SAN | San Diego | 7% | 15% |
| SBA | Santa Barbara | 72% | 87% |
| SBP | San Luis Obispo | 100% | 100% |
| SCK | Stockton | 7% | 26% |
| SFO | San Francisco | 10% | 22% |
| SJC | San Jose | 12% | 20% |
| SMF | Sacramento | 11% | 22% |
| SMX | Santa Maria | 0% | 0% |
| SNA | Santa Ana | 9% | 14% |
| SQL | San Carlos | 100% | 100% |
| STS | Santa Rosa | 97% | 99% |
| TKF | Truckee | 100% | 100% |
| | | | |

12,000,968 2019 Regional Enplanements (11% of industry total) 105,145,333 2019 Industry Wide Enplanements 256,075 2019 Regional Departures (24% of industry total) 1,074,871 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|--------------|----------|------------|------------|------------------|
| Alamosa | \$2,949,133 | Boutique Air | 10/01/18 | 09/30/20 | 2018-9-6 | DEN |
| Cortez | \$3,669,195 | Boutique Air | 10/01/18 | 09/30/22 | 2018-8-1 | DEN/PHX |
| Pueblo | \$2,784,664 | SkyWest | 12/01/19 | 11/30/22 | 2019-11-21 | DEN |

| Code | | | |
|------|------------------|------|------|
| ALS | Alamosa | 100% | 100% |
| ASE | Aspen | 100% | 100% |
| CEZ | Cortez | 100% | 100% |
| COS | Colorado Springs | 42% | 69% |
| DEN | Denver | 13% | 34% |
| DRO | Durango | 100% | 100% |
| EGE | Eagle | 24% | 39% |

| Code | | | |
|------|-------------------|------|------|
| GJT | Grand Junction | 88% | 96% |
| GUC | Gunnison | 62% | 82% |
| HDN | Hayden | 47% | 71% |
| MTJ | Montrose Regional | 82% | 91% |
| PUB | Pueblo | 100% | 100% |
| TEX | Telluride | 100% | 100% |
| | | | |

5,800,825
2019 Regional Enplanements
(16% of industry total)

35,357,066 2019 Industry Wide Enplanements 144,218 2019 Regional Departures (41% of industry total)

354,501 2019 Industry Wide Departures





RAA MEMBERS GIVE BACK

Empire Airlines Strong Commitment to Local Charity Groups.

Each year the Empire employees choose a local business to support. The airline has created a fundraising group which coordinates various efforts over the year to raise money. All funds raised are from employees and their families. Pictured is our group presenting Camp Journey, an organization benefiting children with cancer, with a check for just over \$5000.



PASSENGER SERVICE IN U.S.



| Code | | | % Depts. |
|------|----------|-----|----------|
| BDL | Hartford | 10% | 23% |

| Code | | | |
|------|-----------|------|------|
| HVN | New Haven | 100% | 100% |

Regional/other flights

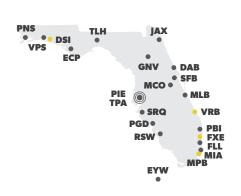
384,380 2019 Regional Enplanements (12% of industry total)

3,313,287 Enplanements

8,593 2019 Regional Departures 33,069 2019 Industry Wide

Regional flights only (95% and above)

Noscheduledpassengerairservicein DELAWARE in 2019.



| Code | Airport Name | % Pax. | % Depts. |
|------|---------------------------|--------|----------|
| DAB | Daytona Beach | 29% | 51% |
| DSI | Destin | 100% | 100% |
| ECP | Panama City | 19% | 35% |
| EYW | Key West | 67% | 90% |
| FLL | Fort Lauderdale | 1% | 15% |
| FXE | Fort Lauderdale Executive | 100% | 100% |
| GNV | Gainesville | 87% | 95% |
| JAX | Jacksonville | 19% | 33% |
| MCO | Orlando | 0% | 5% |
| MIA | Miami | 9% | 19% |
| MLB | Melbourne | 31% | 47% |
| MPB | Miami Seaplane Base | 100% | 100% |

| Code | | | |
|------|------------------------|------|------|
| PBI | West Palm Bch/Palm Bch | 2% | 8% |
| PGD | Punta Gorda | 0% | 0% |
| PIE | St. Petersburg | 0% | 0% |
| PNS | Pensacola | 39% | 69% |
| RSW | Fort Myers | 1% | 3% |
| SFB | Sanford | 0% | 2% |
| SRQ | Sarasota/Bradenton | 17% | 32% |
| TLH | Tallahassee | 72% | 88% |
| TPA | Tampa | 1% | 12% |
| VPS | Fort Walton Beach | 22% | 39% |
| VRB | Vero Beach | 100% | 100% |

4,651,140 2019 Regional Enplanements (5% of industry total)

86,670,971 2019 Industry Wide

138,504 2019 Regional Departures (18% of industry total)

2019 Industry Wide Departures



| 5,265,649 |
|----------------------------|
| 2019 Regional Enplanements |
| (10% of industry total) |

| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|------------------|----------|------------|----------|------------------|
| Macon | \$4,687,979 | AEAS/ Contour | 08/01/19 | 09/30/23 | 2019-4-9 | BWI |
| | | | | | | |

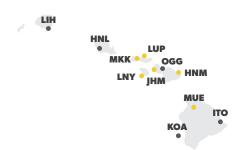
| Code | | | |
|------|-----------|------|------|
| ABY | Albany | 100% | 100% |
| AGS | Augusta | 69% | 84% |
| ATL | Atlanta | 8% | 19% |
| BOK | Brunswick | 100% | 100% |

| 100% | CSG | Columbus | 100% | 100% | |
|------|-----|----------|------|------|--|
| 84% | MCN | Macon | 100% | 100% | |
| 19% | SAV | Savannah | 37% | 55% | |
| 100% | VLD | Valdosta | 100% | 100% | |
| | | | | | |

54,700,509 2019 Industry Wide Enplanements

103,061 2019 Regional Departures (22% of industry total)

470,110 2019 Industry Wide



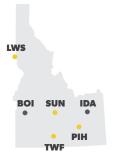
| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|-------------|----------|------------|-----------|------------------|
| Hana | \$157,309 | Mokulele | 02/01/20 | 01/31/24 | 2020-2-3 | OGG |
| Kamuela | \$370,294 | Mokulele | 07/01/19 | 06/30/21 | 2019-5-25 | OGG |

| Code | | | |
|------|----------|------|------|
| HNL | Honolulu | 1% | 15% |
| HNM | Hana | 100% | 100% |
| ITO | Hilo | 0% | 0% |
| JHM | Kapalua | 100% | 100% |
| KOA | Kona | 1% | 20% |
| ШH | Lihue | 0% | 0% |

| LNY | Lanai | 100% | 100% |
|-----|-----------|------|------|
| LUP | Kalaupapa | 100% | 100% |
| MKK | Hoolehua | 100% | 100% |
| MUE | Kamuela | 100% | 100% |
| OGG | Kahului | 1% | 28% |
| | | | |

311,876 2019 Regional Enplanements (2% of industry total) 16,326,357

67,392 2019 Regional Departures (24% of industry total) 282,424
2019 Industry Wide Departures



| BOI | Boise | 48% | 67% |
|-----|-------------|------|------|
| IDA | Idaho Falls | 74% | 89% |
| LWS | Lewiston | 100% | 100% |

| PIH | Pocatello | 100% | 100% |
|-----|---------------------------|------|------|
| SUN | Sun Valley/Hailey/Ketchum | 100% | 100% |
| TWF | Twin Falls | 100% | 100% |

1,354,595
2019 Regional Enplanements
(55% of industry total)

2,480,402
2019 Industry Wide Enplanements

27,506
2019 Regional Departures
(73% of industry total)

37,705 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------------|---|-------------|----------|------------|------------|------------------|
| Decatur | \$2,993,168 | SkyWest | 03/05/20 | 01/31/22 | 2019-12-4 | ORD |
| Marion/Herrin | \$2,933,337 | Cape Air | 12/01/19 | 11/30/23 | 2019-10-13 | BNA/STL |
| Quincy/Hannibal, MO | \$3,059,746 | Cape Air | 01/07/20 | 11/30/21 | 2019-10-13 | ORD/STL |

| BLV | Belleville | 0% | 0% |
|-----|----------------------|------|------|
| BMI | Bloomington/Normal | 68% | 85% |
| CMI | Champaign/Urbana | 100% | 100% |
| DEC | Decatur | 100% | 100% |
| MDW | Chicago Midway Intl. | 2% | 4% |
| MLI | Moline | 82% | 95% |

| MWA | Marion/Herrin | 100% | 100% |
|-----|----------------------|------|------|
| ORD | Chicago O'Hare Intl. | 28% | 55% |
| PIA | Peoria | 67% | 88% |
| RFD | Rockford | 0% | 0% |
| SPI | Springfield | 77% | 94% |
| UIN | Quincy | 100% | 100% |

11,544,478 2019 Regional Enplanements (24% of industry total) 48,701,731

334,892 2019 Regional Departures (50% of industry total)

670,016
2019 Industry Wide Departures



| Code | | | |
|------|------------|-----|-----|
| EVV | Evansville | 92% | 98% |
| FWA | Fort Wayne | 77% | 93% |

| Code | | | |
|------|--------------|-----|-----|
| IND | Indianapolis | 29% | 49% |
| SBN | South Bend | 75% | 91% |

2,196,037
2019 Regional Enplanements (38% of industry total)

5,783,373
2019 Industry Wide Enplanements

48,681 2019 Regional Departures (61% of industry total)

79,896
2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|----------------|----------|------------|------------|------------------|
| Burlington | \$2,415,564 | Air Choice One | 02/01/18 | 01/31/22 | 2017-12-20 | ORD/STL |
| Fort Dodge | \$2,920,405 | Air Choice One | 03/01/17 | 02/28/21 | 2016-12-28 | MSP/STL |
| Mason City | \$2,920,405 | Air Choice One | 03/01/17 | 02/28/21 | 2016-12-28 | MSP/ORD |
| Waterloo | \$1,727,411 | American | 05/01/18 | 04/30/20 | 2018-1-4 | ORD |

| Code | | | |
|------|------------------------|------|------|
| ALO | Waterloo | 100% | 100% |
| BRL | Burlington | 100% | 100% |
| CID | Cedar Rapids/Iowa City | 62% | 85% |
| DBQ | Dubuque | 100% | 100% |

| DSM | Des Moines | 46% | 70% |
|-----|------------|------|------|
| FOD | Fort Dodge | 100% | 100% |
| MCW | Mason City | 100% | 100% |
| SUX | Sioux City | 100% | 100% |

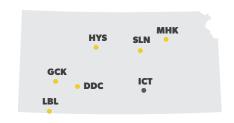
1,201,092
2019 Regional Enplanements
(54% of industry total)

2,234,604 2019 Industry Wide

Enplanements

33,482 2019 Regional Departures (80% of industry total)

41,634 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|--------------------|---|-------------|----------|------------|-----------|------------------|
| Dodge City | \$3,774,652 | SkyWest | 02/13/20 | 01/31/23 | 2019-12-9 | DEN |
| Garden City | \$873,861 | American | 08/01/18 | 07/31/20 | 2018-5-13 | DFW |
| Hays | \$3,123,573 | SkyWest | 08/01/18 | 07/31/21 | 2018-5-13 | DEN |
| Liberal/Guymon, OK | \$3,788,409 | SkyWest | 02/01/20 | 01/31/23 | 2019-12-9 | DEN |
| Salina | \$3,310,166 | SkyWest | 04/01/20 | 03/31/23 | 2020-1-15 | DEN/ORD |
| | | | | | | |

| DDC | Dodge City | 100% | 100% |
|-----|-------------|------|------|
| GCK | Garden City | 100% | 100% |
| HYS | Hays | 100% | 100% |
| ICT | Wichita | 41% | 62% |

| LBL | Liberal | 100% | 100% |
|-----|---------------------|------|------|
| MHK | Manhattan/Ft. Riley | 100% | 100% |
| SLN | Salina | 100% | 100% |

518,462 2019 Regional Enplanements (50% of industry total) 1,040,437
2019 Industry Wide Enplanements

16,193 2019 Regional Departures (75% of industry total)

21,619 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|-------------|----------|------------|------------|------------------|
| Owensboro | \$2,038,398 | Cape Air | 01/01/20 | 12/31/21 | 2019-10-14 | BNA/STL |
| Paducah | \$3,117,436 | SkyWest | 02/01/20 | 01/31/23 | 2020-2-1 | ORD |

| Code | | | |
|------|------------|-----|-----|
| CVG | Cincinnati | 37% | 62% |
| LEX | Lexington | 73% | 90% |
| OWB | Owensboro | 28% | 96% |

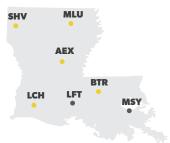
| Code | | | |
|------|------------|------|------|
| PAH | Paducah | 100% | 100% |
| SDF | Louisville | 44% | 68% |

3,080,794
2019 Regional Enplanements
(43% of industry total)

7,196,502
2019 Industry Wide Enplanements

71,073
2019 Regional Departures (69% of industry total)

103,524 2019 Industry Wide



| Code | | | |
|------|--------------|------|------|
| AEX | Alexandria | 100% | 100% |
| BTR | Baton Rouge | 97% | 99% |
| LCH | Lake Charles | 100% | 100% |
| LFT | Lafayette | 80% | 90% |

| Code | | | |
|------|-------------|------|------|
| MLU | Monroe | 100% | 100% |
| MSY | New Orleans | 4% | 8% |
| SHV | Shreveport | 91% | 97% |

1,480,209
2019 Regional Enplanements
(18% of industry total)

8,179,050
2019 Industry Wide Enplanements

34,652 2019 Regional Departures (38% of industry total) 90,976 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---|---|----------------|----------|------------|-----------|------------------|
| Augusta/Waterville | \$2,109,977 | Cape Air | 11/01/18 | 10/31/22 | 2018-9-4 | BOS |
| Bar Harbor (Labor Day to Memorial Day) | \$1,886,213 | Cape Air | 07/01/16 | 06/30/20 | 2016-4-10 | BOS |
| Bar Harbor (Memorial Day to Labor Day) | \$1,399,714 | Silver Airways | 07/01/18 | 09/07/20 | 2018-5-9 | BOS |
| Presque Isle/Houlton | \$4,780,955 | United | 07/01/18 | 06/30/20 | 2018-3-18 | EWR |
| Rockland | \$2,306,851 | Cape Air | 11/01/18 | 10/31/22 | 2018-9-4 | BOS |

| Code | | | |
|------|--------------------|------|------|
| AUG | Augusta/Waterville | 100% | 100% |
| BGR | Bangor | 79% | 93% |
| DLID | Par Harbar | 100% | 100% |

| Code | | | |
|------|----------------------|------|------|
| PQI | Presque Isle/Houlton | 100% | 100% |
| PWM | Portland | 48% | 69% |
| RKD | Rockland | 100% | 100% |

799,563
2019 Regional Enplanements (56% of industry total)

1,432,996
2019 Industry Wide Enplanements

24,503 2019 Regional Departures (82% of industry total) 29,777 2019 Industry Wide Departures



313,814 2019 Regional Enplanements (2% of industry total)

| Code | | | |
|------|------------|----|-----|
| BWI | Baltimore | 2% | 9% |
| HGR | Hagerstown | 9% | 85% |

| Code | | | |
|------|-----------|------|------|
| SBY | Salisbury | 100% | 100% |
| | | | |

13,411,414
2019 Industry Wide Enplanements

13,789 2019 Regional Departures (11% of industry total) 120,768 2019 Industry Wide Departures



1,345,714 2019 Regional Enplanements (7% of industry total)

| Code | | | |
|------|------------------------|------|------|
| ACK | Nantucket | 58% | 93% |
| BOS | Boston | 7% | 24% |
| EWB | New Bedford/Fall River | 100% | 100% |
| HYA | Hyannis | 76% | 98% |
| MVY | Martha's Vineyard | 60% | 96% |

17,998,975
2019 Industry Wide Enplanements

89,687 2019 Regional Departures (32% of industry total)

ORH

OWD

UBF

Worcester

Norwood

Chatham

Provincetown

275,993 2019 Industry Wide Departures

22%

100%

100%

100%

37%

100%

100%

100%



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|-----------------------------|---|---------------------------|----------|------------|------------|------------------|
| Alpena | \$2,404,327 | SkyWest | 10/01/18 | 09/30/20 | 2018-5-38 | DTW |
| Escanaba | \$3,017,718 | SkyWest | 01/01/19 | 12/31/20 | 2018-6-18 | DTW |
| Hancock/Houghton | \$2,204,520 | SkyWest | 02/01/20 | 01/31/23 | 2020-2-1 | ORD |
| Iron Mountain/ Kingsford | \$3,275,512 | SkyWest | 02/01/19 | 01/31/21 | 2018-10-18 | DTW/MSP |
| Ironwood/Ashland, WI | \$3,513,814 | Air Choice One | 08/01/16 | 07/31/20 | 2016-6-16 | MSP/ORD |
| Manistee/Ludington | \$2,990,575 | AEAS/North Country Sky | 08/01/18 | 09/30/20 | 2018-4-19 | MDW |
| Muskegon | \$3,174,790 | SkyWest | 02/01/20 | 01/31/23 | 2020-2-1 | ORD |
| Pellston | \$1,724,962 | SkyWest | 02/01/20 | 01/31/22 | 2020-1-11 | DTW |
| Sault Ste. Marie | \$2,729,306 | SkyWest | 02/01/19 | 01/31/21 | 2018-10-18 | DTW/MSP |

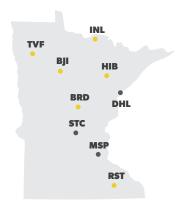
| Code | | | |
|------|-----------------------|------|------|
| APN | Alpena | 100% | 100% |
| AZO | Kalamazoo | 100% | 100% |
| CIU | Sault Ste. Marie | 100% | 100% |
| CMX | Hancock/Houghton | 100% | 100% |
| DTW | Detroit | 27% | 50% |
| ESC | Escanaba | 100% | 100% |
| FNT | Flint | 51% | 77% |
| GRR | Grand Rapids | 35% | 64% |
| IMT | Iron Mountain/Kingsfd | 100% | 100% |

| Code | | | |
|------|-------------------------|------|------|
| IWD | Ironwood | 100% | 100% |
| LAN | Lansing | 100% | 100% |
| MBL | Manistee | 0% | 0% |
| MBS | Saginaw/BayCity/Midland | 100% | 100% |
| MKG | Muskegon | 100% | 100% |
| MQT | Marquette | 100% | 100% |
| PLN | Pellston | 100% | 100% |
| TVC | Traverse City | 87% | 95% |

6,589,206 2019 Regional Enplanements (31% of industry total)

20,920,119

140,321 2019 Regional Departures (56% of industry total) 248,598 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------------|---|--------------|----------|------------|------------|------------------|
| Bemidji | \$1,344,499 | SkyWest | 03/01/20 | 02/28/22 | 2020-1-13 | MSP |
| Brainerd | \$1,973,113 | SkyWest | 02/01/19 | 01/31/21 | 2018-10-18 | MSP |
| Chisholm/Hibbing | \$2,792,813 | SkyWest | 06/01/18 | 05/31/20 | 2018-2-10 | MSP |
| International Falls | \$2,981,632 | SkyWest | 02/01/19 | 01/31/21 | 2018-10-18 | MSP |
| Thief River Falls | \$3,434,069 | Boutique Air | 06/01/18 | 05/31/20 | 2018-1-17 | MSP |

| Code | | | |
|------|---------------------|------|------|
| BJI | Bemidji | 100% | 100% |
| BRD | Brainerd | 100% | 100% |
| DLH | Duluth | 83% | 90% |
| HIB | Hibbing | 100% | 100% |
| INL | International Falls | 100% | 100% |

| Minneapolis | 20% | 39% |
|-------------------|---------------------------------------|---|
| Rochester | 100% | 100% |
| St. Cloud | 0% | 0% |
| Thief River Falls | 100% | 100% |
| | Minneapolis Rochester St. Cloud | Minneapolis 20% Rochester 100% St. Cloud 0% |

4,160,188
2019 Regional Enplanements
(21% of industry total)

19,430,482 2019 Industry Wide Enplanements 85,831 2019 Regional Departures (43% of industry total)

200,462 2019 Industry Wide Departures



600,613
2019 Regional Enplanements (64% of industry total)

| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|--------------------|---|--------------|----------|------------|-----------|------------------|
| Greenville | \$2,862,063 | Boutique Air | 10/01/17 | 09/30/21 | 2017-6-23 | ATL/DFW |
| Laurel/Hattiesburg | \$3,066,327 | SkyWest | 11/01/18 | 10/31/20 | 2018-6-23 | DFW |
| Meridian | \$3,265,490 | SkyWest | 11/01/18 | 10/31/20 | 2018-6-23 | DFW/ORD |
| Tupelo | \$3,932,032 | AEAS/Contour | 03/01/18 | 09/30/20 | 2018-3-17 | BNA |

| Code | | | |
|------|-------------------|------|------|
| GLH | Greenville | 100% | 100% |
| GPT | Gulfport/Biloxi | 73% | 87% |
| GTR | Columbus | 100% | 100% |
| JAN | Jackson/Vicksburg | 52% | 72% |

| MEI | Meridian | 100% | 100% |
|-----|--------------------|------|------|
| PIB | Hattiesburg/Laurel | 100% | 100% |
| TUP | Tupelo | 100% | 100% |
| | | | |

942,899 2019 Industry Wide Enplanements 16,023
2019 Regional Departures (84% of industry total)

19,121 2019 Industry Wide Departures

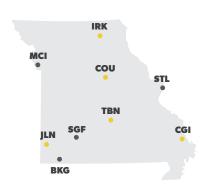


RAA MEMBERS GIVE BACK

CapeAir Partners with Local Organization to Address Diaper Shortage

Cape Air accepted the first of multiple diaper deliveries in partnership with A Baby Center, a non-prodit that provides critical basic items for infants and toddlers living in the Cape Cod area. Cape Air offered up space to store over 300,000 diapers to A Baby Center, after the organization quickly outgrew their current storage facility. Due to shortages from the pandemic, diaper demand has increased dramatically. Cape Air and A Baby Center are honored to have the opportunity to work together to meet an essential community need, especially during a time of adversity where generosity and compassion can have a profound impact on the lives of others.





| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|-------------------------|---|--------------|----------|------------|------------|------------------|
| Cape Girardeau/Sikeston | \$3,371,863 | SkyWest | 12/01/19 | 11/30/21 | 2019-10-13 | ORD |
| Fort Leonard Wood | \$3,111,628 | AEAS/Contour | 02/01/19 | 09/30/21 | 2018-12-13 | STL |
| Kirksville | \$2,110,803 | Cape Air | 10/01/16 | 09/30/20 | 2016-8-14 | STL |

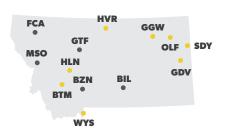
| Code | | | |
|------|----------------|------|------|
| BKG | Branson | 0% | 0% |
| CGI | Cape Girardeau | 100% | 100% |
| COU | Columbia | 100% | 100% |
| IRK | Kirksville | 100% | 100% |
| JLN | Joplin | 100% | 100% |

| MCI | Kansas City | 14% | 26% |
|-----|-------------------|------|------|
| SGF | Springfield | 80% | 94% |
| STL | St. Louis | 14% | 36% |
| TBN | Fort Leonard Wood | 100% | 100% |
| 0.2 | | | |

2,553,122 2019 Regional Enplanements (17% of industry total) 14,590,045
2019 Industry Wide Enplanements

72,333
2019 Regional Departures (40% of industry total)

180,350 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|------------------|---|-------------|----------|------------|------------|------------------|
| Butte | \$796,249 | SkyWest | 01/01/20 | 12/31/21 | 2019-12-5 | SLC |
| Glasgow | \$2,137,131 | Cape Air | 01/01/20 | 12/31/23 | 2019-10-11 | BIL |
| Glendive | \$2,308,580 | Cape Air | 01/01/20 | 12/31/23 | 2019-10-11 | BIL |
| Havre | \$2,274,015 | Cape Air | 01/01/20 | 12/31/23 | 2019-10-11 | BIL |
| Sidney | \$4,220,148 | Cape Air | 01/01/20 | 12/31/23 | 2019-10-11 | BIL |
| West Yellowstone | \$649,630 | SkyWest | 05/09/19 | 10/13/20 | 2019-3-4 | SLC |
| WolfPoint | \$2,298,572 | Cape Air | 01/01/20 | 12/31/23 | 2019-10-11 | BIL |

| Code | | | |
|------|-------------|------|------|
| BIL | Billings | 44% | 80% |
| BTM | Butte | 100% | 100% |
| BZN | Bozeman | 32% | 52% |
| FCA | Kalispell | 54% | 75% |
| GDV | Glendive | 100% | 100% |
| GGW | Glasgow | 100% | 100% |
| GTF | Great Falls | 76% | 91% |

| Code | | | |
|------|------------------|------|------|
| HLN | Helena | 100% | 100% |
| HVR | Havre | 100% | 100% |
| MSO | Missoula | 51% | 70% |
| OLF | WolfPoint | 100% | 100% |
| SDY | Sidney | 100% | 100% |
| WYS | West Yellowstone | 100% | 100% |
| | | | |

1,182,966
2019 Regional Enplanements
(49% of industry total)

2,406,691
2019 Industry Wide Enplanements

32,//0 2019 Regional Departures (77% of industry total) 42,368
2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|----------------|----------|------------|------------|------------------|
| Alliance | \$2,299,631 | KeyLimeAir/DAC | 06/01/19 | 05/31/21 | 2019-3-6 | DEN |
| Chadron | \$2,456,787 | Boutique Air | 06/01/19 | 05/31/21 | 2019-3-6 | DEN |
| Grand Island | \$389,392 | American | 07/01/19 | 06/30/21 | 2019-5-16 | DFW |
| Kearney | \$3,675,276 | SkyWest | 08/01/18 | 08/31/20 | 2017-12-23 | DEN |
| McCook | \$2,462,456 | Boutique Air | 06/01/18 | 05/31/22 | 2018-5-10 | DEN |
| North Platte | \$3,419,349 | SkyWest | 02/01/20 | 01/31/23 | 2019-10-15 | DEN |
| Scottsbluff | \$2,989,039 | SkyWest | 02/01/20 | 01/31/23 | 2019-10-15 | DEN |

| Code | | | |
|------|--------------|------|------|
| AIA | Alliance | 100% | 100% |
| BFF | Scottsbluff | 100% | 100% |
| CDR | Chadron | 100% | 100% |
| EAR | Kearney | 100% | 100% |
| GRI | Grand Island | 48% | 78% |

| LBF | North Platte | 100% | 100% |
|-----|--------------|------|------|
| LNK | Lincoln | 100% | 100% |
| MCK | McCook | 100% | 100% |
| OMA | Omaha | 31% | 53% |
| | | | |

1,023,970 2019 Regional Enplanements (37% of industry total)

2,784,098
2019 Industry Wide Enplanements

25,542 2019 Regional Departures (64% of industry total)

39,809 2019 Industry Wide Departures



| 969,404 |
|----------------------------|
| 2019 Regional Enplanements |

| Code | | | |
|------|--------------|------|------|
| BLD | Boulder City | 100% | 100% |
| EKO | Elko | 100% | 100% |

| Code | Airport Name | % Pax. | % Depts. |
|------|--------------|--------|----------|
| LAS | Las Vegas | 2% | 4% |
| RNO | Reno | 25% | 44% |
| | | | |

25,169,643
2019 Industry Wide Enplanements (4% of industry total)

19,640 2019 Regional Departures (9% of industry total)

217,673 2019 Industry Wide Departures



362,896 2019 Regional Enplanements (39% of industry total)

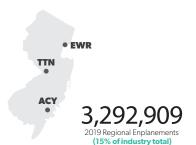
| EAS Co | mmunity | Annual Control | | EAS Car | rrie | er S | tart | Expiration | Order | Hub(s) Served |
|--------|--------------------|----------------|-----|----------|------|------|---------|------------|-----------|------------------|
| Lebano | n/White River Jct. | \$3,710,748 | | Cape Air | r | 1 | 2/01/18 | 11/30/22 | 2018-9-14 | BOS/HPN |
| | | | | | | | | | | |
| | | | | % Depts. | | | | | | |
| LEB | Lebanon-Hano | ver 1 | 00% | 100% | | PSM | Portsmo | outh | 0% | 0% |
| MHT | Manchester | 4 | 11% | 62% | | | | | | |

926,381 2019 Industry Wide Enplanements

10,473
2019 Regional Departures
(71% of industry total)

14,738 2019 Industry Wide Departures





| Code | | | |
|------|----------------------|-----|-----|
| ACY | Atlantic City | 0% | 0% |
| EWR | Newark Liberty Intl. | 16% | 36% |

| TTN | Trenton-Mercer | 0% | 0% |
|-----|----------------|----|----|
| | | | |

21,482,538
2019 Industry Wide

Enplanements

706 2019 Regional Departures (18% of industry total)

3,959 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|--------------------------|---|--------------|----------|------------|------------|------------------|
| Carlsbad | \$2,835,041 | Boutique Air | 06/01/19 | 05/31/21 | 2019-4-19 | ABQ/DFW |
| Clovis | \$4,388,157 | Boutique Air | 02/01/20 | 04/30/20 | 2020-2-2 | DFW |
| SilverCity/Hurley/Deming | \$3,513,367 | Advanced Air | 01/01/19 | 12/31/20 | 2018-10-15 | ABQ/PHX |

| Code | | | |
|------|-------------|------|------|
| ABQ | Albuquerque | 21% | 44% |
| CNM | Carlsbad | 100% | 100% |
| CVN | Clovis | 100% | 100% |
| НОВ | Hobbs | 100% | 100% |

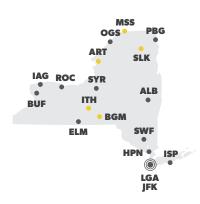
| ROW | Roswell | 100% | 100% |
|-----|--------------------|------|------|
| SAF | Santa Fe | 100% | 100% |
| SVC | Silver City/Hurley | 100% | 100% |

810,802 2019 Regional Enplanements

2,942,604

2019 Regional Departures (57% of industry total)

40,120 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|--------------------------|---|--------------|----------|------------|-----------|------------------|
| Massena | \$3,074,254 | Boutique Air | 04/01/19 | 03/31/21 | 2019-3-3 | BOS |
| Ogdensburg | \$2,998,813 | SkyWest | 05/03/19 | 03/31/21 | 2019-3-3 | IAD/ORD |
| Plattsburgh | \$3,371,895 | SkyWest | 07/01/18 | 06/30/20 | 2018-3-18 | IAD |
| Saranac Lake/Lake Placid | \$2,107,229 | Cape Air | 03/01/18 | 02/28/22 | 2018-1-15 | BOS |
| Watertown (NY) | \$3,588,908 | American | 02/01/20 | 01/31/22 | 2020-1-12 | PHL |

| ALB | Albany | 28% | 55% |
|-----|-----------------|------|------|
| ART | Watertown | 100% | 100% |
| BGM | Binghamton | 100% | 100% |
| BUF | Buffalo | 28% | 46% |
| ELM | Elmira/Corning | 71% | 89% |
| HPN | White Plains | 43% | 68% |
| IAG | Niagara Falls | 0% | 0% |
| ISP | Islip | 4% | 14% |
| ITH | Ithaca/Cortland | 100% | 100% |

| JFK | John F. Kennedy Intl. | 9% | 17% |
|-----|---------------------------|------|------|
| LGA | New York LaGuardia | 29% | 48% |
| MSS | Massena | 100% | 100% |
| OGS | Ogdensburg | 45% | 91% |
| PBG | Plattsburgh | 14% | 46% |
| ROC | Rochester | 50% | 70% |
| SLK | Saranac Lake/Lake Placid | 100% | 100% |
| SWF | Newburgh/ Poughkeepsie | 38% | 62% |
| SYR | Syracuse | 44% | 65% |
| | | | |

9,145,047
2019 Regional Enplanements
(21% of industry total)

43,662,944 2019 Industry Wide

277,653 2019 Regional Departures (38% of industry total) 734,224



| Code | | | |
|------|-----------------------|------|------|
| AVL | Asheville | 46% | 68% |
| CLT | Charlotte | 32% | 52% |
| EWN | New Bern/Morehead | 100% | 100% |
| FAY | Fayetteville | 79% | 91% |
| GSO | Greensboro/High Point | 59% | 79% |

| Wilmington | 69% | 84% |
|---------------------------|--|---|
| Jacksonville/Camp Lejeune | 100% | 100% |
| Greenville | 100% | 100% |
| Raleigh/Durham | 19% | 33% |
| Concord | 0% | 0% |
| | Wilmington Jacksonville/Camp Lejeune Greenville Raleigh/Durham | Wilmington 69% Jacksonville/CampLejeune 100% Greenville 100% Raleigh/Durham 19% |

10,828,447
2019 Regional Enplanements
(32% of industry total)

34,159,909
2019 Industry Wide Enplanements

210,500 2019 Regional Departures (52% of industry total) 407,747 2019 Industry Wide Departures

| ISN •• XWA | MOT ● | DVL | GFK • |
|------------------|----------|-----|----------|
| DIK | BIS • | JMS | FAR |

| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|----------------|---|-------------|----------|------------|-----------|------------------|
| Devils Lake | \$3,935,087 | SkyWest | 07/01/18 | 06/30/20 | 2018-5-12 | DEN |
| Dickinson | \$3,650,000 | United | 10/01/18 | 09/30/20 | 2018-6-17 | DEN |
| Jamestown (ND) | \$2,688,493 | SkyWest | 07/01/18 | 06/30/20 | 2018-5-12 | DEN |

| Code | | | |
|------|-----------------|------|------|
| BIS | Bismarck/Mandan | 65% | 83% |
| DIK | Dickinson | 100% | 100% |
| DVL | Devils Lake | 100% | 100% |
| FAR | Fargo | 58% | 83% |
| GFK | Grand Forks | 73% | 89% |

| Code | | | |
|------|-----------|------|------|
| ISN | Williston | 100% | 100% |
| JMS | Jamestown | 100% | 100% |
| MOT | Minot | 71% | 89% |
| XWA | Williston | 100% | 100% |
| | | | |

820,108 2019 Regional Enplanements (68% of industry total) 1,206,196
2019 Industry Wide Enplanements

20,436
2019 Regional Departures (87% of industry total)

23,372 2019 Industry Wide Departures



| Code | | | |
|------|-----------------|-----|-----|
| BKL | Burke Lakefront | 0% | 0% |
| CAK | Akron | 73% | 89% |
| CLE | Cleveland | 23% | 46% |
| СМН | Columbus | 32% | 54% |

| Code | | | |
|------|------------------|-----|-----|
| DAY | Dayton | 78% | 92% |
| LCK | Columbus | 0% | 0% |
| LUK | Lunken Municipal | 0% | 0% |
| TOL | Toledo | 53% | 82% |

3,507,712 2019 Regional Enplanements (33% of industry total) 10,592,004 2019 Industry Wide Enplanements

81,633 2019 Regional Departures (57% of industry total) 143,573 2019 Industry Wide Departures

| | swo | • TUL | |
|-----|----------|-------|--|
| (| OKC • | | |
| LAW | 1 | | |
| | | | |

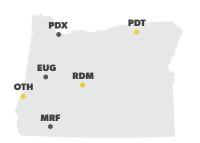
| Code | | | |
|------|------------------|------|------|
| LAW | Lawton/Fort Sill | 100% | 100% |
| ОКС | Oklahoma City | 36% | 54% |

| Code | | | |
|------|------------|------|------|
| SWO | Stillwater | 100% | 100% |
| TUL | Tulsa | 30% | 46% |

1,332,387
2019 REGIONAL ENPLANEMENTS
(35% OF INDUSTRY TOTAL)

3,807,420
2019 INDUSTRY WIDE
ENPLANEMENTS

29,446 2019 REGIONAL DEPARTURES (53% OF INDUSTRY TOTAL) 56,069 2019 Industry Wide Departures **PENNSYLVANIA**

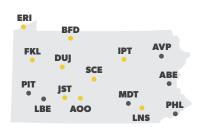


| EAS Co | ommunity | Annual Contra Subsidy Rates | | EAS Car | rier | | tart | Expiration | Order | Hub(s) Served |
|--------|-----------------|--------------------------------|-----|----------|-------|------|-----------|------------|-----------|------------------|
| Pendle | ton | \$2,558,939 | | Boutique | e Air | 0 | 1/01/19 | 12/31/22 | 2018-11-4 | PDX |
| | | | | | | | | | | |
| Code | | % I | | % Depts. | d | Code | Airport I | | | |
| EUG | Eugene | 70 | % | 88% | - | PDT | Pendleto | n | 100% | 100% |
| MFR | Medford | 819 | % ! | 92% | - | PDX | Portland | | 20% | 43% |
| OTH | North Donal /Ca | Pau | 00/ | 1000/ | | DDM | Dand /Da | dmond | 05% | 0.79/ |

3,237,026 2019 Regional Enplanements (29% of industry total) 11,244,509
2019 Industry Wide Enplanements

78,591
2019 Regional Departures (55% of industry total)

143,036 2019 Industry Wide Departures

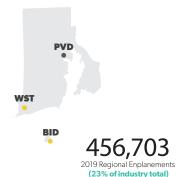


| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|--------------|----------|------------|------------|------------------|
| Altoona | \$2,544,280 | Southern | 10/01/18 | 09/30/20 | 2018-8-23 | BWI/PIT |
| Bradford | \$2,364,885 | Southern | 11/01/18 | 10/31/20 | 2018-10-6 | PIT |
| DuBois | \$3,199,007 | Southern | 11/01/18 | 10/31/20 | 2018-9-5 | BWI/PIT |
| Johnstown | \$3,163,097 | Boutique Air | 11/01/18 | 10/31/20 | 2018-8-18 | BWI/PIT |
| Lancaster | \$2,504,174 | Southern | 11/05/12 | 12/31/20 | 2019-12-12 | BWI/PIT |
| Lancaster | \$2,504,174 | Southern | 04/01/19 | 12/31/19 | 2020-3-11 | BWI/PIT |

| Code | Airport Name | % Pax. | % Depts. |
|------|-----------------------|--------|----------|
| ABE | Allentown/Bethlehem | 54% | 79% |
| AOO | Altoona | 100% | 100% |
| AVP | Scranton/Wilkes-Barre | 89% | 95% |
| BFD | Bradford | 100% | 100% |
| DUJ | DuBois | 100% | 100% |
| ERI | Erie | 100% | 100% |
| FKL | Franklin/Oil City | 100% | 100% |
| IPT | Williamsport | 100% | 100% |

| Code | | | |
|------|---------------|------|------|
| JST | Johnstown | 100% | 100% |
| LBE | Latrobe | 0% | 0% |
| LNS | Lancaster | 100% | 100% |
| MDT | Harrisburg | 54% | 78% |
| PHL | Philadelphia | 23% | 46% |
| PIT | Pittsburgh | 25% | 48% |
| SCE | State College | 98% | 99% |
| | | | |

5,967,947 2019 Regional Enplanements (27% of industry total) 22,212,860 2019 Industry Wide 150,707 2019 Regional Departures (52% of industry total) 289,037
2019 Industry Wide Departures



| Code | | | |
|------|--------------|------|------|
| BID | Block Island | 100% | 100% |
| PVD | Providence | 22% | 40% |

| Code | | | |
|------|----------|------|------|
| WST | Westerly | 100% | 100% |
| | | | |

1,979,837
2019 Industry Wide Enplanements

8,111 2019 Regional Departures (40% of industry total)

20,258 2019 Industry Wide Departures



RAA MEMBERS GIVE BACK

Republic Partners with Community Organizations and Hosts A Free Virtual Aviation Summer Camp

Republic Airways believes they can make the best impact by focusing their efforts on three main areas: children and education; global health and wellness; military and veterans. They also believe they can do their best work in partnership with organizations on local and national levels that are dedicated to these areas. Some of their partners include American Cancer Society, Children's Miracle Network, Samaritan's Feet, United States National Guard, Girl Scouts, Junior Achievement and Food for the Poor. This year their aviation training academy, LIFT Academy, hosted a free virtual summer camp called LIFT Academy FlyBy where high school aged individuals could tune in to interactive lessons on forces of flight, day-in-the-life videos on aviation pathways, and more.



2,161,6092019 Regional Enplanements (37% of industry total)

| CAE | Columbia | 61% | 78% |
|-----|------------|------|------|
| CHS | Charleston | 32% | 48% |
| FLO | Florence | 100% | 100% |

| Code | | | |
|------|------------------------|------|------|
| GSP | Greenville-Spartanburg | 49% | 70% |
| ННН | Hilton Head | 100% | 100% |
| MYR | Myrtle Beach | 18% | 33% |

5,800,012
2019 Industry Wide Enplanements

42,816
2019 Regional Departures (58% of industry total)

73,787 2019 Industry Wide Departures

TENNESSEE



| | | ABR ATY |
|----------|----------|---------|
| RAP ● | PIR • | FSD |
| | | |

| | | | | | Served |
|----------------------------|--------|------------|----------|-----------|---------|
| Aberdeen \$1,298,572 | SkyWes | t 03/01/20 | 02/28/22 | 2020-1-13 | MSP |
| Pierre \$3,638,439 | SkyWes | t 02/13/19 | 04/30/21 | 2019-2-12 | DEN |
| Watertown (SD) \$3,244,118 | SkyWes | t 02/13/19 | 04/30/21 | 2019-2-12 | DEN/ORD |

| ABR | Aberdeen | 100% | 100% |
|-----|-------------|------|------|
| ATY | Watertown | 100% | 100% |
| FSD | Sioux Falls | 56% | 80% |

Annual Contract Subsidy Rates 4/1/20

12%

76%

29%

\$1,884,399

| PIR | Pierre | 100% | 100% |
|-----|------------|------|------|
| RAP | Rapid City | 78% | 90% |

646,068
2019 Regional Enplanements
(66% of industry total)

978,491 2019 Industry Wide Enplanements

15,789 2019 Regional Departures (86% of industry total)

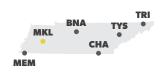
EAS Carrie

27%

90%

52%

18,386 2019 Industry Wide



| 3,225,408 |
|----------------------------|
| 2019 Regional Enplanements |

| MEM | Memphis | |
|-----|--------------------|---|
| | | |
| 1 | 3,346,734 | 1 |
| ١. | 2019 Industry Wide | • |

Enplanements

Nashville

Chattanooga

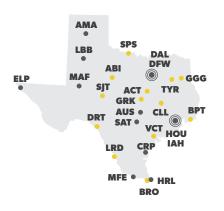
Jackson

BNA

| 73,0 | 61 | 7 |
|-------------|--------|--------|
| 2019 Region | al Dep | arture |
| IAG% of inc | luctor | total) |

| Air Choice One | | | 06/01/17 | 05/31/21 | 2017-3-11 | ATL/STL |
|----------------|--|-----|-----------|-------------|-----------|---------|
| | | | | | | |
| | | | | | | |
| 7% | | MKL | . Jackson | | 100% | 100% |
| 0% | | TRI | Bristol/J | ohnson City | 72% | 88% |
| 2% | | TYS | Knoxvill | e | 67% | 86% |

160,158 2019 Industry Wide



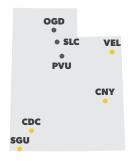
| EAS Co | mmunity | Annual Cor Subsidy Ra | | EAS Ca | rrie | r S | Start | Expiration | Orde | er | Hub(s) Served |
|----------|------------------|--------------------------|------|----------|------|------|-----------------------|----------------|--------|-------|------------------|
| Victoria | | \$3,411,412 | | Boutiqu | e A | ir 1 | 11/01/18 | 10/31/20 | 2018 | -9-18 | DFW/IAH |
| | | | | | | | | | | | |
| Code | | | | % Depts. | | Code | | | | | |
| ABI | Abilene | | 100% | 100% | | GRK | Killeen | | 1 | 00% | 100% |
| ACT | Waco | | 100% | 100% | | HOU | Houston | William P. Hol | oby 2 | .% | 4% |
| AMA | Amarillo | | 47% | 74% | | HRL | Harlinger | n/San Benito | 3 | 0% | 52% |
| AUS | Austin | | 4% | 7% | | IAH | Houston | George Bush I | ntl. 2 | 8% | 50% |
| BPT | Beaumont/Por | t Arthur | 100% | 100% | | LBB | Lubbock | | 3 | 9% | 66% |
| BRO | Brownsville | | 100% | 100% | | LRD | Laredo | | 8 | 4% | 97% |
| CLL | College Station | /Bryan | 100% | 100% | | MAF | Midland/ | | 4 | 0% | 60% |
| CRP | Corpus Christi | | 67% | 84% | | MFE | Mission/I Edinburg | | 4 | 9% | 70% |
| DAL | Dallas Love Fiel | d | 3% | 6% | | SAT | San Anto | nio | 9 | % | 17% |
| DFW | Dallas/Fort Wo | orth | 19% | 41% | | SJT | San Ange | lo | 1 | 00% | 100% |
| DRT | Del Rio | | 100% | 100% | | SPS | Wichita F | alls | 1 | 00% | 100% |
| ELP | El Paso | | 31% | 54% | | TYR | Tyler | | 8 | 5% | 98% |
| GGG | Longview | | 100% | 100% | | VCT | Victoria | | 1 | 00% | 100% |

16,070,274 2019 Regional Enplanements (18% of industry total)

89,649,044
2019 Industry Wide Enplanements

412,298 2019 Regional Departures (39% of industry total)

1,063,880 2019 Industry Wide Departures



3,152,835 2019 Regional Enplanements (24% of industry total)

| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|-------------|----------|------------|------------|------------------|
| Cedar City | \$2,576,773 | SkyWest | 01/01/19 | 12/31/21 | 2019-6-15 | SLC |
| Moab | \$2,978,980 | SkyWest | 05/01/18 | 06/30/20 | 2017-12-12 | DEN |
| Vernal | \$3,097,656 | SkyWest | 06/26/18 | 06/30/20 | 2017-12-12 | DEN |

| Code | | | |
|------|------------|------|------|
| CDC | Cedar City | 100% | 100% |
| CNY | Moab | 100% | 100% |
| OGD | Ogden | 0% | 0% |
| PVU | Provo | 0% | 0% |

| Code | | | |
|------|----------------|------|------|
| SGU | St. George | 98% | 99% |
| SLC | Salt Lake City | 23% | 42% |
| VEL | Vernal | 100% | 100% |
| | | | |

13,107,807

57,518 2019 Regional Departures (43% of industry total)

132,237 2019 Industry Wide Departures



496,897 2019 Regional Enplanements (72% of industry total)

| EAS Co | mmunity | Annual Cont Subsidy Rate | | EAS Carr | ier | St | art | Expiration | Order | Hub(s) Served |
|---------|------------|-----------------------------|-----|----------|-----|-----|---------|------------|-----------|------------------|
| Rutland | I | \$1,702,873 | | Cape Air | | 11, | /01/19 | 10/31/21 | 2019-6-16 | BOS |
| | | | | | | | | | | |
| Code | | | | % Depts. | Со | | Airport | | | |
| BTV | Burlington | | 72% | 81% | RU | Т | Rutland | | 100% | 100% |

691,672 2019 Industry Wide Enplanements

12,168 2019 Regional Departures (84% of industry total) 14,532 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|-------------|----------|------------|-----------|------------------|
| Staunton | \$3,238,406 | SkyWest | 04/01/20 | 03/31/23 | 2020-3-11 | IAD/ORD |
| | | | | | | |

| Code | | | |
|------|---------------------|------|------|
| СНО | Charlottesville | 91% | 96% |
| DCA | Washington National | 31% | 50% |
| IAD | Washington Dulles | 31% | 53% |
| LYH | Lynchburg | 100% | 100% |
| ORF | Norfolk | 40% | 66% |

| PHF | NewportNews/ Williamsburg | 84% | 82% |
|-----|------------------------------|------|------|
| RIC | Richmond | 38% | 64% |
| ROA | Roanoke | 81% | 93% |
| SHD | Staunton | 100% | 100% |
| | | | |

9,054,935 2019 Regional Enplanements (35% of industry total) 26,157,217
2019 Industry Wide Enplanements

196,587 2019 Regional Departures (57% of industry total)

346,866 2019 Industry Wide Departures

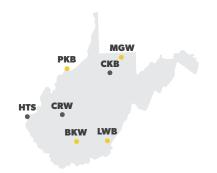


| Code | | | |
|------|---------------|------|------|
| ALW | Walla Walla | 100% | 100% |
| BFI | Seattle | 98% | 73% |
| BLI | Bellingham | 27% | 51% |
| EAT | Wenatchee | 100% | 100% |
| ESD | Eastsound | 100% | 100% |
| FRD | Friday Harbor | 100% | 100% |
| GEG | Spokane | 37% | 60% |
| GEG | Spokane | 36% | 56% |

| KEH | Kenmore | 100% | 100% |
|-----|--------------------------|------|------|
| LKE | Seattle | 100% | 100% |
| PAE | Everett | 100% | 100% |
| PSC | Pasco/Kennewick/Richland | 87% | 95% |
| PUW | Pullman | 100% | 100% |
| RNT | Renton | 100% | 100% |
| SEA | Seattle | 17% | 35% |
| YKM | Yakima | 100% | 100% |
| | | | |

5,948,158 2019 Regional Enplanements (22% of industry total) 26,941,416
2019 Industry Wide Enplanements

134,116 2019 Regional Departures (43% of industry total) 313,111 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---|---|--------------|----------|------------|-----------|------------------|
| Beckley | \$2,827,968 | AEAS/Contour | 12/01/18 | 09/30/21 | 2018-10-8 | CLT |
| Clarksburg/Fairmont | \$2,799,356 | SkyWest | 11/01/19 | 10/31/21 | 2019-10-3 | IAD/ORD |
| Greenbrier/White Sulphur Springs/ Lewisburg | \$3,758,289 | SkyWest | 04/01/20 | 03/31/23 | 2020-3-11 | IAD/ORD |
| Morgantown | \$3,128,256 | Southern | 11/01/18 | 10/31/20 | 2018-9-5 | BWI/PIT |
| Parkersburg/ Marietta, OH | \$2,134,573 | AEAS/Contour | 12/01/18 | 09/30/21 | 2018-10-8 | CLT |

| BKW | Beckley | 100% | 100% |
|-----|---------------------|------|------|
| CKB | Clarksburg/Fairmont | 48% | 83% |
| CRW | Charleston/Dunbar | 83% | 93% |
| HTS | Δshland | 32% | 68% |

| LWB | Lewisburg | 100% | 100% |
|-----|-------------|------|------|
| MGW | Morgantown | 100% | 100% |
| PKB | Parkersburg | 100% | 100% |

276,771
2019 Regional Enplanements (68% of industry total)

407,941 2019 Industry Wide Enplanements

11,185 2019 Regional Departures (91% of industry total) 12,239 2019 Industry Wide Departures



| | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|-------------|---|-------------|----------|------------|------------|------------------|
| Eau Claire | \$2,363,769 | SkyWest | 02/01/20 | 01/31/23 | 2020-2-1 | ORD |
| Rhinelander | \$2,293,516 | SkyWest | 02/01/19 | 01/31/21 | 2018-10-18 | MSP |

| Code | | | |
|------|------------|------|------|
| ATW | Appleton | 74% | 88% |
| CWA | Mosinee | 100% | 100% |
| EAU | Eau Claire | 100% | 100% |
| GRB | Green Bay | 86% | 95% |

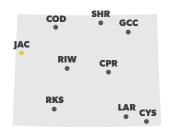
| Code | | | |
|------|-------------|------|------|
| LSE | La Crosse | 100% | 100% |
| MKE | Milwaukee | 20% | 39% |
| MSN | Madison | 54% | 77% |
| RHI | Rhinelander | 100% | 100% |

2,154,317
2019 Regional Enplanements
(39% of industry total)

5,557,145
2019 Industry Wide Enplanements

49,630 2019 Regional Departures (64% of industry total)

77,638 2019 Industry Wide Departures



| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
|---------------|---|-------------|----------|------------|-----------|------------------|
| Cody | \$841,000 | United | 03/01/20 | 05/31/22 | 2020-1-14 | DEN |
| Laramie | \$2,113,774 | SkyWest | 10/01/18 | 09/30/20 | 2018-6-10 | DEN |

| Code | | | |
|------|----------|------|------|
| COD | Cody | 100% | 100% |
| CPR | Casper | 100% | 100% |
| CYS | Cheyenne | 100% | 100% |
| GCC | Gillette | 100% | 100% |
| JAC | Jackson | 14% | 27% |

| Laramie | 100% | 100% |
|-----------------|--|---|
| Riverton/Lander | 100% | 100% |
| Rock Springs | 100% | 100% |
| Sheridan | 100% | 100% |
| | Laramie Riverton/Lander Rock Springs | Laramie 100% Riverton/Lander 100% Rock Springs 100% |

320,708 2019 Regional Enplanements (45% of industry total) 708,086 2019 Industry Wide Enplanements

9,303 2019 Regional Departures (72% of industry total)

12,867 2019 Industry Wide Departures



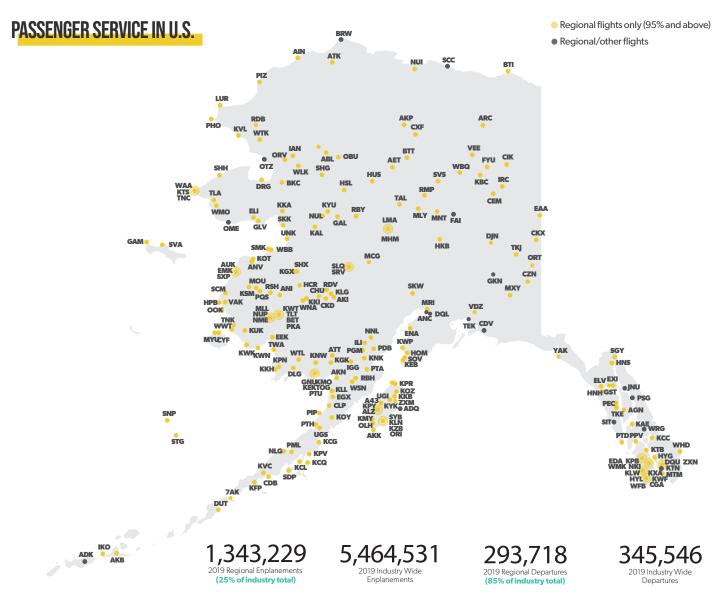
| EAS Co | mmunity | Annual Co Subsidy Ra | ntract ates 4/1/20 | EAS Car | rrier | s | tart | Expiration | Order | Hub(s) Served |
|--------|-----------|-------------------------|-----------------------|----------|-------|------|----------|------------|----------|------------------|
| Mayagı | uez | \$1,597,410 | | Cape Ai | r | 0 | 5/01/16 | 04/30/21 | 2016-2-1 | SJU |
| | | | | | | | | | | |
| Code | | | | % Depts. | | Code | | | | |
| BQN | Aguadilla | | 0% | 0% | | PSE | Ponce | | 0% | 0% |
| CPX | Culebra | | 100% | 100% | | SIG | San Juan | | 100% | 100% |
| JRV | Ceiba | | 100% | 100% | | SJU | San Juan | | 4% | 66% |
| MAZ | Mayaguez | | 100% | 100% | | VQS | Vieques | | 100% | 100% |

270,258
2019 Regional Enplanements
(5% of industry total)

4,949,901
2019 Industry Wide Enplanements

70,932 2019 Regional Departures (69% of industry total)

103,531 2019 Industry Wide Departures



100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

7AK Akun 100% 100% CDB Cold Bay 100% 100% EXI Excursion Inlet 100% 100% KAL Kaltag A43 100% 100% CDV Cordova 0% 0% FAI 10% 58% KBC Kodiak Island Fairbanks Birch Creek ABL 100% 100% CEM 100% 100% FYU Fort Yukon 100% 100% Coffman Cove Ambler Central KCC ADK Adak Island 0% 0% 100% 100% 100% 100% Chignik Bay ADO Kodiak 29% 90% CHU Chuathbaluk 100% 100% GAM Gambell 100% 100% KCI Chignik Lagoor CIK 100% 100% 53% 60% KCQ Chianik Chalkvitsik **GKN** Gulkana AFT Allakaket 100% 100% 100% 100% GLV 100% KEB 100% 100% AGN Angoon CKX 100% GNU Goodnews Bay 100% 100% KEK Ekwok 100% 100% Chicken 100% AIN Wainwright AKB 100% 100% CLP Clarks Point 100% 100% GST Gustavus 59% 95% KFP False Pass CXF Coldfoot 100% 100% HCR Holy Cross 100% 100% KGK Koliganek AKI Akiak 100% 100% 100% НКВ Healy 100% KGX Grayling AKK Akhiok 100% 100% 89% 97% C7N 100% 100% HNH Hoonah 100% 100% KKA AKN King Salmon DLG 83% 98% 100% 100% KKB Kitoi Bav AKP 100% 100% Dillingham HNS Haines Anaktuvuk Pass DQL 0% 0% HOM 100% 100% KKH ALZ Lazy Bay 100% 100% Anchorage Homer Kongiganak 100% 11% 48% DIN Delta Junction 100% HPB Hooper Bay 100% KKI Akiachak ANC Anchorage Kalskag DQU Ketchikan 100% 100% HSL Huslia 100% 100% KLG ANI 100% 100% Aniak DRG Deering KH ANV 100% 100% 100% 100% HUS Huahes 100% 100% Levelock DUT Unalaska 100% 100% HYG Hvdaburg 100% 100% KLN Larsen Bay ARC Arctic Village 100% 100% 100% 100% HYL 100% 100% KLW EAA ATK 100% 100% Atgasuk FDA Edna Bay 100% 100% IAN Kiana 100% 100% KMO Manokotak ATT Atmautluak 100% 100% EEK 100% 100% 100% 100% AUK Alakanuk 100% 100% Eek IGG laiuaia KMY Moser Bay EGX 100% 100% IKO Nikolski 100% 100% KNK Kokhanok Egegik BFT 59% **Bethel** 96% ВКС Buckland 100% 100% ELI Elim 100% 100% ILI 100% 100% KNW New Stuyahok FIV Flfin Cove 100% 100% IRC Circle 100% 100% KOT Kotlik BRW Barrow 14% 9% 75% Olga Bay **EMK** 100% 100% INU KOY BTI 100% 100% Emmonak luneau Barter Island 100% KAE 100% Ouzinkie BTT Bettles 100% 100%

| Code | | | % Depts. | Code | | | % Depts. | Code | | | % Depts. | Code | | | % Depts. |
|------|--------------------|------|----------|------|-----------------|------|----------|------|-------------------|------|----------|------|----------------|------|----------|
| KPB | Point Baker | 100% | 100% | MXY | McCarthy | 100% | 100% | PTU | Platinum | 100% | 100% | TLA | Teller | 100% | 100% |
| KPN | Kipnuk | 100% | 100% | MYU | Mekoryuk | 100% | 100% | RBH | Brooks Lodge | 100% | 100% | TLT | Tuluksak | 100% | 100% |
| KPR | Port Williams | 100% | 100% | NKI | Naukiti | 100% | 100% | RBY | Ruby | 100% | 100% | TNC | Tin City | 100% | 100% |
| KPV | Perryville | 100% | 100% | NLG | Nelson Lagoon | 100% | 100% | RDB | Red Dog | 100% | 100% | TNK | Tununak | 100% | 100% |
| KPY | Port Bailey | 100% | 100% | NME | Nightmute | 100% | 100% | RDV | Red Devil | 100% | 100% | TOG | Togiak | 100% | 100% |
| KSM | St. Mary's | 100% | 100% | NNL | Nondalton | 100% | 100% | RMP | Rampart | 100% | 100% | TWA | Twin Hills | 100% | 100% |
| KTB | Thorne Bay | 100% | 100% | NUI | Nuiqsut | 100% | 100% | RSH | Russian Mission | 100% | 100% | UGI | Uganik | 100% | 100% |
| KTN | Ketchikan | 7% | 56% | NUL | Nulato | 100% | 100% | SCC | Deadhorse | 4% | 52% | UGS | Ugashik | 100% | 100% |
| KTS | Brevig Mission | 100% | 100% | NUP | Nunapitchuk | 100% | 100% | SCM | Scammon Bay | 100% | 100% | UNK | Unalakleet | 100% | 100% |
| KUK | Kasigluk | 100% | 100% | OBU | Kobuk | 100% | 100% | SDP | Sandpoint | 100% | 100% | VAK | Chevak | 100% | 100% |
| KVC | King Cove | 100% | 100% | OLH | Old Harbor | 100% | 100% | SGY | Skagway | 100% | 100% | VDZ | Valdez | 100% | 100% |
| KVL | Kivalina | 100% | 100% | OME | Nome | 30% | 92% | SHG | Shungnak | 100% | 100% | VEE | Venetie | 100% | 100% |
| KWF | Waterfall | 100% | 100% | ООК | Toksook | 100% | 100% | SHH | Shishmaref | 100% | 100% | WAA | Wales | 100% | 100% |
| KWK | Kwigillingok | 100% | 100% | ORI | Port Lions | 100% | 100% | SHX | Shageluk | 100% | 100% | WBB | Stebbins | 100% | 100% |
| KWN | Quinhagak | 100% | 100% | ORT | Northway | 100% | 100% | SIT | Sitka | 10% | 73% | WBQ | Beaver | 100% | 100% |
| KWP | West Point | 100% | 100% | ORV | Noorvik | 100% | 100% | SKK | Shaktoolik | 100% | 100% | WFB | Ketchikan | 100% | 100% |
| KWT | Kwethluk | 100% | 100% | OTZ | Kotzebue | 38% | 92% | SKW | Skwentna | 0% | 100% | WHD | Hyder | 100% | 100% |
| KXA | Kasaan | 100% | 100% | PDB | Pedro Bay | 100% | 100% | SLQ | Sleetmute | 100% | 100% | WLK | Selawik | 100% | 100% |
| KYK | Karluk | 100% | 100% | PEC | Pelican | 100% | 100% | SMK | St. Michael | 100% | 100% | WMK | Meyers Chuck | 100% | 100% |
| KYU | Koyukuk | 100% | 100% | PGM | Port Graham | 100% | 100% | SNP | St. Paul | 100% | 100% | WMO | White Mountain | 100% | 100% |
| KZB | Zachar Bay | 100% | 100% | PHO | Point Hope | 100% | 100% | SOV | Seldovia | 100% | 100% | WNA | Napakiak | 100% | 100% |
| LMA | Lake Minchumina | 100% | 100% | PIP | Pilot Point | 100% | 100% | SRV | Stony River | 100% | 100% | WRG | Wrangell | 0% | 0% |
| LUR | Cape Lisburne | 100% | 100% | PIZ | Point Lay | 100% | 100% | STG | St. George Island | 100% | 100% | WSN | South Naknek | 100% | 100% |
| MCG | McGrath | 100% | 100% | PKA | Napaskiak | 100% | 100% | SVA | Savoonga | 100% | 100% | WTK | Noatak | 100% | 100% |
| MHM | Minchumina | 100% | 100% | PML | Port Moller | 100% | 100% | SVS | Stevens Village | 100% | 100% | WTL | Tuntutuliak | 100% | 100% |
| MLL | Marshall | 100% | 100% | PPV | Port Protection | 100% | 100% | SXP | Sheldon Point | 100% | 100% | WWT | Newtok | 100% | 100% |
| MLY | Manley Hot Springs | 100% | 100% | PQS | Pilot Station | 100% | 100% | SYB | Seal Bay | 100% | 100% | YAK | Yakutat | 0% | 100% |
| MNT | Minto | 100% | 100% | PSG | Petersburg | 0% | 28% | TAL | Tanana | 100% | 100% | ZXM | Saltery Cove | 100% | 100% |
| MOU | Mountain Village | 100% | 100% | PTA | Port Alsworth | 100% | 100% | TEK | Tatitlek | 0% | 0% | ZXN | Clover Bay | 100% | 100% |
| MRI | Anchorage | 0% | 0% | PTD | Port Alexander | 100% | 100% | TKE | Tenakee | 100% | 100% | | | | |
| MTM | Metlakatla | 100% | 100% | PTH | Port Heiden | 100% | 100% | TKJ | Tok | 100% | 100% | | | | |

| | Appual Contract | | | | | |
|----------------------------|--|----------------------------------|----------|------------|------------|------------------|
| EAS Community | Annual Contract Subsidy Rates 4/1/20 | EAS Carrier | Start | Expiration | Order | Hub(s) Served |
| Adak | \$2,075,588 | Alaska Airlines | 10/01/19 | 09/30/21 | 2019-9-2 | ANC |
| Adak (freighter) | \$528,943 | Alaska Airlines Alaska Airlines | 10/01/19 | 09/30/21 | 2019-9-2 | ANC |
| Adak (ireignter) Akhiok | \$219,086 | Island Air | 07/01/19 | 06/30/24 | 2019-9-2 | AKN |
| | | Grant Aviation | | | 2019-6-13 | DUT |
| Akutan (fixed-wing) | \$951,170 | | 01/01/19 | 12/31/20 | 2019-1-8 | 7AK |
| Akutan (helicopter) Alitak | \$874,832 | Maritime Helicopters Island Air | 11/01/19 | 12/31/20 | 2019-1-6 | |
| | \$38,408 | | | | | |
| Amook Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | |
| Angoon | \$335,904 | Alaska Seaplanes | 02/01/19 | 01/31/23 | 2018-11-6 | JNU |
| Atka | \$1,066,556 | Grant Aviation | 10/01/18 | 09/30/20 | 2018-9-19 | DUT |
| Central | \$159,268 | Warbelow's | 12/01/19 | 11/30/21 | 2019-11-20 | FAI |
| Chignik | \$313,738 | Grant Aviation | 03/01/20 | 02/28/25 | 2020-2-20 | AKN |
| Chignik Lake | \$313,738 | Grant Aviation | 03/01/20 | 02/28/25 | 2020-2-20 | AKN |
| Chisana | \$77,636 | 40-Mile Air | 06/01/19 | 05/31/21 | 2019-6-2 | TKJ |
| Circle | \$159,268 | Warbelow's | 12/01/19 | 11/30/21 | 2019-11-20 | FAI |
| Cordova | \$3,480,868 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | ANC/JNU |
| Cordova (freighter) | \$30,947 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | ANC/JNU |
| Diomede* | \$190,476 | Pathfinder | 07/01/17 | 06/30/20 | 2016-7-22 | OME/WAA |
| Egegik | \$194,457 | Tanana Air Service | 04/01/20 | 03/31/22 | 2020-2-20 | AKN |
| Ekwok | \$71,744 | Grant Aviation | 12/01/19 | 11/30/21 | 2019-11-19 | DLG |
| Elfin Cove | \$114,916 | Alaska Seaplanes | 02/01/19 | 01/31/23 | 2018-11-6 | JNU |
| Excursion Inlet | \$36,824 | Alaska Seaplanes | 10/01/18 | 09/30/22 | 2018-9-20 | JNU |
| False Pass | \$232,941 | Grant Aviation | 07/01/19 | 06/30/21 | 2019-5-15 | CDB |
| Gulkana | \$200,304 | Reeve | 02/01/19 | 01/31/21 | 2019-1-7 | ANC |
| Gustavus | \$517,693 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | JNU |
| Healy Lake | \$113,203 | 40-Mile Air | 06/01/18 | 05/31/20 | 2018-6-20 | FAI |
| Hydaburg | \$195,319 | Taquan | 11/01/15 | 10/31/20 | 2015-10-17 | WFB |
| lgiugig | \$197,810 | Tanana Air Service | 12/01/19 | 11/30/21 | 2019-11-19 | AKN |
| Kake | \$261,841 | Alaska Seaplanes | 10/01/18 | 09/30/22 | 2018-9-20 | JNU |
| King Cove | \$615,426 | Grant Aviation | 12/01/19 | 11/30/24 | 2019-11-19 | CDB |
| Kitoi Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Koliganek | \$185,898 | Tanana Air Service | 05/01/19 | 05/31/21 | 2019-4-25 | DLG |
| Lake Minchumina | \$118,668 | Wright | 11/01/18 | 10/31/20 | 2018-1105 | FAI |
| Levelock | \$151,891 | Grant Aviation | 03/01/20 | 02/28/25 | 2020-2-20 | AKN |

| | Annual Contract Subsidy Rates | | | | | Hub(s) |
|------------------------|----------------------------------|--------------------|----------|------------|------------|---------|
| EAS Community | 4/1/20 | EAS Carrier | Start | Expiration | Order | Served |
| Manley Hot Springs | \$43,333 | Warbelow's | 09/01/18 | 08/31/20 | 2018-8-9 | FAI |
| May Creek | \$126,532 | Copper Valley | 02/01/19 | 01/31/21 | 2019-1-7 | GKN |
| McCarthy | \$126,532 | Copper Valley | 02/01/19 | 01/31/21 | 2019-1-7 | GKN |
| McGrath | \$275,848 | Corvus/Ravn | 10/01/18 | 11/30/20 | 2018-8-22 | ANC |
| Minto | \$43,333 | Warbelow's | 09/01/18 | 08/31/20 | 2018-8-9 | FAI |
| Moser Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| New Stuyahok | \$85,378 | Grant Aviation | 06/01/19 | 05/31/21 | 2019-4-25 | DLG |
| Nikolski | \$334,843 | Grant Aviation | 10/01/18 | 09/30/20 | 2018-9-19 | DUT |
| Olga Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Pelican | \$320,438 | Alaska Seaplanes | 02/01/19 | 01/31/23 | 2018-11-6 | JNU |
| Perryville | \$665,744 | Grant Aviation | 09/01/19 | 08/31/21 | 2019-8-14 | AKN |
| Petersburg | \$355,724 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | JNU/KTN |
| Petersburg (freighter) | \$237,851 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | JNU/SEA |
| Pilot Point | \$174,796 | Grant Aviation | 12/01/19 | 11/30/21 | 2019-11-19 | AKN |
| Port Alexander | \$147,357 | Baranautica | 09/30/19 | 09/30/21 | 2019-10-1 | SIT |
| Port Bailey | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Port Heiden | \$509,127 | Grant Aviation | 05/01/18 | 04/30/20 | 2018-3-29 | AKN |
| Port Williams | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Seal Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| South Naknek | \$145,045 | Grant Aviation | 07/01/19 | 06/30/21 | 2019-5-15 | AKN |
| St. George | \$910,867 | Grant Aviation | 10/01/18 | 09/30/20 | 2018-9-19 | DUT |
| St. Paul Island | \$2,110,170 | Corvus | 10/01/19 | 09/30/21 | 2019-10-2 | ANC |
| Tatitlek | \$114,013 | Alaska Air Transit | 10/01/19 | 09/30/21 | 2019-9-4 | MRI |
| Tenakee | \$147,748 | Alaska Seaplanes | 02/01/19 | 01/31/23 | 2018-11-6 | JNU |
| Twin Hills | \$202,476 | Grant Aviation | 09/01/19 | 08/31/24 | 2019-8-14 | DLG |
| Uganik | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Ugashik | \$174,796 | Grant Aviation | 12/01/19 | 11/30/21 | 2019-11-19 | AKN |
| West Point | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| Wrangell | \$315,069 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | JNU/KTN |
| Wrangell (freighter) | \$250,154 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | JNU/SEA |
| Yakutat | \$3,783,552 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | ANC/JNU |
| Yakutat (freighter) | \$29,734 | Alaska Airlines | 05/01/19 | 04/30/21 | 2019-4-10 | ANC/JNU |
| Zachar Bay | \$38,408 | Island Air | 11/01/19 | 10/31/20 | 2019-10-18 | ADQ |
| • | | | | | | |

REGIONAL AIRLINES PROVIDE

75% OR MORE

Alabama (76%)
Alaska (88%)
Arkansas (83%)
Idaho (75%)
Iowa (76%)
Kansas (78%)
Maine (77%)
Mississippi (77%)
Montana (78%)
Nebraska (90%)
North Dakota (87%)
South Dakota (85%)
Vermont (77%)
West Virginia (92%)

Wyoming (78%)

2020 ANNUAL REPORT RAA.ORG

64





DIRECTORIES





RAA AIRLINE MEMBER DIRECTORY

Air Wisconsin Airlines Air Wisconsin

dba United Express

W6390 Challenger Dr #203 Appleton, WI 54914 (920) 739-5123

airwis.com

www.youtube.com/c/airwisconsinairlines

in company/air-wisconsin-airlines **HQ:** Appleton International Airport

Crew Domiciles: ORD / MKE / IAD / CAE Maintenance Bases: ATW / CAE / DAY / MKE

(65) Bombardier CL-600-2B19

Total Employees: 1,600+

Airline Execs:

Christine Deister, Chief Executive Officer; Robert Bins, President; Bob Frisch, Senior Vice President and Chief Operating Officer; Greg Garvey, Senior Vice President, Chief Accounting Officer and Treasurer; Janet Schedler, Senior Vice President-Finance, Technology and Business Analysis; Jack Fauth, Vice President-Tech Ops; Laurie Martin, Vice President-Inflight and Customer Service; Chris White, Vice President Safety and Security; Jim McLeod, Vice President-Information Technology and Business Intelligence; Michael Perrizo, Vice President Flight Operations

Champlain Enterprises CommutAir



dba United Express 24950 Country Club Blvd., Ste. 200 North Olmsted, OH 44070 (440) 779-4588

flycommutair.com

☑ @C5Recruiting ☑ @FlyCommutair
☐ Commutair in company/commutair www.youtube.com/commutair

HQ: NOL/CLE (178)

Hubs:

IAD (175 crew, 49 mx, 7 admin); EWR (462 crew, 58 mx, 3 admin); ALB (98 mx, 5 admin); CVG (11 admin)

Fleet:

(38) Embraer EMB-145-XR

Total Employees: 1,046

Airline Execs:

John Sullivan, Executive Chairman; Rick Hoefling, President & CEO; Joel Raymond, EVP & COO; Sean Frick, CFO; Radha Iyer, CTO; David Fitzgerald, VP Operations; Lon Ziegler, VP Maintenance; Laura Prince, VP Human Resources; John Darke, Managing Director of Safety; Jacob Lofting, Director of Operations; Michael Traster, Director of Maintenance; John "Chip" Dettra III, Chief Pilot

Corvus Airlines, Inc.



dba Ravn Alaska 4700 Old International Airport Rd. Anchorage, AK 99502 (907) 266-8310

flyravn.com **Hubs:** ANC

Fleet: (9) DHC8-100

Total Employees: 380

Airline Execs:

Rob McKinney, President/CEO

Empire Airlines, Inc.



dba FedEx feeder

11559 N. Atlas Road, Hayden, ID 83835 (208) 292-3850

empireairlines.com

■ @empireairinc @ @empireairlinesinc

f empireairlinesinc in company/empireairlinesinc

HQ: Coeur d'Alene, ID

Hubs, Mx Bases, Domiciles:

ABQ 7 / AFW 11 / ANC 13 / COE 157 / GEG 39 / HNL83/ITC3/IDA5/LBB2/MAF4/MSO4/ PDX 26 / PHX 14 / RAP 6 / SBA 4 / SEA 8 / TUL 5

(38) Cessna 208B Caravans; (13) ATR 42; (10) ATR 72

Total Employees: 391

Airline Execs:

Tim Komberec, President/CEO; Scott Marikis, VP/ COO; Randy Lanfell, VP Operations; Tom Strom, VP Maintenance; Arlon Rosenoff, Director of Safety and Security; Pete Broschet, Director of Human Resources; Mellanie Ellingson, Director of IT

Endeavor Air



dba Delta Connection 7500 Airline Dr, Minneapolis, MN 55450 (800) 603-4594

edvonthefly.com

☑ @EndeavorAir ☑ @EndeavorAir ▮ 9EAir in company/Endeavor-Air

HQ: Minneapolis, MN

ATL: Crew/Mx 1098 / CVG: Mx 223 / CWA: Mx 56 / DSM: Mx 47 / DTW: Crew/Mx 801 / IGM: Mx 1 / IND: Mx 23 / IFK: Crew/Mx 687 / LGA: Crew/Mx 831 / HDQ: Corp/OCC 628 / MSP: Crew/Mx 500 / RDU: Mx 65 / TYS: Mx 94

(42) CL-600-2B19; (14) CL-600-2C10; (119) CL-600-2D24

Total Employees: 5,054

Airline Execs:

David Garrison, CEO; Joe Miller, COO; Russ Elander, VP Operations; Bill Donohue, VP Technical Operations; Patty Allen, VP Inflight Services; Jay Furnish, VP Networking Planning & Crew Resources; Jodie Douglas, VP Human Resources; Brian Darsow, VP Finance & Supply Chain

Envoy Air, Inc.

envoy:

dba American Eagle 4301 Regent Blvd, Irving, TX 75063 (972) 374-5200

envoyair.com

☑ @EnvoyAirCareers ☑ @EnvoyAirCareers **f** EnvoyAirCareers ■ EnvoyAirCareers in company/envoy-air-inc-formerly-american-eagle-airlines

HQ: Irving, TX

Hubs: DFW 4,165 / JFK 266 / LAX 915 / LGA 921 / MIA 1812 / ORD 1264

Maintenance Bases: ABI 610 / CMH 53 / DFW 235 / LGA/JFK 104 / LIT 199 / MIA 40 / MQT 250 / ORD 207 / SGF 88 / XNA 103

(51) ERJ-140, (58) ERJ-145, (69) ERJ-175

Total Employees: 17,000

Airline Execs:

Pedro Fábregas, President and Chief Executive Officer; Dee Temples, Senior Vice President, Air $Operations; John \, Jaynes, \, Senior \, Vice \, President \, ,$ Customer Services; John Nicks, Senior Vice President, Corporate Services; Kara McKinney, VP, Finance & Planning; Scott Trepinski, VP, Safety, Security and Environmental; Ric Wilson, VP, Flight Operations; Linda Kunz, VP, Flight Service; Curtis Coble, VP, Technical Services; Jay Murray, VP, Maintenance; John Dixon, VP, Crew Services; Kevin Ward, VP, Airport Services; Jude Mayeux, VP, Airport Services; Jose Velez-Rubio, VP, Dallas/Fort Worth Hub; Ricky Deane, VP, Chicago Hub; Frank Reynolds, VP, New York Hubs and Northeast; Migdoel Rosa, VP, Miami Hub; Deesha Desai, VP, Los Angeles and West Region; Chris Pappaioanou, VP, Legal, Labor and Employment; Chanen Lively, VP, Human Resources and Employment Counsel; Mindi Kimmell, Managing Director, Financial Services; Robert Nault, Director, System Operations Control; Minnette Velez Conty, Director, Communications

Expresslet Airlines



dba United Express 990 Toffie Terrace, Atlanta, GA 30354 (404) 856-1000

expressjet.com

f ExpressJetPilotRecruiting @@expressjetairlines

HQ: Atlanta, GA

MX: CLE 100 / IAH 255 / EWR 64 / ORD 25 / TYS 241 / RIC 38

Pilot: CLE 68 / IAH 646 / EWR 182 / ORD 215 / TYS 19 FA: CLE 36 / IAH 220 / EWR 115 / ORD 131

Fleet:

(131) Embraer ERJ-145

Total Employees: 3,500

Airline Execs:

Subodh Karnik, Chairman and Chief Executive Officer; John Varley, Senior Vice President, Chief Administrative Officer and General Counsel; John Greenlee, Senior Vice President, Chief Financial Officer and Planning and Operatons Control

Golet Airlines



dba Delta Connection, United Express 11495 Navaid Road, Suite 700, Bridgeton, MO 63044 (314) 222-4300

gojetairlines.com

☑ @GoJet_Airlines @ @GoJet_Airlines

f Gojet in company/gojet-airlines

HQ: St. Louis, MO

Hubs:

ORD/RDU/STL/GSO/EWR

(31) CL-600-2C11; (7) CL-600-2D24

Total Employees: 1,164

Airline Execs:

Richard A. Leach, President & Chief Executive Officer; Terry Basham, Chief Operating Officer; Brad Sargent, Director of Flight Operations; Jeff Craig, Director of Quality Assurance; Jeff Bast, Director of Maintenance; Michaela Green, Director of Inflight Service; Erik Kientzy, Director of Safety

Grand Canyon Airlines



dba Grand Canyon Scenic Airlines 1265 Airport Road, Boulder City, NV 89005 (702) 638-3200

grandcanyonairlines.com

☑ @FlyGCSA

HQ: Boulder City, NV

Hubs: BVU / GCN / PGA

Fleet:

(16) de Havilland DHC-6-300, (8) Cessna CE-208B

Total Employees: 214

Airline Execs:

Brenda Halvorsen, CEO; Jake Tomlin, President; Craig Sanderson, Director of Operations; Jeff Schutt, Chief Pilot; Chad Miller, Director of Maintenance

Horizon Air

HORIZON

dba Alaska Airlines Subsidiary of Alaska Air Group 19300 International Blvd, Seattle, WA 98188 (206) 392-5413

alaskaair.com

🗾 @AlaskaAir 📵 @AlaskaAir 🕇 Alaska Air

HQ: Seatac, WA (SEA); MX HQ: Portland, OR (PDX)

Hubs: SEA / PDX

Domiciles: SEA / PDX / GEG / BOI / MFR / PAE Maintenance: PDX / BOI / SEA / TUS / RDM / GEG

(32) Bombardier Q400, (30) Embraer 175

Total Employees: 4,100

Airline Execs:

Joe Sprague, President; Peggy Willingham, Vice President, People, Labor and Strategy; Matt Prainito, Vice President, Station and Inflight Operations; Gavin Jones, Vice President, Maintenance and Engineering; Captain John Hornibrook, Vice President, Flight Operations

RAA AIRLINE MEMBER DIRECTORY (CONT.)

Hyannis Air Service



dba Cape Air 660 Barnstable Road, Hyannis, MA 02601 (508) 771-3247

capeair.com

☑ @CapeAir ☑ @CapeAir CapeAir

in company/cape-air

HQ: Hyannis, MA

Hubs: BOS / STL / BIL / SJU / ORD / BNA **Maintenance:** HYA / STL / BIL / SJU / ALB

Fleet:

(88) Cessna CE-402-C, (4) Britten-Norman Isla, (12) Tecnam P2012 Traveller"

Total Employees: 708

Airline Execs:

Dan Wolf, Founder and Chief Executive Officer; Linda Markham, President and Chief Administrative Officer; Mike Migliore, Chief Financial Officer

lazz Aviation LP



dba Air Canada Express 3 Spectacle Lake Drive, Dartmouth, Nova Scotia, Canada B3B1W8 (902) 873-5000

flyjazz.ca

☑ JazzAviationJobs ☑ @JazzAviationLp in company/jazz-aviation-lp

HQ: Dartmouth, Nova Scotia, CA

Offices:

YHZ/YVR/YYC/YYZ/YUL

Fleet:

(29) CL-600-2D24; (19) CL-600-2B19; (44) DHC-8-402; (24) DHC-8-301/311

Total Employees: 5,000

Airline Execs:

Randolph deGooyer, President; Marnie King, Vice President, Airports; Kirk Newhook, Vice President, Employee and Operational Support; Chris Kelly, Vice President, Finance and Business Services; Steve Linthwaite, Vice President, Flight Operations; Kal Rebin, Vice President, Maintenance and Engineering

Mesa Airlines



dba American Eagle & United Express 410 N 44th Street Suite 700, Phoenix, AZ 85008 (602) 685-4000

mesa-air.com

☑ @MesaAirlines ☑ @Mesa_Airlines ■ MesaAirlines

HQ: Phoenix, AZ

Hubs:

IAH (crew, mx, mx training) 1228; PHX (corporate, training, crew, mx) 879; DFW (crew, mx) 675; IAD (crew, mx) 352; SDF (crew, mx) 83, ELP (mx) 34, TUS (mx) 30; OKC (mx) 3

Fleet:

(60) E175; (64) CRJ-900; (20) CRJ-700; (1) CRJ-200

Total Employees: 3,300

Airline Execs:

Jonathan Ornstein, Chairman and CEO; Michael Lotz, President and CFO; Brad Rich, EVP and COO; Brian Gillman, EVP and General Counsel; Brad Holt, SVP, Flight Operations; Michael Ferverda, SVP Regulatory Compliance

New England Airlines

New England Airlines

56 Airport Road, Westerly, RI 0289 (800) 243-2460

blockislandairline.com

Fleet:

(3) Piper Cherokee Six; (4) Britten-Norman Islander

Airline Execs:

William G. Bendokas, President; Lois J. Bendokas, Vice-President; Susan Winkler, Director of Maintenance; Suzette Cowley, Chief Pilot

Piedmont Airlines



dba American Eagle 5443 Airport Terminal Rd., Salisbury, MD 21804 (410) 572-5100

piedmont-airlines.com

f WorkForPiedmont in company/Piedmont-Airlines

HQ: Salisbury, MD

Hubs: CLT-hub, domicile, line mx / DCA-hub / PHL-hub, domicile, mx base / ALB-mx base / MDT-mx base / RIC-mx base / ROA-mx base / SBY-mx base

Fleet: (55) Embraer EMB-145-LR

Total Employees: 10,000

Airline Execs:

Lyle Hogg, CEO; Eric Morgan – President; William Amdt, VP, Maintenance and Engineering; Perry Constant, VP, Finance; Jeff Garver, VP, Piedmont Ground Handling; Jacqueline Lanza Jennings , VP, People and Communications; Stephen Keefer , VP, Flight Operations; Julie Schell, VP, Safety and Regulatory Compliance

PSA Airlines



dba American Eagle 3400 Terminal Drive, Vandalia, OH 45377 (800) 235-0986

psaairlines.com

☑ @PSAAirlinesInc ◎ @PSAAirlines **f** PSAairlines

HQ: Dayton, OH

Crew Domiciles: CLT, DAY, DCA, PHL, ORF, TYS MX – CAK, CLT, CVG, DAY, GSP, ORF, SAV, PNS

Floot:

(61) CRJ-700, (69) CRJ-900

Total Employees: 5,000 (approx)

Airline Execs:

Dion Flannery, President; Michael Bruhn, Vice President of Finance; Reddy Gumireddy, Vice President of Operations Planning and Performance; Darren Hall, Vice President of Safety and Training; Margaret Soda, Vice President of Human Resources and Labor Relations; Keith Stamper, Vice President of Air Operations; Mark Swearingin, Vice President of Maintenance and Engineering

Republic Airways Holdings, Inc.



dba American Eagle, Delta Connection, United Express 8909 Purdue Road, Ste. 300, Indianapolis, IN 46268 (317) 484-6000

rjet.com

☐ @RepublicAirways ☐ @RepublicAirways ☐ RepublicAirways ☐ company/RepublicAirways

HQ: Indianapolis, IN

Crew Domiciles: BOS/CMH/DCA/EWR/IAH/IND/LGA/MCI/MIA/ORD/PHL/PIT/SDF
Maintenance: BOS/CLT/CMH/DCA/EWR/IAH/IND/LGA/ORD/PHL/PIT/SDF

Fleet:

(8) ERJ-170-100LR; (40) ERJ-170-100SE; (14) ERJ-170-100SU; (159) ERJ-170-200LR

Total Employees: 6,000

Airline Execs

Bryan Bedford, President and Chief Executive Officer; Matt Koscal, Senior Vice President and Chief Administrative Officer; Paul Kinstedt, Senior Vice President and Chief Operating Officer; Joe Allman, Senior Vice President and Chief Financial Officer

Seaborne Airlines

SEABORNE

Codeshare partners: American Airlines, Delta, JetBlue, Vieques Airlink World Plaza Building, 9th Floor, 268 Munoz Rivera Avenue, San Juan, PR 00918 (787) 946-8741

seaborneairlines.com

☑ @FlySeaborne ☑ @SeaborneAirlines

f SeaborneAirlines in company-beta/seaborne-airlines

HQ: San Juan, PR

Hubs:

HDQ 62, SJU (HUB) 102 (includes station employees, pilots and flight attendants), SJU / MX 26, STX 30 (includes pilots, station employees, and admins), STX / MX 8, STT 24, EIS 12

Fleet:

(4) Saab SF-340-340B, (2) de Havilland DHC-6-300 aka "Otter Seaplanes"

Total Employees: 264

Airline Execs:

Chief Executive Officer, Steven A. Rossum; Chief Operating Officer-Capt. Jesus Medina; Vice President of Maintenance-Julius Betancourt; Commercial Vice President-Hector (Tato) Montanez; General Counsel-Vice President of People-Olvin Valentin, Esq; Chief Pilot-Captain Luis Martinez; Director of Quality Control-Miguel Vazquez; Director of Safety and Regulatory Compliance-Ivan Carrasquillo

SkyWest Airlines

SkyWest

dba Alaska, United Express, Delta Connection, American Eagle 444 South River Road, St. George, UT 84790 (435) 634-3553

skywest.com

■ @SkyWestAirlines **■** @SkyWestJobs

in company/skywest-airlines SkyWestAirlinesJobs

 ${\color{red}\textbf{f}} \ \textbf{SkyWestAirlinesPilotRecruitment}$

HQ: St. George, UT

Crew Domiciles: Boise, Chicago O'Hare, Colorado Springs, Dallas-Fort Worth, Denver, Detroit, Fresno, Houston, Los Angeles, Minneapolis/St. Paul, Palm Springs, Phoenix, Portland, Salt Lake City, San Diego, San Francisco. Seattle and Tucson

Maintenance Bases: Boise BOI, Chicago O'Hare ORD, Colorado Springs COS, Detroit DTW, Fort Wayne FWA, Fresno FAT, Milwaukee MKE, Nashville BNA, Oklahoma City OKC, Palm Springs PSP, Salt Lake City SLC, South Bend SBN and Tucson TUS

Fleet

(127) E175 aircraft; (62) E175 SC aircraft; (153) CRJ200 aircraft; (86) CRJ700 aircraft; (43) CRJ900 aircraft

Total Employees: 13,971

Airline Execs:

Pres. & CEO Chip Childs; CFO Rob Simmons; CCO Wade Steel; EVP Operations Greg Wooley; SVP Flight Operations Tracy Gallo; SVP Maintenance Bill Dykes; SVP InFlight Sonya Wolford; VP Airport Operations Lori Hunt; VP OCC Brad Blake

RAA MEMBERS GIVE BACK

Envoy Employees Join Forces to Make Masks During the COVID-19 Pandemic.

With innovation and technology being a major tenet of aviation, it's only fitting that, during this pandemic, an Envoy mechanic would use his technical know-how to improve upon the homemade-mask movement. Envoy Mechanic, Humberto Montalban, makes 3D-printed masks and face shields to support the frontline workers affected by the shortage of PPE supplies. Additionally, all across Envoy's system, employees produced hundreds of the much-needed masks at home, and some employees even brought in their sewing equipment to the airport.







ASSOCIATE MEMBER COUNCIL DIRECTORY



Dale Reid, Chair Dale.Reid@pwc.ca Pratt & Whitney Canada

| | Company | Name | E-mail |
|-----------------|----------------------------------|--------------------|--------------------------------------|
| Aircraft Lessor | GECAS | Dan Slater | daniel.slater@gecas.com |
| | Elix Aviation Capital | David Ropper | |
| Airframe | Embraer Aircraft | André Cavalca | acavalca@embraer.net.br |
| | MHI RJ Aviation ULC | Ross Mitchell | ross.mitchell@mhirj.com |
| | Mitsubishi Aircraft Corporation | Yugo Fukuhara | yugo_fukuhara@mitsubishiaircraft.com |
| | De Havilland Aircraft of Canada | Philippe Poutissou | Philippe.Poutissou@dehavilland.com |
| Avionics | Collins Aerospace | Jeffrey Spies | jeff.spies@collins.com |
| Components | RIM Enterprises | Allan Nordine | anordine@riment.com |
| | Commercial Jet Inc | Rick Townsend | Fortressaviation@cox.net |
| Ex Officio | US Technical | Jerry Schumacher | jerry-schumacher@ustechnical.com |
| | Visual Approach Analytics | Courtney Miller | Courtney@visualapproach.io |
| Other Services | HQ Aero Management Inc. | Ronald Eagle | Ron@hqaero.com |
| | Jet Support Services Inc. (JSSI) | Kyle Sale | ksale@jetsupport.com |
| | eTTAviation | Tom LaJoie | tom@eTTaviation.com |
| Powerplant | Pratt & Whittney Canada | Dale Reid | dale.reid@pwc.ca |
| Training | Flight Safety International | Blaine Little | Blaine.Little@FlightSafety.com |



RRAMERBERSDON'T MISSIN'S LIUS OPPORTUNITY TO MAXIMUZE YOUR RAMERBERS HUBBERDEFIUS

A PANTON LEMPLO MEENT SERFENING

The Information You Need to Make The Information You Need to Make the Right Employment Decision



Aviation employers face extremely stringent FAA/DOT screening regulations which can be time consuming and costly. RAA has partnered with FSSolutions to offer an improved and expanded Employment Screening Consortium at pre-negotiated discounted rates for Airline and Associate Members

FSSolutions will customize Employment Screening packages to meet your hiring and onboarding needs with our easy-to-use system and FAA compliant reports.

FSSolutions provides end-to-end employment solutions: drug and alcohol testing, background screening, occupational health services, and comprehensive training products and services.

Solutions for All Your Aviation Screening Needs Solutions for All Your Aviation Screening Needs



Background Screening
Background Screening
Full-Service Background Screening including PRIA Checks.
Full-Service Background Screening including PRIA Checks.

Drug & Alcohol Screening
Drug & Alcohol Screening
All-Inclusive for FAA regulated testing requirements (collection, lab analysis, MRO).
All-Inclusive for FAA regulated testing requirements (collection, lab analysis, MRO).



Online Ordering & Results Retrieval
Online Ordering & Results Retrieval
Securely schedule all orders online and retrieve results timely with our
Securely schedule all orders online and retrieve results timely with our
first-class turnaround times.
first-class turnaround times.

Detailed & Compliant Reporting
Detailed & Compliant Reporting
All reports are complete, accurate, up-to-date, and FAA compliant.
All reports are complete, accurate, up-to-date, and FAA compliant.

A NOTE FROM RAA'S ASSOCIATE MEMBER CHAIR:

t is often said 'these are unprecedented times we are living through' due to the COVID-19 pandemic. Many people throughout our industry—whether they work directly for the airlines, for the vast supply chain, or for a manufacturer—are suffering furloughs and job losses.

The RAA provides a unified voice of advocacy for regional airlines aimed at promoting a safe, reliable and strong regional airline industry.

Unfortunately, due to the pandemic, RAA's 45th annual convention, which brings together regional airlines and industry business partners, had to be postponed by a full year. This has not resulted in any reduction in the effort and drive at the RAA, or within the Associate Member Council (AMC), to support our industry.

I am very pleased that RAA has awarded three scholarships this year in memory of Terrell "Terry" Hibler, a long-time RAA AMC member who advocated for creating the scholarships and played a pivotal role in transitioning the Scholarship Program into a 501c3 charitable foundation. One of the RAA's goals is to encourage future generations to pursue aviation, and these scholarships help offset the financial burden placed on students during their education. The annual golf tournament and silent auction, held during the convention, raises a significant amount of the funds needed for the scholarships. Despite postponement of this year's convention, RAA awarded three scholarships in the amount of \$4,000 each to deserving students preparing for their aviation careers.

The RAA continues to strive to bring its airline and associate members more value and opportunities

within the industry. The AMC is a cross functional and diversified team composed of individuals from all aspects of the industry. The AMC interfaces with the RAA Board of Directors to make recommendations and to share ideas, resources and specific expertise on matters related to the industry, including technical issues. The staff team and RAA Board of Directors finds great value in these recommendations. In addition, the AMC participates with the Board of Directors in the development of current and future industry positions and strategies.

It is in times like these that we need a strong, unified voice to ensure the regional airline industry endures for the future and continues to maintain air service to large and small communities. The regional airline industry remains safe, reliable and strong because of the dedication, ingenuity and drive of the people who go to work each day, providing connectivity around the world.



Dale Reid Chair, RAA Associate Member Council



ASSOCIATE MEMBERS

INDEX (LISTED ALPHABETICALLY)

| 1 Vision Aviation | 87 |
|---|----|
| 3 Points Aviation Corp. | 83 |
| Accommodations Plus International (API) | 93 |
| Advance Aero Inc | 81 |
| Aerovision International LLC | 94 |
| Aircraft Lighting International, Inc. | 81 |
| Alltec Integrated Manufacturing Inc. | 78 |
| ALPA, Air Line Pilots Association, Int'l | 94 |
| ARCOS | 79 |
| Ascent Aviation Services | 87 |
| AV8 PMA LLC | 94 |
| Aviation Inventory Resources | 83 |
| Aviatron, Inc. | 81 |
| Baylor Institute for Air Science | 86 |
| Boeing | 94 |
| Boutique Air Inc | 94 |
| Bruce Aerospace | 78 |
| C&L Aviation Group | 87 |
| Camtronics Aviation Group | 82 |
| CaseBank Technologies, Inc., A Division of ATP | 87 |
| Collins Aerospace | 81 |
| Commercial Jet Inc. | 87 |
| CTG (Crestwood Technology Group) | 83 |
| Dallas Aeronautical Services | 87 |
| De Havilland Aircraft of Canada LTD | 78 |
| Elix Aviation Capital Limited | 84 |
| Embraer | 79 |

| Erie Aviation, inc. | 82 |
|-------------------------------------|----|
| eTT Aviation | 79 |
| Falko | 86 |
| First Aviation | 82 |
| FirstSource Solutions | 91 |
| FlightSafety International | 86 |
| Fokker Services Americas | 82 |
| FreeFlight Systems | 81 |
| GE Aviation | 84 |
| GE Commercial Aviation Services | 86 |
| Heads Up Technologies, Inc. | 91 |
| HEICO | 88 |
| HQ Aero Management (US) Inc. | 91 |
| JANA, Inc. | 90 |
| Jet Support Services, Inc. (JSSI) | 94 |
| JETPUBS Inc | 93 |
| Kamatics | 82 |
| Korn Ferry | 83 |
| Lee Aerospace Inc. | 82 |
| Lufthansa Technik AERO Alzey GmbH | 88 |
| M&H Uniforms/Murphy & Hartelius | 93 |
| Magellan Aviation Group | 83 |
| MHI RJ Aviation ULC | 88 |
| MidContinent Instruments & Avionics | 83 |
| Mitsubishi Aircraft Corporation | 79 |
| Nordic Aviation Capital | 86 |
| Olmsted Instrument Company | 90 |

| Papillon Grand Canyon Helicopters | 93 |
|--|-----|
| Perrone Aerospace | 78 |
| Phoenix Air Repair, Inc. | 90 |
| PPS Flight Planning | 79 |
| Pratt & Whitney Canada | 84 |
| Premier Aviation Quebec Inc. | 90 |
| PrimeFlight Aviation Services | 90 |
| Proponent | 84 |
| RCMBT | 93 |
| Regional One, Inc. | 94 |
| RIM Enterprises LLC | 94 |
| Rotabull | 79 |
| Schneller LLC | 78 |
| Sky Mart Sales Corp | 84 |
| Sky Service F.B.O. Inc. | 90 |
| Soisa Aircraft Interiors | 78 |
| StandardAero | 84 |
| Sterling Courier | 93 |
| TBM, Inc. Filtration Systems Products, Inc. | 84 |
| Thomas Global Systems | 81 |
| Travelpro Products Inc. | 86 |
| Universal Avionics, an Elbit Systems Company | 81 |
| Western Michigan University - College of Aviation | 87 |
| Wilkerson Aircraft Tires | 90 |
| Winstead PC | 83 |
| Zonith Aviation Inc | 0.1 |

INDEX (BY CATEGORY)

| AIRCRAFT INTERIORS/ FURNISHINGS 78 | CONSULTANTS (LEGAL, INSURANCE, TAX, & COMMUNICATIONS) | 83 | MAINTENANCE & REPAIR STATIONS | 87 |
|--|---|----------------------------|--|--|
| Alltec Integrated Manufacturing Inc 78 Bruce Aerospace | Korn FerryWinstead PC | | 1 Vision Aviation | 87 |
| Schneller LLC | DISTRIBUTOR | 83 | CaseBank Technologies, Inc., A Division of ATP | |
| AIRFRAME MANUFACTURERS & SALES 78 De Havilland Aircraft of Canada LTD | 3 Points Aviation Corp | 83 83 84 84 84 | Commercial Jet Inc. Dallas Aeronautical Services. HEICO. Lufthansa Technik AERO Alzey GmbH . MHI RJ Aviation ULC. Olmsted Instrument Company. Phoenix Air Repair, Inc. Premier Aviation Quebec Inc. PrimeFlight Aviation Services. | 87 88 88 89 90 90 90 |
| AVIATION SOFTWARE 79 | ENGINE MANUFACTURER | 84 | Sky Service F.B.O. Inc | |
| ARCOS .79 eTT Aviation .79 PPS Flight Planning .79 | GE AviationPratt & Whitney Canada | | PUBLICATIONS | 90 |
| Rotabull79 | FNOWE DEDAIR | | JANA, Inc | 90 |
| AVIONICS MANUFACTURERS & SALES 81 | ENGINE REPAIR, Overhaul & Modifications | 84 | SPECIALIZED SERVICES | 91 |
| & SALES 81 Collins Aerospace | StandardAero | 84 | FirstSource Solutions | |
| FreeFlight Systems | FINANCE & LEASING | 84 | HQ Aero Management (US) Inc JETPUBS Inc | 93 |
| an Elbit Systems Company | Elix Aviation Capital Limited | 86 | Papillon Grand Canyon Helicopters RCMBT | 93 93 |
| REPAIR & OVERHAUL 81 | | | TRAVEL SERVICES | 93 |
| Advance Aero Inc | FLIGHT CREW Products/services | 86 | Accommodations Plus International (API) | 93 |
| Camtronics Aviation Group82 Erie Aviation, Inc82 | Travelpro Products Inc | 86 | OTHER | 94 |
| First Aviation | FLIGHT TRAINING SIMULATORS | 86 | Aerovision International LLC | |
| Kamatics 82 Lee Aerospace Inc. 82 MidContinent Instruments & Avionics 83 | FlightSafety International | 86 | ALPA, Air Line Pilots Association, Int'l AV8 PMA LLC | 94 94 |
| | GOVT/COLLEGES/ UNIVERSITIES/SCHOOLS | 86 | Boeing Boutique Air Inc Jet Support Services, Inc. (JSSI) | 94 94 |
| | Baylor Institute for Air Science | | Regional One, IncRIM Enterprises LLC | |

ASSOCIATE MEMBERS

AIRCRAFT INTERIORS/ FURNISHINGS

Alltec Integrated Manufacturing Inc.

2240 South Thornburg Street Santa Maria, California 93455 www.alltecmfg.com P: 805-595-3500 F: 805-595-1024 RAA Representative: Randall Dennis, Owner/ President

Plastic Injection Molder- Engineering/Design, complete tool build in house capabilities (ITAR registered,) PSU's, Window reveals, armrest assemblies, Latches, Bumpers. All plastic parts and plastic assemblies done in our facility.

Bruce Aerospace

101 Evans Ave Dayton, Nevada 89403 https://www.bruce.aero/ P: 480-730-7905 RAA Representative: Jeff Hall, Sales Manager

For over 6 decades, Bruce Aerospace has designed and manufactured cabin lighting, emergency and escape path lighting systems, and illuminated signs including exit and information signs for all commercial aircraft. We offer state-of-the art safety solutions and patented "mood lighting" systems. We specialize in cost-saving retrofit systems and offer full after-market support. Our in-house engineering expertise combined with diverse manufacturing capabilities and FAA DMIR staff simplifies the certification and implementation process of new lighting solutions.

Perrone Aerospace

182 Riverside Drive
Fultonville, New York 12072
http://www.perroneaero.com
P: 518-853-4300 F: 518-853-4333
RAA Representative: Kevin Shea, Vice President of Sales, Americas

Perrone Aerospace is a full-service designer and fabricator of performance leathers and textiles for the aerospace market. America's only laser-guided, eater-jet cut parts process guarantees 100% Q.C. inspected dress-cover kits, and lower per-pax cost at a firm price. We manufacture lightweight, full-strength soft goods like FeatherWEIGHT™ Leather and burn-resistant SummaTex. Perrone leathers and textiles are AS9100 and ISO 2001 compliant. Our FAA 145, EASA approved repair station V1VR130X refurbishes and repairs leather dress covers. Original creative services feature over 100 gaufrage patterns by famed designer Daniel Duross. A full line of cleaning and maintenance-care chemicals round out Perrone's offerings.

Schneller LLC

6019 Powdermill Rd Kent, Ohio 44240 https://www.schneller.com/ P: 330-673-1400 F: 330-673-6374 RAA Representative: Barbara Keener, Account Executive

Schneller is a global leader in the development and manufacture of engineered decorative laminates and non-textile floor coverings for transportation and architectural industries. We serve aviation, rail, interior decor and display manufacturers, providing custom design, color matching, materials selection, continuous and sheet production from our ISO 9001 certified facilities. Our expanding palette of new materials and constructions provides customized solutions for today's demanding designs including, enhanced visual ambiance and brand building, safety and cost-effectiveness. A Schneller hallmark is our ability to provide fast turnaround in meeting customer deadlines and to offer economical, minimum orders.

Soisa Aircraft Interiors

Melchor Guaspe 3800-3 Colonia Dale, Chihuahua, México 31050 www.soisa.com.mx P: 614-492-3333 RAA Representative: Jacobo Mesta, EVP Sales and Marketing

Design, prototyping, engineering, certification and manufacturing of dress covers, cushions and other interior parts for economy, business. first class and VIP seats. AS9100 certified and experts working with leather, fabrics, synthetic leather and foams.

AIRFRAME MANUFACTURERS & SALES

De Havilland Aircraft of Canada LTD

123 Garratt Blvd.
Toronto, Ontario, Canada M3K1Y5
https://dehavilland.com/en
P: 1-844-272-2720
RAA Representative: Philippe Poutissou, VP
Sales & Marketing

With its acquisition of the Dash 8 aircraft program, Longview Aviation Capital has proudly relaunched De Havilland Canada, one of Canada's most iconic brands. De Havilland Canada's portfolio includes support to the worldwide fleet of Dash 8-100/200/300/400 aircraft, as well as production and sales of the Dash 8-400 aircraft. With its low carbon footprint and operating costs, industry-leading passenger experience and jet-like performance, the Dash 8-400 aircraft, which seats up to 90 passengers, is the environmentally responsible choice for operators seeking optimal performance on regional routes.

AVIATION SOFTWARE

Embraer

276 S.W. 34th Street Fort Lauderdale, Florida 33315 P: 954-359-3800 https://embraer.com/global/en RAA Representative: André Cavalca, Regional Marketing Director

Since its inception 52 years ago, Embraer has become the leading manufacturer of commercial jets in the 37 to 150-seat category in the world. Around 100 airlines fly their E-Jets and ERJs.Today the E-Jet family of airplanes includes the new-generation E2s flying in mainline, regional and low-cost carriers. The three E2 variants have capacities from 70 to 146 seats. Their optimized design gives them tremendous versatility and class-leading sustainability. The order book for E-Jets stands at over 1,800 orders and more than 1,600 deliveries. Given their size, the E-Jet family is well positioned to help airlines uniquely match capacity with demand.

Mitsubishi Aircraft Corporation

Nagoya Airport, Toyoyama-cho, Nishikasugai-Gun Aichi, Japan 480-0287 https://www.mitsubishiaircraft.com/

P: +81-568-39-2100 F: +81-568-39-2217 RAA Representative: Yugo Fukuhara, Head of Marketing

Mitsubishi Aircraft Corporation develops, produces, sells and supports the Mitsubishi SpaceJet family of next-generation regional jets. These aircraft reimagine passenger experience with the most spacious cabins, widest economy seats, highest aisle clearance and most overhead bin capacity of any aircraft in their class. Delivering ultimate comfort, unmatched performance, and more profit potential the Mitsubishi SpaceJet family has redefined the business of regional aviation. Mitsubishi Aircraft Corporation was formed in 2008 and is a group company of Mitsubishi Heavy Industries, Ltd. Company headquarter is in Nagoya, Japan.

ARCOS

445 Hutchinson Ave, Ste 600 Columbus, Ohio 43235 https://www.arcos-inc.com/ P: 614-396-5610 RAA Representative: Jordan Abbruzzese, Industry Marketing Manager

ARCOS is a leader in delivering SaaS solutions for managing resources, ensuring accurate, compliant shift scheduling and automatically planning for all types of events. The ARCOS solution reports on the up-to-the-minute location and status of equipment and crews via mobile technology for utilities and other critical infrastructure like airlines, manufacturers and industrial facilities. The ARCOS resource management platform helps organizations save time and money, while improving customer satisfaction and the efficiency, safety and accuracy of operations.

eTT Aviation

1013 E Winding Creek Drive, Ste. 102
Eagle, Idaho 83616
https://ettaviation.com/
P: 208-424-9424
RAA Representative: Tom LaJoie, President & CEO

eTT Aviation is a software engineering company that provides airlines a fully automated and customizable air operations suite of tools. Our software is designed to schedule and manage flight crew and ground staff for all scheduling needs, as well as schedule and manage aircraft routing, tracking, and flight movement reporting. We take pride in our driven, innovative approach and our exceptional customer support.

PPS Flight Planning



Nimbusvej 9 Billund, Vejle, Denmark 7190 www.ppsflightplanning.com P: 004575338889 RAA Representative: Bodil Krogsgaard Vibjerg, Marketing assistant

AIR SUPPORT A/S specializes in the provision of the desktop- and cloud-based flight planning software PPS Flight Planning System (PPS) and the integrated CrewBriefing web application. AIR SUPPORT A/S is one of the world's leading suppliers of flight planning software solutions to private and commercial business aircraft operators, regional/charter/cargo/national airlines as well as military/utility operators.

AIR SUPPORT A/S also specializes in the provision of a variety of valuable system addons and advanced interfaced solutions to airline operators and business aviation operators, who utilize 3rd party aviation software systems.

Rotabull

250 Lafayette St 3A New York, New York 10012 https://rotabull.com P: +1-347-871-7163 RAA Representative: Ben Frank, President

Rotabull is the modern sales system for parts and repairs.



RAA MEMBERS GIVE BACK

Air Wisconsin Steps Up to the Challenge.

Sole Burner 5k Walk-Run fundraiser. Every year team Air Wisconsin participates in the Sole Burner 5K Walk-Run in Appleton, Wisconsin, to benefit the American Cancer Society. All employees and their families are invited to join and help raise money to find a cure for cancer.



AVIONICS MANUFACTURERS & SALES

Collins Aerospace



Avionics Division, 400 Collins Road NE Cedar Rapids, Iowa 52498 collinsaerospace.com P: +1-319-295-1000 RAA Representative: Jeff Spies, Account Manager, Avionics Services Business Development

Collins Aerospace is a leader in technologically advanced, intelligent solutions that help to redefine the aerospace and defense industry. We dedicate our capabilities, comprehensive portfolio and expertise to solving customers' toughest challenges and meeting the demands of the global market. The company employs more than 78,000 people in more than 300 locations worldwide. Based in Cedar Rapids, lowa, Collins Aerospace Avionics division includes: commercial and government avionics systems; cabin management and content systems; information management systems and services; fire protection services; and aircraft sensors.

FreeFlight Systems



8080 Tristar Drive, Suite 100 Irving, Texas 75063 www.freeflightsystems.com P: 254-662-0000 RAA Representative: Ashley Ring, VP, Sales & Marketing

FreeFlight Systems is a NextGen Avionics manufacturer that specializes in SBAS/GNSS sensors, radar altimeters, datalink ADS-B receivers and other avionics.

Thomas Global Systems

13844 Alton Parkway Irvine, California 92618 www.thomas-global.com P: +1-949-596-7895 RAA Representative: Angus Hutchinson, Chief Executive Officer

Thomas Global is an industry leader in the design, production and support of innovative electronic systems solutions for aerospace and defense applications. Since 1956, the Company has gained international recognition for practical innovation and dependability. Thomas Global delivers expertise in advanced flight displays, armored vehicle electronics and mission system solutions supported by dedicated service and support teams operating around the world. The Company's facilities are in Sydney, Australia and Irvine, California.

Universal Avionics, an Elbit Systems Company

UNIVERSAL AVIONICS

an **Elbit Systems** Company

3260 E. Universal Way Tucson, Arizona 85756 www.uasc.com P: +1-520-295-2300 RAA Representative: Kosta Gialamboukis/Scott Campbell, Director of Business Development/ Director, Airline Programs

Universal Avionics, an Elbit Systems Company, is a leading manufacturer of innovative commercial avionics systems offered as retrofit and forward-fit solutions for the largest diversification of aircraft types in the industry.

COMPONENT MANUFACTURING/REPAIR & OVERHAUL

Advance Aero Inc

135 E Harrison St Mooresville, Indiana 46158 www.advanceaeroinc.com P: 317-831-3710 RAA Representative: Cliff Gjertson, Executive VP Operations/Sales

FAA Certified Repair Station #JK5R965M. On wing repair as well as component repair in house. Component manufacturing and repair. AOG support throughout the US, Canada, and Latin America.

Aircraft Lighting International, Inc.

195 Engineers Road Hauppauge, New York 11766 www.aircraftlighting.com P: 631-474-2254 RAA Representative: David Mou, Business Strategist

Since 1998, Aircraft Lighting International has designed and manufactured state of the art FAA-certified fluorescent and LED aircraft lighting systems for business, commercial, and military aerospace applications. We specialize in plug and play bulb replacement options that will improve lighting, increase reliability, and reduce maintenance costs. We are an AS9100D certified facility and manufacture all of our products in New York State. Let us help you with all your aerospace lighting needs!

Aviatron, Inc.

25 Customs Drive South Burlington, Vermont 05403 www.aviatron.com P: 802-865-9318 F: 802-862-9707 RAA Representative: Paul Mulley, Director of Sales & Marketing

Aviatron is an Air Cycle Machine and Air Starter Specialist, with a "No BER" guarantee. Our Capabilities also include Overhaul/Repair of Pneumatic Valves, Power Generation Components and Generator Control Units. Offering an in-house Engineering service and an active DER and PMA development program currently delivering proven reliability and substantial operational cost savings. Aviatron is a FAA and EASA certified repair station.

COMPONENT MANUFACTURING/REPAIR & OVERHAUL (CONTINUED)

Camtronics Aviation Group

122 W. Beechcraft Drive Tulsa, Oklahoma 74132 www.camtronicsllc.com P: 918-299-5148

RAA Representative: Casey Kenney, Director of

Sales & Marketing

Camtronics group of companies offers a wide variety of specialized repairs designed to reduce costs and improve reliability. The core business of Camtronics involves repair of Antennas, Heat Transfer, Battery/Power Supply, Actuation, Galley, Lavatory, and Fluid System components on most Commercial, Military and Corporate aircraft platforms. We are experts in component repair and overhaul, providing repair solutions driven by our customer's needs. We are specialists committed to fast turn-around times, unparalleled customer service and proven reliability.

Erie Aviation, Inc.

1607 Asbury Road Erie, Pennsylvania 16505 www.ErieAviation.com P: 814-838-8934 F: 814-833-3672 RAA Representative: Brian Peterman, Marketing

Erie Aviation, Inc. is a Part FAR 145 Repair Station / Part FAR 21 Manufacturer and distributor for commercial airline cabin equipment, electronics, hydraulics and cargo loading system control units. Erie Aviation, Inc. holds PMA's / STC's for a variety of fluorescent to LED cabin reconfigurations as well as lavatory faucets. All products are proudly made in the USA, in Erie PA. For additional information, please visit our website at: www. ErieAviation.com

First Aviation

15 Riverside Avenue Westport, Connecticut 06880 P: 203-291-3300 https://www.firstaviation.com/ RAA Representative: Joshua T. Krotec, Senior Vice President

First Aviation Services Inc. (FAvS), located in Westport, Connecticut, is a leading provider of repair and overhaul, PMA parts manufacturing and rotables management to the aviation industry worldwide. FAvS's principal operating subsidiaries are: Aerospace Turbine Rotables, Inc. (AeTR) and Evolution Aerospace, Inc. (EVO) in Wichita, Kansas and Piedmont Propulsion Systems, LLC (PPS) in Winston-Salem, North Carolina. Together, the companies repair and overhaul Landing Gear systems, Flight Controls and Flight Control Actuation systems, Lighting, Power Supplies, Tach Generators, Oxygen & Fire Suppression systems, Hydrostatic Testing, and Crew Masks, all Dowty, Hamilton, Hartzell and McCauley propellers. In addition, the companies offer hundreds of PMAs for Honeywell/Grimes lighting, starter/generator brushes, landing gear, crew masks and oxygen and fire bottles. More information about FAvS and its subsidiaries may be found on the company's website, www. firstaviation.com.

Fokker Services Americas

456 Aerotron Parkway LaGrange, Georgia 30240 www.fokkerservices.com P: +1-706-812-1700 RAA Representative: Leon Kouters, Director of Sales

Our drive revolves around one purpose: exceed reliability expectations to keep your aircraft where they belong, in the sky. As a Global Independent Aerospace Service Provider we create tailored solutions for your maintenance of regional, commercial and military aircraft. We engineer, repair, upgrade, and deliver madeto-measure solutions, innovating in multiple areas to support your competitive operations. Our services range from type certificate holder-related product support services to flight hour based component availability and repair programs, spare parts, engineering, modifications, and documentation support. The combination of OEM (design) expertise and after-sales support makes us an essential partner for the aerospace industry.

Kamatics

1330 Blue Hills Avenue Bloomfield, Connecticut 06029 www.kaman.com/engineered P: 860-243-9704 RAA Representative: Audra Porteous, Senior Team Leader, Customer Account Management

For decades, Kamatics has been designing, testing, and manufacturing the highest performing bearings and flight critical parts in the industry—excelling under the most demanding conditions. Our proven innovations have kept us in front in our industry—and helped clients keep out in front of theirs. We draw on over 50 years of experience and work hand-in-hand with our customers to tailor the optimal self-lubricating bearing liner for each application. Our advanced research teams continually test and introduce new technologies and materials to support the evolving demands of the industry.

Lee Aerospace Inc.



9323 E. 34th St. N Wichita, Kansas 67226 www.leeaerospace.com P: 316-636-9200 RAA Representative: Harry Thurmond, SVP, Business Development

Lee Aerospace is an industry leader in the design and manufacturing of acrylic aircraft windows, structure assemblies as well as composite parts in our modern manufacturing facility. We are ISO9001:2015 / AS9100D for the design, manufacturing, assembly, repair, installation and distribution of aerospace window/windshields composite details and assemblies, sheet metal wing spars and fuselage assemblies for the aerospace market. We are also NADCAP certified for composites manufacturing.

MidContinent Instruments & Avionics

9400 E 34th St N Wichita, Kansas 67226 www.mcico.com

P: 316-630-0101 F: 316-630-0723

RAA Representative: David Copeland, Director

of Sales

For more than half of a century, Mid-Continent Instruments and Avionics has been an industry leader in the overhaul, exchange, repair, design and manufacturing of aircraft instruments, avionics and advanced power solutions.

CONSULTANTS (LEGAL, INSURANCE, TAX, & COMMUNICATIONS)

Korn Ferry



1201 W Peachtree Street NW, Suite 2500 Atlanta, Georgia 30309 https://www.kornferry.com P: 305-205-7238 F: 305-377-4428 Michael Bell, Senior Client Partner, Aviation & Aerospace

Korn Ferry is a global organizational consulting firm. We work with clients to design their organizational structures, roles, and responsibilities. We help hire the right people and advise on how to reward, develop, and motivate workforces. We help professionals navigate and advance their careers. Our 8,600 colleagues serve clients in more than 50 countries. We offer five core solutions: Organizational Strategy, Assessment and Succession, Talent Acquisition, Leadership Development, Rewards and Benefits. Korn Ferry's Civil Aviation Practice serves the human capital needs of airlines, airports, aviation service providers, and other enterprises in the global civil aviation practice on a global basis.

Winstead PC

2728 N Harwood, Suite 500 Dallas, Texas 75201 www.winstead.com P: 214-745-5400

RAA Representative: Ehren Hartz, Shareholder

The Winstead Airlines Team is dedicated to assisting airlines around the world navigate the ever-changing legal and regulatory environment of the airline industry. Our team of attorneys has unparalleled experience structuring, drafting and negotiating essential contracts in a variety of airline transactions. Our understanding of the market-based terms enables our airline clients to efficiently steer through complicated transactions to stay on track and get back to the business at hand – running a successful airline.

DISTRIBUTOR

3 Points Aviation Corp.

27 Sagona Ave, Unit #4 Mount Pearl, Newfoundland and Labrador, Canada A1N 4P8 http://www.3pointsaviation.com RAA Representative: Leo Druken, Chief Financial Officer

3 Points Aviation is a supplier of aircraft rotables and consumables for the regional aircraft market.

Aviation Inventory Resources

PO Box 1999 Mansfield, Texas 76063 www.avinvres.com P: 817-672-0060 F: 817-670-0064 RAA Representative: Denise Fernandez, Director of Sales

Aviation Inventory Resources, Inc. provides support for regional aircraft and spare parts. Our inventory mainly consists of SAAB 340, ATR42/72, jetstream and metro. We are currently expanding our inventory to include embraer and other miscellaneous aircraft parts. Our well trained sales staff is available for any questions that you may have, as well as a 24 hour aog line for your after hours requirements. With our extensive inventory, we offer competitive pricing, exchange as well as leasing opportunities.

CTG (Crestwood Technology Group)

One Odell Plaza, Suite 139 Yonkers, New York 10701 https://www.ctgnow.com P: 81-568-39-2100 RAA Representative: Elyse Tenn

RAA Representative: Elyse Tenney, Global VP of Business Development

CTG (Crestwood Technology Group) provides supply chain solutions designed to keep fleets and systems operational, ready and safe. We are a leading supplier of parts, material and obsolescence management solutions to many of the world's largest airlines, MRO's and aircraft manufacturers, as well as the Department of Defense and its contractors. CTG maintains one of the largest on-site inventories of parts for fixed-wing, rotorcraft, power plant and ground-support equipment. We specialize in expendables, rotables, and consumables sourcing, kitting and tooling, inventory management and AOG services. Companies like Sikorsky, Boeing and Lockheed Martin have recognized CTG's commitment to quality and customer service as award-winning. CTG is the first and only distributor in the industry to earn AC7402 CAAP (Counterfeit Avoidance Accreditation Program) certification recognized by both customers and industry in setting the highest Aerospace quality management and inspections standards for suppliers and distributors.

Magellan Aviation Group

2345 Township Rd., Suite B Charlotte, North Carolina 28273 https://magellangroup.net/ P: 712-574-8727 RAA Representative: Ron Hankins, Vice President, Regional Aircraft Division

Magellan Aviation Group is a leading global supplier of aircraft products and services and a specialist in engine leasing and trading, serving more than 775 customers in 80 countries. Magellan provides quality airframe and engine parts, aircraft and engine sales and leasing, as well as inventory management and consignment programs.

DISTRIBUTOR (CONTINUED)

Proponent

3120 Enterprise Street Brea, California 92821 www.proponent.com P: 714-223-5400

RAA Representative: Scott Joynt, Regional Vice President

Proponent is a leading independent global aerospace parts distribution business headquartered in Brea, California. As well as providing traditional distribution services to airlines, MROs and OEMs, the company also provides a range of inventory management solutions designed to reduce operating costs and improve supply chain performance. The company's focus is on providing outstanding quality and value by better understanding its customers and delivering time-based service advantages.

Sky Mart Sales Corp

9475 NW 13th Street Miami, Florida 33172 www.skymart.aero P: 305-592-0263 F: 305-592-8359 RAA Representative: Alan Arnett, General Manager

Sky Mart is a leading authorized distributor for Chemicals, Consumables, Fluids, Lubricants, Paints and select Rotables. We represent leading manufacturers like 3M, Alglas, Aeroshell, Castrol, Chemetall, Eastman, Energizer, ExxonMobil, Nuvite, Polyken, PPG, Royco, Socomore and many other leading lines. We maintain a large stock, priced competitively that is ready to ship immediately. Sky Mart is an expert at shelf life management and VMI programs.

TBM, Inc. Filtration Systems Products, Inc.

8506 Herrington Court Pevely, Missouri 63070 http://www.fsptbm.com RAA Representative: Kim Heikkila, Sales Manager

TBM, Inc. is a business that distributes and manufactures lubricants, greases, chemicals, mil-spec products and lubricating equipment. TBM also offers adhesives, coatings and sealants, as well as specialized equipment to compliment these products. We also manufacture products for specific needs and applications.

Zenith Aviation, Inc.

1321 Lafayette Blvd. Fredericksburg, Virginia 22401 www.zenithaviation.com P: 540-361-7700 F: 540-361-7800 RAA Representative: Angela Shawaryn, President

We provide quality Airframe and Engine Parts, Exchange Pool Inventories, Customer Managed Repairs, Consignment Programs & 3PL Logistics.

ENGINE MANUFACTURER

GE Aviation

1 Neumann Way, Room 242 Cincinnati, Ohio 45215 www.geaviation.com P: 35316116013 F: 35316116003 RAA Representative: Paolo Bellini

GE Aviation, an operating unit of General Electric Company (NYSE: GE), is a world-leading provider of commercial and military jet engines and components as well as integrated digital, electric power, and mechanical systems for aircraft. GE Aviation also has a global service network to support these offerings and provides flexible OnPoint service solutions tailored to meet the needs of the aviation markets.

Pratt & Whitney Canada

1000 Marie-Victorin Longueuil, Qubec, Canada J4G 1A1 https://www.pwc.ca P: 1-800-268-8000 RAA Representative: Frederic Lefebvre, Vice President Marketing, Regional Aviation

At Pratt & Whitney, we believe that powered flight has transformed – and will continue to transform – the world. That's why we work with an explorer's heart and a perfectionist's grit to design, build, and service the world's most advanced aircraft engines. We do this across a diverse portfolio – including Commercial Engines, Military Engines, Business Aviation, General Aviation, Regional Aviation, and Helicopter Aviation – and as a way of turning possibilities into realities for our customers. This is how we at Pratt & Whitney approach our work, and this is why we are inspired to go beyond.

ENGINE REPAIR, OVERHAUL & MODIFICATIONS

StandardAero



6710 N Scottsdale Road, Suite 250 Scottsdale, Arizona 85253 www.standardaero.com P: +1-480-377-3100 RAA Representative: Jason Johnson, VP, Sales & Marketing

StandardAero is one of the world's largest independent providers of services including engine and airframe maintenance, repair and overhaul, engine component repair, engineering services, interior completions and paint applications. StandardAero serves a diverse array of customers in business and general aviation, airline, military, helicopter, components and energy markets.

FINANCE & LEASING

Elix Aviation Capital Limited

12/13 Exchange Place, Custom House Docks Dublin, , Ireland Dublin 1 http://www.elix.aero P: 848-0900 RAA Representative: Angeliki Kapsiani

Elix Aviation Capital (Elix) is a regional aircraft lessor based in Dublin, Ireland and specialized in turboprop aircraft leasing. Elix supports operators worldwide with strong regional aviation and aircraft leasing expertise. The Elix Team's skill-sets and experience includes: airline start-ups, regional aircraft markets, commercial aircraft manufacturing, aerospace mergers & acquisitions, privatisations and restructurings, airline and aircraft finance, industry-leading legal and regulatory expertise, as well as deep technical capabilities in airline operations.



RAA MEMBERS GIVE BACK

Endeavor Gives Back

Endeavor employees took a "leap" of courage into icy Minnesota waters for Special Olympics Minnesota's Polar Plunge. Employees from across all work groups participated, even taking the plunge in their uniforms. The Endeavor Frigid Flyers team raised more than \$26,000 for the organization that offers children and adults with intellectual disabilities year-round sports training & competition, as well as health & leadership programs. In February of this year, Endeavor Air, in partnership with sister airline, Delta, served as the official airline partner and carrier for Bert's Big Adventure, an Atlanta-based non-profit organization that takes chronically- and terminally-ill children and their families to Walt Disney World on an all-expenses paid trip of a lifetime.

FINANCE & LEASING

(CONTINUED)

Falko

1, Bishop Square, St Albans Road West Hatfield, Hertfordshire, United Kingdom AL10 9NE www.falko.com P: +353-1-669-4890 RAA Representative: Jack Hynes, VP Portfolio Development

Falko is an aircraft operating leasing company focused on the regional aircraft sector. It is one of the longest standing and largest managers of regional aircraft globally, having acquired 140 aircraft with a total value of \$2.0 billion since its expansion into all regional aircraft types in 2013. Falko's strategy is focused on growing its portfolio of funds and aircraft under management and the continued development of products and services in support of its lease management activity.

GE Commercial Aviation Services

901 Main Avenue Norwalk, CT 06851 https://www.gecas.aero/ P: 203-229-3300 RAA Representative: Dan Slater Senior Vice President, Commercial, US

GE Commercial Aviation Services (GECAS) is a global aviation solutions provider, offering a full range of fleet, financing and productivity solutions to the airline industry. With more than 225 airline customers and over 30 years experience in aircraft finance, GECAS owns and manages a fleet of over 1,400 commercial airplanes. GECAS is a wholly owned subsidiary of the General Electric Company. GECAS offers a full range of fleet, financing and productivity solutions, including: Operating leases, Sale/ leasebacks, Aircraft trading and remarketing, Secured loans, Regional Jets, Freighter aircraft, Engine Leasing, Asset management, Pilot training and services, and Fleet advisory/ technical services. GECAS has a broad portfolio of Bombardier and Embraer regional jets for lease to airlines around the world. Markets/ Industries served: Over 225 airlines in 70 countries.

Nordic Aviation Capital

5th Floor-Bedford Place, Henry Street Limerick, , Ireland http://www.nac.dk RAA Representative: Chris Mueller, Vice President-Marketing

Nordic Aviation Capital (NAC) is the global leader in Regional Aircraft Leasing and Financing, and the fifth largest aircraft leasing company in the world. NAC provides aircraft leasing and lease management services to airlines and aircraft investors worldwide. NAC provides flexible, customized and competitive aviation solutions to airlines globally. With offices in Ireland, Canada, Denmark, Singapore and the United States we are best situated to serve each commercial aviation market across the globe. NAC has a current fleet of over 400 owned and managed aircraft and serves over 70 airline customers in 49 countries.

FLIGHT CREW PRODUCTS/ SERVICES

Travelpro Products Inc.

700 Banyan Trail Boca Raton, Florida 33431 www.travelpro.com P: 800-741-7471 RAA Representative: Jeromy Welch, Business Manager, Aviation Channel

For more than 30 years, Travelpro has been the luggage brand of choice for flight crews and frequent travelers worldwide. Our expanding array of bags and collections are designed for those who need their luggage to work as hard as they do—the flight crew members, the road-warriors, the commuters, and the business travelers. Ultimately, if you're going somewhere, we are your reliable travel companion.

FLIGHT TRAINING SIMULATORS

FlightSafety International

Marine Air Terminal, LaGuardia Airport, Flushing, New York 11371 http://www.flightsafety.com P: 718-565-4100 F: 718-565-4134 RAA Representative: Keith McGann, Director

Founded in 1951, FlightSafety International is the world's premier professional aviation training company and supplier of flight simulators, visual systems and displays to commercial, government and military organizations. As a factory authorized training provider for the vast majority of regional and business aircraft manufacturers, FlightSafety provides more than a million hours of training each year to pilots, technicians and other aviation professionals from 154 countries and independent territories.

GOVT/COLLEGES/ UNIVERSITIES/SCHOOLS

Baylor Institute for Air Science



One Bear Place #97413

Waco, Texas 76798-7413 www.baylor.edu/aviation P: 254-710-3563 F: 254-710-3560 RAA Representative: William B. Cade III, Program Director

Baylor Institute for Air Science at Baylor University offers the unique combination of a professional aviation degree and a stellar education from a world-class faith-based university. Soar to new heights and discover Baylor's one-of-a-kind spirit of community and faith!

Western Michigan University - College of Aviation



WESTERN MICHIGAN UNIVERSITYCollege of Aviation

237 North Helmer Road Battle Creek, Michigan 49037 www.wmich.edu/aviation P: 269-964-5768 RAA Representative: Tom Thinnes, Recruitment and Outreach Manager

Western Michigan University's College of Aviation offers the only comprehensive aviation program at a public university in the state of Michigan, and with nearly 1,200 undergraduate students, is one of the largest aviation programs in the nation. Backed by over 80 years of aviation experience, education, and our excellent industry reputation, WMU's College of Aviation is a powerful force in the future of aviation training.

MAINTENANCE & REPAIR STATIONS

1 Vision Aviation

2500 Keokuk Ave Sioux City,, Iowa 51111 https://www.1vision.aero P: 712-574-8727 RAA Representative: Jimmy Sponder, CEO

We are a part 145 repair station.

Ascent Aviation Services



24641 E Pinal Air Park Rd Marana, Arizona 85653 https://ascentmro.com/

P: 520-682-4181

RAA Representative: Scott Butler, Chief

Commercial Officer

Ascent Aviation Services is one of the largest aircraft maintenance operations in the world providing fully integrated aviation maintenance, repair and overhaul (MRO), line maintenance, storage, reclamation, paint and interior services to owners, operators, and lessors of wide body, narrow body, and regional aircraft. Ascent Aviation Services currently operates two maintenance facilities that span more than 1,250 acres and houses 5 hangars in southern Arizona. Ascent Aviation Services is a Class IV CFR Part 145 certified Repair Station and maintains approvals & certifications from regulatory authorities globally, including FAA, EASA, BDA/AMO, TCCA, NCAA, and 2-REG.

C&L Aviation Group

40 Wyoming Avenue Bangor, Maine 04401 cla.aero P: 1-207-217-6050 RAA Representative: Calvin Tuitt, SVP Business Development MRO

We are a global aviation services and aftermarket-support provider for regional and corporate aircraft specializing in quality parts, service, sales, leasing, maintenance, aircraft refurbishment, and aircraft re-marketing. We make aircraft ownership more economical by providing all of our services in one location: our state-of-the-art 200,000 square-foot facility at Bangor International Airport in Maine, where for more than 20 years, aircraft have been coming for maintenance and inspections. And to make things even more convenient for our customers, we also maintain sales offices and warehouses around the globe.

CaseBank Technologies, Inc., A Division of ATP

6205 Airport Road, Building A, Suite 200 Mississauga, Ontario, Canada L4V 1E1 http://www.casebank.com P: 516-798-4444 x215 RAA Representative: Emily McKinley, Manager of Marketing

CaseBank Technologies Inc., a Division of ATP, provides troubleshooting, reliability and defect trend analysis tools, that help engineering and service teams accelerate equipment repair, increase uptime, reduce warranty costs and enhance product support and performance. Founded in 1998, CaseBank has deep roots in the aerospace and defence industries and has deployed solutions worldwide to support Fortune 1000 companies.

Commercial Jet Inc.

4600 NW 36th St, BLDG 896 Miami, Florida 33166 P: 305-341-5150 https://www.commercialjet.com/ RAA Representative: Rick Townsend, Vice President, Sales & Marketing

Commercial Jet provides turn-key aircraft maintenance, repair and overhaul (MRO) services for a wide array of commercial and military aircraft. As an independent FAA EASA approved repair station, our customers include scheduled and non-scheduled passenger airlines, cargo operators and leasing companies. Commercial Jet has two large facilities encompassing over half a million square feet, strategically located in South Florida and Alabama - with both facilities capable of supporting multiple heavy maintenance checks simultaneously. Positioned within the industry as a leading provider of responsive, quality and cost effective maintenance solutions, Commercial let is your partner for Advanced MRO Solutions.

Dallas Aeronautical Services

1456 Edgefield Dr Cedar Hill, Texas 75104 http://dasvcs.com P: 799-9090

RAA Representative: Michael Ward, Business Relations Manager

Leading provider of overhaul and repair services for corporate and commercial aircraft composites, structures and assemblies.

MAINTENANCE & REPAIR STATIONS (CONTINUED)

HEICO

3000 Taft Street Hollywood, Florida 33021 www.heico.com P: 954-987-4000 RAA Representative: Kim Barmoha, Senior Director, Marketing

HEICO Corporation is globally recognized as a leader in high quality, cost-saving parts supply and repair solutions. HEICO Parts Group is the world's largest independent supplier of FAA-PMA approved engine and component parts for virtually every engine platform and ATA chapter, holding over 11,000 FAA approvals, and producing more than 500 new, highly engineered parts each year. HEICO Repair Group supplies flight-critical repair and overhaul services for aircraft components and is one of the largest independent component MRO and Asset Management Services providers in the world. HEICO Distribution Group is the world's largest Distributor of Original Equipment Parts to the airline, MRO and OEM markets.

Lufthansa Technik AERO Alzey GmbH

Rudolf-Diesel-Str. 10 Alzey, Rhineland Palatinate, Germany 55232 www.lhaero.com P: +49-6731-497-0 F: +49-6731-497-197 RAA Representative: Mark Johnson, CEO

With more than 30 years experience in MRO services for regional aircraft engines, Lufthansa Technik AERO Alzey is nowadays the leading independent service provider for CF34-3/-8/-10 series and PW100- and PW150 series engines and the PW1500G as latest family member. LTAA is industry recognized for providing Regional Airlines as well as General & Business Aviation Operators with high quality maintenance services and repairs at excellent price-performance ratios. LTAA is a General Electric and P&WC designated/authorized repair and overhaul facility and approved by FAA and EASA and others.

MHI RI Aviation ULC

3,100 Henri-Fabre Blvd Mirabel, Québec J7N 3C6 Canada P: 514-855-5000 http://www.mhirj.com/ RAA Representative: Ross Mitchell, Vice President, Commercial Strategy

MHI RJ Aviation Group (MHIRJ) provides comprehensive critical operational, engineering and customer support solutions including maintenance, refurbishment, technical publications, marketing and sales activities for the global regional aircraft industry. Headquartered in Montréal, Quebec, and bolstered by an Aerospace Engineering Center, MHIRI's network of service centres, support offices and parts depots are positioned in important aviation hubs in the U.S., Canada and Germany. A wholly owned subsidiary of Mitsubishi Heavy Industries, Ltd, MHI RI Aviation Group includes MHI RI Aviation ULC (Canada), MHI RJ Aviation Inc. (U.S.A.) and MHI RJ Aviation GmbH (Germany).

RAA MEMBERS GIVE BACK

Horizon Hosts a Week of LIFT and Makes a Commitment to Addressing Racial Inequity

Horizon Air and sister-airline Alaska Airlines hosted a Week of LIFT, an initiative to make flying matter, where more than 700 employees volunteered at over 20 events in nine cities in the United States. Some of the volunteer events included serving at local food banks, teaching classes, and participating in outdoor cleanups through local organizations. And in response to recent acts of racial injustice, both airlines held several employee listening sessions to inform both short- and long-term action plans to address racial equity within and beyond the company. These listening sessions were seen as a small but vital step for employees to help company leaders shape a plan of action to advance racial equity and create lasting change. Alaska's Business Resource Group, Air Group Black Employees, Allies and Advocates (ABEA) hosted a virtual internal discussion with both airlines employees in recognition of Juneteenth in the hope of educating, engaging and uplifting our company.





MAINTENANCE & REPAIR STATIONS (CONTINUED)

Olmsted Instrument Company

1401 Stoneridge Drive Middletown, PA 17057 www.olmsted.cc P: 717-944-4021

RAA Representative: Bill McMinn, President

Established in 1970, Olmsted Instrument Company provides avionics, instrumentation, and accessories sales, service, and installation for private, corporate, commercial, and government entities.

Phoenix Air Repair, Inc.

1842 E. 3rd. St.
Tempe, Arizona 85281
http://www.phxair.net
P: 480-730-7905 F: 450-730-9952
RAA Representative: Perry Hogan, General
Manager, Business Development

FAA/EASA certified repair station.

Premier Aviation Quebec Inc.

800, 8e rue de l'Aeroport Quebec, Canada G2G 2S6 www.premieraviation.ca P: 1-888-578-3369 RAA Representative: JC Tewfik, VP Sales, Marketing & Services

Premier Aviation Quebec Inc. is an International primary provider of regional airframe heavy maintenance with all back shops under one roof. Located at the Jean Lesage International Airport in Quebec City (YQB), Quebec, Canada, Premier Aviation Quebec Inc. is Transport Canada, FAA (Bi-lateral), ANAC, 2-REG and EASA certified. Premier Aviation Quebec Inc. provides world-class cost-effectiveness and value-added MRO services to lessors and aircraft operators worldwide. We maintain all regional types' aircraft such as but not limited to: EMB 170/190, ERJ 135/145, Dash 8 Family, ATR42/72, CL215-415 and SAAB340. Let our technician make your Heavy Maintenance a positive experience!

PrimeFlight Aviation Services



3 Sugar Creek Center Boulevard Sugar Land, Texas 77478 www.primeflight.com P: 281-942-6800 RAA Representative: Carl Shipsky/Amanda Hoffman, VP, Sales & Customer Support/ Senior Director, Marketing & Communications

PrimeFlight Aviation Services provides air carriers and airports with a wide range of aircraft, passenger and security services, including GSE Maintenance, Cargo, Fueling, Deicing, Ground Handling, Aircraft Appearance and Customer Support services, to ensure the safe and reliable operation of their aircraft and the comfort of their passengers. Our team is focused on quality, safety and providing a positive customer experience through all services offered. We strive to be a leading provider of aviation services and strong business partner for our customers.

Sky Service F.B.O. Inc.

6120 Midfield Road Mississauga, Ontario, Canada L5P 1B1 http://www.skyservice.com P: 796-0689 RAA Representative: Kelly McCaffrey, Off Site Coordinator

In 1986, Skyservice was incorporated in order to serve the needs of the Aviation Community. Over the past 21 years Skyservice has become the primary reference for Business and Regional Aviation Services. With award winning FBO and Maintenance facilities in Montreal, Toronto and Calgary, Skyservice has taken a large focus on regional aircraft maintenance with over 300 employees as well as 300,000sq. ft. of state of the art hangar and maintenance facilities to support Regional aircraft operators. Skyservice Aviation is currently one of the largest aviation companies in Canada including maintenance, charter, aircraft management, FBO and air ambulance services.

Wilkerson Aircraft Tires

206 West Virginia Ave., P.O. Box 438 Crewe, Virginia 23930 wilkersonaircrafttires.com P: 434-645-9641 F: 434-645-7759 RAA Representative: Bill Wilkerson, President

Wilkerson Aircraft Tires is the leading tire supplier for the Commuter/Regional fleets in the USA as well as many countries. We offer programs using both new tires and retreads in an effort to offer each airline purchasing options that work well for their tire requirements.

PUBLICATIONS

JANA, Inc.

1717 Universal City Blvd Universal City, Texas 78148 http://www.janacorp.com P: 704-504-9204 F: 704-504-9205 RAA Representative: Scott Anderson, Business Development Executive

JANA is a leading engineering and technical documentation services company with more than 40 years of experience in providing best-in-class services to the aviation industry.

SPECIALIZED SERVICES

FirstSource Solutions

100 Highpoint Drive, Suite 102 Chalfont, PA 18914 http://www.firstsourcesolutions.com/ P: 215-396-5505 RAA Representative: Mary Ellen Petti, V

RAA Representative: Mary Ellen Petti, Vice President, Client Advocacy

First Source Solutions delivers a variety of solutions to address the needs of employer regulatory compliance and addiction medicine, including: drug & alcohol testing, occupational health services, background screening and monitoring of those with a substance use disorder. Formerly FirstLab, FS Solutions is a partner with RAA in the RAA Drug Testing Consortium.

Heads Up Technologies, Inc.

2033 Chenault, Suite 100 Carrollton, Texas 75006-5119 www.heads-up.com P: 972-980-4890 F: 972-980-4843 RAA Representative: Rob Harshaw, President / CEO

Heads Up Technologies began by developing highly advanced digital audio checklist systems for pilots that allowed them to fly "heads up." Since that first innovative step, we've expanded our expertise to include an array of cockpit, cabin and aviation electrical solutions. From warning systems that enable safer flight, to cabin management systems that set a new standard for luxury, we're out to redefine the flying experience. Our goal is to make your vision a reality by removing obstacles, and by delivering customizable products that work seamlessly into your design.

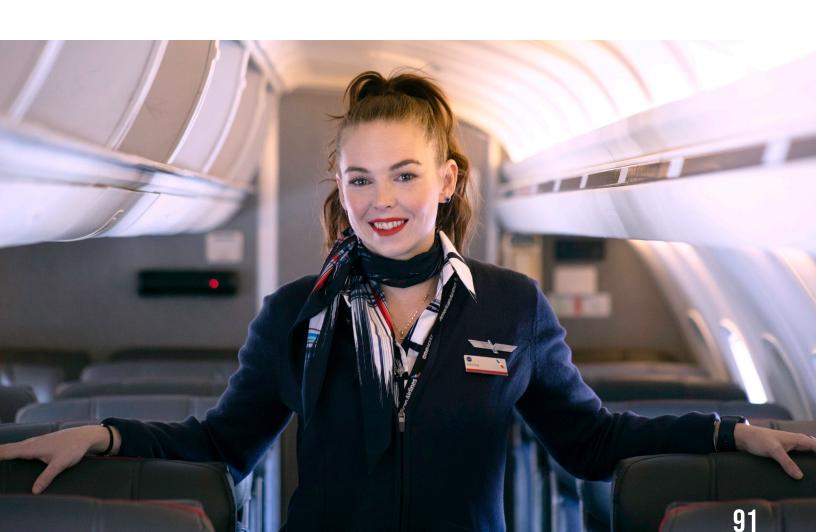
HQ Aero Management (US) Inc.

167 Airplane Ave Bridgeport, West Virginia 26330 www.hgaero.com

P: 304-848-0900 F: 304-848-0904

RAA Representative: Ronald Eagle, President

In today's aviation industry when most companies struggle with finding qualified aircraft technicians, they rely on the services of a highly qualified recruiting partner. In addition to recruiting highly qualified aviation contractors for your short or long term contract needs, HQ Aero offers recruiting and placement services for your direct placement needs as well. The only time we charge a fee for service is when you make an offer to a candidate and they start work with your company. We offer direct placement recruiting services to our customers at a substantially discounted rate, as a compliment to our contract recruiting services, in an effort to build a strong long term relationship as our customer's full service aviation recruiter of choice.





SPECIALIZED SERVICES

(CONTINUED)

JETPUBS Inc

900 Crest View Drive, Suite 130 Hudson, Wisconsin 54016 www.jetpubs.com P: 715-220-4232 RAA Representative: Larissa Fildes, Chief Executive Officer

At JETPUBS, our primary purpose is to make our clients' lives easier. With 500+ global clients, JETPUBS is an aviation services company that specializes in delivering tailored solutions for training materials and manuals management. As a leader in this niche space, JETPUBS assists clients to improve their efficiency, safety, and compliance of their flight operations, in-flight, maintenance, and ground operations by delivering high-quality materials and services in print and digital formats. From managing content and manual revisions via our Online Manuals Service (OMS) to providing cockpit posters, static trainers, systems schematics, and graphics, we deliver unmatched customized solutions.

M&H Uniforms/Murphy & Hartelius



843 Stanton Road Burlingame, California 94010 mandhuniforms.com P: 800-888-9927 F: 650-344-3165 RAA Representative: Briana Sanders, Uniform Sales Specialist

M&H Uniforms is a third generation family business that has specialized in uniforms for over 60 years and we have the right uniform for you! We can help with a customized program, of any size, making your company totally unique or you can visit our existing inventory with no inventory obligation or commitment. We look forward to working together!

Papillon Grand Canyon Helicopters

P.O. Box 455, 3568 Airport Road Grand Canyon National Park, Arizona 86023 www.Papillon.com P: 928-638-9330 F: 928-638-9349 RAA Representative: Jeff Bubier, South Rim General Manager / DER

Papillon Grand Canyon Helicopters conducts helicopter tours over the Grand Canyon, Las Vegas Strip, tours from Page AZ to Bryce Canyon, Monument Valley and Lake Powell as well as charter services. Papillon has a Utility division that supports Arizona Game and Fish, Grand Canyon National Park and Fire fighting operations throughout out the United States.

RCMBT

89 Mojave Cres. Richmond Hill, Ontario, Canada L4S 1R7 http://www.rcmbt.com P: 905-264-7501 RAA Representative: Paul Vascotto, President

RCMBT provides airlines and the aerospace sector with high quality reliability and cost management solutions. Through an innovative suite of key business components, we offer proven results in operational reliability, decreased costs and enhanced efficiencies. Clients choose the required level of services from our key business components ranging from; basic data entry, data management and data mining to detailed and enhanced reliability analysis and maintenance cost analysis Our services create business intelligence to enhance your operation.

Sterling Courier

570 Herndon Parkway, Suite 300 Herndon, Virginia 20170 http://www.sterlingcourier.aero RAA Representative: Steve Wilson, Vice President, Strategic Accounts

The rapid transportation of critical and valuable aviation parts demands quick response time, precision handling and real-time monitoring. Sterling Courier meets these needs swiftly and efficiently -- offering you a complete array of customized solutions, on-time delivery and round-the-clock, personalized service every day of the year. Our industry experts know that every moment counts and your request are met with range unparalleled speed, reliability and attention to detail to keep down time to a minimum. With a wide range of solutions for shipping everything from crirical parts, AOG parts, rapid returns manuals to dangerous goods, Sterling's priority services offer you: AOG Rush Services; AOG Charter Services; Rapid Recovery Services; Rapid Return Services; Dangerous Goods Rush Services; International Call Center; Real Time Tracking; & Tracing

TRAVEL SERVICES

Accommodations Plus International (API)

1200 Rte. 109 Lindenhurst, New York 11757 http://www.apihotels.com P: 254-710-3563 RAA Representative: Ramzi Kamel, Chief Commercial Officer

Accommodations Plus International (API) was founded in 1984 on the principles of integrity and professionalism as a solution provider to the airline industry specializing in the handling of hotel accommodations for airline crews as well as business and leisure travel. As a full-service travel management company, API includes a suite of technology solutions that streamline the process of securing accommodations. API's transparent pricing model and advanced suite of solutions offer our airline clients an optimized solution that will simplify operations and result in considerable savings.

OTHER

Aerovision International LLC



620 E. Ellis
Norton Shores, Michigan 49441
http://aerovi.com/
P: 231-799-9000
RAA Representative: Mickala VanDop, Senior
Director of Sales & Operations

A global leader in after market aviation parts, whole asset sales and leasing. With a primary focus of connecting our customers with a solution, through integrity and relationships.

ALPA, Air Line Pilots Association, Int'l

535 Herndon Parkway Herndon, Virginia 20170 http://www.alpa.org RAA Representative: Keith Hagy

The Air Line Pilots Association, International (ALPA, Int'1) is the largest air line pilots union in the world, representing 59,000 pilots at 33 US and Canadian airlines.

AV8 PMA LLC

6100 West by Northwest Blvd, Suite 100 Houston, Texas 77040 https://www.av8grp.com/about-the-av8-group/ P: 207-217-6050 F: 207-945-0992 RAA Representative: Yoel Arnoni, Principal

At the Av8 Group of companies, we have refined our expertise and years of industry experience in PMA parts, accessory and component MRO as well as AOG parts services into one common mission - To provide solutions for some of today's most prevalent problems in the aircraft parts and component segment.

Boeing

55 Invnerness Drive East Englewood, Colorado 80112 https://shop.boeing.com/ P: 303-799-9090 RAA Representative: Rhonda Larance, Industry Relations Manager

Boeing's century of experience in bringing innovative service solutions to commercial, business & general aviation, defense and space customers united to form Boeing Global Services. With a focus on innovative services in engineering, digital solutions and analytics as well as supply chain logistics and training support, Boeing delivers agile, cost-competitive solutions, regardless of the original equipment manufacturer, so customers can reduce costs, drive efficiency and optimize operations.

Boutique Air Inc

5 3rd Street, Suite 925 San Francisco, California 94103 https://www.boutiqueair.com/ RAA Representative: Shawn Simpson, CEO

Boutique Air, Inc. is a commuter airline based in San Francisco, California.

Jet Support Services, Inc. (JSSI)

180 North Stetson Ave, 29th Floor Chicago, Illinois 60601 www.jetsupport.com P: 312-644-8716 RAA Representative: Francisco Zozaya, Senior Vice President, Business Development & Strategy

For over 30 years, Jet Support Services, Inc. (JSSI), has been the leading independent provider of maintenance programs to the aviation industry, covering virtually all makes and models of aircraft, engines, and APUs. JSSI provides its customers with comprehensive, flexible and affordable financial programs and tools for managing the often unpredictable costs of operating and maintaining business and commercial jets, turboprops and helicopters. As the creator of the revolutionary Tip-to-Tail® Program, JSSI is the only single source provider of this trademarked service. JSSI serves customers globally and manages maintenance services through its worldwide infrastructure of certified technical advisors.

Regional One, Inc.

6750 NE 4th Ct Miami, Florida 33133 www.RegionalOne.com P: 305-759-0670 RAA Representative: Tony Daponte, Director of Sales and Marketing

Regional One is a purchaser, lessor, and seller of aircraft, aircraft parts, engines and engine parts, offering worldwide support to regional and commercial aircraft operators.

RIM Enterprises LLC

1050 Lyons Lane Marion, Iowa 52302 www.riment.com P: 319-393-9727 RAA Representative: Allan Nordine, Vice President

RIM Enterprises LLC is focused on being your aircraft parts supplier of choice by offering impeccable customer service while maintaining the highest quality standards. Our staff utilizes over 150 years of combined aviation experience to assist with your requirements and has been delivering aircraft parts worldwide since 1991. Originally established as a supplier of avionics and instrumentation, through strategic planning and extensive inventory expansion we have grown in to a full service aircraft parts supplier capable of meeting all of our customer's needs. We maintain an inventory in excess of 90,000 line items at our centrally located facility in Marion, lowa.

We offer creative aircraft parts solutions to our customers on a purchase, exchange, lease and rental basis. We are pleased to customize plans to meet each and every customer's specific requirements. Our dedicated staff will be happy to work with you every step of the way with only one goal in mind....your complete satisfaction.

RAA

SEE YOUR PROPERTY OF THE PROPE

AT THE 45TH ANNUAL RAA CONVENTION

SEPTEMBER 25-SEPTEMBER 28, 2021

Back by popular demand! Please join us next year when we land in Phoenix—one of our all-time favorite convention destinations. There you will network with partners and customers, learn about critical industry initiatives, hear the latest from influencers and decision-makers, and work together to protect and strengthen our industry in the Valley of the Sun.

#RAA2021 #RAAinPHX

Interested in attending, exhibiting or sponsorships at **RAA2021**? Learn more at www.raa.org/convention2021.



U.S. PART 135/PART 121 CERTIFICATED AIR CARRIERS

| Q5 | 40-Mile Air |
|------------|--|
| AN | ADVANCED AIR, LLC |
| 1YQ | Air Charter, Inc d/b/a Air Flamenco |
| X4 | Air Excursions LLC |
| AAT | Air Sunshine Inc. |
| zw | Air Wisconsin Airlines Corp |
| AS | Alaska Airlines Inc. |
| G4 | AllegiantAir |
| AA | American Airlines Inc. |
| 8E | Bering Air Inc. |
| Z 3 | Bidzy Ta Hot Aana, Inc. d/b/a Tanana Air Service |
| 4B | Boutique Air |
| 9K | Cape Air |
| LF | CFM Inc d/b/a Contour Airlines d/b/a One Jet Shuttle |
| 1QQ | City Wings Inc dba Seaflight |
| C5 | Commutair Aka Champlain Enterprises, Inc. |
| СР | Compass Airlines |
| 7H | Corvus Airlines, Inc d/b/a Era Aviation d/b/a Ravn Alaska |
| DL | Delta Air Lines Inc. |
| 2HQ | Elite Airways LLC |
| ELL | Ellis Air Taxi Inc. |
| EM | Empire Airlines Inc. |
| 9E | Endeavor Air Inc. |
| MQ | Envoy Air |
| EV | ExpressJet Airlines LLC |
| WST | Friday Harbor Seaplanes |
| F9 | Frontier Airlines Inc. |
| 22Q | Gem Air LLC |
| G7 | GoJet Airlines LLC d/b/a United Express |
| YR | $Grand\ Canyon\ Airlines, Inc.\ d/b/a\ Grand\ Canyon\ Airlines\ d/b/a\ Scenic\ Airlines$ |
| GV | Grant Aviation |
| Н6 | Hageland Aviation Service |
| HBQ | Harris Air Services |
| НА | Hawaiian Airlines Inc. |
| QX | Horizon Air |
| V8 | lliamna Air Taxi |
| 20 | Island Air Service |
| 2EQ | J&M Alaska Air Tours, Inc. d/b/a Alaska Air Transit |
| В6 | JetBlue Airways |
| J5 | Kalinin Aviation LLC d/b/a Alaska Seaplanes |
| | |

| KAT | Katmai Air |
|------------|--|
| KAH | Kenmore Air Harbor |
| 38Q | Key Lime Air Corporation |
| ΥV | Mesa Airlines Inc. |
| MW | Mokulele Flight Services, Inc. |
| 3E | Multi-Aero, Inc. d/b/a Air Choice One |
| 3BQ | Nealco Air Charter Services, Inc. d/b/a Watermakers Air |
| NEW | New England Airlines Inc. |
| 3F | Pacific Airways, Inc. |
| K2 | PaklookAir,Incd/b/a/AirliftAlaskad/b/a/YuteCommuterService |
| KS | Peninsula Airways Inc. |
| PT | Piedmont Airlines |
| ОН | PSA Airlines Inc. |
| 3DQ | Rectrix Aviation, Inc. |
| RVQ | Reeve Air Alaska, LLC |
| ΥX | Republic Airline |
| 7 S | Ryan Air f/k/a Arctic Transportation |
| 14 | Scott Air LLC dba Island Air Express |
| SEB | Seaborne Virgin Islands, Inc. |
| 3M | Silver Airways |
| 00 | SkyWest Airlines Inc. |
| 2E | Smokey Bay Air Inc. |
| WN | Southwest Airlines Co. |
| SNK | Spernak Airways Inc. |
| NK | Spirit Air Lines |
| 1SQ | Star Marianas Air Inc. |
| 1RQ | Sun Air Express LLC dba Sun Air International |
| SY | Sun Country Airlines d/b/a MN Airlines |
| 5V | Tatonduk Outfitters Limited d/b/a Everts Air Alaska and Everts Air Cargo |
| 04Q | Tradewind Aviation |
| 2TQ | Trans Northern Airways d/b/a Air Unlimited Charter Services |
| AX | Trans States Airlines |
| 2LQ | Tropic Ocean Airways LLC |
| UA | United Air Lines Inc. |
| КЗ | Venture Travel LLC d/b/a Taquan Air Service |
| 1AQ | Via Airlines d/b/a Charter Air Transport |
| VI | Vieques Air Link Inc. |
| 4W | Warbelow |
| 8V | Wright Air Service |
| | |



U.S. AIRPORT CODES

| ABR | Aberdeen, SD | AUG | Augusta/Waterville, ME | BKL | Burke Lakefront, OH | CDB | Cold Bay, AK |
|-----|--------------------------------|-----|------------------------------------|-----|----------------------------------|-----|---------------------------|
| ABI | Abilene, TX | AUS | Austin, TX | BRL | Burlington, IA | CXF | Coldfoot, AK |
| ADK | Adak Island, AK | BFL | Bakersfield, CA | BTV | Burlington, VT | CLL | College Station/Bryan, TX |
| BQN | Aguadilla, PR | BWI | Baltimore, MD | втм | Butte, MT | cos | Colorado Springs, CO |
| AKK | Akhiok, AK | BGR | Bangor, ME | CGI | Cape Girardeau, MO | CAE | Columbia, SC |
| KKI | Akiachak, AK | внв | Bar Harbor, ME | LUR | Cape Lisburne, AK | COU | Columbia, MO |
| AKI | Akiak, AK | BRW | Barrow, AK | CNM | Carlsbad, NM | СМН | Columbus, OH |
| CAK | Akron, OH | BTI | Barter Island, AK | CPR | Casper, WY | CSG | Columbus, GA |
| 7AK | Akun, AK | BTR | Baton Rouge, LA | CDC | Cedar City, UT | GTR | Columbus, MS |
| AUK | Alakanuk, AK | BPT | Beaumont/Port Arthur, TX | CID | Cedar Rapids/Iowa City, IA | LCK | Columbus, OH |
| ALS | Alamosa, CO | WBQ | Beaver, AK | JRV | Ceiba, PR | USA | Concord, NC |
| ABY | Albany, GA | BKW | Beckley, WV | CEM | Central, AK | CDV | Cordova, AK |
| ALB | Albany, NY | BLV | Belleville, IL | CDR | Chadron, NE | CRP | Corpus Christi, TX |
| ABQ | Albuquerque, NM | BLI | Bellingham, WA | CIK | Chalkyitsik, AK | CEZ | Cortez, CO |
| AEX | Alexandria, LA | BJI | Bemidji, MN | CMI | Champaign/Urbana, IL | CGA | Craig, AK |
| AET | Allakaket, AK | RDM | Bend/Redmond, OR | CHS | Charleston, SC | CEC | Crescent City, CA |
| ABE | Allentown/Bethlehem/Easton, PA | BET | Bethel, AK | CRW | Charleston/Dunbar, WV | CKD | Crooked Creek, AK |
| AIA | Alliance, NE | BTT | Bettles, AK | CLT | Charlotte, NC | СРХ | Culebra, PR |
| APN | Alpena, MI | BIL | Billings, MT | СНО | Charlottesville, VA | DAL | Dallas Love Field, TX |
| AOO | Altoona, PA | BGM | Binghamton, NY | UBF | Chatham, MA | DFW | Dallas/Fort Worth, TX |
| AMA | Amarillo, TX | KBC | Birch Creek, AK | СНА | Chattanooga, TN | DAY | Dayton, OH |
| ABL | Ambler, AK | ВНМ | Birmingham, AL | CYF | Chefornak, AK | DAB | Daytona Beach, FL |
| AKP | Anaktuvuk Pass, AK | BIS | Bismarck/Mandan, ND | VAK | Chevak, AK | SCC | Deadhorse, AK |
| ANC | Anchorage, AK | BID | Block Island, RI | CYS | Cheyenne, WY | DEC | Decatur, IL |
| DQL | Anchorage, AK | BMI | Bloomington/Normal, IL | MDW | Chicago Midway International, IL | DRG | Deering, AK |
| MRI | Anchorage, AK | BOI | Boise, ID | ORD | Chicago O'Hare International, IL | DRT | Del Rio, TX |
| AGN | Angoon, AK | BOS | Boston, MA | СКХ | Chicken, AK | DJN | Delta Junction, AK |
| ANI | Aniak, AK | BLD | Boulder City, NV | KCQ | Chignik, AK | DEN | Denver, CO |
| ANV | Anvik, AK | BZN | Bozeman, MT | KCG | Chignik Bay, AK | DSM | Des Moines, IA |
| ATW | Appleton, WI | BFD | Bradford, PA | KCL | Chignik Lagoon, AK | DSI | Destin, FL |
| ACV | Arcata/Eureka, CA | BRD | Brainerd, MN | CZN | Chisana, AK | DTW | Detroit, MI |
| ARC | Arctic Village, AK | BKG | Branson, MO | CHU | Chuathbaluk, AK | DVL | Devils Lake, ND |
| AVL | Asheville, NC | KTS | Brevig Mission, AK | CVG | Cincinnati, KY | DIK | Dickinson, ND |
| HTS | Ashland, WV | TRI | Bristol/Johnson City/Kingsport, TN | IRC | Circle, AK | DLG | Dillingham, AK |
| ASE | Aspen, CO | RBH | Brooks Lodge, AK | CLP | Clarks Point, AK | DDC | Dodge City, KS |
| AKB | Atka, AK | BRO | Brownsville, TX | СКВ | Clarksburg/Fairmont, WV | DHN | Dothan, AL |
| ATL | Atlanta, GA | BQK | Brunswick, GA | CLE | Cleveland, OH | DUJ | DuBois, PA |
| ACY | Atlantic City, NJ | CCR | Buchanan Field, CA | ZXN | Clover Bay, AK | DBQ | Dubuque, IA |
| ATT | Atmautluak, AK | BKC | Buckland, AK | CVN | Clovis, NM | DLH | Duluth, MN |
| ATK | Atqasuk, AK | BUF | Buffalo, NY | COD | Cody, WY | DRO | Durango, CO |
| AGS | Augusta, GA | BUR | Burbank, CA | KCC | Coffman Cove, AK | EAA | Eagle, AK |

U.S. AIRPORT CODES (CONT'D)

| | Family CO | | Calana AV | | 111h111 CC | | Maliana II AAT |
|------|-------------------------------|-----|---------------------------------|-----|------------------------------------|-----|-------------------|
| EGE | Eagle, CO | GAL | Galena, AK | ННН | Hilton Head, SC | FCA | Kalispell, MT |
| ESD | Eastsound, WA | GAM | Gambell, AK | НОВ | Hobbs, NM | KLG | Kalskag, AK |
| EAU | Eau Claire, WI | GCK | Garden City, KS | HYL | Hollis, AK | KAL | Kaltag, AK |
| EDA | Edna Bay, AK | GCC | Gillette, WY | HCR | Holy Cross, AK | MUE | Kamuela, HI |
| EEK | Eek, AK | GGW | Glasgow, MT | НОМ | • | MCI | Kansas City, MO |
| EGX | Egegik, AK | GDV | Glendive, MT | HNL | Honolulu, HI | JHM | Kapalua, HI |
| KEK | Ekwok, AK | GLV | Golovin, AK | MKK | Hoolehua, HI | KYK | Karluk, AK |
| IPL | El Centro, CA | GNU | Goodnews Bay, AK | HNH | Hoonah, AK | KXA | Kasaan, AK |
| ELD | El Dorado, AR | GCN | Grand Canyon National Park, AZ | HPB | Hooper Bay, AK | KUK | Kasigluk, AK |
| ELP | El Paso, TX | GCW | Grand Canyon West, AZ | HOT | Hot Springs, AR | EAR | Kearney, NE |
| ELV | Elfin Cove, AK | GFK | Grand Forks, ND | IAH | Houston George Bush Intercont., TX | ENA | Kenai, AK |
| ELI | Elim, AK | GRI | Grand Island, NE | HOU | Houston William P. Hobby, TX | KEH | Kenmore, WA |
| EKO | Elko, NV | GJT | Grand Junction, CO | HUS | Hughes, AK | DQU | Ketchikan, AK |
| ELM | Elmira/Corning, NY | GRR | Grand Rapids, MI | HSV | Huntsville, AL | KTN | Ketchikan, AK |
| EMK | Emmonak, AK | KGX | Grayling, AK | HSL | Huslia, AK | WFB | Ketchikan, AK |
| ERI | Erie, PA | GTF | Great Falls, MT | HYA | Hyannis, MA | EYW | Key West, FL |
| ESC | Escanaba, MI | GRB | Green Bay, WI | HYG | Hydaburg, AK | IAN | Kiana, AK |
| EUG | Eugene, OR | GSO | Greensboro/High Point, NC | WHD | Hyder, AK | GRK | Killeen, TX |
| EVV | Evansville, IN | GLH | Greenville, MS | IDA | Idaho Falls, ID | KVC | King Cove, AK |
| PAE | Everett, WA | PGV | Greenville, NC | IGG | Igiugig, AK | AKN | King Salmon, AK |
| EXI | Excursion Inlet, AK | GSP | Greenville-Spartanburg Int., SC | ILI | Iliamna, AK | KPN | Kipnuk, AK |
| FAI | Fairbanks, AK | GPT | Gulfport/Biloxi, MS | IND | Indianapolis, IN | IRK | Kirksville, MO |
| KFP | False Pass, AK | GKN | Gulkana, AK | INL | International Falls, MN | ККВ | Kitoi Bay, AK |
| FAR | Fargo, ND | GUC | Gunnison, CO | IMT | Iron Mountain/Kingsfd, MI | KVL | Kivalina, AK |
| FAY | Fayetteville, NC | GST | Gustavus, AK | IWD | Ironwood, MI | KLW | Klawock, AK |
| XNA | Fayetteville, AR | HGR | Hagerstown, MD | ISP | Islip, NY | TYS | Knoxville, TN |
| FLG | Flagstaff, AZ | HNS | Haines, AK | ITH | Ithaca/Cortland, NY | OBU | Kobuk, AK |
| FNT | Flint, MI | HNM | Hana, HI | JAC | Jackson, WY | ADQ | Kodiak, AK |
| FLO | Florence, SC | СМХ | Hancock/Houghton, MI | MKL | Jackson, TN | A43 | Kodiak Island, AK |
| FOD | Fort Dodge, IA | HRL | Harlingen/San Benito, TX | JAN | Jackson/Vicksburg, MS | KNK | Kokhanok, AK |
| FLL | Fort Lauderdale, FL | MDT | Harrisburg, PA | JAX | Jacksonville, FL | KGK | Koliganek, AK |
| FXE | Fort Lauderdale Executive, FL | HRO | Harrison, AR | OAJ | Jacksonville/Camp Lejeune, NC | KOA | Kona, HI |
| TBN | Fort Leonard Wood, MO | BDL | Hartford, CT | IMS | Jamestown, ND | ККН | Kongiganak, AK |
| RSW | Fort Myers, FL | PIB | Hattiesburg/Laurel, MS | JFK | John F. Kennedy International, NY | КОТ | Kotlik, AK |
| FSM | Fort Smith, AR | HVR | Havre, MT | JST | Johnstown, PA | OTZ | Kotzebue, AK |
| VPS | Fort Walton Beach, FL | HHR | Hawthorne, CA | JBR | Jonesboro, AR | KKA | Koyuk, AK |
| FWA | Fort Wayne, IN | HDN | Hayden, CO | JLN | Joplin, MO | KYU | Koyukuk, AK |
| FYU | Fort Yukon, AK | HYS | Hays, KS | JNU | Juneau, AK | KWT | Kwethluk, AK |
| FKL | Franklin/Oil City, PA | НКВ | Healy, AK | OGG | Kahului, HI | KWK | Kwigillingok, AK |
| FAT | Fresno, CA | HLN | Helena, MT | KAE | Kake, AK | LSE | La Crosse, WI |
| FRD | Friday Harbor, WA | HIB | Hibbing, MN | AZO | Kalamazoo, MI | LFT | Lafayette, LA |
| GNV | Gainesville, FL | ITO | Hilo, HI | LUP | Kalaupapa, HI | LCH | Lake Charles, LA |
| GIVV | Guinesville, i L | 110 | i mo _t i li | LUP | ιταιαυραρα, ι ιι | LCH | Lune Cridiles, LA |

| ì | | ı | | 1 | | 1 | | |
|---|-----|-------------------------|-----|------------------------------|-----|----------------------------------|-----|--------------------------------------|
| | LMA | Lake Minchumina, AK | MXY | McCarthy, AK | NKI | Naukiti, AK | PKB | Parkersburg, WV |
| | LNY | Lanai, HI | CLD | McClellan-Palomar, CA | NLG | Nelson Lagoon, AK | PSC | Pasco/Kennewick/Richland, WA |
| | LNS | Lancaster, PA | MCK | McCook, NE | EWB | New Bedford/Fall River, MA | PDB | Pedro Bay, AK |
| | LAN | Lansing, MI | MCG | McGrath, AK | EWN | New Bern/Morehead/Beaufort, NC | PEC | Pelican, AK |
| | LAR | Laramie, WY | MFR | Medford, OR | HVN | New Haven, CT | PLN | Pellston, MI |
| | LRD | Laredo, TX | MYU | Mekoryuk, AK | MSY | New Orleans, LA | PDT | Pendleton, OR |
| | KLN | Larsen Bay, AK | MLB | Melbourne, FL | KNW | New Stuyahok, AK | PNS | Pensacola, FL |
| | LAS | Las Vegas, NV | MEM | Memphis, TN | LGA | New York LaGuardia, NY | PIA | Peoria, IL |
| | LBE | Latrobe, PA | MCE | Merced, CA | EWR | Newark Liberty International, NJ | KPV | Perryville, AK |
| | LAW | Lawton/Fort Sill, OK | MEI | Meridian, MS | SWF | Newburgh/Poughkeepsie, NY | PSG | Petersburg, AK |
| | ALZ | Lazy Bay, AK | MTM | Metlakatla, AK | PHF | Newport News/Williamsburg, VA | PHL | Philadelphia, PA |
| | LEB | Lebanon-Hanover, NH | WMK | Meyers Chuck, AK | WWT | Newtok, AK | PHX | Phoenix Sky Harbor International, AZ |
| | KLL | Levelock, AK | MIA | Miami, FL | IAG | Niagara Falls, NY | AZA | Phoenix-Mesa Gateway, AZ |
| | LWB | Lewisburg, WV | MPB | Miami Seaplane Base, FL | NME | Nightmute, AK | PIR | Pierre, SD |
| | LWS | Lewiston, ID | MAF | Midland/Odessa, TX | IKO | Nikolski, AK | PIP | Pilot Point, AK |
| | LEX | Lexington, KY | MKE | Milwaukee, WI | WTK | Noatak, AK | PQS | Pilot Station, AK |
| | LBL | Liberal, KS | МНМ | Minchumina, AK | OME | Nome, AK | PIT | Pittsburgh, PA |
| | UH | Lihue, HI | MSP | Minneapolis, MN | NNL | Nondalton, AK | PTU | Platinum, AK |
| | LNK | Lincoln, NE | MOT | Minot, ND | ORV | Noorvik, AK | PBG | Plattsburgh, NY |
| | UT | Little Rock, AR | MNT | Minto, AK | ORF | Norfolk, VA | PIH | Pocatello, ID |
| | LGB | Long Beach, CA | MFE | Mission/McAllen/Edinburg, TX | ОТН | North Bend/Coos Bay, OR | KPB | Point Baker, AK |
| | GGG | Longview, TX | MSO | Missoula, MT | LBF | North Platte, NE | PHO | Point Hope, AK |
| | LAX | Los Angeles, CA | CNY | Moab, UT | ORT | Northway, AK | PIZ | Point Lay, AK |
| | SDF | Louisville, KY | BFM | Mobile, AL | OWD | Norwood, MA | PSE | Ponce, PR |
| | LBB | Lubbock, TX | МОВ | Mobile, AL | NUI | Nuiqsut, AK | PTD | Port Alexander, AK |
| | LUK | Lunken Municipal, OH | MLI | Moline, IL | NUL | Nulato, AK | PTA | Port Alsworth, AK |
| | LYH | Lynchburg, VA | MLU | Monroe, LA | NUP | Nunapitchuk, AK | KPY | Port Bailey, AK |
| | MCN | Macon, GA | MRY | Monterey, CA | OAK | Oakland, CA | PGM | Port Graham, AK |
| | MSN | Madison, WI | MGM | Montgomery, AL | OGD | Ogden, UT | PTH | Port Heiden, AK |
| | MMH | Mammoth Lakes, CA | MTJ | Montrose Regional, CO | OGS | Ogdensburg, NY | ORI | Port Lions, AK |
| | MHT | Manchester, NH | MGW | Morgantown, WV | ОКС | Oklahoma City, OK | PML | Port Moller, AK |
| | MHK | Manhattan/Ft. Riley, KS | KMY | Moser Bay, AK | OLH | Old Harbor, AK | PPV | Port Protection, AK |
| | MBL | Manistee, MI | CWA | Mosinee, WI | KOY | Olga Bay, AK | KPR | Port Williams, AK |
| | MLY | Manley Hot Springs, AK | MOU | Mountain Village, AK | OMA | Omaha, NE | PDX | Portland, OR |
| | кмо | Manokotak, AK | MSL | Muscle Shoals, AL | ONT | Ontario International, CA | PWM | Portland, ME |
| | MWA | Marion/Herrin, IL | MKG | Muskegon, MI | MCO | Orlando, FL | PSM | Portsmouth, NH |
| | MQT | Marquette, MI | MYR | Myrtle Beach, SC | KOZ | Ouzinkie, AK | PRC | Prescott, AZ |
| | MLL | Marshall, AK | ACK | Nantucket, MA | OWB | Owensboro, KY | PQI | Presque Isle/Houlton, ME |
| | MVY | Martha's Vineyard, MA | KEB | Nanwalek, AK | PAH | Paducah, KY | PVD | Providence, RI |
| | MCW | Mason City, IA | WNA | Napakiak, AK | PGA | Page, AZ | PVC | Provincetown, MA |
| | MSS | Massena, NY | PKA | Napaskiak, AK | PSP | Palm Springs, CA | PVU | Provo, UT |
| | MAZ | Mayaguez, PR | BNA | Nashville, TN | ECP | Panama City, FL | PUB | Pueblo, CO |
| | | | | | | | | |

U.S. AIRPORT CODES (CONT'D)

| l | D. II. 14/4 | | S | | 5: 6 11 1 1 1 1 | | II. T. AIZ |
|-----|------------------------------|-----|------------------------------|-----|-------------------------------|-----|--------------------------------|
| PUW | Pullman, WA | SNA | Santa Ana, CA | STG | St. George Island, AK | UGI | Uganik, AK |
| PGD | Punta Gorda, FL | SBA | Santa Barbara, CA | STL | St. Louis, MO | UGS | Ugashik, AK |
| UIN | Quincy, IL | SAF | Santa Fe, NM | KSM | St. Mary's, AK | UNK | Unalakleet, AK |
| KWN | Quinhagak, AK | SMX | Santa Maria, CA | SMK | St. Michael, AK | DUT | Unalaska, AK |
| RDU | Raleigh/Durham, NC | STS | Santa Rosa, CA | SNP | St. Paul, AK | VDZ | Valdez, AK |
| RMP | Rampart, AK | SLK | Saranac Lake/Lake Placid, NY | PIE | St. Petersburg, FL | VLD | Valdosta, GA |
| RAP | Rapid City, SD | SRQ | Sarasota/Bradenton, FL | SCE | State College, PA | VEE | Venetie, AK |
| RDV | Red Devil, AK | CIU | Sault Ste. Marie, MI | SHD | Staunton, VA | VEL | Vernal, UT |
| RDB | Red Dog, AK | SAV | Savannah, GA | WBB | Stebbins, AK | VRB | Vero Beach, FL |
| RDD | Redding, CA | SVA | Savoonga, AK | SVS | Stevens Village, AK | VCT | Victoria, TX |
| RNO | Reno, NV | SCM | Scammon Bay, AK | SWO | Stillwater, OK | VQS | Vieques, PR |
| RNT | Renton, WA | BFF | Scottsbluff, NE | SCK | Stockton, CA | ACT | Waco, TX |
| RHI | Rhinelander, WI | AVP | Scranton/Wilkes-Barre, PA | SRV | Stony River, AK | AIN | Wainwright, AK |
| RIC | Richmond, VA | SYB | Seal Bay, AK | SUN | Sun Valley/Hailey/Ketchum, ID | WAA | Wales, AK |
| RIW | Riverton/Lander, WY | BFI | Seattle, WA | SYR | Syracuse, NY | ALW | Walla Walla, WA |
| ROA | Roanoke, VA | LKE | Seattle, WA | TLH | Tallahassee, FL | IAD | Washington Dulles, VA |
| ROC | Rochester, NY | SEA | Seattle, WA | TPA | Tampa, FL | DCA | Washington National, VA |
| RST | Rochester, MN | WLK | Selawik, AK | TAL | Tanana, AK | KWF | Waterfall, AK |
| RKS | Rock Springs, WY | SOV | Seldovia, AK | TEK | Tatitlek, AK | ALO | Waterloo, IA |
| RFD | Rockford, IL | SHX | Shageluk, AK | TLA | Teller, AK | ART | Watertown, NY |
| RKD | Rockland, ME | SKK | Shaktoolik, AK | TEX | Telluride, CO | ATY | Watertown, SD |
| ROW | Roswell, NM | SXP | Sheldon Point, AK | TKE | Tenakee, AK | EAT | Wenatchee, WA |
| RBY | Ruby, AK | SHR | Sheridan, WY | TXK | Texarkana, AR | PBI | West Palm Beach/Palm Beach, FL |
| RSH | Russian Mission, AK | SHH | Shishmaref, AK | TVF | Thief River Falls, MN | KWP | West Point, AK |
| RUT | Rutland, VT | sow | Show Low, AZ | КТВ | Thorne Bay, AK | WYS | West Yellowstone, MT |
| SMF | Sacramento, CA | SHV | Shreveport, LA | TNC | Tin City, AK | WST | Westerly, RI |
| MBS | Saginaw/Bay City/Midland, MI | SHG | Shungnak, AK | TOG | Togiak, AK | WMO | White Mountain, AK |
| SLN | Salina, KS | SDY | Sidney, MT | TKJ | Tok, AK | HPN | White Plains, NY |
| SBY | Salisbury, MD | SVC | Silver City/Hurley, NM | ООК | Toksook, AK | ICT | Wichita, KS |
| SLC | Salt Lake City, UT | SUX | Sioux City, IA | TOL | Toledo, OH | SPS | Wichita Falls, TX |
| ZXM | Saltery Cove, AK | FSD | Sioux Falls, SD | TVC | Traverse City, MI | IPT | Williamsport, PA |
| SJT | San Angelo, TX | SIT | Sitka, AK | TTN | Trenton-Mercer, NJ | ISN | Williston, ND |
| SAT | San Antonio, TX | SGY | Skagway, AK | TKF | Truckee, CA | XWA | Williston, ND |
| SQL | San Carlos, CA | SKW | Skwentna, AK | TUS | Tucson, AZ | ILM | Wilmington, NC |
| SAN | San Diego, CA | SLQ | Sleetmute, AK | TUL | Tulsa, OK | OLF | Wolf Point, MT |
| SFO | San Francisco, CA | SBN | South Bend, IN | TLT | Tuluksak, AK | ORH | Worcester, MA |
| SJC | San Jose, CA | WSN | South Naknek, AK | WTL | Tuntutuliak, AK | WRG | Wrangell, AK |
| SIG | San Juan, PR | GEG | Spokane, WA | TNK | Tununak, AK | YKM | Yakima, WA |
| SJU | San Juan, PR | SGF | Springfield, MO | TUP | Tupelo, MS | YAK | Yakutat, AK |
| SBP | San Luis Obispo, CA | SPI | Springfield, IL | TWF | Twin Falls, ID | YUM | Yuma, AZ |
| SDP | Sandpoint, AK | STC | St. Cloud, MN | TWA | Twin Hills, AK | KZB | Zachar Bay, AK |
| SFB | Sanford, FL | SGU | St. George, UT | TYR | Tyler, TX | | - |
| ı | * | | ÷ . | | • | | |



